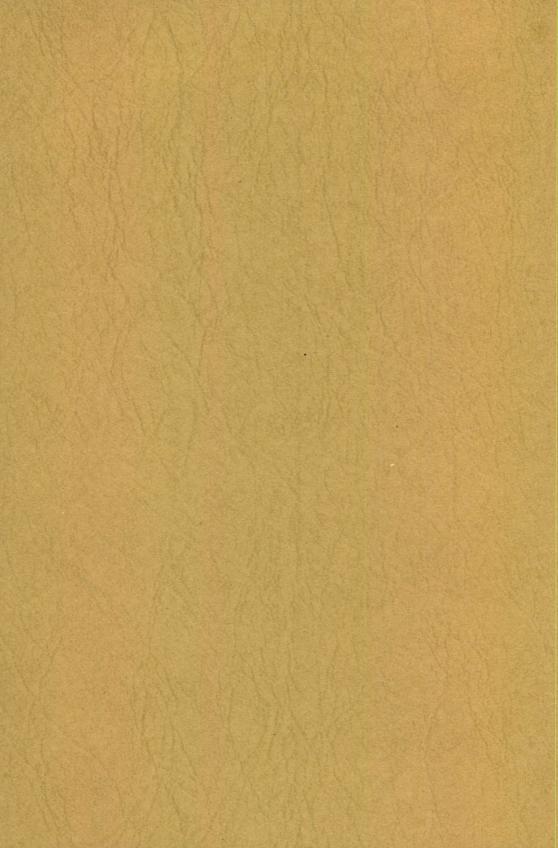
Twentieth
ANNUAL
REPORT

FOR THE YEAR ENDING MARCH THIRTY-FIRST, 1943

PURVIS HALL LIBRARIES

JAN 12 1946

McGILL UNIVERSITY



DIRECTORS

THOS. ARNOLD, Chairman C. G. KERTLAND, President JOHN IRWIN, Vice-President W. J. HENDERSON A. LAFONTAINE, K.C.

LAWRENCE MACFARLANE, K.C. F. J. MANNING

Head Office:

3176 NOTRE DAME STREET EAST, MONTREAL

Transfer Agents:

EASTERN TRUST CO., MONTREAL, QUE.

Auditors:

McDONALD, CURRIE & CO.

Purchase Your Company's Products



Super-Pyro has been used in over 30,000,000 cars with satisfaction, in Canada and United States.

JUNE 11, 1943.

TO THE SHAREHOLDERS:

Your Directors submit herewith your Company's Twentieth Annual Report together with Balance Sheet as at March 31, 1943, also statement of Profit and Loss and Surplus Account for the twelve-month period ending on that date.

During the year dividends amounting to forty cents per share were paid on the Preferred shares of the Company, and a dividend of twenty cents per share was paid on the Common shares.

The net operating profits for the year were \$191,162.48, and after deducting all charges and expenses of operations and management, making adequate provision for depreciation, and providing for Dominion Income and Excess Profits taxes, the net profits were \$63,700.56, whereas in 1942 your Company had a net operating profit of \$260,497.43 and a net profit of \$90,112.02.

The decrease this year in operating profit was due to the radical changes that were necessary in converting the plant from a molasses alcohol plant to a grain alcohol plant. This necessitated new buildings and equipment which were built after receiving the letter of necessity from the Department of Munitions and Supply. This letter also enables your Company to apply to the War Depreciation Board to allow these expenditures, which amounted to \$261,281.75, to be written off at an accelerated rate of depreciation. These changes were made as far as possible while the plant was operating, but due to the fact that supplies of our raw material, molasses, were exhausted before the new plant was ready for operations, it became necessary for your Company during this period to purchase alcohol from another distillery to keep our customers supplied. To do this, and at the same time maintain price ceilings, meant foregoing profits until your Company could get into full production again. The additions made to the plant and equipment increased the capacity of the plant by a little over fifty percent. This additional capacity is all being used for war work.

After disbursing \$60,103.00 in dividends, the earned surplus was increased from \$186,985.11 to \$190,582.67.

Your Company's operations and sales during the year under review were very satisfactory, and the plants are operating at full wartime capacity.

The Company's buildings and equipment have been well maintained and are in good condition.

Your Directors wish to express their appreciation of the faithful and efficient services rendered by the staff and employees.

Respectfully submitted,

On behalf of the Board.

C. G. KERTLAND,

President.

COMMERCIAL AL

Balance Sheet as a

ASSETS

CURRENT ASSETS		
Cash	\$ 7,888.87	
Accounts receivable, including \$106,766.51, the estimated amount due from Commodity Prices Stabilization Corporation Limited, less reserve	195,355.36	
Inventories—finished products, raw materials and supplies as determined by actual count, weight or measurement and valued at cost	135,691.13	
Containers on hand	\$338,935.36 9,247.95	\$348,183.31
PREPAID EXPENSES		9,297.39
FIXED ASSETS: Buildings, plant and equipment, at cost		669,954.31
RIGHTS AND CONTRACTS		113,652.09
Approved on behalf of the Board:		
THOMAS ARNOLD		
THOMAS ARNOLD		

THOMAS ARNOLD C. GORDON KERTLAND Directors.

