Bank of Montreal

C

Every Day

Every customer. Every shareholder. Every employee. Every community. Every business. Every market. Every industry. Every stakeholder. Every individual. Every partnership. Every plan. Every goal. Every objective. Every answer. Every measure. Every need. Every policy. Every service. Every practice. Every priority. Every target. Every initiative. Every value. Every experience. Every dream. Every aspiration. Every investment. Every opportunity. Every perspective. Every transaction. Every contribution. Every commitment. Every promise. Every loan. Every acquisition. Every channel. Every branch. Every department. Every group. Every action. Every intention. Every decision. Every solution. You can count on us. **This is BMO today.**

188th Annual Report 2005

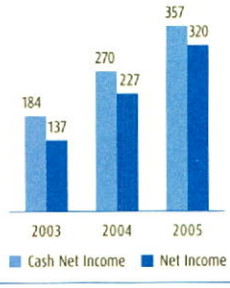
LIBRARY USE ONLY

BMO Financial Group

Private Client Group

Private Client Group (PCG) offers clients a full range of wealth management products and services, including full-service and direct investing, private banking and investment products. Our highly trained professionals are dedicated to serving the needs and goals of our clients to accumulate, protect and grow their financial assets. Private Client Group serves clients through BMO Bank of Montreal and Harris branches, as well as through stand-alone BMO InvestorLine, BMO Nesbitt Burns and BMO Harris Private Banking offices in Canada, and through Harris Private Bank offices in key U.S. centres, including family office services and customized investment services to the ultra affluent.

Net Income and Cash Net Income: PCG
(Canadian $ in millions)



2005 Key Initiatives

- BMO Nesbitt Burns introduced the Architect Program – the first of its kind in Canada – to provide clients with customized portfolios that combine separately managed accounts, mutual funds, exchange-traded funds, and alternative investment products in a single account.
- BMO Harris Private Banking was named the best private bank in Canada by *Euromoney* magazine for the second consecutive year.
- BMO Harris Private Banking introduced the enCircle® program, an innovative solution for mature clients, offering a range of services from bill payments and investment management to estate planning and home health-care education.
- BMO InvestorLine was chosen by *The Globe and Mail* as best online broker for the fourth consecutive year, its 14th top ranking in the past five years.
- BMO Mutual Funds and Guardian Group of Funds outperformed the mutual fund industry, with annual net sales exceeding the industry average.
- BMO Term Investments introduced the BMO Dividend Fund Linked GIC, the first of its kind offered by any of Canada's major banks.

Group Initiatives
- Focused management of non-revenue based costs helped achieve relatively low expense growth of 1% compared to strong revenue growth of 10%, while product refinement and streamlined operations contributed to net income growth of 41%.
- Cash productivity ratio improved by 580 basis points in 2005 – for a total of 1570 basis points in the past three years – driven by revenue growth and sustainable cost containment initiatives.

- Harris Private Bank enhanced its investment capabilities by expanding the range of alternative investments and third party managers, providing solutions for a broader client base.
- Harris Private Bank was ranked among the top ten private banks in the U.S. market by *Euromoney* magazine.
- Sold Harris*direct*, allowing the redeployment of capital to higher-return businesses.
- Introduced a successful new referral program that exceeded expectations.

Focus for 2006

- Continue to leverage our leadership position in client service and award-winning offerings, and increase our share of our existing clients' investable assets.
- Continue to improve performance through sales force productivity and operational efficiencies.

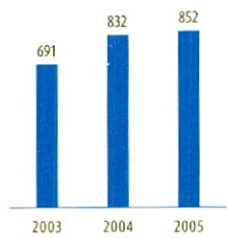
Group Focus
- Deepen client relationships and enhance our product offerings.
- Drive revenue growth by expanding our sales force in key businesses.
- Continue to improve our cash productivity ratio through revenue growth and expense management initiatives.

- Accelerate growth in the United States by increasing our share of our existing clients' investable assets and leveraging the Bank's U.S. expansion strategy.
- Improve performance through sales force productivity and operational efficiencies.

Investment Banking Group

Investment Banking Group (IBG) combines all of our businesses serving corporate, institutional and government clients. In Canada, operating under the BMO Nesbitt Burns brand, our client base comprises large corporations and institutions across a broad range of industry sectors. In the United States, operating under the Harris Nesbitt brand, we serve corporate and institutional clients in selected sectors. Investment Banking Group offers clients complete financial solutions across the entire balance sheet, including public and private debt and equity underwriting, corporate lending, securitization, cash management, risk management and trade finance. We also offer leading financial advisory services in mergers and acquisitions and restructurings, and we provide investing clients with industry-leading research, sales and trading services.

Net Income: IBG
(Canadian $ in millions)



2005 Key Initiatives

- Participated in 513 Canadian corporate debt and equity transactions that raised a total of $69 billion.
- Advised on $21 billion of completed Canadian mergers and acquisitions.
- Ranked the top Equity Research Group for the 25th consecutive year in the Brendan Wood International Survey of institutional investors, and ranked first for Overall Quality of Trader Service.
- Ranked first overall in the 2004 StarMine Canadian Analysts' survey.
- Canadian Securitization unit ranked first in market share of asset-backed commercial paper conduit outstandings.
- Expanded Real Estate investment and corporate banking practice.
- Introduced Canadian mutual fund and equity linked notes, establishing a strong presence and setting the pace as the largest and fastest-growing issuer in Canada in 2005.

Group Initiatives
- Acquired a local currency Chinese Renminbi banking licence in Guangzhou – the only Canadian bank to do so.
- Became the first Canadian bank to be granted a licence to sell derivatives in China.
- The only Canadian bank in a group of ten banks selected to act as market-makers for foreign exchange trading in China.
- Ranked #2 in the world for Canadian dollar foreign exchange by *FX Week*.
- Launched eFXpedite®, an online foreign exchange trading system enabling users to access real-time foreign exchange prices and execute trades on the spot.

- Undertook a major initiative to improve our overall client coverage, capitalize on top-line growth opportunities and win more business from IBG clients.
- Expanded and upgraded Harris Nesbitt's pool of expertise with a number of key senior-level hires, including heads of Healthcare, Financial Institutions and Consumer and Leisure Groups.
- Expanded Mergers and Acquisitions, Equity Capital Markets, Commodity Derivatives and Equity Research and Sales Groups.

Focus for 2006

- Continue to reinforce our leading position.
- Continue to broaden and deepen relationships with prospects and clients.

Group Focus
- Continue focus on integrated coverage to bring the best solutions to our clients.
- Implement high-value initiatives that build on both existing expertise and businesses, and new business ideas.
- Continuously improve the profitability of client relationships.
- Improve our cash productivity ratio.

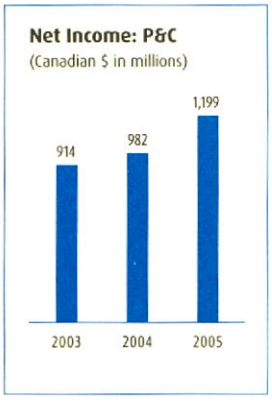
- Refine sector focus to match our product and service capabilities to high-growth opportunities in the United States.
- Develop U.S. investor strategy to accelerate growth.

BMO Financial Group at a Glance

Established in 1817 as Bank of Montreal, BMO Financial Group (TSX, NYSE: BMO) is a highly diversified financial services organization. With total assets of $298 billion at October 31, 2005 and more than 34,000 employees, BMO provides a broad range of retail banking, wealth management and investment banking products and solutions. We serve our clients through three customer groups.

Personal and Commercial Client Group

Personal and Commercial Client Group (P&C) provides more than eight and a half million customers across Canada and the United States with fully integrated personal and commercial banking solutions. These include deposit accounts, loans and credit cards, insurance products and personal investment products. Our products and services are delivered by a highly skilled team of professionals through 1,180 BMO Bank of Montreal and Harris branches, through telephone and online banking at bmo.com and harrisbank.com, and through a network of almost 2,500 automated banking machines.



