AVCO FINANCIAL SERVICES CANADA LIMITED



1981 ANNUAL REPORT



Consolidated Highlights

For the Five Years Ended November 30, 1981

	1981	1980		1979		1978		1977
		(tho	ousa	nds of doll	ars)		
NET EARNINGS								
Earnings from operations, after taxes	\$ 7,499	\$ 8,085	\$	9,634	\$	11,864	\$	12,737
Gain (loss) on foreign exchange, after taxes	(455)	 631		(2,114)		(2,528)		(1,461)
Net earnings	\$ 7,044	\$ 8,716	\$	7,520	\$	9,336	\$	11,276
VOLUME OF BUSINESS								
Consumer loans	\$ 249,424	\$ 217,774	\$	246,261	\$	290,770	\$	267,659
Sales finance accounts	82,033	 117,977	<u></u>	114,751		96,867		72,341
Total	\$ 331,457	\$ 335,751	\$	361,012	\$	387,637	\$	340,000
RECEIVABLES OUTSTANDING								
Consumer loans	\$ 547,143	\$ 519,929	\$	518,286	\$	524,162	\$	501,679
Sales finance accounts	53,691	66,943		62,194		49,183	_	34,750
Total	\$ 600,834	\$ 586,872	\$	580,480	\$	573,345	\$	536,429
NUMBER OF BRANCH OFFICES	267	323	_	374		411		416
OTHER SIGNIFICANT DATA								
Shareholders' equity	\$ 148,943	143,162		135,736		129,512		139,263
Total lines of credit		\$ 134,031	\$	129,512	\$	160,650	\$	189,039
Commercial paper coverage	108%	105%		123%		120%		157%
Average cost of borrowed funds	12.33 %	10.71%		10.16%		9.28%		8.91%
Allowance for losses as a percentage of net								
receivables outstanding	4.96%	4.78%		4.50%		4.50%		4.50%
Net credit losses as a percentage of average				2 1201		. 050/		2 450/
net receivables outstanding	2.61%	2.74%		2.43%		1.95%		2.45%
Other operating expenses as a percentage of revenues	35.49%	36.83%		37.46%		36.49%		36.17%

Auditors' Report

The Shareholders, Avco Financial Services Canada Limited

We have examined the consolidated statement of financial position of Avco Financial Services Canada Limited as at November 30, 1981 and the consolidated statements of earnings, shareholders' equity and changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the Company as at November 30, 1981 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

London, Canada January 18, 1982 Arthur Young, Clarkson, Gordon & Co. Chartered Accountants.

Consolidated Financial Position

November 30, 1981 and 1980	1981	1980
	(thousand	ls of dollars)
ASSETS		
Cash	\$ 996	\$ 5,166
Receivables (less unearned charges: \$3,949,000 in 1981 and		
\$7,805,000 in 1980) (note 2)		586,872
Allowance for losses	(29,809)	(28,027)
	571,025	558,845
Investments (note 3)	23,540	23,677
Prepaid expenses and other receivables	8,164	9,151
Deferred income taxes	7,517	2,654
Property and equipment, at cost (less accumulated depreciation and amortization:		
\$11,914,000 in 1981 and \$11,705,000 in 1980)	3,676	4,048
Unrealized loss on foreign exchange (less accumulated amortization:		
\$9,095,000 in 1981 and \$8,427,000 in 1980)	7,034	10,028
Other assets, net of amortization.	3,553	4,959
Intangible assets recognized in acquisitions, without amortization		805
TOTAL ASSETS	\$ 626,310	\$ 619,333
LIABILITIES AND SHAREHOLDERS' EQUITY Short-term note debt—unsecured Commercial paper Bank	\$ 139,515 12,400	\$ 121,203
Total short-term note debt	151,915	121,203
Accounts payable and accrued liabilities	15,681	15,867
Income taxes payable	3,272	207
Deferred insurance commissions	1,588	597
Long-term note debt — unsecured (note 4)	295,435	326,869
Insurance provisions and claims		320,009
Unearned premiums.	6,197	7,720
Provision for outstanding claims	3,279	3,708
Total liabilities	477,367	476,171
SHAREHOLDERS' EQUITY	111,501	470,171
Share capital (note 5)		
Preference	1,054	1,271
Common.	16,788	16,788
Additional paid-in capital	6,183	6,159
Retained earnings (note 7)	124,918	118,944
Total shareholders' equity	148,943	143,162
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$ 626,310	\$ 619,333
		1 000