\$1,141,087.10

AUDITORS' REPORT TO

We have examined the books and accounts of Commercial Alcohols Limited for explanations which we have required.

Subject to the final determination of the company's liability for income and exce Balance Sheet is properly drawn up so as to exhibit a true and correct view of the explanations given to us and as shown by the books of the company.

Montreal, 2nd June, 1943.

COHOLS LIMITED

t 31st March, 1943

LIABILITIES

CURRENT LIABILITIES:

Bank loan	\$ 90,000.00	
Accounts payable and accrued charges	79,016.29	
Taxes payable, other than income taxes	1,791.63	
Unpaid balance of provision for income and excess	50 707 00	
profits taxes.	56,787.60	
Dividend payable on preferred shares	5,000.00	
Dividend payable on common shares	10,025.75	\$ 242,621.27
RESERVE FOR DEPRECIATION OF FIXED AS	SETS	267,046.16
CAPITAL STOCK AND SURPLUS:		
Preferred Stock—		
Authorized, issued and fully paid—		
50,000 8% Cumulative convertible redeemable shares of a par value of \$5.00 each	£350 000 00	
shares of a par value of \$5.00 each	\$250,000.00	
Common Stock—		
Authorized—		
400,000 shares without nominal or par value		
Issued and fully paid—		
200,515 shares	190,837.00	
Earned Surplus—		
as per attached statement	190,582.67	631,419.67

CONTINGENT LIABILITY—in respect of containers in hands of customers if returned within ninety days of shipping date.

Note: The company will claim an inventory reserve of approximately \$28,000.00 under the provisions of the excess profits tax act. This reserve is not reflected in the accounts.

\$1,141,087.10

THE SHAREHOLDERS

r the year ended 31st March 1943 and we have obtained all the information and

ss profits taxes by the Department of National Revenue, in our opinion, the above state of the company's affairs, according to the best of our information and the

(Signed) McDONALD, CURRIE & CO.

Chartered Accountants.

GENERAL STATEMENT OF INCOME AND EXPENDITURE For The Year Ended 31st March, 1943

NET OPERATING PROFIT—before the following deductions	\$191,162.48
Salaries and fees paid to executive officers \$15,300.01	
Fees paid to other directors	
Legal fees. 40.00	19,115.01
	\$172,047.47
Provision for depreciation	43,426.79
	\$128,620.68
Provision for income and excess profits taxes	64,920.12
NET PROFIT	\$ 63,700.56

STATEMENT OF EARNED SURPLUS For The Year Ended 31st March, 1943

BALANCE	AT CREDIT—31st March, 1942		\$186,985.11
Add:	Net profit for the year		63,700.56
DEDUCT:	Preferred dividends paid and payable	\$20,000.00	\$250,685.67
	Common dividends paid and payable	40,103.00	60,103.00
BALANCE	AT CREDIT—31st March, 1943		\$190,582.67

COMPARATIVE STATEMENT OF INCOME AND SURPLUS ACCOUNT

For The Years Ended 31st March

	1943	1942	1941
NET OPERATING PROFIT	\$191,162.48	\$260,497.43	\$158,882.87
Less: Executive salaries and fees	15,300.01	15 214 06	19 401 67
		15,214.96	13,401.67
Directors' fees	3,775.00	3,085.00	1,080.00
Legal fees	40.00	363.00	290.21
Depreciation	43,426.79	34,223.45	21,681.65
Income taxes	64,920.12	117,500.00	48,914.41
	\$127,461.92	\$170,386.41	\$ 85,367.94
NET PROFIT	\$ 63,700.56	\$ 90,111.02	\$ 73,514.93
Less: Preferred dividends	20,000.00	20,000.00	20,000.00
	\$ 43,700.56	\$ 70,111.02	\$ 53,514.93
LESS: Common dividends	40,103.00	39,338.00	19,059.00
	3,597.56	30,773.02	34,455.93
ADD: Previous surplus	186,985.11	156,212.09	129,976.48
Adjustment—prior periods			
LESS: Taxes—prior periods	\$190,582.67	\$186,985.11 —	\$164,432.41 8,220.32
EARNED SURPLUS	\$190,582.67	\$186,985.11	\$156,212.09
FIXED ASSETS			
Less: Reserve for depreciation	\$402,908.15	\$185,053.19	\$205,527.70

COMPARATIVE STATEMENT OF WORKING CAPITAL For The Years Ended 31st March

	1943	1942	1941
CURRENT ASSETS	\$348,183.31	\$493,544.96	343,044.30
CURRENT LIABILITIES	242,621.27	170,412.51	81,159.69
Working Capital	\$105,562.04	\$323,132.45	\$261,884.61

85% Magnesia

THE EFFICIENT INSULATION for POWER PLANTS · BOILERS TURBINES · STILLS and CONDUITS



IN ALL STANDARD SHAPES AND SIZES

Produced in the form of
PIPE COVERING • BLOCKS
SEGMENTS • CEMENT

