

Copy for Sir Arthur Currie

May 3rd, 1933.

Canadian Pulp & Paper Association,
3420 University Street,
Montreal.

A. E. Cadman, Esq.,
Secretary.

Dear Sir:-

I have pleasure in acknowledging the receipt of your favour of the 29th ulto., enclosing a cheque for \$2,500.00 being the portion of the grant made by the Association to the Joint Administrative Committee for the year 1933.

Please accept the sincere thanks and appreciation of the University.

Yours very truly,

Comptroller.

WB/L

Encl.

January 18, 1933.

A.E. Cadman, Esq.,
Secretary, Canadian Pulp and Paper Association,
3420 University Street,
M o n t r e a l .

Dear Sir,

Let me thank you for your letter of
January the seventeenth inviting me to be present
at the annual luncheon of the Technical and Woodlands
Sections of the Canadian Pulp and Paper Association
which is being held in the Ritz Carlton Hotel at 1p.m.
on Thursday, January the twenty-sixth. I shall be
very pleased to attend.

Yours faithfully,

Principal.



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

Jan. 17, 1933

Sir Arthur Currie, G.C.M.G., K.C.B.,
Principal, McGill University,
Montreal

Dear Sir,

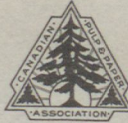
The annual luncheon of the Technical
and Woodlands Sections of the Canadian Pulp and Paper
Association is being held in the Ritz Carlton Hotel
at 1 p.m. on Thursday, January 26th.

The Hon. H. H. Stevens, Minister of Trade
& Commerce, Ottawa, is the guest speaker for the
occasion and the officers of the Association extend
to you a cordial invitation to be present with them
at the luncheon.

Yours very truly,
CANADIAN PULP AND PAPER ASSOCIATION

Secretary

R.S.V.P.



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

June 28, 1932

Sir Arthur W. Currie, G.C.M.G., K.C.B.
Principal and Vice-Chancellor
McGill University
Montreal

Dear Sir Arthur,

Looking over the files relative to the grant made by the Association to McGill University and the Chair of Industrial and Cellulose Chemistry, I find letters of which copies are enclosed herewith.

From these you will note that the Association undertook to make an annual payment of \$7500 for a period of five (5) years from November 1st, 1925, and that at the end of that period the relation between the University and the Association would be examined and revised if necessary.

Thus our agreement was actually completed in 1930. We have however maintained payments up to the present time, our last payment being for the half year ending October 31st, 1932.

At the present time the Association has to curtail its expenditures and commitments very considerably so that it will be necessary for us to make some revision of the relations between the Association and the University as suggested in your letter of May 12, 1925. This matter will be brought before the Executive Council of the Association later in the year but in the meantime we shall be pleased to receive suggestions from you both as to this particular matter and to the question of our relations as a whole.

Yours very truly,

CANADIAN PULP AND PAPER ASSOCIATION

Secretary

AEC#BC

Pulp and Paper Grant



CANADIAN INTERNATIONAL PAPER COMPANY

MONTREAL, QUE.

MANUFACTURING DEPARTMENT
E. A. CHARLTON, VICE-PRESIDENT

Address reply to **220 EAST 42ND STREET**
NEW YORK, N.Y.

March 18, 1932

Sir Arthur W. Currie, G.C.M.G., K.C.B.,
Principal and Vice-Chancellor,
McGill University,
Montreal, P.Q., Canada.

Dear Sir Arthur:

I greatly regret that I cannot accept your kind invitation to me to have lunch with you on Saturday, March 19th. Mr. Graustein has just ordered a meeting of several of us at his camp in the Adirondacks, and I have to leave tonight to go there.

I regret that some in the industry have seen fit to curtail the grant to the University, and my talk with men in some of our representative Canadian companies leads me to believe that there is only one company opposing the grant. I see no reason why the industry cannot continue its activity in connection with the work of the University and Dr. Hibbert, and it will be my job to see that the different companies are lined up to recognize their responsibility for the work of Dr. Hibbert.

I expect to leave Mr. Graustein's camp Sunday or Monday night for New York. I shall then plan to be in Montreal some time during the week - but, as mentioned in my wire to you, before I go to Montreal, I shall get in touch with you by 'phone.

Thanking you again for the interest you are taking in this matter,

Yours very truly,

E. A. Charlton

EAC/c.

March 15, 1932.

E. A. Charlton, Esq.,
Care International Paper Company,
220 East 42nd Street,
New York, N.Y.

My dear Mr. Charlton,

In conversation to-day with Dr. Harold S. Hibbert, he has told me of your assurance that the grant would be made to the University this year, and that we may expect a visit from you during the coming weekend.

I shall be very glad to see you, and I hope that you will be able to have lunch with me at my house on Saturday March nineteenth at one-fifteen p.m. Unless I hear from you to the contrary, I shall expect you, and am looking forward to the pleasure of a chat with you.

Ever yours faithfully,

Principal.

Phone from Dr.Hibbert,

He had a long distance call from Mr.Charlton in New York about the cutting off of the grant, which, Mr. Charlton said, was news to him and came as a shock. He stated to Dr.Hibbert that General White in cutting off the grant on behalf of the International Paper did so without orders from N.Y. office and acted beyond his power, and Mr.Charlton asked Dr. Hibbert to assure Sir Arthur Currie that he would get busy at once to rectify the situation and do all in his power to see that the grant was not cut off.



CANADA

DEPARTMENT OF THE INTERIOR

FILE DESIGNATION

YOUR FILE

Forest Service,

EHF/IMM

Ottawa,

10th August, 1931.

My Dear Sir Arthur Currie,

On Thursday afternoon it was necessary for you to leave the meeting of the Joint Administrative Committee before we had completed our general business. I did not, therefore, have the opportunity of a personal word with you.

I remained over in Montreal on Friday with the idea of attending a Directors' meeting of the Forestry Association, after which I wished to slip up to the University to see you if possible.

I merely wanted to express the appreciation of this Service in your taking the time to come to the meeting and having such a thoroughly frank discussion of the whole situation.

From the beginning of the Forest Products Laboratories in Montreal until the present time I have never seen any basic reason for conflict between the various interests concerned. As a result of your visit to the meeting I am more than ever convinced that there should be no reason for a lack of most cordial relations and harmony.

Again thanking you.

Yours faithfully,

Sir Arthur W. Currie, G.C.M.G., K.C.B., LL.D.,
Principal, McGill University,
Montreal, P.Q.

August 11th, 1931.

E. H. Finlayson, Esq., B.Sc.F.,
Director of Forestry,
Department of the Interior,
O t t a w a.

My dear Mr. Finlayson:-

Thank you very much indeed
for your letter of August 10th, and let me
say that I am sorry we did not have time
for a personal chat.

I am one of those who always feel
that frank and open discussions generally
conduce to a better understanding which is
so essential to goodwill.

While I have never discussed these
matters very much with you, I have always
looked upon you as one seeking nothing but
the best relations.

With all good wishes and the assurance
that I shall be glad to see you any time you
can come,

Yours faithfully,

Principal.

V. M. DRURY

360 ST. JAMES ST. WEST
MONTREAL

Twentieth
J u l y
1931

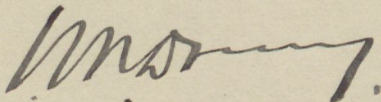
Sir Arthur W. Currie, G.C.M.G., K.C.B.,
Principal and Vice-Chancellor,
McGill University,
Montreal, Que.

