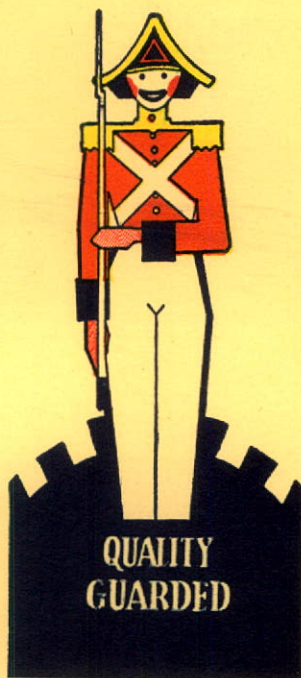


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# EASTERN DAIRIES LIMITED



PURVIS HALL  
LONDON  
APR 19 1955  
MCCORMACK UNIVERSITY

**Annual Report  
for the year ending  
31st March, 1942**



# EASTERN DAIRIES LIMITED

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**Annual Report**  
**for the year ending**  
**31st March, 1942**

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# EASTERN DAIRIES, LIMITED

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## OFFICERS

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### *President and Managing Director*

W. R. AIRD, Montreal

### *Vice-President*

P. A. THOMSON, Montreal

## DIRECTORS

W. R. AIRD	.....	Montreal
E. W. KING	.....	Toronto
A. J. NESBITT	.....	Montreal
MAJ.-GEN. C. B. PRICE	.....	Montreal
P. A. THOMSON	.....	Montreal

C. V. THOMPSON, Secretary-Treasurer

### *Fiscal Agents*

NESBITT, THOMSON & COMPANY, LIMITED

### *Transfer Agents*

MONTREAL TRUST COMPANY

### *Auditors*

P. S. ROSS & SONS

# EASTERN DAIRIES, LIMITED

## To the Shareholders:

YOUR Directors submit herewith their Annual Report covering the operations of your Company and its Subsidiaries for the year ended March 31st, 1942, accompanied by a Consolidated Statement of Assets and Liabilities, Capital Deficit Account and Statement of Deficit from Operations, duly certified by the Company's auditors.

A comparison of the result of operations for the year ended March 31st, 1942, with that of the previous fiscal year ended March 31st, 1941 follows:

	1942		1941	
Operating Profit.....		\$561,034.21		\$588,273.71
LESS:				
Bond Interest.....	\$145,980.00		\$147,469.40	
Premium paid on foreign funds for Bond Interest	16,065.80		15,754.54	
Provision for Income Taxes.....	41,000.98	203,046.78	24,018.56	187,242.50
Profit before Depreciation.		357,987.43		401,031.21
DEDUCT:				
Depreciation.....	296,471.99		372,836.47	
Proportion of Profits applicable to Preferred shares of Acme Farmers Dairy, Limited and Crescent Creamery Co., Limited, held by public	45,618.22	342,090.21	6,418.46	379,254.93
Net Profit.....		<u>\$ 15,897.22</u>		<u>\$ 21,776.28</u>

The plant and equipment of your Company have been maintained in excellent condition, and the policy of maintaining a substantial Reserve for Depreciation has been continued.

Your Company was obliged to postpone payment of the Sinking Fund instalment due May 1st, 1942, on its 6% Twenty Year Collateral Trust Bonds. The Consolidated Balance Sheet shows substantial cash balances and investments in government bonds of which a large proportion represents assets of two subsidiaries not wholly owned, the dividends on the Preferred Shares of which are in arrears.

The continuous effort directed towards improving sales again resulted in a very substantial increase in the volume of milk and cream sold in all cities where your Subsidiaries operate.

# EASTERN DAIRIES, LIMITED

The volume and value of sales of ice cream and other frozen confections of all subsidiaries also improved considerably over the previous year. As a result of the increase obtained, the earnings of your Company's subsidiaries from this source improved over the previous year, although the margin of profit per unit sold was adversely affected by the higher cost of ingredients entering into its manufacture. Sales of ice cream during the current year will be restricted to the same volume as for the past year, due to an order recently issued by the Dairy Products Board.