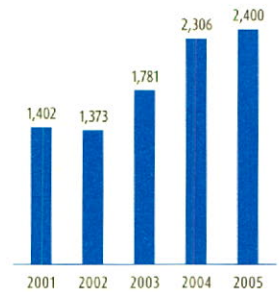
	2005 Key Initiatives	Focus for 2006
Canadian Operations We serve Canadian clients through BMO Bank of Montreal®, our personal and commercial banking business, and BMO Nesbitt Burns®*, one of Canada's leading full-service investment and wealth management firms.	▪ Achieved strong net income growth of 23.1%. ▪ Achieved strong balance sheet growth, with deposit growth of 7% and average loans and acceptances growth of 7.9% including the effects of securitizations. ▪ Improved cash productivity by 310 basis points to 57.3%. ▪ Applied more discipline to our sales management through initiatives such as integrating financial planners into our delivery model and aligning desired customer experience with employee performance measurement and incentives. ▪ Upgraded technology to streamline workflow and improve the quality of our customer information, allowing us to better recognize and meet the needs of our customers. ▪ Continued to distinguish ourselves in commercial banking as reflected by the second-largest market share in business lending.	▪ Enhance the quality of sales and service delivery to build lasting relationships through exceptional service, leading to revenue growth, increased market share and improved customer loyalty. ▪ Simplify processes and enhance technology for front-line sales and service representatives, increasing capacity and effectiveness to improve customer service. ▪ Continue our track record of improving our cash productivity ratio. ▪ Invest further in our distribution network, including the replacement of our ABM network. ▪ Continue expanding programs and offers to meet our customers' financial needs.
U.S. Operations In the United States, clients are served through Harris, a major U.S. Midwest financial services organization with a network of community banks in the Chicago area and wealth management offices across the United States, as well as Harris Nesbitt®†, a leading mid-market investment and corporate bank.	▪ Achieved U.S.-dollar net income growth of 22.5%. ▪ Improved cash productivity by 150 basis points, driven by higher revenues and continued expense management. ▪ Increased average total loans and acceptances by 19% to US$15.9 billion. ▪ Opened eight new branches in Chicagoland and acquired Mercantile Bancorp with 19 branches in Northwest Indiana, increasing Harris' Community Banking network to 195 locations. ▪ Consolidated 26 bank charters into one national bank charter at the end of May 2005 with no disruption to customer service. ▪ Our Net Promoter Score, a measure of the intensity of our customers' loyalty, rose from 26% in 2003 to 34% in 2005 – triple the network average.	▪ Improve our financial performance, focusing on revenue growth. ▪ Continue to build our branch network in Chicagoland by opening five new branches and exploring acquisition opportunities in the Midwest. ▪ Continue to refine our customer experience to provide the high customer service levels of a community bank. ▪ Invest in our strategic infrastructure by refreshing the branch technology platform.

2005 Financial Highlights

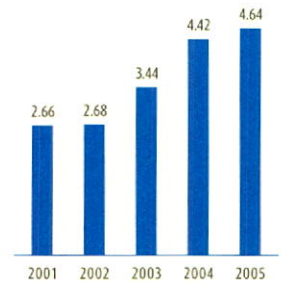
For the year ended October 31	2005 Target		2005	2004	2003
Income Statement Highlights (Canadian $ in millions)					
Total revenue (teb) (a) (c)			**9,958**	9,488	9,149
Provision for (recovery of) credit losses			**179**	(103)	455
Non-interest expense			**6,327**	6,157	6,087
Net income			**2,400**	2,306	1,781
Common Share Data ($) (b)					
Earnings per share			**4.64**	4.42	3.44
Cash earnings per share (c)			**4.79**	4.57	3.59
Key Financial Measures (%) (b)					
Five-year average annual total shareholder return			**13.8**	18.9	12.9
Earnings per share growth (b)		✓	**5**	29	28
– on a targeted basis (c)	3%–8% (d)	✓	**9**	na	na
Return on equity	17%–18%	✓	**18.8**	19.4	16.4
Revenue growth (teb) (c)			**5.0**	3.7	4.7
Cash productivity ratio (teb) (c)			**62.6**	63.8	65.4
– targeted improvement (bps)	150–200 bps	✗	**120**	160	260
Provision for credit losses as a % of average net loans and acceptances			**0.11**	(0.07)	0.30
– targeted specific provision ($ millions)	≤ $400	✓	**219**	67	455
Tier 1 Capital Ratio	> 8%	✓	**10.25**	9.81	9.55

All ratios in this report are based on unrounded numbers.
(a) All revenues in this report, except in the Consolidated Financial Statements, are reported on a taxable equivalent basis (teb). See pages 35 and 37.
(b) All earnings per share (EPS) measures in this report refer to diluted EPS, unless otherwise specified.
(c) This is a non-GAAP measure. See page 35.
(d) Targeted EPS growth from a base of $4.21 (excluding changes in the general allowance).
na – not applicable

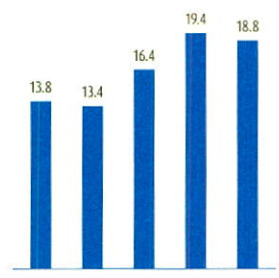
Net Income (Cdn $ millions)



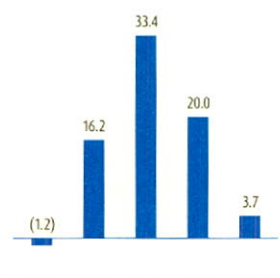
Earnings per Share (Cdn $)



Return on Equity (%)



One-Year Total Shareholder Return (%)



2005 Awards and Recognition Highlights

One of Canada's Most Respected Corporations
BMO Financial Group ranked 7th on *The Globe and Mail's Top 25 of Canada's Most Respected Corporations* list, up from 9th in 2003 and 20th in 2002.

Excellence in Diversity
BMO Financial Group President and CEO Tony Comper was named *Diversity Leader of the Year* at the International Quality & Productivity Center's (IQPC) 2005 Diversity Excellence Awards. IQPC also awarded BMO its *Best in Class Diversity Program Award*.

Best Private Bank
For the second year in a row, *Euromoney* magazine has selected BMO Harris Private Banking as the best private bank in Canada.

BMO Board Ranked #1
In its fifth annual survey, *Canadian Business* magazine ranked BMO Financial Group's Board of Directors first among Canada's Top 25 boards.



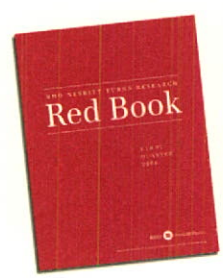
Best Corporate Citizen
BMO was named Canada's Best Corporate Citizen of the Year by *Corporate Knights*. The top-50 ranking is based on performance indicators, including executive gender diversity, tax generation and executive retention rate as well as board independence and diversity.

Excellence in Corporate Reporting
The Canadian Institute of Chartered Accountants' annual Corporate Reporting Awards gave us the Award of Excellence in the financial institutions category and gave BMO an Honourable Mention for Excellence in Electronic Disclosure.

Excellence in Security Management
BMO was the first company in Canada to be awarded certification from the British Standards Institution for meeting the highest international standard for operating an Information Security Management System.

Sustainability: Best in Class
BMO Financial Group was chosen to be among the first Canadian companies listed on the newly created *Dow Jones Sustainability North America Index*, modelled on the benchmark *Dow Jones Sustainability World Index*.

Excellence in Communicating to Investors
IR Magazine Canada gave BMO its "Best Communications with the Retail Market" award, recognizing the BMO Investor Relations web site for its quality, ease of navigation and presentation of information to the retail investor.



Leader in Equity Research
For the 25th consecutive year, BMO Nesbitt Burns was ranked the top Equity Research Group by Canada's leading institutional investors in the 2005 Brendan Wood International Survey.

Leading Corporate Governance
The Globe and Mail's Report on Business annual review of corporate governance practices ranked BMO second overall among 209 Canadian reporting issuers.

Top Online Brokerage
BMO InvestorLine® ranked #1 in *The Globe and Mail's* annual review of Canada's online brokerage firms for the fourth consecutive year.

Employer of Choice
BMO was named one of Canada's Top 100 Employers by *Maclean's* magazine and Mediacorp for the fourth consecutive year and was the only major Canadian bank to be named to this prestigious list. BMO Financial Group also ranked 16th overall in *Training* magazine's Top 100 North American corporations in 2005 and was the top Canadian company on the list.

Every day, BMO's Board, leadership team and employees are driving us closer to achieving our vision. It is, simply, to be the top-performing financial services company in North America.

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Bank of Montreal uses a unified branding approach that links all of the organization's member companies. Bank of Montreal, together with its subsidiaries, is known as BMO® Financial Group. As such, in this document, the names BMO and BMO Financial Group mean Bank of Montreal, together with its subsidiaries.

We will achieve our vision with an unwavering focus on our strategic priorities

Being the best means becoming the top-performing financial services company in North America. It's a bold vision – one we will strive to achieve by building on our enduring strengths and by advancing our growth strategy. Every day.

Our vision is to be the top-performing financial services company in North America.

Strategy

Our **strategy** is to grow our core Canadian businesses and accelerate our expansion in the United States.

› For a more detailed description of our strategy, please see page 28.

Core Values

We pursue our vision and realize our strategy through our steadfast commitment to our **core values:**

- We **care** about our customers, shareholders, communities and each other.
- We draw our strength from the **diversity** of our people and our businesses.
- We insist upon **respect for everyone** and encourage **all to have a voice.**
- We **keep our promises** and **stand accountable** for our every action.
- We **share information, learn** and **innovate** to create consistently superior customer experiences.

Our Enduring Strengths

Long-Term Shareholder Return
At the end of 2005, the five-year annual Total Shareholder Return on BMO common shares was 13.8%.

Excellence in Credit Risk Management
BMO has a proven ability to deliver strong returns at acceptable levels of risk. Our philosophy is to manage risk in a way that is disciplined and consistent – an approach that works for our business and our clients in both good times and bad.

Commercial Leadership in Canada and the United States
Our commercial business is a growth engine for BMO in both Canada and the United States. Particularly, we view our ability to serve our customers on both sides of the border as a unique advantage.

Canada's First Bank
Our core established business in Canada, focused on meeting the banking, investment and insurance needs of individual Canadians and businesses, is the financial backbone of BMO Financial Group.

Canadian Leader in U.S. Banking
Harris is one of the top three banks serving the Chicagoland area. Our strong personal and commercial presence in the U.S. Midwest continues to distinguish us as the Canadian leader in U.S. banking.

Technological Strength
BMO has a history of delivering innovative technology solutions to provide consistent, reliable and secure financial services that our customers trust. We are recognized for adopting best practices and achieving the highest standards for our products and services.