Dear Sir Arthur,

I am in receipt of yours of
the 17th instant and shall be delighted to
have lunch with you, Mr. Johnson and Mr.
Hibbert.

My trouble at the moment is
to name a definite day, but if Wednesday
would suit you I feel sure I could go.

Yours sincerely,



July 17, 1931.

Victor Drury, Esq.,
Drury & Company,
360 St. James Street,
Montreal.

Dear Victor,

I am glad you mentioned to me today that you would like to have a chat with me about the Pulp and Paper Institute.

Will you please name a day when it would be convenient for you to lunch with me at my house? At such a luncheon I would be glad to have Fred Johnson, Chairman of the Department of Chemistry, and also Hibbert - if you would like Hibbert to be present.

Yours faithfully,

Principal.

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April 3, 1930.

There came to luncheon with me today at my house, Mr. Johnson and Dr. Hibbert. Johnson was the man whom I first sought for the position now filled by Hibbert. He turned it down in order to join the Hammerhill Mills Company (paper).

We talked of the Pulp and Paper Institute alone, are in perfect agreement as to the situation there and as to its needs. It is Johnson's opinion that there is not enough liason - not a close enough working arrangement and understanding between the University Department on the one hand and the Government Department on the other. What is needed is a technical expert to act as a liason officer.

Cameron recognizes that he is not a technical expert and would welcome the appointment of such a man. Hibbert and his associates are fundamental research men. In the Institute technical research goes on, now guided by Cameron. The man whose appointment I suggest would be in close touch with the University, know its problems, also be in close touch with Hibbert's Laboratories, know what they were doing but also be in a position to suggest to Hibbert problems in which the industry was immediately interested and on which concentrated research might bring quick results. He would also know the industry well enough to keep them posted on what Hibbert was doing, and on many occasions get from them the extra help Hibbert needs.

He says he now finds Cameron, who represents the Government, in agreement; also that Mr. Saberton, Dr. Bates and Mr. Tomlinson, the Pulp and Paper Committee, are thinking along the same lines, so that nothing remains but to find the man.

AWC:DM

January 30th,
1930.

Colonel C. H. L. Jones,
President,
Canadian Pulp & Paper Association,
Ritz Carleton Hotel,
Montreal.

My dear Colonel Jones,

I am so sorry to tell you that circumstances have arisen which make it impossible for me to attend the dinner tomorrow night at the Ritz Carleton Hotel. This will, I believe, be the first year that I have been unable to be present at your annual dinner since the Association has been meeting in Montreal.

May I take this opportunity of extending my warmest good wishes to the Association and the hope that the coming year will be a very successful one in the industry.

Ever yours faithfully,

MCGILL UNIVERSITY

MONTREAL

DEPARTMENT OF CHEMISTRY

HAROLD HIBBERT

PROFESSOR OF INDUSTRIAL

AND CELLULOSE CHEMISTRY

PULP AND PAPER RESEARCH

INSTITUTE

3420 UNIVERSITY STREET

January 17th, 1930

Sir Arthur Currie,
Principal of McGill University.

My dear Sir Arthur:

I am enclosing herewith report of the Administrative Committee to be presented to the Executive Committee of the Canadian Pulp and Paper Association at the Annual Meeting this month.

I am naturally pleased that they consider the work we are doing likely to prove of value and it seems quite probable that they will agree to provide the additional \$11,000 for the prosecution of the various problems to be carried out in their interests.

Yours very truly,

Harold Hibbert

HH:T

20th January,
1930

Professor Harold Hibbert,
Department of Chemistry.

Dear Professor Hibbert,

Thank you for the Report
of the Administrative Committee to the
Executive Committee of the Canadian Pulp
and Paper Association.

If it is possible, change
the word "head" in the sixth line of the
first paragraph of page 1 to the word
"chairman".

I was much interested
in the Report.

Ever yours faithfully,

Principal.

Governors

May 19th, 1931.

A. E. Cadman, Esq.,
Secretary,
Canadian Pulp and Paper Association,
3420 University Street,
Montreal. P. Q.

Dear Mr. Cadman,

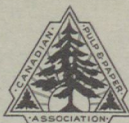
The Bursar of McGill University has handed to me your letter of May the fifteenth, in which you give the pleasing and valuable information that the Canadian Pulp and Paper Association has arranged to provide a Fellowship Fund for Dr. Hibbert in his work at the Pulp and Paper Institute.

In these days of business depression and pessimistic outlook, it is very refreshing to find a group of men controlling an industry of the size and importance of the Pulp and Paper industry, who appreciate the value of research, and who have not been stampeded into making what may be costly cuts in their educational policy.

I am quite sure this money will be put to excellent advantage.

Yours faithfully,

Principal.



Opening

Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

January 19th, 1929

Dr. C. F. Martin,
Acting-Principal,
McGill University,
Montreal.

Dear Dr. Martin:

I am enclosing herewith a memorandum of the arrangements which we are proposing to put into effect in connection with the opening of the Pulp and Paper Research Institute on Friday morning next. You will notice that we have you assigned to make a brief talk on behalf of the University at the formal proceedings over which the Governor-General is to preside. It is planned that those taking part in the functions, including yourself, should meet His Excellency on his arrival in the Building in the Secretary's office at twelve o'clock and accompany him to the platform in the Assembly Room, where the exercises will take place.

Following the exercises in the Building, as you have already been advised, the party will proceed to the Ritz-Carlton Hotel to participate in a luncheon to be given by the Association at which you will find a seat provided for you at the Speakers' Table.

Yours very truly,

Edward Beck

For the Committee.

EB:T

FRIDAY, JANUARY 25th

OPENING OF THE CANADIAN PULP & PAPER RESEARCH INSTITUTE, MCGILL UNIVERSITY
MONTREAL

Leave Ottawa 8.20 C.N.R.

Arrived Bonaventure Station Montreal 11.50. Met at Station by representative of University and Association. Two cars will be in readiness, one available to take any baggage direct to Ritz Carlton Hotel.

Proceed to Institute on University Street.

Arrive 12 o'clock noon.

Meet the following in Secretary's office:-

C.H.L.Jones, President, Canadian Pulp & Paper Assn.
Dr.Chas.F.Martin, Acting Principal, McGill University
Hon.Charles Stewart

Introduced to meeting by Mr.C.H.L.Jones

His Excellency's remarks - 2 or 3 minutes or as wished by him.

Brief addresses by

Hon.Charles Stewart
Dr.C.F.Martin
President C.H.L.Jones

Inspection of Building accompanied by Dr.Harold Hibbert, Professor of Industrial and Cellulose Chemistry, McGill University;
Mr.F.A.Sabbaton, Chairman, Administrative Committee
Mr.E.P.Cameron, Director, Pulp & Paper Division,
Forest Products Laboratories.

Leaves Building. Motor will be at door.

Arrive at suite at Ritz.

1.15 p.m. - Meets head table party in Green Room off Mezzanine floor at Ritz.

1.30 Proceeds into luncheon accompanied by head table party, orchestra playing "God Save the King"

Chairman at Luncheon: Col.C.H.L.Jones
Speaker, Dr.Ira Allan Mackay, M.A., L.L.D., Dean Faculty of Arts
McGill University.

22nd January, 1929.

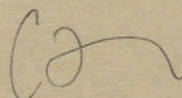
Edward Beck, Esq.,
Canadian Pulp & Paper Association,
3420, University Street, Montreal.