During the year milk powder and other by-products were much in demand, which was reflected favourably in the general operations of your Company.

The result of butter operations was less favourable than for the previous year. Prevailing prices were fairly high during the summer months when the requirements of butter are manufactured, and the establishing of price control did not permit the normal seasonal increase in market value during the winter months.

Due to increased wages and an increase in the cost of supplies, operating expenses were of necessity greater than for the previous fiscal year. The management of your Company is, however, continuously on the alert for ways and means of increasing the efficiency of all departments in order that expenses may be kept at a minimum.

It is understandable that under present conditions, any attempt to anticipate the result of future operations would be impossible. Regulations that are in the National interest frequently have to be made on short notice, and such interests may demand at any time new regulations that might have an important bearing on the industry in which your Company is engaged. The Directors and management of your Company fully appreciate this situation, and realize that only by being prepared to quickly adapt all phases of operations to rapidly changing conditions, can the best interests of your Company be served.

The officers and staff of your Company have rendered efficient and loyal service through another difficult year, and your Directors wish to express their appreciation for the co-operation received.

Submitted on behalf of the Board.

W. R. AIRD, President.

CONSOLIDATED  
EASTERN DAIRIES, LIMITED  
WHOLLY  
Elmhurst Dairy  
The Producers  
NOT WHOLLY  
Acme Farmers  
Crescent Creamery  
AT 31 MARCH 1942

**ASSETS**

**Current Assets:**

Cash on Hand and in Banks.....	\$	357,732.50
Accounts Receivable, less Reserve.....		461,028.99
Interest Receivable.....		1,457.44
Investment in Dominion of Canada and Provincial Bonds at quoted market value.....		164,075.00

Inventories at Cost—

Products, Raw Materials, Operating, Advertising and Office Supplies as determined by physical inventories and certified by officers of the Companies.....	316,372.19	
		\$1,300,666.12

**Other Assets:**

Investments in Other Companies—at quoted market value..	31,375.50	
Deferred Accounts Receivable, less Reserve.....		27,750.91
Balances due under Agreement of Sale and Mortgages.....		29,957.97
		89,084.38

**Fixed Assets:**

Land, Buildings, Plant, Equipment, Furniture and Fixtures at replacement values—new, as determined by Canadian Appraisal Company Limited at various dates between 11th December, 1925 and 9th June, 1928 in respect of the indi- vidual Companies; subsequent additions at cost.....	7,163,542.25	
Deduct: Reserve for Depreciation.....		2,921,085.94
		4,242,456.31
Prepaid and Deferred Charges.....		62,279.00

Approved on behalf of the Board:		
W. R. AIRD, Director.		\$5,694,485.81
P. A. THOMSON, Director.		

EASTERN DAIRIES LIMITED,  
MONTREAL.

AUDITORS

We have made an examination of the Consolidated Balance Sheet of Eastern Dairies, Limited and its subsidiary companies, Eastern Dairies, Limited, Acme Farmers Dairy, Limited, Crescent Creamery Company, Limited and Elmhurst Dairy, Limited, auditors, and obtained all the information and explanations required by us. We also made a general review of the accounting records but did not make a detailed audit of their transactions.

The attached Consolidated Balance Sheet includes two subsidiary companies, namely, Acme Farmers Dairy, Limited and Crescent Creamery Company, Limited amounting to \$782,192.45 and \$456,048.53 respectively are reflected under these captions on the attached Balance Sheet.

- Due to
- (1) Arrears of dividends on the 7,000 shares of Acme Farmers Dairy, Limited preferred shares amounting to \$453,250.00
  - (2) Insufficient assets in Crescent Creamery Company, Limited to provide for full liability in respect of par value of 10,000 shares which can therefore be made

no part of the current capital of either of the said subsidiary companies not wholly owned aggregating \$326,143.92 being the extent dividends may be received in the future on preferred shares of such subsidiary companies held by Eastern Dairies, Limited.