On behalf of the Board

R. D. Brazeau
Director
L. R. Guest
Director

Consolidated Earnings

For the Years Ended November 30, 1981 and 1980	1981	1980
REVENUES	(thousar	nds of dollars)
Interest, finance and service charges		\$ 121,259
Insurance premiums	, , , , , , , , , , , , , , , , , , , ,	5,792
Investment income Other revenues	2,977 1,244	2,714 1,509
Total revenues.	138,687	131,274
EXPENSES		*
Interest and debt expense		
Interest on long-term note debt	29,278	31,779
Amortization of long-term note debt financing costs	809	681
Interest on short-term note debt	25,587	15,471
Total interest and debt expense	55,674	47,931
Provision for losses on collection of receivables,		
less recoveries.	16,845	17,364
Insurance losses and adjustment expenses	1,819	1,921
Other operating expenses	49,214	48,350
Total expenses.		115,566
Earnings from operations	15,135	15,708
Gain (loss) on foreign exchange	(938)	1,316
Earnings before income taxes	14,197	17,024
Income taxes	(7,153)	(8,308)
NET EARNINGS.	\$ 7,044	\$ 8,716

Consolidated Shareholders' Equity

For the Years Ended November 30, 1981 and 1980

Tot the real 2 med 1 to temper 30, 13 of and 13					1981					1980
	 Preference (Common shares		Additional paid-in capital		etained arnings	Total		Total
					(thousand	s of	dollars)			
Balance at beginning of year	\$ 1,271	\$	16,788	\$	6,159	\$	118,944	\$	143,162 \$	135,736
Net earnings							7,044		7,044	8,716
Preference share purchases and										
redemptions	(217)				24				(193)	(206)
Cash dividends paid on										
common shares							(1,002)		(1,002)	(1,002)
Cash dividends paid on										
preference shares		_					(68)		(68)	(82)
Balance at end of year	\$ 1,054	\$	16,788	\$	6,183	\$	124,918	\$	148,943 \$	143,162

See accompanying notes.

Changes in Consolidated Financial Position

For the Years Ended November 30, 1981 and 1980	1981	1980					
	(thousands of dollars)						
SOURCES OF FUNDS							
From operations							
Net earnings		\$ 8,716					
Provision for losses on receivables	21,565	21,874					
Depreciation and amortization of property and							
equipment and other assets	4,202	2,373					
Increase in income taxes payable	3,065	207					
Increase in deferred insurance commissions	991	108					
Decrease in prepaid expenses and other receivables	987	2,029					
Amortization of unrealized loss on foreign exchange	668	1,718					
Loss on disposal of property and equipment	136	129					
Decrease in accounts payable and accrued liabilities	(186)	(1,735)					
Decrease in provision for outstanding claims	(429)	(581)					
Decrease in unearned insurance premiums	(1,523)	(980)					
Increase in deferred income taxes	(4,863)	(124)					
Total from operations	31,657	33,734					
Collections on receivables (excluding finance charges							
included in net earnings)	319,919	336,222					
Increase in short-term note debt	30,712	22,522					
Decrease (increase) in unrealized loss on foreign exchange	2,326	(649)					
Decrease (increase) in investments	137	(540)					
Proceeds from issuance of long-term note debt		4,660					
Decrease (increase) in cash	4,170	(3,547)					
Total		\$ 392,402					
USES OF FUNDS		+					
New funds advanced to customers	\$ 331 457	\$ 335,751					
Bulk purchases of receivables.	22,207	26,825					
Reduction in long-term note debt	31,434	25,221					
Increase in other assets	1,961	2,060					
Increase in property and equipment (net)	599						
Preference share purchases and redemptions	193	1,255					
Cash dividends on common shares.	1,002	206					
Cash dividends on preference shares	68	1,002					
		82					
Total	\$ 388,921	\$ 392,402					

See accompanying notes.

Notes to Consolidated Financial Statements

November 30, 1981

1. Summary of accounting policies

The following represent the significant accounting policies not disclosed elsewhere in the consolidated financial statements.

(a) Basis of presentation

The consolidated financial statements include the accounts of the Company and all of its subsidiaries.

The intangibles recognized in the acquisition of subsidiaries (all prior to 1974) are shown separately under the heading "Intangible assets recognized in acquisitions, without amortization."

(b) Receivables

Interest on loans which do not include finance charges in the original face amount is taken into earnings as collected. When finance charges are included in the face amount of the loan the entire finance charge is credited to unearned charges. No portion is recognized in earnings to offset acquisition costs. The unearned charges are transferred to earnings on either the sum-of-the-digits or the straight-line accrual method beginning with the month following acquisition.