Dear Mr. Beck,

Many thanks for your kind note of the
19th instant, enclosing the programme of the Friday
function. I shall be glad to be on hand and do what
I can to help.

With kind regards, believe me

Very cordially yours,



Acting Principal.



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal January 18, 1929.

Dr. C. F. Martin,
Acting Principal,
McGill University,
Montreal.

Dear Sir:

The Committee of Arrangements for the Annual Luncheon of the Canadian Pulp and Paper Association, which will take place at the Ritz-Carlton Hotel, Montreal, at one-thirty o'clock on Friday, January 25th, cordially invite you to join the Reception Committee to meet His Excellency the Governor-General in the Blue Room (Mezzanine Floor) of the Hotel at 1.15 o'clock. You will also find a seat reserved for you at the Speakers' Table.

Yours very truly,

For the Committee.

EB-M

January 22, 1929.

Edward Beck, Esq.,
3420 University Street,
Montreal.

Dear Mr. Beck:-

I beg to acknowledge receipt of your letter of January 19th, enclosing memorandum of proceedings for the opening of the Pulp and Paper Research Institute on Friday.

I shall be pleased to join the Reception Committee to meet His Excellency in the Blue Room of the Ritz Carlton and also to sit at the head table. I thank you for inviting me to do so.

Yours faithfully,

Director.



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

January 17, 1929.

Col. W. Bovey,
Assistant Principal,
McGill University,
Montreal.

Dear Sir:

The Committee of Arrangements for the Annual Luncheon of the Canadian Pulp and Paper Association, which will take place at the Ritz-Carlton Hotel, Montreal, at one-thirty o'clock on Friday, January 25th, cordially invite you to join the Reception Committee to meet His Excellency the Governor-General in the Blue Room (Mezzanine Floor) of the Hotel at 1.15 o'clock. You will also find a seat reserved for you at the Speakers' Table.

Yours very truly,

For the Committee.

EB-M



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

January 19, 1929

Col. W. Bovey
McGill University
Montreal.

Dear Sir,

We are enclosing a memorandum of the arrangements for the opening of the Pulp and Paper Research Institute on Friday next, in which you will find the part assigned to you in the proceedings.

The Governor-General's Secretary has advised us that His Excellency will be obliged to leave the Hotel following the Luncheon not later than 2.45 p.m. in order to keep his other engagements. Consequently, it will be necessary to speed up the arrangements in order to get through on time.

The speeches in the Building are expected to be very brief and the whole proceedings to occupy not more than 30 minutes.

The proceedings at the Luncheon will also be of brief duration.

Yours very truly,

For the Committee.

EB/BC

Col. W. Bovey

Jan. 5, 1929

Mr. E. C. Mieville, Esq.,
Secretary to His Excellency The Governor General,
Ottawa, Ont.

Dear Sir:

On behalf of the Committee having in hand the arrangements for the inauguration of the Canadian Pulp & Paper Research Institute in Montreal on January 25th, at which His Excellency has kindly consented to be present, I have been directed to forward to you the enclosed memorandum for His Excellency's approval.

I am also desired to say that the Committee will be pleased to be advised as to the personnel accompanying His Excellency upon his visit and whether it is desired that invitations should be extended to any of His Excellency's aides in Montreal or to any other persons.

Yours very truly,

Edward Beck

For the Committee.

EB/BC

January 8, 1929.

Edward Beck, Esq.,
Canadian Pulp & Paper Research Institute,
McGill University.

Dear Mr. Beck:-

Mr. Beatty tells me that he will be away
on January 25th.

Yours faithfully,

Director.

27th February, 1929.

Edward Beck, Esq.,
Secretary -
Canadian Pulp & Paper Association,
3420 University Street, Montreal.

Dear Mr. Beck,

Please accept my thanks for
your kind note of the 26th instant, and for the
copy of the Proceedings of the Sixteenth Annual
Meeting of your Association.

I note that you will kindly
let me have additional copies of these Pro-
ceedings should I have occasion to use them.

Very cordialky yours,



Acting Principal.



Canadian Pulp and Paper Association

3420 UNIVERSITY STREET

Montreal

February 26, 1929.

Dr. C.F. Martin,
McGill University
Montreal.

Dear Sir:

We are sending you, under separate cover, a copy of the printed proceedings of our Sixteenth Annual Meeting held on January 25th last for whatever interest it may have for you.

Should you have use for an additional copy or two we will be glad to supply them on request .

Yours truly,
CANADIAN PULP & PAPER ASSOCIATION

Secretary

EB/BC



Canadian Pulp and Paper Association
701 Drummond Bdg.
MONTREAL

May 11, 1928

Sir Arthur W. Currie, G.C.M.G., K.C.B.,
Principal and Vice-Chancellor
McGill University
Montreal

Dear Sir ,

I am sending you herewith a copy of a
bulletin giving the history of the Research
Institute which has been prepared for the benefit
of the members of the Technical Section and
others who perhaps have not had an opportunity
of keeping in touch with the various developments.

We have some additional copies of
the pamphlet if they are wanted.

Yours very truly,
CANADIAN PULP & PAPER ASSOCIATION

Edward Beck

EB/BC

Secretary

February 2, 1927.

L.R. Wilson, Esq.,
President, Canadian Pulp and Paper Association,
Canada Cement Building, Montreal.

Dear Mr. Wilson:-

In sending you this formal acknowledgement of your letter of January 31st, may I say how pleased we are that the arrangements for the erection of a Cellulose Institute and Laboratory are proceeding so smoothly.

With reference to your query as to the Director who will occupy a seat on the Board of Directors of your Company, I should like to give you the name of Mr. John W. Ross, Chairman of our Finance Committee.

As regards the Special Committee to collaborate with you concerning the plans for the building, I should be glad to have the University represented by Dr. Harold Hibbert and Mr. A.P.S. Glasco.

As soon as we receive from the lawyers the draft of the lease which will contain the important portions of our agreement, I shall take steps to have it examined and returned as soon as possible. I expect that the Bill amending our Charter will become law about the middle of February.

Yours faithfully,



Canadian Pulp and Paper Association

OFFICE OF THE PRESIDENT
CANADA CEMENT BLDG.

PHONE: LANCASTER 5246

MONTREAL

January 31, 1927.

Sir Arthur W. Currie, G.C.M.G., K.C.B.,
The Principal and Vice-Chancellor,
McGill University,
Montreal.

Dear Sir Arthur,

You have no doubt seen by the papers that the Canadian Pulp and Paper Association at their Annual Meeting last week authorized the Executive to -proceed with the building of the Research Laboratory on your property, and this letter is to advise you officially that the printed reports were true.

I have already taken the necessary steps to incorporate a Company to build and own the Laboratory. -- It has been arranged that McGill College are to nominate one Director to serve on the Board of this proposed Company and I will be pleased to have you advise me his name at your convenience.

As soon as I can obtain it, I will send you a blue print of the latest proposed plan of the building which I understand has been approved by our Research Committee, and would request you to advise me as soon as possible if this meets with your approval or if you have any changes to suggest, what they are, as I want to get the final plans approved at the earliest possible moment.

I am glad to note by the papers that a bill authorizing you to lease us this property has already been presented to the Quebec Legislature, and I can assure you that I want to complete all the legal and other necessary details in connection with the building at the earliest date possible in order that the work may be proceeded with just as soon as the weather is more favorable for outside construction.--

Yours truly,

L. H. Wilson
President

LRW MC



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346
CABLE ADDRESS "PAPERPULP"

March 29th, 1928

Sir Arthur Currie,
Principal of McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

I am enclosing copy of letter

I have to-day written to Dr. Hibbert.