Subject to the foregoing and based upon the examination referred to above, the attached Consolidated Balance Sheet, in respect of the subsidiary companies at 31st March 1942, according to the best of our information and the explanations given to us and as stated in our report thereon is correct.

BALANCE SHEET  
 OF  
 AND SUBSIDIARY COMPANIES

WHOLLY OWNED  
 Dairy, Limited  
 Dairy, Limited  
 PARTLY OWNED  
 Dairy, Limited  
 Company, Limited

MARCH 1942

LIABILITIES

Current Liabilities:

Accounts Payable and Accrued Liabilities.....	\$ 617,062.46	
Taxes, Due and Accrued.....	76,925.95	
Salesmen's Deposits and Unredeemed Tickets.....	77,155.73	
Accrued Bond Interest (including provision for premium on U.S. Dollars).....	67,515.75	
		\$ 838,659.89

Equity available for Subsidiary Companies' Shares in hands of Public:

Acme Farmers Dairy Limited 5,972 Preferred Shares.....	983,887.00	
Crescent Creamery Company Limited 6,551 Preferred Shares.....	554,103.51	
		1,537,990.51

6% Twenty Year First Collateral Trust Sinking Fund Convertible Bonds Series "A" due 1st May, 1949..... 2,433,000.00  
 (\$46,500 additional bonds owned by Crescent Creamery Company Limited).

Sinking Fund Installment \$92,400 due 1st May, 1942, not paid 30th May, 1942.

Capital:

Seven per cent Cumulative Preferred Stock  
 (Callable on 30 days' notice at \$105 per share)  
 Authorized—50,000 shares each of \$100 par value  
 Issued —25,000 shares..... 2,500,000.00  
 (Dividends in arrears 64¾% at 31st March, 1942)

Common Stock—  
 Authorized—200,000 shares without nominal or par value  
 Issued to Public—99,020 shares..... 1,579,210.00  
 4,079,210.00

Deduct:

Capital Deficit—as per statement attached. \$2,758,074.75  
 Deficit—as per statement attached..... 436,299.84 3,194,374.59  
 884,835.41

Contingent Liability:

Bank Loans in respect of and secured by Dominion of Canada  
 Bonds subscribed for by employees \$13,415.40. \$5,694,485.81

REPORT

30th May, 1942.

as at 31st March, 1942. In connection therewith, we examined or tested accounting records and other supporting evidence of and have been furnished with financial statements at 31st March 1942 of The Producers Dairy, Limited, certified by independent methods of the companies examined by us and of their operating and income accounts for the year ended 31st March, 1942 but we

Crescent Creamery Company, Limited which are not wholly owned. The Current Assets and Current Liabilities of these two

for which provision has been made on 5,972 shares in hands of public and 100 preferred shares of that Company on which there are also arrears of dividends amounting to 62% for which no provision

cess of Current Assets over Current Liabilities shown above is available to meet liabilities of Eastern Dairies Limited except to limited or wholly owned subsidiary companies.

our opinion, is properly drawn up so as to exhibit a true and correct view of the state of affairs of Eastern Dairies, Limited, and shown by the books of the companies examined by us and the certified statements furnished to us.

P. S. ROSS & SONS,

Chartered Accountants.