It is generally the Company's policy to write off accounts monthly when they are deemed uncollectible, but in any event all accounts for which no payment has been received for eight consecutive months are written off. The Company charges against current earnings as a provision for losses on receivables such amounts as management believes to be adequate.

(c) Deferred insurance commissions

The entire amount of insurance commissions received from carriers is deferred and credited to earnings over the life of the related insurance contracts on a basis consistent with the premium recognition methods used by the insurance carriers.

(d) Deferred income taxes

Income taxes are provided on the basis of accounting income which differs from taxable income on which income taxes are currently payable as a result of timing differences principally relating to interest income on interest bearing loans due but not yet collected and unrealized foreign exchange gains or losses. The resulting deferred tax debit is shown separately as an asset in the accompanying statement of consolidated financial position.

(e) Foreign exchange

Assets and liabilities denominated in foreign currency have been translated at the closing rates in effect at each year end. Income and expense accounts have been translated at the average rates prevailing during the respective years. The resulting gain or loss from translation has been reflected in earnings except for the amounts relating to long-term note debt in which case it is the Company's practice to defer the translation gain or loss and to provide for the amortization of such deferred amount annually on a straight-line basis over the remaining term of each instalment payment of related long-term note debt outstanding. The resulting unamortized translation loss relating to long-term note debt which has been deferred as a result of this practice is shown as an "unrealized loss on foreign exchange" in the accompanying statement of consolidated financial position.

At November 30, 1981 and 1980 assets of \$6,000 and \$8,000 respectively, and liabilities of \$101,189,000 and \$111,892,000 respectively, were represented by amounts to be settled in U.S. funds. The rates used at November 30, 1981 and 1980 were Can. \$1 = U.S. \$0.8498 and Can. \$1 = U.S. \$0.8410 respectively. For the years ended November 30, 1981 and 1980, U.S. dollar income and expense accounts have been translated at the average rate of Can. \$1 = U.S. \$0.8335 and Can. \$1 = U.S. \$0.8574 respectively.

(f) Other assets

Other assets, which consist of debt financing costs and premiums on the bulk purchases of receivables, are amortized on a straight-line basis over the terms of the respective debt issues and receivables maturities to which they relate.

(g) Insurance subsidiary

The accounts of the Company's insurance subsidiary for the year ended November 30 have been prepared for purposes of consolidation with those of the Company in accordance with generally accepted accounting principles but differ in some respects from those reported at its year-end (December 31) which are based on accounting practices prescribed or permitted by the Department of Insurance of Canada.

The following are the significant accounting policies followed by the Company's insurance subsidiary for purposes of these consolidated financial statements:

(i) Unearned premiums

Unearned premiums represent the portion of premiums written which is determined to be unearned at year-end. These unearned premiums are taken into earnings over the life of the policies in the following manner:

- (1) unearned premiums for accident and sickness insurance in relationship to anticipated claims and
- (2) unearned premiums for property and casualty insurance on a straight-line basis.

(ii) Provisions for outstanding claims

Provisions are made for losses and adjustment expenses, as claims are reported, based on estimates of the probable ultimate liability, and are adjusted for subsequent developments. Provisions are also made for estimated losses incurred but not reported. The provisions are net of estimated reinsurance recoverable.

2. Receivables

Receivables outstanding at November 30, 1981 and 1980 were as follows:

	1981		1980	
	1	ds of dollars)		
Consumer loans.	547,143	\$	519,929	
Sales finance accounts	53,691		66,943	
	\$ 600,834	\$	586,872	

The terms of the Company's receivables generally require repayment in equal monthly instalments. The maximum term over which consumer loans (excluding loans secured by real estate) and sales finance accounts are written is 60 months. However, approximately 90 percent of the dollar amount of consumer loans (excluding loans secured by real estate) and sales finance accounts are written with terms of 48 months or less.

3. Investments at cost

Investments, all of which are owned by the Company's insurance subsidiary, consist of the following at November 30, 1981 and 1980:

	1981		1980	
	(thousand	s of dolla	irs)	
Short-term notes	\$ 2,100	\$	1,650	
Bonds (market value: \$8,651,000 in 1981 and \$8,912,000 in 1980)	10,331		10,240	
Stocks (market value: \$8,805,000 in 1981 and \$9,343,000 in 1980)	9,398		7,650	
Mortgages	1,711		4,137	
	\$ 23,540	\$	23,677	

These investments, which constitute the majority of the assets of the insurance subsidiary and are subject to government regulation which controls the type of investments permitted, are not interchangeable with other assets of the Company. It is management's opinion that the decline in the market value of investments below their cost is not of a permanent nature.