Yours very truly,

R. W. Hovey

RWH/J.
encl.

C O P Y

March 29th, 1928

Dr. H. Hibbert,
Professor of Industrial & Cellulose Chemistry,
McGill University,
Montreal, Que.

Dear Dr. Hibbert:-

I have your letter of March 26th, regarding
University matters.

I believe arrangements for Mr. Rowley have been
taken care of so his work will go on satisfactorily.

Regarding the provision for organic, physical
and colloid chemists as workers in your department, as expressed to you
at one time, and again to Sir Arthur Currie, I feel that provision for
these workers in your department is necessary, and I can assure you that
as far as the Association is concerned they will endeavor to arrange
sometime in the future, possibly next year, to provide assistance to
your department enabling you to carry these permanent workers. As you
readily understand it is impossible for us to do this this year, but it
is ultimately the correct procedure and will not be lost sight of.

I note your arrangements with Dr. Maass for
the present, and I think it is very satisfactory, and do not believe you
could arrange to co-operate in any better way.

I note what you say about Howard Smith fellow-
ship and Mr. Patterson, and of course that is a matter which is up to you.

As to the provision of equipment for the work
on colloidal chemistry, that will have to be gone into when the matter
comes up for consideration.

Yours very truly,

"R. W. Hovey"

RWH/J.

ADDRESS REPLY TO
THE SUPERINTENDENT

DEPARTMENT OF THE INTERIOR, CANADA
FOREST SERVICE

FOREST PRODUCTS LABORATORIES OF CANADA

FILE DESIGNATION

G-I-EPC

YOUR FILE DESIGNATION

700 UNIVERSITY STREET

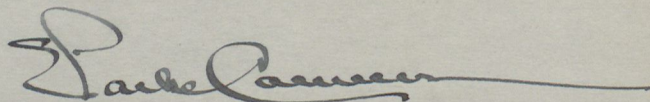
MONTREAL, 10th April, 1928.

Dear Sir:-

I beg to acknowledge receipt of your letter of April 9th in reference to the allocation of rooms in the Pulp and Paper Research Institute.

I feel perfectly confident that the co-operation to which you refer will develop to fulfill the expectations of yourself and all others concerned with the project.

Yours very sincerely,



Director,

Pulp and Paper Division.

Sir Arthur W. Currie, G.C.M.G., K.C.B.,
Principal and Vice-Chancellor,
McGill University,
CITY.

April 9th, 1928.

E. P. Cameron, Esq.,
3416 University Street,
Montreal, Que.

Dear Mr. Cameron:-

I am sorry that I have not before this acknowledged your letter of April 3rd, which accompanied the memorandum shewing allocation of rooms in the Pulp and Paper Research Institute.

This allocation is quite satisfactory to the University. My sincere hope being there will always be evident the strongest spirit of co-operation and helpfulness, the space provided should be sufficient for all of us, especially at the beginning of our effort.

Yours faithfully,

Principal.

ADDRESS REPLY TO
THE SUPERINTENDENT
FOREST PRODUCTS
LABORATORY, MONTREAL

DEPARTMENT OF THE INTERIOR, CANADA
FOREST SERVICE

FILE DESIGNATION

G-I-EPC

FOREST PRODUCTS LABORATORIES OF CANADA
MONTREAL LABORATORY

YOUR FILE DESIGNATION

3416 UNIVERSITY STREET

MONTREAL, 3rd April, 1928.

Dear Sir:-

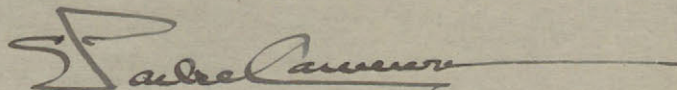
I am enclosing a memorandum on the allocation of Rooms; Pulp and Paper Research Institute, which defines the allotment of space in accordance with my understanding of the matter at the present time.

For ease of interpretation I am enclosing blue prints of the various floors with the rooms numbered and marked as follows:-

- 1) University Rooms - Yellow.
- 2) Government " - Red.
- 3) Mutual " - Brown.

I sincerely trust that this allocation of space is in accordance with your understanding of the points we agreed upon at our last conference and please do not hesitate to call upon me at any time should there be points which are not perfectly clear or upon which you feel doubtful.

Yours very sincerely,



Director,
Pulp and Paper Division.

Sir Arthur Currie,
Principal,
McGill University,
CITY.



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346
CABLE ADDRESS "PAPERPULP"

Saint John, N. B.
March 28th, 1928

Sir Arthur W. Currie,
Principal of McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

I have your letter of March 24th, regarding work at the University, and allocation of space. I am glad to know that the allocation of space problem was arranged to your satisfaction with Mr. Cameron, and I am asking Mr. Cameron to see you and explain to you the allocation as arranged at your meeting with him. I trust that on further examination you will find that this arrangement is satisfactory.

With reference to the question of the work at the University, the matter is now quite clear, and I quite agree with you as to the method of routing this work. Of course any method that you might adopt here would be satisfactory to us as long as we were able to provide for the carrying out of work under the proper authorities.

Yours very truly,

RWH/J.

March 24th, 1928.

R. W. Hovey, Esq.,
511 St. Catherine St. West,
Montreal, Que.

Dear Mr. Hovey:-

Let me acknowledge receipt
of your letters of March 22nd.

With reference to the question raised as to how I would deal with the desire on the part of the Association to help research work which would appropriately come under the department presided over by Dr. Johnson or Dr. Maas, I can give you the assurance that such work would be supervised by the Professor in charge of the department where it would be done. That is, if it was an investigation in the realm of physical chemistry Dr. Maas would have charge of the work and would cooperate and advise with and help the man selected to do it. I think the proper formality of reaching Dr. Maas is through the Professor of Chemistry in the Research Institute - a position at present held by Dr. Hibbert. This would mean no delay, but if we are to develop in the Institute the measure of co-operation which we all think necessary, we must recognize the position and responsibility of the Professor of Cellulose Chemistry. When the matter would be brought before the Governing Committee the University members would undertake to see that it was properly provided for and would be responsible for the liaison with Dr. Hibbert. I hope I have made myself clear.

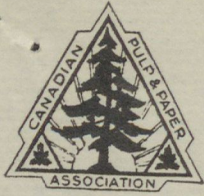
With reference to your other letter on the matter of allocation of space, I have

R.W.Hovey, Esq., - 2

this to say: At the last meeting which Mr. Cameron and I had with reference to this matter we came to a satisfactory conclusion, but I am unable to find anything on file which sets forth definitely just what our agreement was. I am looking for a plan and I cannot quite lay my hands on it this morning. Is there any objection to your giving me the understanding which Mr. Cameron has as expressed in his letter to you? I, for one, do not anticipate any trouble in this matter.

Yours faithfully,

Principal.



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346
CABLE ADDRESS "PAPERPULP"

March 22nd, 1928

Sir Arthur W. Currie,
McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

I discussed with Mr. Cameron on the 20th, very briefly the question of allocation of space, which I understood, from remarks you made, had been settled satisfactorily, and Mr. Cameron conceded several points that you wanted, which affected administration. Mr. Cameron confirmed this and gave me a letter which explained the situation.

In order that there may be no misunderstanding in the matter I would appreciate it if you would advise me that this allocation of space has been settled to your satisfaction for the present. You will understand that while I am quite well satisfied that Mr. Cameron has given me the actual facts in the matter, I would like to know from you personally that this is the case.