CONSOLIDATED STATEMENT OF CAPITAL DEFICIT  
 OF  
 EASTERN DAIRIES, LIMITED AND SUBSIDIARY COMPANIES  
 WHOLLY OWNED  
 Elmhurst Dairy, Limited  
 The Producers Dairy, Limited  
 NOT WHOLLY OWNED  
 Acme Farmers Dairy, Limited  
 Crescent Creamery Company, Limited

AT 31st MARCH, 1942

Capital Deficit at 31st March, 1941.....		\$2,705,228.27
ADD:		
Loss on sale of certain fixed assets of Crescent Creamery Company, Limited after deducting portion thereof affecting equity of that Company's preferred shares in hands of public.....	\$ 41,899.89	
Excess of cumulative dividend on preferred shares of Acme Farmers Dairy, Limited for year ended 31st March, 1942 over net profits available for such dividend.....	7,443.23	
Decline in quoted market value of unsold securities.....	3,503.36	
	52,846.48	
Capital Deficit at 31st March, 1942.....		\$2,758,074.75

CONSOLIDATED STATEMENT OF DEFICIT ACCOUNT  
OF  
EASTERN DAIRIES, LIMITED AND SUBSIDIARY COMPANIES  
WHOLLY OWNED

Elmhurst Dairy, Limited  
The Producers Dairy, Limited

NOT WHOLLY OWNED

Acme Farmers Dairy, Limited  
Crescent Creamery Company, Limited

AT 31st MARCH, 1942

Balance 31st March, 1941.....	\$ 444,882.63
ADD:	
Income Taxes applicable to prior years.....	7,314.43
	452,197.06
Profit from Operations for the year ended 31st March, 1942. \$	593,942.20
Income from Investments.....	2,054.46
	595,996.66
DEDUCT:	
Remuneration of Executive Officers.....	\$ 29,910.00
Directors' Fees.....	3,940.00
Legal Fees.....	1,112.45
	34,962.45
	561,034.21
DEDUCT:	
Bond Interest.....	\$145,980.00
Premium on Foreign Funds for Bond Interest	16,065.80
Provision for Depreciation.....	296,471.99
Provision for Income and Excess Profits Taxes	41,000.98
	499,518.77
Net Profit for the year ended 31st March, 1942.....	61,515.44
DEDUCT:	
Proportion applicable to Preferred Shares of Acme Farmers Dairy, Limited and Crescent Creamery Company, Limited held by Public.....	45,618.22
	15,897.22
Deficit 31st March, 1942.....	\$ 436,299.84

## **SUBSIDIARY COMPANIES**

### **CRESCENT CREAMERY COMPANY, LIMITED WINNIPEG, MAN.**

Main Plant . . . . .	542 Sherburn Street
Branch . . . . .	Killarney, Man.
“ . . . . .	Portage la Prairie, Man.
“ . . . . .	Swan River, Man.
“ . . . . .	Yorkton, Sask.
Receiving Station . . . . .	Ste. Anne, Man.
“ “ . . . . .	Letellier, Man.
“ “ . . . . .	Steinbach, Man.

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### **THE PRODUCERS DAIRY, LIMITED OTTAWA, ONT.**

Main Plant . . . . .	275 Kent Street
Garage and Stables . . . . .	28 Arthur Street
Storage Plant . . . . .	200 Boulevard St. Joseph, Hull, P.Q.
Creamery . . . . .	Almonte, Ont.
“ . . . . .	Shawville, Que.
Cheese Factory . . . . .	Township of Ramsay, Ont.

## **SUBSIDIARY COMPANIES**

### **ACME FARMERS DAIRY, LIMITED TORONTO, ONT.**

Main Plant . . . . .	Walmer Road and MacPherson Ave.
Ice Cream Plant . . . . .	254 Berkeley Street
Distributing Depot . . . . .	2359 Danforth Avenue
“ “ . . . . .	Centre Island
Store . . . . .	420 Spadina Road
Powder and Condensing Plant . . . . .	Napanee, Ont.
Powder, Condensing and Cheese Plant . . . . .	Sydenham, Ont.

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### **ELMHURST DAIRY, LIMITED MONTREAL, QUE.**

Main Plant . . . . .	7460 Upper Lachine Road
Distributing Depot . . . . .	101 River Street, Verdun
“ “ . . . . .	6240 Hutchison Street, Outremont
Creamery . . . . .	Richmond, Que.