4. Long-term note debt

Long-term note debt at November 30, 1981 and 1980 is summarized below:

Guaranteed notes payable Due in Canadian funds		1980		
		ds of dollars)		
9½% Notes payable maturing August 1982.	\$ 20,000	\$ 20,000		
9½% Note payable \$1,000,000 semi-annually to April 1982, maturing October 1982.	2,000	4,000		
9½% Note payable \$2,500,000 semi-annually to May 1982, maturing November 1982	7,500	12,500		
9½% Note payable maturing March 1983	5,000	5,000		
9½% Notes payable maturing March 1993(a)(b)	22,548	23,442		
93/4% Note payable maturing June 1983	5,000	5,000		
93/4% Note payable maturing June 1983	5,000	5,000		
93/4% Note payable maturing September 1983	5,000	5,000		
93/4% Notes payable maturing April 1984	32,623	33,441		

10% Note payable maturing May 1983	5,000	5,000
101/8% Notes payable \$3,000,000 annually from May 1984,		
maturing May 1993	30,000	30,000
101/4% Notes payable maturing April 1984	6,000	6,000
101/4% Note payable maturing April 1984	2,000	2,000
1014% Note payable maturing January 1985	3,000	3,000
101/4% Note payable maturing May 1986	25,000	25,000
10½% Note payable	23,000	8,000
10½% Note payable		1,000
10½% Note payable maturing April 1984	10,000	10,000
10½% Note payable maturing February 1985	5,000	5,000
10½% Note payable maturing February 1985	7,000	7,000
11% Notes payable	- ,	3,495
Total due in Canadian funds	197,671	218,878
Due in U.S. funds (See note 1 (e))		
73/8% Notes payable U.S. \$2,940,000 annually, maturing		
January 1983 (U.S. \$5,880,000)	6,919	10,488
8%% Notes payable U.S. \$3,000,000 annually, maturing	0,717	10,100
June 1992 (U.S. \$35,000,000)	41,186	45,184
8½% Note payable	41,100	2,140
91/4% Notes payable maturing September 1983 (U.S. \$17,200,000)	20,240	
93/4% Notes payable U.S. \$2,500,000 annually from June 1983,	20,240	20,452
maturing June 1992 (U.S. \$25,000,000)	20 410	20.727
The state of the s	29,419	29,727
Total due in U.S. funds (U.S. \$83,080,000 and U.S.		
\$90,820,000 respectively)		107,991
Total long-term note debt	295,435	\$ 326,869

⁽a) Subject to prepayment at the option of each holder on March 1, 1985.

The maturities, sinking fund and maximum purchase fund payments on long-term note debt for the five years subsequent to November 30, 1981 and thereafter are as follows: 1982—\$36,563,000; 1983—\$56,170,000; 1984—\$59,822,000; 1985—\$24,722,000; 1986—\$35,547,000; 1987 and thereafter—\$82,611,000.

5. Share capital

Share capital at November 30, 1981 and 1980 is summarized below:

The state of the s		
	1981	1980
Preference shares 5½% cumulative voting Class A preference shares each redeemable at their par value of \$100 Authorized and issued less redeemed 1981—10,536 shares 1980—12,703 shares	. <u>\$ 1,054</u>	ds of dollars) \$ 1,271
Common shares of no par value Authorized — 2,000,000 shares Issued — 1981 and 1980 — 1,670,382¾ shares	. \$ 16,788	\$ 16,788

During the year the Company purchased for cancellation 2,167 Class A preference shares for \$193,000 cash. The difference between the par value of the preference shares purchased of \$217,000 and the cash paid in respect thereof has been credited to additional paid-in capital.

Avco Financial Services, Inc., a United States company, owns 69.8% of the Class A preference shares and in excess of 99.9% of the issued common shares. The ultimate parent company is Avco Corporation, a United States company.

⁽b) Subject to purchase fund agreements.

6. Lease commitments

The Company's executive office is occupied under a long-term lease expiring in 1989 at an annual rental of approximately \$400,000. The loan office locations are occupied under leases having terms generally not in excess of five years at annual rentals of approximately \$2,650,000. Vehicles are leased over terms not in excess of three years at annual rentals of approximately \$1,000,000.

