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To Dr. Jacobs from Dr. Flick.

Philadelphia,
April 7, 1904.

My dear Dr. Jacobs:

The date of the meeting, April 22nd at four o'clock, will suit me very well and I shall take pleasure in attending. I shall appreciate it very much if you will inform me of the place of meeting.

I have kept in mind the question of organization and have talked it over with Ravenel. We feel that in a general way the organization ought to be as simple as possible. The constitution ought to set forth the objects of the Society, and the by-laws ought merely to define the official positions and make provision for the election of officers. Too many by-laws are sometimes a serious handicap. The government of the Society, in our judgment, ought to be intrusted to an Executive Committee made up of representation from each of the large cities: namely, New York, Philadelphia, Baltimore, Washington, Boston, Chicago, St. Louis, and representatives from the Pacific Slope, the Northwest, the Southwest and the South. The President and Secretary ought to be ex-officio members of the Executive Committee but ought not to be burdened with the details of management. To the Executive Committee ought to be intrusted all such matters as holding of meetings, representation on the National Committee, holding of Congresses, and so on. All of this is very general but it is something to think about.

Truly yours,

Lawrence F. Flick.