Commitment to Productivity Improvement
Productivity improvement is an important measure of BMO's long-term financial health. Our strategy is to continue making progress in containing costs while at the same time investing strategically to boost revenues.

Our People
Our people understand the importance of customer loyalty. They understand that it is their job to make BMO the only bank our customers will ever need.

Leadership in Corporate Governance
BMO continues to be a recognized leader in corporate governance. We were named Best Corporate Citizen for 2005 by *Corporate Knights* and received a #1 ranking in *Canadian Business* magazine's annual corporate governance survey.

2005 Targets	2005 Performance		Targets for 2006
3% to **8%** EPS growth from a base of $4.21 (excluding changes in the general allowance)	✓	**9.0%** to $4.59 ▸ See page 33	**5%** to **10%** EPS growth from a base of $4.59 (excluding changes in the general allowance)
ROE of **17%** to **18%**	✓	**18.8%** ▸ See page 34	ROE of **17%** to **19%**
Specific provision for credit losses of **$400 million** or less	✓	**$219 million** ▸ See page 40	Specific provision for credit losses of **$400 million** or less
Tier 1 Capital Ratio of at least **8.0%**	✓	**10.25%** ▸ See page 59	Tier 1 Capital Ratio of at least **8.0%**
Improve cash productivity ratio by **150** to **200 bps**	✗	**120 bps** improvement ▸ See page 41	Improve cash productivity ratio by **100** to **150 bps**

Strategic Priorities

Achieve financial targets with a particular focus on revenue growth to improve productivity.
▸ See pages 5, 8, 9 and 28



Drive revenue growth by providing a superior client experience, earning a larger share of customers' business.
▸ See pages 7, 8, 28 and 45



Continue to improve U.S. performance.
▸ See pages 5, 28 and 47



Accelerate growth in the United States both organically and through acquisitions.
▸ See pages 7, 28 and 47



Grow net income in Canada through operational efficiency and improved market share, accelerating our growth in commercial banking and wealth management.
▸ See pages 8, 28 and 45



Build a high-performance organization by developing our people, living our values and being an employer of choice.
▸ See pages 20 and 28



Maintain our world-class foundation of leading governance, sound risk management, productive systems and excellent after-sales service.
▸ See pages 16, 17, 28 and 67



Building shareholder value continued to be BMO's primary objective in 2005

In what proved to be a challenging year for the North American financial services sector, BMO focused on actions that will create value for our shareholders by executing our business strategy and maintaining focus on our foundational strengths which include sound corporate governance and strong credit risk management.



David A. Galloway
Chairman

"All of us associated with BMO are proud of our leadership position in corporate governance and recognize that this key foundational strength adds tremendous value to our company."

Consistent performance has long been a hallmark of BMO and something I believe all shareholders can be proud of. In 2005, the company faced tough financial targets as a result of strong performance the previous year. The previous year's results were enhanced by loan losses being at an all time low. It is especially pleasing, therefore, to congratulate Tony Comper and the management team, as well as each BMO employee, for the successes that they achieved during the year.

The Board remained highly engaged and vigilant as BMO continued to operate in an ever more complex and tightly regulated financial services sector. The company's proven strengths have never been more important, and I am very proud of the Board's work on behalf of all stakeholders in ensuring the integrity of internal controls and processes and the effectiveness of compliance with external requirements. As the company moves closer to Basel II and proceeds with our efforts to give effect to the provisions of the *Sarbanes-Oxley Act*, the Board will continue to make this a priority.

All of us associated with BMO are proud of our leadership position in corporate governance and recognize that this key foundational strength adds tremendous value to our company. Most recently, we were ranked number one among the top 25 Boards in Canada, according to a survey by *Canadian Business* magazine. While this is gratifying and a tribute to the calibre of my fellow Board members, we can only be satisfied to win awards when they accompany good operational performance and enhanced shareholder value.

Each of our Board Committees had a full agenda over the course of the year, and we were successful in achieving our key priorities. I am particularly proud of the work that was done on strategy as we continue to focus on evolving trends and the opportunities we see ahead. During the year, top talent development, including succession planning across executive ranks, remained very much a focus. I am confident that BMO's attention to nurturing and developing talent will serve shareholders well now and into the future.

I would like to take this opportunity to express my thanks to the Board members for their contribution and dedication. I also extend a special thank you to departing Board member Frank McKenna. Former premier of New Brunswick and now Canada's ambassador to the United States, Frank served on our Board for eight years. He was an absolutely outstanding director and his contributions have been superb. All of us wish him well.

On behalf of our Board of Directors, we look forward to continuing to serve our fellow shareholders as we focus on our role in helping to make BMO the top-performing North American financial services provider.



David A. Galloway
Chairman

Intense customer focus, unlimited growth potential

Every day and in every way, my colleagues and I are aligning our hopes and ambitions for business success with our customers' financial hopes and ambitions.

Tony Comper
President and Chief Executive Officer

"Investors look to BMO for relatively high returns at relatively low risk."



As the customer stories featured in this report so vividly illustrate, at BMO Financial Group we are dedicated to the proposition that the surest route to strong returns for our shareholders is to deliver, first and foremost, truly exceptional service to our customers – exceeding their expectations and meeting more of their needs. This intense focus on developing lasting customer relationships requires disciplined execution of every task by every colleague every day.

Investors look to BMO for relatively high returns at relatively low risk. Stable, consistent and reliable returns. We are working hard to live up to our reputation, building on the distinctive BMO strengths highlighted in this report, notably credit and commercial leadership and our unparalleled U.S. operations.

We increased earnings per share by 9% in 2005 (excluding changes in the general allowance), bringing BMO's three-year annual EPS growth rate to an outstanding 20%. Return on equity was 18.8%. We also raised dividends twice as the value of dividends declared rose 16% from 2004 to $1.85 per share. Overall we surpassed four of our five financial targets for the year (see page 3), falling short on our aggressive productivity target while still delivering the second-best productivity ratio in our Canadian peer group. We have improved the cash productivity ratio by a total of 540 basis points over the past three years, creating a strong culture of cost discipline that will serve BMO well for years to come.

We are also aware that revenue growth is the primary driver of shareholder value creation for top-performing companies, and we are determined to continue to improve productivity in 2006 through a stronger emphasis on increasing revenues. While preserving BMO's hard-won achievements in productivity improvement, we will seek opportunities to accelerate revenue growth both organically and through acquisitions.

Our financial targets for the year ahead (see next page) reflect the management team's continuing confidence in BMO's enterprise growth strategy, which is to grow our core Canadian businesses and accelerate our expansion in the United States. The targets also reflect our assessment of economic and market conditions in 2006. An ongoing challenge for BMO and our entire industry is the narrowing of the spread between lending and borrowing rates. Nonetheless, our domestic bank has done a good job of maintaining margins and we are encouraged by the favourable relative performance of our Canadian personal and commercial and private client businesses. In the United States, where relative performance was also very good after factoring out the impact of acquisition costs, we continue our hunt for personal and commercial acquisitions that will accelerate progress toward our goal to transform Harris into a "super-regional" player as the leading personal and commercial bank in the U.S. Midwest.

We are not content to see ourselves as one of the big Canadian banks with a niche play in the U.S. market. We want to be acknowledged as #1 in the markets where we have chosen to compete. And we want to be seen for what we are: the most successful Canadian bank in the United States.

Management is confident in the strategic course we have set. In its five-year global ranking of large cap financial services companies published in May 2005, The Boston Consulting Group ranks BMO *second in the world* with an average Risk-adjusted Relative Total Shareholder Return of 12.9%. We believe our consistent and disciplined approach, in combination with BMO's differentiating strengths, will enable us to continue to outperform globally, propelling BMO closer to our long-term vision to become the top-performing financial services organization in North America.

BMO has led the Canadian banking industry in credit performance in 14 of the past 15 years. The only exception was 2001, when our advanced credit culture led us to be early recognizers of emerging problems that hit our peers' results harder the following year. We believe this strength will increasingly differentiate BMO as the credit cycle progresses and investors recognize the value of our ability to maintain consistent underwriting standards through good and bad times. There is good alignment of BMO values with the values and needs of our customers. They know they can count on BMO.

While we are using our credit expertise to drive growth in all our businesses, we believe it will be particularly helpful in extending our existing leadership in commercial banking in North America. Even in an increasingly competitive Canadian market where others are re-focusing on their personal and commercial businesses, BMO's relationship-building approach has enabled us to gain and maintain a market leadership position over time. And we are a leading commercial player in our chosen U.S. markets, through both Harris' increasing business banking operations in the greater Chicago area and Harris Nesbitt's well-entrenched mid-market client base in the Midwest.

9.0%
Earnings per Share Growth
(excluding changes in the general allowance)

18.8%
Return on Equity

$219 million
Specific Provision for Credit Losses

10.25%
Tier 1 Capital Ratio

120 basis points
Improvement in
Cash Productivity Ratio

Targets for 2006

5% to **10%** EPS growth from a base of $4.59 (excluding changes in the general allowance)

ROE of **17%** to **19%**

Specific provision for credit losses of **$400 million** or less

Tier 1 Capital Ratio of at least **8.0%**

Improve our cash productivity ratio by **100** to **150 bps**

BMO's most important differentiating strength is the quality of our people, whose expertise, dedication and sheer enthusiasm are unsurpassed in our industry. It is great to see my colleagues rising to the challenge of creating a peak-condition, higher-performing organization.