Yours very truly,

R.W. Hoovey

RWH/J.

Copy to Mr. Beck
Mr. Cameron



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346

CABLE ADDRESS "PAPERPULP"

March 21st, 1928

Sir Arthur W. Currie,
McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

I went into the question of our budget with Mr. Cameron and later with Dr. Hibbert yesterday, and after an analysis of the available funds I am glad to say that we believe we will be able to continue with the work of Dr. Hunter and Dr. Hoover, and have advised Dr. Hibbert to that effect. Furthermore, the work on Penetration will be continued through Dr. Hibbert and Dr. Scarth or Dr. Hibbert and Dr. Maas, so this straightens out the situation regarding Dr. Hibbert's requirements that he was worrying about.

This is contingent upon the final approval of our budget which was not taken up at the last meeting of the executive, but I am advised by Mr. Beck that in all probability this will be approved, and I feel that we are justified in advising Dr. Hibbert that this work will be taken care of. He, of course, understands that it is contingent upon the rather remote possibility of the budget not receiving approval.

Yours very truly,

R.W. Hovey

RWH/J.

Copies to -
Mr. Edward Beck
Mr. E.P. Cameron

*Hunter - 150,650.
Hoover - 15,1800. 10,000
2500 for "maas".*

June 8, 1928.

Edward Beck, Esq.,
Canadian Pulp & Paper Association,
511 St. Catherine Street, West.

Dear Mr. Beck:-

There appears to be a question still remaining for final settlement concerning the salaries of Drs. Huntten and Hoover.

So far as I can understand it the present arrangement is as follows. Dr. Hoover is being paid \$200. per month until July 1st, of which amount your Association contributes \$75. and the University \$125. per month.

Dr. Huntten is receiving \$150. per month until July 1st, your Association paying the whole of this sum.

As the result of some further negotiations Sir Arthur Currie took up the question of the salaries of these two men for the coming year, and suggested the following:- Dr. Hoover to receive \$3,000. for twelve months commencing July 1st; Dr. Huntten to receive \$2,000. for twelve months commencing July 1st.

Mr. Hovey replied in the following terms: "I have your letter regarding Dr. Huntten and Dr. Hoover, and we will see what we can do regarding the sums mentioned for these two men. Dr. Hibbert requested increases for these men, and Mr. Cameron and I felt they were justified, but the amounts mentioned in your letter are somewhat higher than Dr. Hibbert mentioned. However, the matter will be given consideration, and I think can be satisfactorily arranged."

On March 30th Dr. Hibbert wrote to Mr. Cameron as follows:-

Edward Beck, Esq.

"Referring to the continuation of services of Drs. Hunten and Hoover, the Principal read to me a letter from Mr. Hovey in which he intimated that ways and means would be found by the Administrative Committee to provide the amounts desired, namely, \$3,000. for 12 months for Dr. Hoover and \$2,000. for 12 months for Dr. Hunten, commencing 1st July next.

The University budget as a result of these various negotiations does not include any sum which will enable us to pay Drs. Hoover or Hunten from July 1st next, and I find a note on the appropriation to the effect that these are to be paid by the Pulp and Paper Association.

Will you be good enough to advise me whether this understanding is correct. I believe there is no question regarding Mr. Rowley and that he continues on your pay roll.

Yours faithfully,

Wilfrid Bovey.



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346
CABLE ADDRESS "PAPERPULP"

Saint John, N. B.
March 26th, 1928

Sir Arthur W. Currie,
Principal of McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

I have your letter regarding Dr. Hunten and Dr. Hoover, and we will see what we can do regarding the sums mentioned for these two men. Dr. Hibbert requested increases for these men, and Mr. Cameron and I felt they were justified, but the amounts mentioned in your letter are somewhat higher than Dr. Hibbert mentioned. However, the matter will be given consideration, and I think can be satisfactorily arranged.

The reason for their engagement for such uneven terms as ten months in one case and 11 months in the other, I believe has something to do with the University terms and agreement under which they are working. It is probable that if they continue in the organization after getting through with their work they will be put on a twelve months basis. That is the only reason I am aware of for the odd working periods.

Yours very truly,

R. W. Hoover

RWH/J.

Cameron

30th March, 1928.

E. P. Cameron, Esq.,
Forest Products Laboratory,
Montreal.

Dear Mr Cameron,

I wish to advise that in an interview with the Principal this morning we went over the question of allocation of rooms and I understand he is to have an interview with you regarding same at which I trust everything will be settled to our mutual satisfaction.

Referring to the continuation of services of Drs Hunter and Hoover, the Principal read to me a letter from Mr Covey in which he intimated that ways and means would be found by the Administrative Committee to provide the amounts desired, namely, \$3,000 for 12 months for Dr Hoover and \$2,000 for 12 months for Dr Hunter, commencing 1st July next.

I think it would be as well for you to state the amount of summer vacation which these two men are supposed to have and also I would suggest that their hours of work should be definitely stated, from 9 to 6 or from 9 to 5.

Yours very truly,

Professor of Industrial & Cellulose Chemistry

M.H.

Rosley 2500
Hoover 3000
Hunter 2000

Hoover 200 per mo LM July 1st

~~*M.H.*~~ *Cameron 750
p & p an Feb*

Un 125

March 23rd, 1928.

R. W. Hovey, Esq.,
Nashwaak Pulp and Paper Company,
Saint John, N. B.

Dear Mr. Hovey:-

Thank you for your letter of March 21st written from Montreal with reference to the work of Dr. Hunten and Dr. Hoover.

Dr. Hibbert brought in this morning a memorandum prepared by Mr. Cameron of a meeting you three had on the 20th. That memorandum stated that Mr. Cameron would try to find employment for Drs. Hunten and Hoover for an extra month this summer and that afterwards Hunten would receive from \$150. to \$180. a month for ten months work, and Hoover \$2,500. for eleven months work. Dr. Hibbert tells me that their employment under the above terms would begin on September 1st and he urges me to ask that Hunten receive \$2,000. for a year's work and Hoover \$2,750. In fact he urged \$3,000 for Hoover, but I am making the recommendation \$2,750. I do not at present know the reason for their engagement for such uneven terms as ten months in one case and eleven months in the other. It may be the only way in which Mr. Cameron can do so, and I do not suppose one cares very much how it is paid as long as Hunten gets \$2,000 for what we would call a year's work and Hoover gets \$2750. Will you please give as generous consideration to these recommendations as possible.

R.W.Hovey.Esq.

- 2 -

I very much appreciate your
letter of the 21st and your visit the other day.

Yours faithfully,

Principal.

March 22nd, 1928.

E. P. Cameron, Esq.,
Director, Pulp and Paper Division,
Forest Products Laboratories,
3416 University Street,
Montreal, Que.

Dear Sir:-

Let me acknowledge with
thanks receipt of your letter of March 21st
with reference to the continuation of the
work now being done by Messrs. Hunten and
Hoover.

I know Professor Hibbert
feels keenly that this work should not be
interrupted and I am glad of the decision
arrived at.

Yours faithfully,

Principal.