The total net rental obligations at November 30, 1981 under all leases are as follows: 1982—\$3,831,000; 1983—\$3,077,000; 1984—\$1,721,000; 1985—\$1,035,000; 1986—\$609,000; 1987 and thereafter—\$770,000. Rent expense charged to earnings for the years ended November 30, 1981 and 1980 amounted to \$3,973,000 and \$4,055,000 respectively.

7. Retained earnings

Rules prescribed by the Department of Insurance with respect to capital requirements for the Company's insurance subsidiary and certain provisions of the Canadian and British Insurance Companies Act (Canada) have the effect of restricting the amount of dividends which the insurance subsidiary is permitted to pay in any year. Retained earnings at November 30, 1981 and 1980 includes the unremitted accumulated net earnings of the insurance subsidiary of \$7,171,000 and \$6,177,000 respectively.

8. Operations by industry segment

The following is a summary of revenues, operating profit and identifiable assets by industry segment:

	1981		1980	
	(thousands	of doll	ars)	
Revenues				
Consumer finance	\$ 131,055	\$	123,333	
Insurance	7,862		8,206	
Intercompany elimination	(230)		(265)	
Total		\$	131,274	
Operating profit				
Consumer finance	\$ 10,088	\$	10,611	
Insurance	5,047		5,097	
Total	15,135	\$	15,708	
Identifiable assets				
Consumer finance	\$ 601,503	\$	595,335	
Insurance	24,628		24,958	
Intercompany elimination.	(592)		(960)	
Total	625,539	\$	619,333	

Operating profit by industry segment represents total revenues less operating expenses before gains and losses on foreign exchange and income taxes. Capital expenditures and depreciation expenses were not material to the operation of the industry segments.

9. Supplemental information

The aggregate direct remuneration paid or payable by the Company and its subsidiaries to its directors and senior officers (as defined under the Business Corporations Act—Ontario) for the years ended November 30, 1981 and 1980 amounted to \$635,000 and \$570,000 respectively.

Amounts paid for management and administrative services (to the parent company) deducted in arriving at net earnings for the years ended November 30, 1981 and 1980 amounted to \$1,364,000 and \$1,572,000 respectively. Amounts received for management and administrative services (from certain affiliates) included in arriving at net earnings for the years ended November 30, 1981 and 1980 amounted to \$581,000 and \$578,000 respectively.

10. Subsequent event

Subsequent to November 30, 1981, the Company issued long-term note debt totalling U.S. \$50,000,000. The notes are held by Avco Financial Services International, Inc. and are due and payable in U.S. funds in December 1986. Interest is to be paid at a rate which is approximately two percent above the cost of commercial paper borrowings in the United States. Proceeds from this financing were applied to the reduction of short-term note debt issued in the ordinary course of business.

Supplemental Statistical Data

For the Years Ended November 30, 1981 and 1980

	Consumer Loans Sales Finance Accou					Accounts	<u>Total</u>				
	1981		1980		1981	1980		1981		1980	
				(thousands o	f dollars)*					
VOLUME OF BUSINESS	\$ 249,424	\$	217,774	\$	82,033 \$	117,977	\$	331,457	\$	335,751	
AVERAGE ACCOUNT SIZE (VOLUME)	\$ 2,398	\$	1,578	\$	381 \$	382	\$	1,085	\$	770	
RECEIVABLES											
Precompute	\$ 12,098	\$	21,201	\$	21,998 \$	31,351	\$	34,096	\$	52,552	
Interest bearing	536,973		503,008		33,714	39,117		570,687		542,125	
	549,071		524,209		55,712	70,468		604,783		594,677	
Unearned charges	(1,928)		(4,280)		(2,021)	(3,525)	_	(3,949)		(7,805)	
Net receivables	\$ 547,143	\$	519,929	\$	53,691	66,943		600,834		586,872	
Allowance for losses								(29,809)	_	(28,027)	
							\$	571,025	\$	558,845	
Allowance for losses											
as a percentage of net receivables							=	4.96%	_	4.78%	
NUMBER OF ACCOUNTS											
OUTSTANDING	172,668		197,300		91,013	115,871		263,681		313,171	
AVERAGE BALANCE PER ACCOUNT	\$ 3,169	\$	2,635	\$	515	533	\$	2,253	\$	1,858	
RATIOS											
Average net receivables	\$ 534,050	\$	515,549	\$	65,787	67,336	\$	599,837	\$	582,885	
Charge-offs	\$ 17,428	\$	17,640	\$	2,355	2,322	\$	19,783	\$	19,962	
Recoveries	(3,666)		(3,568)		(490)	(417)	_	(4,156)		(3,985)	
Net credit losses	\$ 13,762	\$	14,072	\$	1,865	1,905	\$	15,627	\$	15,977	
Net credit losses to											
average net receivables	2.58%		2.73%		2.83%	2.83%		2.61%		2.74%	
Recoveries to charge-offs	21.04%		20.23%		20.81%	17.96%		21.01%		19.96%	

^{*}Except for average account size, number of accounts outstanding and average balance per account.