Given all the work under way to meet more of our customers' needs, our commercial clients provide an excellent pipeline to expand our personal banking and wealth management businesses. And we are gathering evidence of a new growth opportunity: seamless solutions for customers with financial interests in *both* Canada and the United States. None of our competitors is as well positioned as we are to fill this growing need.

A singular strength in this regard is our well-established, integrated U.S. operations. Including our acquisition of Harris in 1984, we have invested $2.4 billion in U.S. retail acquisitions, transforming a handful of private Chicago banks into a community banking network of nearly 200 branches in the Chicago area and Northwest Indiana. A highlight of 2005 was the successful consolidation of the Harris bank charters into one national charter with no disruption to customer service – the latest in a series of major investments to create a highly efficient back office while maintaining the best of the Harris community banking heritage. These investments, plus the invaluable experience we have gained from our acquisitions to date, position us well to increase revenues while managing costs as we continue the expansion of our Harris personal and commercial operations beyond the Chicago area and Northwest Indiana in the Midwest. We are now aiming to double our network to 350 to 400 branches over the next five years.

What will it take for Harris to become the leading personal and commercial bank in the U.S. Midwest? We need to grow faster from a core business perspective than our competitors, lead the market in customer service scores, continue to improve productivity and profitability, and acquire suitable properties as they become available. And this is what we intend to do. We are not content to see ourselves as one of the big Canadian banks with a niche play in the U.S. market. We want to be acknowledged as #1 in the markets where we have chosen to compete. And we want to be seen for what we are: the most successful Canadian bank in the United States.

In my message to shareholders last year I explained that we have set our sights on becoming our industry's top performer because we should (we need to reach for the top in order to get there); and because we can. I continue to believe that BMO's most important differentiating strength is the quality of our people, whose expertise, dedication and sheer enthusiasm are unsurpassed in our industry. It is great to see my colleagues rising to the challenge of creating a peak-condition, higher-performing organization.

Despite the growing complexity of financial services – perhaps because of it – our fundamental job has never been simpler. We come to work each day to help our customers achieve their financial hopes and ambitions. If we keep this top of mind, there is no limit to BMO's potential for growth.



Tony Comper
President and Chief Executive Officer

In more challenging times, we continue to perform well

In 2005, BMO once again achieved record results. We attribute our success to our focus every day on revenue growth, continued productivity improvement and superior credit management.



Karen Maidment
Senior Executive Vice-President and Chief Financial Officer

"Over the past five years, shareholders have earned an average annual total return of nearly 14%."

Every day at BMO Financial Group, our goal is to ensure that we grow and protect the long-term value of our shareholders' investments. While in 2005 we produced a total shareholder return for the year of 4%, over the past five years shareholders have earned an average annual total return of nearly 14%. This compared to the S&P/TSX Composite average annual total return of 3% over the same period. Net Economic Profit (NEP), another key value measure, remained high at $1,120 million, just below last year's record level, despite higher capital, as each operating group's NEP rose.

We surpassed four of the five financial targets we set for the year, including targets for earnings growth and return on equity. Our productivity ratio improved significantly by 120 basis points, but was short of our target in a challenging revenue environment. We earned record net income of $2,400 million for the fiscal year, an increase of $94 million or 4% from our extremely successful result in 2004. Our earnings per share (EPS) rose 5% to $4.64, representing an annual compound EPS growth rate of 20% over the last three years, and cash EPS was $4.79, also up 5%.

2005 Canadian Bank Scorecard (%)

	BMO	RBC	CIBC	Scotia	TD	National
Average annual total shareholder return (5-year)	13.8	14.8	11.9	18.1	9.1	22.5
EPS growth	5.0	21.3	(108.3)	11.7	(5.6)	21.0
Return on equity	18.8	18.0	(1.6)	20.9	15.3	20.7
Net economic profit growth[2]	(0.3)	30.3	(162.2)	16.3	(29.7)	31.9
Revenue growth[1,2]	5.0	6.1	6.2	4.2	11.7	5.5
Cash productivity ratio[2]	62.6	68.2	85.5	56.1	67.4	64.9
PCL as a % of average net loans and acceptances	0.11	0.20	0.43	0.12	0.03	0.06

BMO equal to or better than other bank (17/35)
BMO worse than other bank (18/35)

1. On a taxable equivalent basis.
2. Non-GAAP measure. See page 35.

Operating Groups

Each of our client operating groups delivered record results with our retail and business banking and wealth management businesses contributing significantly to our success. Our Personal and Commercial Client Group (P&C) earned net income of $1,199 million, up $217 million or 22% from a year ago. Our Private Client Group (PCG), meanwhile, earned net income of $320 million, up $93 million or 41%. Investment Banking Group (IBG) earned net income of $852 million, up $20 million or 3% from 2004.

Increased Revenue

Revenue continued to grow, increasing $470 million or 5% to $9,958 million. There was strong growth in P&C, which benefited from higher product volumes, insurance and card fee revenues. There was also growth in PCG full-service investing, mutual fund and term investment product revenues. Not surprisingly, revenue declined in IBG as increased trading revenues and advisory fees were more than offset by reduced revenues from interest-rate-sensitive businesses, which were adversely affected by a flatter yield curve and competitive market conditions.

Productivity Improvement

Improving cash productivity, particularly through top-line revenue growth, is a key component of enhanced shareholder value and continues to be a top priority at BMO. Over the last three years, we have improved our productivity ratio by 540 basis points – while continuing to invest in our business. In 2005, our cash productivity ratio was 62.6%, a 120 basis point improvement from 2004. Both P&C and PCG made significant improvements in productivity, driven by strong revenue growth, but IBG's productivity worsened in the challenging interest rate environment described above. Although we fell short of our target to improve our productivity ratio by 150 to 200 basis points in 2005, we remain encouraged by our significant and steady progress in recent years.

Credit Risk Management

In 2005, provisions for credit losses increased by $282 million, mostly due to lower reversals and recoveries and a lower reduction in the general allowance this year. The provision in 2005 was $179 million, consisting of $219 million of specific provisions and a $40 million reduction in the general allowance for credit losses. Although in marked contrast to a $103 million net recovery of credit losses in 2004, which included specific provisions of $67 million and a $170 million reduction in the general allowance, our provisions in 2005 were actually lower than the targets we established at the beginning of the year when we anticipated a weaker credit environment. BMO's top-tier credit management continues to distinguish us from our peers.

Foreign Exchange

Although the Canadian dollar continued to strengthen in 2005, we managed the effects of foreign exchange fluctuations effectively, holding the negative impact on our bottom line to $42 million.

Capital

In 2005, our Tier 1 Capital Ratio increased to 10.25%, up from 9.81% a year ago and well above our target. It's a result that mirrors our strong earnings, particularly in the fourth quarter of the year when our net income increased by 20%, and also reflects the sale of Harris*direct*.

We have the right strategy to grow our business and best serve our shareholders. BMO's differentiating strengths, our focus on growing revenues to improve our productivity as well as our strong capital base position us well for the future.

2005 Economic Climate: Weathering the Storms

Flatter Yield Curve

The flattening of the yield curve – the narrowing gap between long and short-term interest rates – caused some investors to worry about a potential market slowdown. The flatter curve also had a significant impact on our industry, resulting in lower net interest margins which reduced revenue growth, particularly in wholesale businesses.

Dollars Up and Down

In Canada, exporters were negatively affected as the Canadian dollar rose to its highest levels in 13 years. Meanwhile, businesses and consumers in the United States grappled with the downside of a falling dollar.

Soaring Oil Prices

Canadians and Americans also found themselves coping with higher prices for gasoline, home heating oil and natural gas as energy prices soared. Although oil production and refining operations located along the U.S. Gulf Coast did not suffer the full force of hurricanes Katrina and Rita, there's no question that the damage caused by the great storms put upward pressure on already high oil and natural gas prices.

Consumer Confidence

As the year moved into the third quarter, it's perhaps not surprising that the combination of currency fluctuations, higher commodity prices and natural disasters caused a drop in consumer confidence on both sides of the border.

Fundamental Strength

In spite of these developments, the Canadian and American economies remained fundamentally strong. In 2005, the U.S. economy is estimated to have expanded at an above-potential pace while the Canadian economy recorded a respectable, albeit more moderate advance. Meanwhile, on both sides of the border, consumers continued to spend and take advantage of the still-low interest rate environment to buy homes and other goods. For its part, business ramped up investment spending.

$2,400 million

Net income – up 4%

$4.64

Earnings per share – up 5%

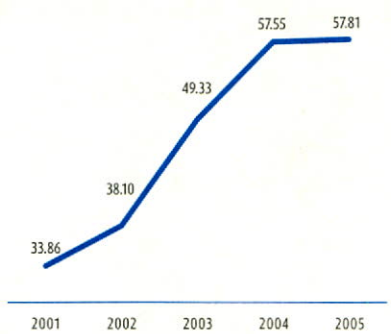
$9,958 million

Revenue (teb) – up 5%

13.8%

Average annual total shareholder return (5-year)

BMO Share Price ($)
Last Trading Day of Fiscal Year (2001–2005)



Over the last five years, our average annual Total Shareholder Return was 13.8%.

"BMO's people took the time to understand our business and our industry."

We are committed to helping our clients across Canada succeed. This means tailoring financial solutions that meet all of their individual financial needs and providing exceptional service that can help them achieve every goal, every dream.