ADDRESS REPLY TO
THE SUPERINTENDENT
FOREST PRODUCTS
LABORATORY, MONTREAL

DEPARTMENT OF THE INTERIOR, CANADA

FILE DESIGNATION

FOREST SERVICE

FOREST PRODUCTS LABORATORIES OF CANADA

YOUR FILE DESIGNATION

MONTREAL LABORATORY

3416 UNIVERSITY STREET

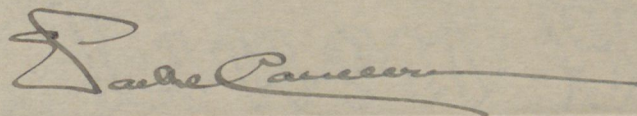
MONTREAL, 21st March, 1928.

Dear Sir:-

An informal meeting was held between Messrs. Hibbert, Hovey and Cameron March 20th, at which it was agreed that Dr. Hibbert's wishes as to the continuation of the work by Hunten and Hoover and the work on Penetration should be met.

It is understood that definite action on this agreement must be contingent upon certain financial adjustments within the Association but this seemed sufficiently assured to warrant Dr. Hibbert notifying Hunten and Hoover of their further employment.

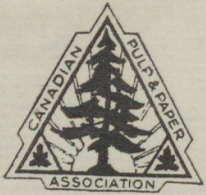
Yours sincerely,



Director,

Pulp & Paper Division.

Sir Arthur Currie,
Principal,
McGill University,
CITY.



Canadian Pulp and Paper Association

511 ST. CATHERINE STREET WEST

MONTREAL

TEL UPTOWN 1346
CABLE ADDRESS "PAPERPULP"

March 22nd, 1928

Sir Arthur W. Currie,
McGill University,
Montreal, Que.

Dear Sir Arthur Currie:-

Since talking to you on Tuesday the thought has come into my mind regarding possibilities in our co-operative work with the University, which is not quite clear, and I wish you would clarify the matter for me.

It is briefly this: If we desire to take up work at the University of a colloidal nature under Dr. Johnson, or, of a physical nature under Dr. Maas, or some branch of work that would come under somebody in the Physics Department, how would you handle the situation? The idea would be that we would probably provide workers and money to do fundamental research under the Professor who represented the authority on the subject in the University. Would this be arranged for by the governing committee through the University members, or would it logically be transferred to Dr. Hibbert, who in turn would see that it was taken up through the proper channels?

Could you advise me of your decision on such a point? It will probably come up for discussion at our Research Section meeting when we make recommendations to our executive for the constitution of new form of management for the Institute that we discussed on Tuesday.

Yours very truly,

RWH/J.

Copies to -
Mr. Beck
Mr. Cameron

COPY

CANADIAN PULP AND PAPER ASSOCIATION

511 St. Catherine Street West

Montreal, Feb. 27, 1928.

Sir Arthur Currie, G.C.M.G., K.C.B.,
Principal and Vice-Chancellor,
McGill University,
Montreal.

Dear Sir Arthur Currie:

Our Research Section met here this morning to receive a report from its chairman, Mr. R.W. Hovey, upon his conference with you with respect to the scheme under which the several interests sharing accommodation in the new Pulp and Paper Research Institute are to function. Mr. Hovey included in his report a diagram intended to illustrate the proposed line-up, a copy of which is attached hereto. Mr. Hovey explained that he had discussed this with you and that you had expressed approval of the same.

We want particularly to emphasize that this plan provides for three things (1) complete autonomy for the University over its own affairs; (2) equally complete autonomy for the Pulp and Paper Division of the Forest Products Laboratory over its own affairs; (3) representation for McGill University on the Administrative Committee by invitation with particular reference to building administration and allocation of space. By this arrangement we hope to reduce the opportunity for friction to a minimum as well as to secure complete and harmonious co-operation between all the parties concerned.

A resolution was passed expressing the Section's acceptance of the plan and I was directed to advise you of the action taken and to invite a formal confirmation of the same from you.

We find that these formalities are necessary in order to convince the authorities at Ottawa that a workable plan has been agreed to, as otherwise they would not feel justified in proceeding with the expenditure required for their part of the equipment. Definite assurance from you that the plan as proposed is acceptable to the University should leave no room for further hesitation in this respect.

Yours very truly,
CANADIAN PULP & PAPER ASSOCIATION

(signed) Edward Beck

Secretary

EB:BC



THE SPANISH RIVER PULP AND PAPER MILLS
LIMITED

MILLS AT:
ESPANOLA, ONT.
STURGEON FALLS, ONT.
SAULT STE. MARIE, ONT.

CABLE ADDRESS SUPAPER
BENTLEY'S CODE
WESTERN UNION

SAULT STE. MARIE,
CANADA.

PERSONAL.

February 7th, 1928.

Sir Arthur Currie,
c/o McGill University,
Sherbrooke Street, West,
Montreal, Que.

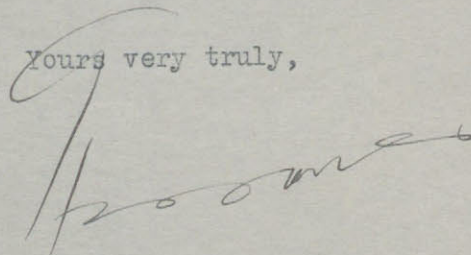
My dear Sir Arthur:-

I am sending you herewith a copy of a letter addressed to Rex Hovey, who is becoming Chairman of the Research Section in my place. I am sending copy of this letter to you privately so you can see the commencement of the effort I am making to bring all parties together, of a single mind, in the matter of fundamental research.

The situation is a difficult one, but one that we must smooth out. I am not letting anybody know that I am sending you a copy of this, and I wish you would keep the whole matter confidential. For instance, my campaign would be utterly spoilt if at this junction Hibbert and Cameron were injected into it. I will keep you posted currently on this matter, as developments occur.

I expect to be in Montreal about the 15th, and while I am scheduled for every minute, perhaps if your plans will permit, we can get together for a discussion.

Yours very truly,



CHLJ/W.

C. H. L. Jones,

(COPY)

PERSONAL.

February 6th, 1928.

Mr. R. W. Hovey,
c/o Nashwaak Pulp & Paper Company,
Saint John, N.B.

My dear Mr. Hovey:-

Continuing the subject of our conversation in Montreal, regarding your accepting the Chairmanship of the Research Section.

I am still very much of the same mind, and advised Mr. Beck that you were my choice for the position. I do not know whether he has written you or not, but my understanding was that you would accept it. I am taking it for granted that you will, and am going to discuss the question of arriving at the best possible plan for the operation of the Research Institute. The working out of this will largely evolve upon you and the Committee of Administration.

It is unnecessary for me to refer to the more or less difficult situation this subject has reached. However, as I said at our last meeting, a 100% adjustment had to be reached and I believe would be reached, and that is the message I give to you in writing of your Chairmanship-elect.

Those of us who started the original conception of the Research Institute, and have been bearing the heat and dust of battle, have perhaps lost sight a little bit, of the magnitude and the importance of the undertaking, in our attention to detail, and I believe the principals should draw back and get more of a perspective on this situation. The wreck we are threatened with is through fundamental research, as apparently the carrying out of fundamental research is included in the plans and aspirations of two of the parties to our Research family. While both parties have hopes, yet only one party is able to budget the money for carrying out these hopes, the other party not being in a position to provide the money, but can provide other things which are of value towards the common end.

There is certainly a decided mutuality but, however, the hope of both is that fundamental research will be done, and from my point of view the great thing is that fundamental research should be done, and I am going to assume for the moment that "X" should do it, and that the money should come from somewhere, not stated. The job that I want you to apply your nimble and efficient intellect to is the discovery of "X", without any of the past history being involved, except as a precedence to avoid in some cases.