BANKS AND OTHER FINANCIAL INSTITUTIONS EXTENDING LINES OF CREDIT

Bank of Montreal — London, Ontario
Bank of Nova Scotia — London, Ontario
Canadian Imperial Bank of Commerce —
London, Ontario
Mercantile Bank of Canada — London, Ontario
National Bank of Canada — London, Ontario
Royal Bank of Canada — Toronto, Ontario
Toronto Dominion Bank — London, Ontario

ABN Bank Canada — Toronto, Ontario
Banque National de Paris — (Canada) — Toronto, Ontario
BT Bank of Canada — Toronto, Ontario
Chase Manhattan Bank of Canada — Toronto, Ontario
Citibank of Canada — Toronto, Ontario
Continental Illinois Bank (Canada) — Toronto, Ontario
Manufacturers Hanover Leasing Canada Limited — Toronto, Ontario
Morgan Guaranty Trust Company — New York, New York
Swiss Bank Corporation (Canada) — Toronto, Ontario

DELINQUENCY ANALYSIS

The following analysis represents (I) loans on which no payments of either principal or interest had been received within 60 days prior to November 30, 1981 and November 30, 1980 respectively, (2) loans on which only interest, deferment, extension and/or default charges were received in the last 60 days of each year, (3) loans on which the total amount received in the last 60 days of each year was less than 50 percent of the original contractual monthly payment and (4) sales finance accounts on which one or more instalments were more than 60 days past due at those dates.

		1980	Receivables Outstanding	
	1981		1981	1980
CONSUMER LOANS	(thousand	ls of dollars)		
Past due				
60–89 days	6,597	\$ 6,370	1.20%	1.21%
90–179 days	8,436	8,204	1.54	1.57
180-269* days	4,486	4,367	.82	.83
Total	19,519	18,941	3.56	3.61
Interest only	6,024	5,942	1.10	1.13
Partial payment	1,072	1,184	.19	23
Total	26,615	\$ 26,067	<u>4.85</u> %	4.97%
SALES FINANCE ACCOUNTS				
60 day accounts*	2,374	\$ 2,387	<u>4.90</u> %	3.68%

^{*}All accounts 270 days or more delinquent are charged off.

Officers and Directors

AVCO FINANCIAL SERVICES CANADA LIMITED

H.W. Merryman: Chairman of the Board and Director (Chairman of the Board and Chief Executive Officer of Avco Financial Services, Inc.)

- * + R.D. Brazeau: President and Director
 - + G.B. Carmichael: Director (Partner, Ivey & Dowler, Barristers and Solicitors)
 - T.M. Cumming: Director (President of Avco Financial Services, Inc.)
 - * L.R. Guest: Vice President, Secretary and Director
 - W.D. Hansen: Director (Executive Vice President of Avco Financial Services, Inc.)
 - + F.W.P. Jones: Director (Financial Consultant)
 - R.J. O'Brien: Director (Senior Vice President of London and Midland General Insurance Company)
 - * D.J. Sadler: Assistant Vice President and Director
 - * A.L. Servant: Vice President and Director
 - * W.W. Weis: Vice President and Director
 - J.G. Comrie: Vice President and Treasurer
 - D.A. Morrison: Vice President C.L. Newton: Vice President W.B. O'Dell: Vice President
 - A.J. Smith-Windsor: Vice President
 - H.A. Vanden Heuvel: Vice President and Controller
 - R.A. Vermette: Vice President
 - * Member of the Executive Committee
 - + Member of the Audit Committee

COMMERCIAL PAPER

Avco Financial Services Canada Limited is a direct issuer of commercial paper. Short-term notes may be purchased on any business day and are available to investors on either a discount or interest bearing basis in minimum denominations of \$100,000 for terms of 1 to 365 days. All commercial paper is senior debt of the Company and is unconditionally guaranteed by Avco Financial Services, Inc.

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