Client Profile: Gienow Windows and Doors Income Fund

Taking the time to understand

When a group of Calgary businessmen, including Dave Munro and Dennis Zentner, purchased Gienow Building Products Ltd. in 1983, their vision was to transform the local window and door manufacturer into a leading national company. It's a goal they have realized. Today, Gienow employs 1,400 people, boasts manufacturing and distribution facilities from British Columbia to Quebec, and sells its products across Canada as well as in the United States, Europe and Asia.

BMO has been a partner in Gienow's journey. Says Neil Runions, Senior Manager, Corporate Finance Division at BMO Bank of Montreal, "Although our relationship with Gienow is relatively new, it has proven to be significant." BMO has helped the company obtain the financing it needed to grow its business both organically and through acquisitions, and has provided tailored cash management services. In 2001, BMO Bank of Montreal provided senior debt financing to Gienow, enabling the company to consolidate its presence in Western Canada. More recently, the Bank led a loan syndication to expand Gienow's credit facilities and BMO Nesbitt Burns co-led a syndication that assisted Gienow in its conversion to an income fund. Capital raised through Gienow's initial public offering in 2004, combined with loan facilities, made it possible for the company to acquire Farley Windows of Alexandria, Ontario in 2004 and Chantecler Windows and Doors Inc. of Gatineau, Quebec in 2005, giving Gienow a firm foothold in Eastern Canada.

"BMO's people took the time to understand our business and our industry," explains Dave Munro, President and CEO at Gienow. "Representatives from across the BMO organization came together, looked at our financial needs and came back with a solution that recognized our success and reflected our growth strategy and vision. We feel that BMO is part of our team."

"BMO looked at our financial needs and came back with a solution that recognized our success and reflected our growth strategy and vision."

Dave Munro, President and CEO
Gienow Windows and Doors Income Fund
Commercial banking clients since 2001

#2

BMO has the second largest market share in business lending in Canada.

$34 billion

BMO participated in 268 corporate equity transactions that raised $34 billion for Canadian companies.

1,900

Across Canada, we have a total of 1,900 investment professionals located in BMO branches and offices – a reflection of BMO's commitment to providing our customers with the depth and breadth of financial products and services they need.









Dave Munro, President and CEO, Gienow Windows and Doors Income Fund

Left to right:

David Farmer, Vice President and Underwriter Corporate Finance Loan Syndications, BMO Bank of Montreal

Debra Puckett, Business Development Leader, Cash Management, BMO Bank of Montreal

Neil Runions, Senior Manager, Corporate Finance Division, BMO Bank of Montreal



"Harris is a bank that stands for continuity and trust in our community."

Through organic growth and acquisition, and by providing every customer every day a range and depth of products and services, Harris is well on the way toward achieving our goal of becoming the leading Midwest personal and commercial bank in the United States.

Client Profile: Namasté Laboratories

Looking out for our interests

In 1998, shortly after the sale of a family business, Chicagoan Gary Gardner turned to Harris to help him manage his financial affairs. He sought the services of Harris Private Bank to oversee his personal accounts as well as those belonging to his wife, Denise, and their two college-aged sons. He also looked to Harris to provide lending and cash management services for a new business venture, Namasté Laboratories, which develops and markets natural organic hair, skin and body renewal products to the multicultural market.

Why Harris? "That's easy," says Gardner. "There is so much change going on in the financial services industry in the U.S. Midwest. Amid all the flux, Harris is a bank that stands for continuity and trust in our community."

Seven years later, Gardner remains more than pleased by his choice. "Harris is a strong partner," he says. "It provided the support we needed when Namasté was developing its business. And it continues to look out for our interests as we expand. Just recently, for instance, Joe Dillon and his Harris relationship team encouraged us to take advantage of an interest rate risk management strategy that would protect our term loan against any future interest rate hikes. It's already proven to be good advice."

Gardner is equally happy with his private banking service. "I particularly appreciate that Mike Stanton and his colleagues at Harris Private Bank have taken the time to help my sons learn about matters ranging from portfolio management to buying a car," he says. "It's very important to me that they have a knowledge and understanding of financial matters. After all, the family business will be theirs one day."

"I particularly appreciate that Harris Private Bank has taken the time to help my sons learn about matters ranging from portfolio management to buying a car."

Gary Gardner, President
Namasté Laboratories
Commercial banking clients since 1998

195 branches

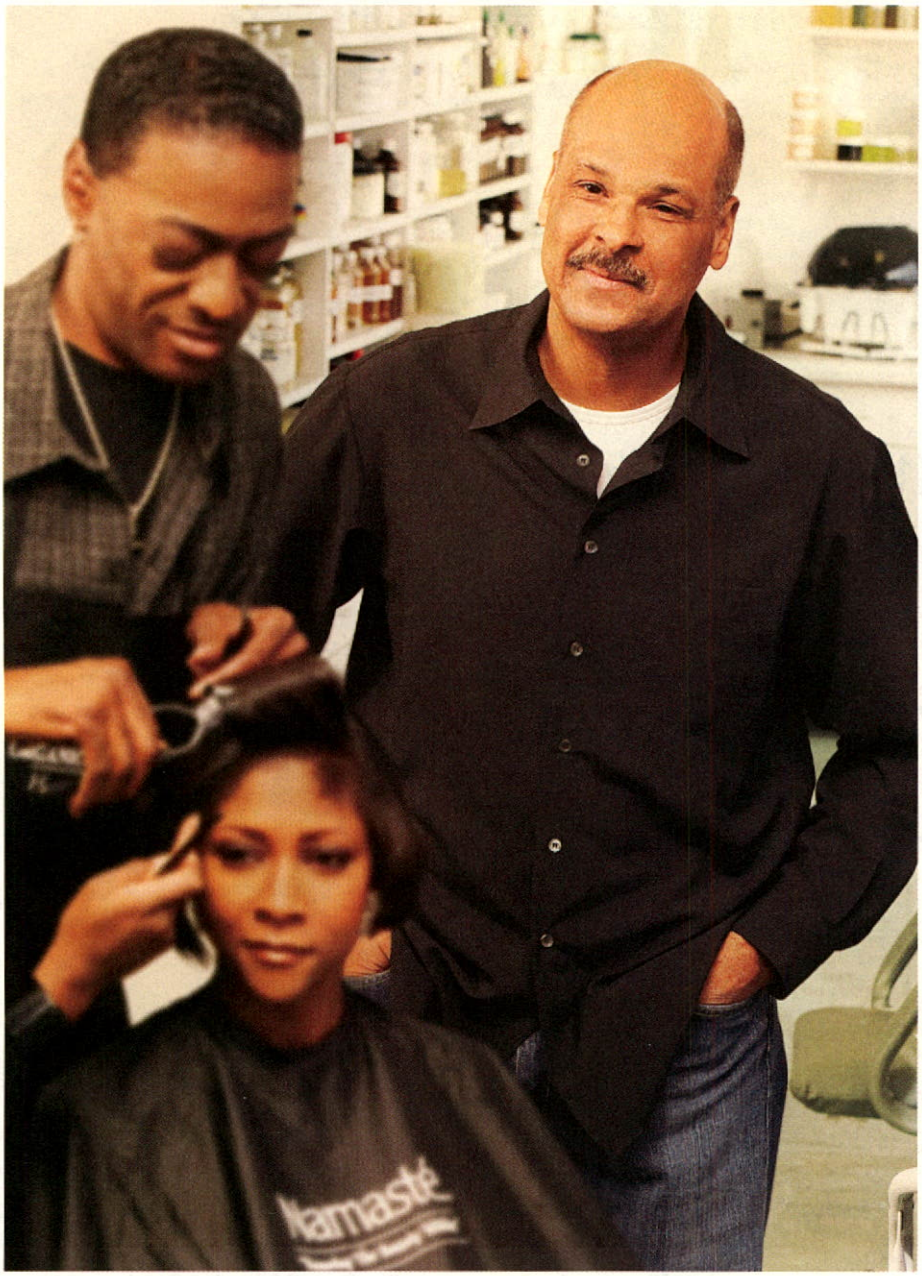
Harris' community banking network has grown to 195 branches offering personal and business clients a full suite of financial products and services.

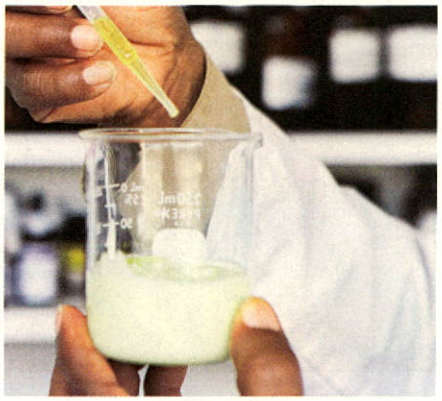
89%

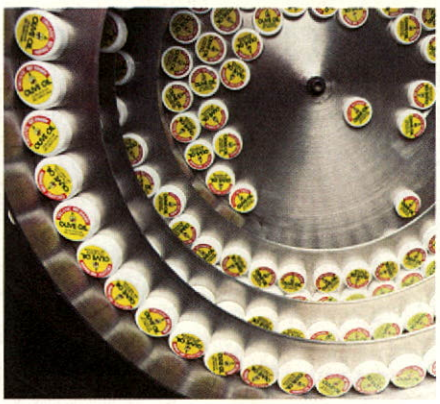
Harris retains 89% of its business banking customers, compared to the industry average of 83%.