We cannot afford to let a single thing stand in the way of the greatness of this enterprise, and we must have everything ironed out before the opening of the new building, and before we turn the Research Section over to the Technical Section. I would hang my head in sorrow and shame, as President of the Association, if on the day the Research Institute opened there was a single cloud on the horizon, and everything was not going merrily as marriage bells. I thoroughly believe it can be done and without any tilting at wind-mills. This is not a criticism. I know that everybody has been doing their best in a very sincere and most capable manner. IF this had not been the case we never would have

reached the point that we have now.

The accomplishment to date has been wonderful and our task is to make its culmination just as complete and successful. I thoroughly believe it can be done, but to do it, it is just as clear as possible that there must be a certain easing of attitude and some sweet oil used. I think you are the one to particularly use the sweet oil, with myself in the background as the main reservoir, which you can call on at any time, but mark you this, the main thing is to evolve a plan that is acceptable to all parties, and sell it to them.

The Government, I realize, have got a very firm agreement, and the attitude, as expressed by Messrs. Finlayson and Cameron, is very definite, but all this I believe can be overcome if the right scheme is evolved and the right application made of it.

I am giving the matter a good deal of thought, and I know, if I have conveyed my meaning rightly to you in this letter and you will think a little along these lines, that the next time we sit down together for an hour or two we can reach some pretty good conclusions.

With kindest regards, and hoping our next meeting will not be too long delayed, I remain,

Yours very truly,

CHLJ/W.

C. H. L. Jones.

P.S. You and I and any others who have McGill as their Alma Mater have an extra interest in seeing this whole plan go over as we originally planned it, and without any suspicion of anything but the utmost mutuality in operation and results.

(COPY)

CC: Sir Arthur Currie,
McGill University, Montreal.

*See this merely for your information
JCS*

My understanding is that you have already received a copy of Dr. Hibbert's report, as referred to herein.

Messrs. W. G. Mitchell,
F. A. Sabbaton,
Edward Beck,
E. Parke Cameron,
R. W. Hovey.

January 31st, 1928.

Dear Sir:-

With reference to the last meeting of the Research Section. You will recall that certain plans of the organization were discussed at this meeting. One of them was by Dr. John S. Bates and the other by Dr. H. Hibbert. It transpired at the meeting that while the plan of Dr. Bates had been sent out, all members had not received a copy of Dr. Hibbert's plan. Your name was on the list to be supplied with copy of Dr. Hibbert's report and I take pleasure in sending it to you herewith.

The making of these plans arose out of the November meeting when request was made that members' opinions should be set forth in writing. This was done by Dr. Bates and Dr. Hibbert, and certain of the members are in agreement with one or the other of these plans. It was found at our last meeting that we were not quite prepared for a decision on the subject, and that it was not immediately necessary to reach this decision, nor was it necessary to reach a decision until the Research Building has been completed.

The Research Building will be completed, it is expected, in April. Some time between now and then the Research Section will bring in a report, following a motion which was agreed to at the last meeting of the Research Section, and which was passed on through the Executive Committee to the General Meeting and authorized there. This resolution provides for the absorption into the Technical Section and back to the Executive Section, of the present Research Section, at the time the building is completed, so that in the present interim the plans for such absorption and a proper method for the handling of the Research Institute will have to be considered and agreed upon.

A continuation of the previous discussion of the requirements of this situation will be proceeded with at the next meeting of the Research Section, and in expectation of this it is requested that the whole subject should be thought out by members of the Research Section so that the matter can be advanced. It will also be necessary to elect a new Chairman of the Research Section at that time.

At the last meeting there was presented by Dr. Hibbert certain criticisms of the organization chart as presented by Mr. Cameron, and considered by the Executive and Administrative committees. Dr. Hibbert suggested that the list of these criticisms was not complete and that he would complete it and send it to each individual member. These will be forthcoming immediately and it is asked that you consider these criticisms in connection with the whole matter as above referred to.

Yours very truly,

C. H. L. Jones

COPY

CANADIAN PULP AND PAPER ASSOCIATION

511 St. Catherine Street West

Montreal, Feb. 27, 1928.

Sir Arthur Currie, C.C.M.G., K.C.B.,
Principal and Vice-Chancellor,
McGill University,
Montreal.

Dear Sir Arthur Currie:

Our Research Section met here this morning to receive a report from its chairman, Mr. R.W. Hovey, upon his conference with you with respect to the scheme under which the several interests sharing accommodation in the new Pulp and Paper Research Institute are to function. Mr. Hovey included in his report a diagram intended to illustrate the proposed line-up, a copy of which is attached hereto. Mr. Hovey explained that he had discussed this with you and that you had expressed approval of the same.

We want particularly to emphasize that this plan provides for three things (1) complete autonomy for the University over its own affairs; (2) equally complete autonomy for the Pulp and Paper Division of the Forest Products Laboratory over its own affairs; (3) representation for McGill University on the Administrative Committee by invitation with particular reference to building administration and allocation of space. By this arrangement we hope to reduce the opportunity for friction to a minimum as well as to secure complete and harmonious co-operation between all the parties concerned.

A resolution was passed expressing the Section's acceptance of the plan and I was directed to advise you of the action taken and to invite a formal confirmation of the same from you.

We find that these formalities are necessary in order to convince the authorities at Ottawa that a workable plan has been agreed to, as otherwise they would not feel justified in proceeding with the expenditure required for their part of the equipment. Definite assurance from you that the plan as proposed is acceptable to the University should leave no room for further hesitation in this respect.

Yours very truly,
CANADIAN PULP & PAPER ASSOCIATION

(signed) Edward Beck

Secretary

EB:BC

C O P Y

McGILL UNIVERSITY

From

The Principal and Vice-Chancellor
McGill University
Montreal.

February 29th, 1928.

Edward Beck, Esq.,
Secretary, Canadian Pulp and Paper Association,
Drummond Building,
Montreal, Que.

Dear Mr. Beck:-

Let me acknowledge receipt of your letter of February 27th and the chart which was attached to it.

In your letter you say that Mr. Hovey explained to your Research Section that he had discussed this chart with me and that I had expressed approval of the same and you now ask me to confirm that approval in writing. I cannot tell you, Mr. Beck, how sorry I am to have to say that I cannot give such confirmation. My reasons are as follows:-

(1) The chart which accompanies your letter is not the same chart discussed by Mr. Hovey and myself on the occasion of our meeting on February 18th. To prove this I am enclosing a copy of the chart discussed by us and which I said I would approve. It surprises me greatly that Mr. Hovey has seen fit to alter this chart and to place the altered form before your Research Section, with the intimation that it was the one to which I had agreed.

I am also attaching a copy of a memorandum, which I made immediately Mr. Hovey had left my office, and which sets forth what, in my opinion, were the main points of the discussion.

Edward Beck, Esq., - 2 -

You will note that in Mr. Hovey's latest chart the University has on the Administrative Committee a member 'by invitation'. In your letter to me you refer to this representation 'by invitation' and you add 'with particular reference to business administration and allocation of space'. This is something new altogether. I do not like these words 'by invitation'. In all previous discussions and in all previous charts, which Mr. Hovey said should be scrapped, it has always been agreed that the University would have one member on the Administrative Committee. I take it, and I think I have a right to take it, that the University's membership was one of right and not one of invitation. An invitation may never be sent or it may be cancelled at any time.