#1

Harris is tied for first in both the small and micro-business segments and is among the Top 3 in the commercial mid-market segment in Chicagoland.









Right: **Gary Gardner,** President, Namasté Laboratories with model and stylist

Left to right:

Joe Dillon, Market Manager, Harris

Nellie Tomicich, Assistant Vice President, Cash Management Specialist, Harris

Mike Stanton, Managing Director, Harris Private Bank



"We liked the all-encompassing nature of BMO's offering on both sides of the border."

Every day, BMO is winning business thanks to our unique and proven ability to provide integrated North American solutions that help our Canadian and American clients expand their operations across our shared border.

Client Profile: Sanimal Inc.

Sharing our excitement and our future

In the summer of 2004, the executive team at Sanimal Inc. agreed to acquire Wisconsin-based Anamax Group of Companies. Sanimal, a family-owned business, is the largest animal rendering company in eastern Canada, employing over 900 people.

As the deal was being completed in January 2005, Martin Couture, President, Sanimal Inc. received a telephone call. It was Richard Nadeau, Vice-President Corporate Finance at BMO Bank of Montreal. "When we learned of Sanimal's plans, we thought that given our scope and expertise in both Canada and the United States, BMO had much to offer," says Nadeau.

After an initial meeting with BMO, Sanimal's leadership team agreed. "We liked the all-encompassing nature of BMO's offering on both sides of the border," says Sanimal CFO Claude Saulnier. He was also pleased to see at the table Brian Moeller, Managing Director, Food Group at Harris Nesbitt in Chicago and a well-known expert in the rendering industry.

It was the beginning of a lasting relationship. Over the next several months, BMO put together a North American solution for Sanimal that included a private placement arranged by Harris Nesbitt's New York office as well as senior debt financing packaged jointly by BMO Bank of Montreal in Montreal and Harris Nesbitt in Chicago. Sanimal, which had been the client of a competitor for 25 years, also transferred its cash management business on both sides of the border to BMO Bank of Montreal. At the same time, the company's principals chose to transfer their personal accounts to BMO Harris Private Banking.

"It was not an easy decision to change our financial services provider," says Couture. "But BMO's offer was simply better. Just as important is that BMO's people share our excitement and enthusiasm about our plans and future. Our company wants to continue to expand in the United States. We believe BMO is a partner with the expertise, professionalism and will to help us realize our goal."

"BMO's people share our excitement and enthusiasm about our plans and future."

Martin Couture, President
Sanimal Inc.
Commercial banking clients since 2005

$1.4 billion (US)

Harris has become one of the leading commercial banks in the Chicago area, adding US$1.4 billion in business banking loans and US$900 million in business banking deposits between 2001 and 2005.

50 years

BMO's more than 50 years of expertise in the food and agricultural business in the United States is well recognized.

1st for customers

In 2005, our Personal and Commercial Client Group established its first Chicago-based unit to coordinate organization-wide capabilities for customers needing banking services on both sides of the border.









Left to right (all from Sanimal Inc.): **Claude Saulnier,** Vice-President Finance; **André Couture,** Chairman; **Julie Couture,** Board Member; **Martin Couture,** President

Left to right:

Brian Moeller, Managing Director, Food Group, Harris Nesbitt

Luc Bernier, Senior Manager, Corporate Finance Division, Personal and Commercial Client Group, BMO Bank of Montreal

Amy Lauterjung, Director, U.S. Debt Products Group, Harris Nesbitt

Richard Nadeau, Vice-President, Corporate Finance Division, Personal and Commercial Client Group, BMO Financial Group

Norman Shaffer, Managing Director, U.S. Debt Product Group, Harris Nesbitt



Leadership in Credit Risk Management

Our record of excellence in credit risk management is a fundamental strength that benefits both our customers and our shareholders.

At BMO, a disciplined, consistent and prudent approach to credit risk is a core value. We don't follow the pack to embrace the latest favourite sector or product, nor do we change our lending criteria according to whether the economy is growing or slowing. All significant commercial and corporate lending proposals are thoroughly investigated and analysed and credit decisions are made by experienced, well-trained and fully qualified personnel supported by time-tested policies and procedures. As a result of our industry-leading credit loss history and our transparency in credit reporting, we are a recognized leader in credit risk management.

A Better Deal for our Clients

What does BMO's disciplined, consistent and prudent approach to credit risk management mean to our clients?

It means that they can rely on us in good times and, more importantly, in bad times. Our focus on consistency means we maintain the same underwriting standards throughout the credit cycle, whereas many lenders tighten their standards in response to deteriorating loan portfolios. It's a fact that lenders who have opened the vaults too wide in bullish times often retrench when the economy contracts. It's a pattern that can be unsettling at the least, and at the worst, disastrous for clients.

BMO's approach is rather to deal with tough times by doing what we reasonably can to maintain valued relationships with our clients. Across Canada, members of our risk management groups have the mandate, training and resources necessary to work closely with customers to provide meaningful solutions tailored to their situations and needs.

A case in point involves our partnership with Canadian cattle ranchers following the crisis that developed when an Alberta cow tested positive for Bovine Spongiform Encephalopathy (BSE) in 2003. It was an event that prompted countries including the United States and Japan to close their borders to Canadian cattle. Reasoning that this difficult situation was beyond our customers' ability to contend with on their own, we introduced BMO Bank of Montreal's *BSE Disaster Assistance Program*, which allowed customers dealing with hundreds of thousands of dollars in lost income to defer principal payments on their loans until conditions improved.

As expected, conditions did improve. Last summer, the United States reopened its border to young Canadian cattle and our clients were back in business. And that, after all, is the point.

Better Results for Shareholders

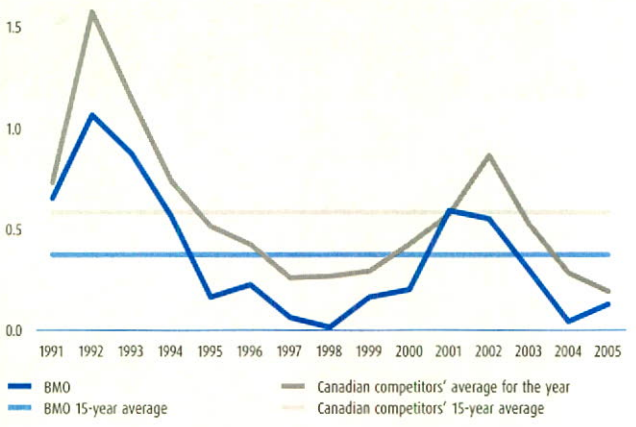
What does our credit risk management approach mean for our shareholders? It's simple. We gain market share without increased risks as the credit cycle deteriorates while many of our peers tighten their credit standards.

It also means better returns. Excellence in managing credit risk assets enables us to provide more predictable and consistent returns over time than our peers. Over the past 15 years BMO's average credit loss was 36% below the average of its Canadian peer group. In 14 of those 15 years BMO's credit losses were better than the average of its peer group. The one exception was 2001 when BMO recognized early losses associated with the telecom industry.

This early recognition of credit losses is a hallmark of our leading credit disclosures: we are vigilant in recognizing deterioration in credit assets and continually seek to provide the most meaningful information for shareholders and investors to enable them to accurately assess our credit quality. In 2004 we were the first Canadian bank to distinguish new specific provisions from reversals and recoveries in our specific provision for credit losses. This information assists investors in understanding emerging losses. Similarly, our disclosure of new impaired loans provides a leading indicator of potential future loss.

Credit Performance Measure

Specific Provision for Credit Losses as a % of Average Net Loans and Acceptances (including securities borrowed or purchased under resale agreements)



Over the past 15 years (15 years ended October 31, 2005), our credit losses on loans and acceptances averaged 0.38% per annum, compared with 0.59% for our peers.

Corporate Governance

Through our steadfast commitment to sound principles of corporate governance, we strive to retain the trust of every shareholder.

BMO Financial Group has a long-standing tradition as a leader in corporate governance. As we move forward, we strive to remain at the forefront of best practices.

Board Leadership, Independence and Accountability

Sound governance and ethical behaviour begin with our Board of Directors, which represents and is accountable to our shareholders and also sets the standard of good governance for the entire enterprise. The Board's Governance and Nominating Committee is responsible for shaping our corporate governance policies and practices. The committee keeps abreast of developments in the world of corporate governance and oversees our compliance. When appropriate, it recommends new practices to the Board that will keep us at the forefront of best practices.

At BMO we believe that having independent directors – including our chairman – helps the Board operate autonomously and ensures that we are accountable to all our stakeholders. All our directors, with the exception of the CEO, are currently independent. Chairman David Galloway ensures that the Board operates independently of management and that directors have access to an independent leader.

Mr. Galloway is an *ex-officio* member of all Board committees of which he is not a member. In that role he is able to manage the affairs of the Board, assisting the committees and the Board to function effectively and meet their responsibilities.

Annual Director and Committee Reviews

The effectiveness of the Board's operations is monitored by annual evaluations of the Board, its committees and each director. The director evaluations are carried out through a "peer" performance review – one of the first of its kind in Canada –

Recognition for Excellence in Disclosure and Corporate Governance

In 2005, *Canadian Business* magazine named BMO's Board of Directors "Best Board in Canada." BMO scored 99 out of a possible 100 points in the survey, which assessed companies on the basis of accountability, board independence, disclosure, three-year total return and three-year return vs. the S&P/TSX.

The Globe and Mail's Report on Business annual review of corporate governance practices ranked BMO second overall among 209 Canadian reporting issuers.

The Canadian Institute of Chartered Accountants' annual Corporate Reporting Awards gave us the Award of Excellence in the financial institutions category and gave BMO an Honourable Mention for Excellence in Electronic Disclosure.

Enterprise.com, a Europe-based researcher and publisher that conducts an annual review of corporate annual reports, has ranked each of our last six Annual Reports among the world's top 30. Our last Annual Report was ranked 20th best in the world and our "Financial and Performance Reporting" was ranked No. 1.

I.R. Global Rankings recognized our investor relations web site for its timely and accurate disclosure of information for investors.

Board of Directors

The Board of Directors, either directly or through Board committees, is responsible for the management or supervision of management of the business and affairs of the Bank with the objective of enhancing shareholder value. Our Board is comprised of 14 independent directors and one management director, the President and CEO Tony Comper.



Robert M. Astley
Waterloo, ON
Corporate Director and former President and Chief Executive Officer Clarica Life Insurance Company and former President Sun Life Financial Canada



Stephen E. Bachand
Ponte Vedra Beach, FL
Corporate Director and retired President and Chief Executive Officer Canadian Tire Corporation, Limited



David R. Beatty, O.B.E.
Toronto, ON
Chairman and Chief Executive Officer Beatinvest Limited

Corporate Governance at BMO Financial Group

For more details regarding corporate governance at BMO, please see the following documents, which are posted on our web site – www.bmo.com.

Notice of Annual Meeting of Shareholders and Proxy Circular – Shareholders are invited to attend our Annual Meeting on March 2, 2006 at 9:30 a.m. in Calgary, Alberta or view a webcast of the event. Details of the webcast are available on our web site.

Corporate Governance – Our web site contains information on our corporate governance practices, including our code of conduct, titled *First Principles*, our *Director Independence Standards* and Board and Committee Charters.

Proxy Circular – Our Proxy Circular contains information on each of the directors, Board Committee reports and a complete discussion of our corporate governance practices.

BMO Corporate Social Responsibility Report including our *Public Accountability Statement* – This annual report documents our corporate citizenship activities throughout the year. The 2005 report will be released in February 2006.

Each of the above documents is available in print to any shareholder upon request.

which is a comprehensive survey that requires all directors to assess the contribution of each of their peers on measures ranging from ethics to strategic insight, financial literacy and business judgment.

Governance Beyond Compliance

The Board of Directors serves as an example to our entire organization by affirming that sound corporate governance means not just abiding by the rules but also embracing the spirit of those rules. In fact, some of our corporate governance practices go beyond the requirements of the law.

We are committed to building on our success in the area of corporate governance, so that we remain at the forefront of best practices. At BMO, we recognize that our governance standards must respond to changes in our organization, stakeholder expectations, regulatory requirements and evolving best practices.

Continuously Enhancing Disclosure

BMO considers disclosure to be an essential component of effective corporate governance. To a large extent, the success of the multitude of regulatory requirements, voluntary best practices and an organization's own culture of integrity is determined by the degree to which all stakeholders of the organization are able to truly understand its operations, goals and values as well as the extent of its assets in comparison to its liabilities.

Our efforts to continuously enhance public disclosure have made us an innovator in this area. Our Board encourages, and management actively seeks, ways to provide more information, clarity and insight to our stakeholders. A hallmark of our annual report is our financial performance scorecard, which made us a pioneer in financial disclosure. The scorecard is a report and comparison of eleven important financial measures including shareholder return, return on equity, earnings per share growth, productivity and credit performance. We disclose our performance on these measures relative to Canada's major banks and our North American peer group.

We believe that assessing performance relative to our competition puts results in an appropriate context for our stakeholders and provides further clarity. BMO has disclosed these comparatives every year since it started the practice in 1992,



Robert Chevrier, F.C.A.
Montreal, QC
President
Société de gestion
Roche Inc.



Tony Comper
Toronto, ON
President and Chief
Executive Officer
BMO Financial Group



Ronald H. Farmer
Markham, ON
Managing Director
Mosaic Capital Partners
Toronto



David A. Galloway
Toronto, ON
Chairman of the Board
Bank of Montreal



Harold N. Kvisle
Calgary, AB
President and Chief
Executive Officer
TransCanada Corporation



Eva Lee Kwok
Vancouver, BC
Chair and Chief
Executive Officer
Amara International
Investment Corp.

reporting in good years and in bad. We believe that when we are open and honest in explaining results we earn the trust of stakeholders over the long term.

Stock Exchange Guidelines

As a Canadian reporting issuer with securities listed on the Toronto Stock Exchange (TSX) and the New York Stock Exchange (NYSE), our corporate governance practices meet, and in some cases exceed, the applicable guidelines adopted by the Canadian Securities Administrators (CSA), the rules of the U.S. Securities and Exchange Commission (SEC) which give effect to the provisions of the *Sarbanes-Oxley Act* and the NYSE standards. Our governance practices differ significantly in only one respect from those required of U.S. domestic issuers under the NYSE standards. The NYSE standards require shareholder approval of all equity compensation plans and any material revisions to such plans, regardless of whether the securities to be delivered under such plans are newly issued or purchased on the open market, subject to a few limited exceptions. The TSX rules only require shareholder approval of equity compensation plans that involve newly issued securities, subject to a few limited exceptions. The TSX rules require that equity compensation plans that do not provide for a fixed maximum number of securities to be issued must have a rolling maximum number of securities to be issued based on a fixed percentage of the issuer's outstanding securities and must be approved by shareholders every three years. If the plan provides a procedure for its amendment, the TSX rules require shareholder approval of amendments only where the amendment involves a reduction in the exercise price or an extension of the term of options held by insiders.

Honorary Directors

Charles F. Baird
Skillman, NJ, U.S.A.

Ralph M. Barford
Toronto, ON

Matthew W. Barrett, O.C., LL.D.
London, ENG

Peter J.G. Bentley, O.C., LL.D.
Vancouver, BC

Claire P. Bertrand
Montreal, QC

Frederick S. Burbidge, O.C.
Frelighsburg, QC

Pierre Côté, C.M.
Quebec City, QC

C. William Daniel, O.C., LL.D.
Toronto, ON

Graham R. Dawson
Vancouver, BC

Louis A. Desrochers, C.M., C.r.
Edmonton, AB

A. John Ellis, O.C., LL.D., O.R.S.
Vancouver, BC

John F. Fraser, O.C., LL.D.
Winnipeg, MB

Thomas M. Galt
Toronto, ON

J. Peter Gordon, O.C.
Burlington, ON

Richard M. Ivey, C.C., Q.C.
London, ON

Senator Betty Kennedy, O.C., LL.D.
Campbellville, ON

J. Blair MacAulay
Oakville, ON

Ronald N. Mannix, O.C.
Calgary, AB

The Honourable Frank McKenna
Cap Pelé, NB

Robert H. McKercher, Q.C.
Saskatoon, SK

Eric H. Molson
Montreal, QC

William D. Mulholland, LL.D.
Georgetown, ON

Jerry E.A. Nickerson
North Sydney, NS

Lucien G. Rolland, O.C.
Montreal, QC

Joseph L. Rotman, O.C., LL.D.
Toronto, ON

Mary Alice Stuart, C.M., O.Ont., LL.D.
Toronto, ON



Bruce H. Mitchell
Toronto, ON
Chairman and Chief Executive Officer
Permian Industries Limited



Philip S. Orsino, O.C., F.C.A.
Toronto, ON
Corporate Director



J. Robert S. Prichard, O.C., O.Ont.
Toronto, ON
President and Chief Executive Officer
Torstar Corporation



Jeremy H. Reitman
Montreal, QC
President and Chief Executive Officer
Reitmans (Canada) Limited



Guylaine Saucier, C.M., F.C.A.
Montreal, QC
Corporate Director



Nancy C. Southern
Calgary, AB
President and Chief Executive Officer
ATCO Ltd. and Canadian Utilities Limited

Ours is a culture that embraces diversity, delivers opportunity and demands respect for all

We are committed to ensuring a workplace where the voice of every colleague is listened to and encouraged.







2005 Awards	Awarded by
Canada's Top 100 Employers	BMO was named one of Canada's Top 100 Employers by *Maclean's* magazine and Mediacorp Inc. for the fourth consecutive year. Once again, BMO was the only major Canadian bank included on this prestigious list.
Best in Class Diversity Program Award	BMO was recognized by International Quality & Productivity Center for having a successful diversity program, which demonstrates best practices and has key leadership support.
Diversity Leader of the Year Award	Tony Comper, President and CEO of BMO Financial Group, was recognized by International Quality & Productivity Center for his leadership in initiating and implementing successful diversity programs that are integrated throughout the organization.
Training Top 100	BMO Financial Group ranked 16th overall in *Training* magazine's Top 100 North American corporations in 2005. For the fourth consecutive year, BMO was the top Canadian company on the list.
Award of Excellence: Corporate Category	The Canadian Race Relations Foundation recognized BMO Financial Group for excellence and innovation in race relations practice in Canada.
Most Innovative Recruiting & Staffing Program/Initiative	BMO Financial Group Bank-wide Student Training Program was recognized with a Recruiting & Staffing Best in Class Award from International Quality & Productivity Center.
Diamond Club	BMO was recognized by the Canadian Paraplegic Association for outstanding corporate philanthropy and service.