Mr. Hovey and I agreed that the only spirit that should animate us would be one of co-operation and helpfulness and now I am reminded that the University's one seat on the Administrative Committee is only 'by invitation'. In your letter, Mr. Beck, you state that that representation is only to deal with matters that have to do with building administration and allocation of space. That is not my understanding at all and it is the first time that the matter has been put to me in this fashion. I have been repeatedly told that McGill's membership on this Committee was in order that the University should feel that its advice was welcomed in matters of research carried on by the Association. You now tell me that we are to have no voice or interest in your research, but that we may have something to say when it comes to the allocation of space. I imagine we should not have much to say about that, as we have only one representative in a committee of five or more. In my conversation with Mr. Hovey on the 18th I certainly did not approve, nor was it even mentioned, that McGill's

representation on the Administrative Committee had only to deal with the allocation of space and the administration of the building.

(2) My second objection arises from the further elaboration shown on Mr. Hovey's latest chart as compared with the one which we discussed and which together we approved. You will note that the research in which we are to indulge is designated by him "basic scientific research", and that the research under the Administrative Committee is "industrial research - fundamental or semi-fundamental". What is the difference between "basic scientific research" and fundamental research? Mr. Hovey and I agreed, or I thought we had agreed, that the University's co-operation would be in the matter of fundamental research. If I agreed to this chart it would mean I would have nothing to say or to complain of if the University were completely ignored in all research done in that building. This is not "co-operation" as I understand the word.

In your letter, Mr. Beck, you say that these formalities are necessary in order to convince the authorities at Ottawa that a workable plan has been agreed to, as otherwise they will not proceed with the equipment. There is a nigger in the woodpile some where. The Hon. Charles Stewart has himself told me that it was the intention of the Government to leave matters of fundamental research to the University and that he did not intend and was not in favour of duplicating a research organization. I have also been in touch with President Tory of the University of Alberta, who is likely to be the head of the new Research Laboratories at Ottawa. He has told me that in his opinion, an opinion he has given to the Hon. Mr. Stewart, it would be a mistake and a waste of money and resources for the Government to attempt to do fundamental research

Edward Beck, Esq.

- 4 -

work when the universities' resources might be utilized for the same purpose. I may add that Mr. Hume Cronyn, who, as you know, is greatly interested in the establishment of the research laboratories at Ottawa, told me that he entirely disapproved of the Government laboratories doing fundamental research when the same could be done by the universities. I cannot understand the Hon. Mr. Stewart and some of his most intimate advisers telling me one thing and his Department here insisting on another.

In conclusion let me say again that I am very sorry to have to write in this strain. I thought the matter was finally settled by the conference between Mr. Hovey and myself on February 18th. For some reason best known to himself he has produced before your Research Section a different chart than the one we discussed together, and I am very, very much surprised that he should do so.

Yours faithfully,

(Signed)

A.W.CURRIE

Principal.

C O P Y

McGILL UNIVERSITY

From

The Principal and Vice-Chancellor
McGill University
Montreal.

February 29th, 1928.

Edward Beck, Esq.,
Secretary, Canadian Pulp and Paper Association,
Drummond Building,
Montreal, Que.

Dear Mr. Beck:-

Let me acknowledge receipt of your letter of February 27th and the chart which was attached to it.

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Edward Beck, Esq. - 2 -

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Edward Beck, Esq.,

- 4 -

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A.W.CURRIE

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COPY

CANADIAN PULP AND PAPER ASSOCIATION

511 St. Catherine Street West

Montreal, Feb. 27, 1928.

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Principal and Vice-Chancellor,
McGill University,
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Dear Sir Arthur Currie:

Our Research Section met here this morning to receive a report from its chairman, Mr. R.W. Hovey, upon his conference with you with respect to the scheme under which the several interests sharing accommodation in the new Pulp and Paper Research Institute are to function. Mr. Hovey included in his report a diagram intended to illustrate the proposed line-up, a copy of which is attached hereto. Mr. Hovey explained that he had discussed this with you and that you had expressed approval of the same.

We want particularly to emphasize that this plan provides for three things (1) complete autonomy for the University over its own affairs; (2) equally complete autonomy for the Pulp and Paper Division of the Forest Products Laboratory over its own affairs; (3) representation for McGill University on the Administrative Committee by invitation with particular reference to building administration and allocation of space. By this arrangement we hope to reduce the opportunity for friction to a minimum as well as to secure complete and harmonious co-operation between all the parties concerned.

A resolution was passed expressing the Section's acceptance of the plan and I was directed to advise you of the action taken and to invite a formal confirmation of the same from you.

We find that these formalities are necessary in order to convince the authorities at Ottawa that a workable plan has been agreed to, as otherwise they would not feel justified in proceeding with the expenditure required for their part of the equipment. Definite assurance from you that the plan as proposed is acceptable to the University should leave no room for further hesitation in this respect.

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EB:BC

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A. W. CURRIE

Principal.

January 3, 1928.

Edward Beck, Esq.,
Canadian Pulp and Paper Association,
Drummond Building.

Dear Mr. Beck:-

I am very much obliged for your letter of December 29th with enclosure. My only comment is that according to my notes Mr. Finlayson said that he assumed that \$26,500. of the amount available from your funds was to be applied to equipment cost and that pro rating this to the total requirement of the Pulp and Paper Division and the University respectively, he calculated that the Pulp and Paper Division should have \$12,000. applied to its share of the costs. He stated that the Department was prepared to find the extra \$36,000. over a period.

Yours faithfully,

Wilfrid Bovey.

February
Twenty-ninth
1928.

R. W. Hovey Esq.,
Nashwaak Pulp and Paper Company,
St. John, N.B.

Dear Mr. Hovey:

I am enclosing herewith, -

- a. Copy of a letter received from Mr. Beck
- b. Copy of my reply thereto
- c. Copy of chart discussed by you and me at our conference on February 18th.
- d. Chart which accompanied Mr. Beck's letter to me and which he says was presented to the Research Section as the one on which we had agreed.

From my letter to Mr. Beck you will see how I feel. Frankly Mr. Hovey I am very much surprised. Why in God's name you should present the Chart to your Research Section and say it was the one on which we had agreed when it is different in such important particulars. I do not know why you put in those words "by invitation", and Mr. Beck should add that the purpose of the McGill representative on the Committee was to deal with business administration and allocation

R. W. Hovey Esq.,

-2-

of space and not a word about research. I suppose, should the Administrative Committee meet to discuss research only that no invitation would be sent that day to the University member.

I have tried to co-operate in every way, but every time I agree to one proposition somebody comes forward with something different and one which requires the University to retire a little further into the background. I have backed up on more than one occasion and now you ask me practically to get off the map altogether.

As to this matter of fundamental research, surely we agreed that when problems came up in your industry on which fundamental research was necessary or valuable that such problem would be turned over to the Cellulose Department to study and to seek solution and that all other research, technical, semi-commercial, semi-fundamental or anything else you have a mind to call it would be considered by the other section of research workers. If we did not agree to this I simply cannot understand the King's English.

Your latest chart, Mr. Hovey, is less acceptable to me than any chart I have seen yet, because in addition to embracing and involving everything that any other chart set forth, it also intimates that the University has only representation on the Administrative Committee by the grace of an invitation.

As I stated in my letter to Mr. Beck there is a nigger in

R. W. Hovey Esq.,

-3-

the wood pile somewhere. Apparently Mr. Stewart has different ideas to the members of his Department in Montreal. I feel quite certain that if their stand were generally known throughout the country there would arise considerable objection to the Bill before the House at Ottawa which asks authority to establish a Research Institute.

Yours faithfully,

Principal

4 encls.