At BMO, we are proud of our reputation as an employer of choice. It attests to the emphasis we place on *getting it right* with our employees, which helps enhance our ability to attract and retain top people and fosters top performance. Getting it right with our employees helps them get it right with our customers.

Listening to Our People: Annual Employee Survey

Getting it right involves an ongoing dialogue. For more than 20 years, we have sought out – and listened to – the views of our people through our Annual Employee Survey (AES). The AES provides vital information about our employees' experiences and opinions. It is an essential part of our journey to be the top-performing financial services company in North America and a vital tool in honing our customer service practices.

The results of our 2005 AES were encouraging. The participation rate of 88% was the highest ever. Meanwhile, our Enterprise Engagement Index, which represents the strength of our overall relationship with employees, is at its highest point since the index was introduced in 2001.

Diversity: An Ongoing Commitment

BMO's commitment to ensuring a diverse culture remains strong. In 1990, we launched groundbreaking task forces on the advancement of women, visible minorities, people with disabilities and Aboriginal employees. The reports helped generate fact-based diversity and workplace equity goals and led directly to the development of numerous tools and programs designed to recognize, monitor, and eliminate barriers to advancement.

We are proud of our diversity achievements. But we are not satisfied. We recently introduced an initiative designed to build on our current leadership position and set our diversity strategy for the next 10 years. Entitled *Above & Beyond*, the program will ensure that we maintain and strengthen our international recognition for diversity and equity.

A tradition of giving back to our communities

Every day, we are helping to make our communities stronger, happier places to live and work.

BMO is one of Canada's most generous corporate benefactors. Through our donations and sponsorship programs, we contribute to causes that include education, health, arts and culture, community development and sports and athletics. Our efforts are augmented by our people, thousands of whom give substantial amounts of their time, energy and income to support their communities.

Physicians for the North

Providing excellent health care to every Canadian is a societal responsibility – and a challenge. With both these truths in mind, we announced our support for two innovative programs developed to train physicians for practice in northern and rural communities. In British Columbia, BMO committed $150,000 over five years to support the *Northern Medical Programs Trust* at the University of Northern British Columbia in Prince George. It is expected by 2015 that 150 students will have graduated from this program. In Ontario, we have pledged $100,000 over four years to establish the *BMO Financial Group Bursary Fund* at Northern Ontario School of Medicine (NOSM). With main campuses located in Thunder Bay and Sudbury, NOSM is the first new medical school in Canada in more than 30 years.

Supporting the Arts

BMO Financial Group is the founding sponsor of the *Elinore and Lou Siminovitch Prize in Theatre*, which this year was awarded to playwright John Mighton at a gala celebration in Toronto. He was awarded a $100,000 prize, the largest in Canadian theatre.

In Times of Need

BMO Financial Group provided support to people and regions affected by the many environmental disasters during the past year. For example, BMO donated funds to help Red Cross Provincial Disaster Response Team relief efforts for flood victims in south and central Alberta. BMO and its U.S. subsidiary Harris provided donations to relief efforts along the U.S. Gulf Coast following the destruction from Hurricane Katrina. In addition, BMO and Harris™[1] employees volunteered their time and support. We also donated funds to Canadian Red Cross relief efforts in Southeast and South Asia in the aftermath of the Tsunami tragedy, and to aid victims of a devastating earthquake in South Asia.

Focus on Learning

BMO remains particularly focused on supporting programs that encourage learning. As part of our continuing investment in learning, BMO committed $8.2 million in new funding over the next 10 years to 25 colleges and universities across Canada.

- $750,000 to create an endowment to support *BMO Financial Group Leadership Scholarships* at the University of Manitoba.
- $1.3 million to create the *BMO Financial Group Scholarship Program* to help fund entrance scholarships for top students in need at the University of Waterloo.
- $1.5 million to University of Western Ontario to establish *BMO Financial Group Graduate Scholarships* for Master's and Doctoral students.
- $250,000 for *BMO Financial Group Graduate Student Research Scholarships* at the University of Prince Edward Island.
- $500,000 for Seneca College to establish the *BMO Customer Contact Centre Lab* for professional development and hands-on training.
- $525,000 gift to Laval University and their entrepreneurship centre, *Entrepreneuriat Laval*.

In addition, BMO Nesbitt Burns raised $1.6 million for *Equity through Education*, a diversity initiative that provides financial assistance to students.

Learning to Skate

Canadians love to skate and BMO is intent on supporting the tradition. We are major sponsors of the Canadian National Figure Skating Team as well as presenter of CanSkate®[2], Skate Canada's national learn-to-skate program. Over the past year, we presented BMO Financial Group CanSkate Champions Medals to more than 4,000 young people from across the country.

For more examples of our commitment to our communities, please see our *Corporate Social Responsibility Report* including our *Public Accountability Statement* online at www.bmo.com/community.

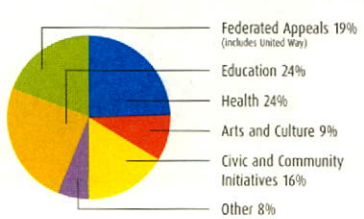
$37.9 million

In 2005, **BMO contributed $37.9 million** in corporate donations, sponsorships and events, supporting communities, charities and not-for-profit organizations in Canada and the United States.

$9 million

Each year, thousands of BMO and Harris employees give generously of their time and money to support their communities. In 2005, **our employees raised a record $7.9 million** through BMO Fountain of Hope, a national charitable foundation managed by BMO Financial Group employees and over US$1 million through the United Way in Chicagoland.

Donations: Where the Money Goes (2005)



Committed to sustainable development

Every day, we insist that respect for the environment be a living part of our culture.

At BMO, we believe that the quality of our lives improves when economic growth is integrated with respect for the environment. By supporting and abiding by the principles of sustainable development, we act in the best interests of our shareholders, customers, employees, communities and our future.

Environmental Framework

BMO's Environmental Policy and Principles provide the framework by which we address our commitment to both the protection of the environment and the principles of sustainable development. As guided by our principles, we pledge to:

- Promote environmental stewardship across our business.
- Respect, protect and act to serve the environment around us.
- Engage our employees in our environmental management programs.
- Provide credit to borrowers in a manner that respects environmental management.
- Take responsibility for our environmental performance.
- Work with others to protect and preserve our environment.

Energy Audit Progress

During the past year, in partnership with property managers and a third-party energy consultant, we completed energy audits of the nine major office towers and specialty buildings BMO owns across Canada. Moving forward, we have begun to assess the results and prioritize opportunities to improve energy efficiency.

FTSE4Good

Again this year, BMO was included in the *FTSE4Good Index*. Launched by the *Financial Times* and the London Stock Exchange, the Index recognizes the performance of companies that meet globally recognized corporate responsibility standards according to the criteria of environmental sustainability, social issues and stakeholder relations and human rights.

Dow Jones Sustainability North America Index

BMO Financial Group was chosen to be among the first Canadian companies listed on the newly created *Dow Jones Sustainability North America Index* (DJSI North America). Modelled on the benchmark *Dow Jones Sustainability World Index*, DJSI North America recognizes the region's top companies in terms of economic, environmental and social sustainability principles and practices.

Equator Principles

In September 2005, BMO became a signatory to the *Equator Principles*, a voluntary set of environmental and social guidelines for project financing adopted by leading banks. The *Equator Principles* were established in 2002 by the International Finance Corporation, a member of the World Bank Group that promotes sustainable, private sector investment in developing countries as a way to reduce poverty and improve people's lives.

United Nations Environment Program

BMO Financial Group is a signatory to the *UNEP Statement by Financial Institutions on the Environment and Sustainable Development*. As a signatory, we acknowledge globally recognized principles of environmental protection and sustainable development.

Carbon Disclosure Project

In 2005, we also became a signatory to the *Carbon Disclosure Project*, a coordinating secretariat for a coalition of the world's largest institutional investors. Members of the Project voluntarily disclose investment-relevant information concerning greenhouse gas emissions.

For more on BMO and the Environment, see our web site at www.bmo.com/community.

Member of Dow Jones Sustainability Indexes

Dow Jones Sustainability North America Index

FTSE4Good Index Series

The Equator Principles

Management's Discussion and Analysis

BMO's President and Chief Executive Officer and Chief Financial Officer have signed a statement outlining management's responsibility for financial information in this Annual Report. The statement, which can be found on page 91, also explains the roles of the Audit Committee and Board of Directors in respect of financial information in the Annual Report.

Management's Discussion and Analysis (MD&A) comments on BMO's operations and financial condition for the years ended October 31, 2005 and 2004. The commentary is as of November 29, 2005, except for peer group comparisons, which are as of December 8, 2005. Unless otherwise indicated, all amounts are in Canadian dollars and have been derived from financial statements prepared in accordance with Canadian generally accepted accounting principles (GAAP).

Certain prior year data has been reclassified to conform with the current year's presentation, including reclassifications arising from transfers of certain businesses between operating groups. In addition, Note 20 on page 119 of the financial statements details the impact on previously reported amounts arising from a change in accounting policy that was adopted on a retroactive basis.

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Financial Performance and Condition at a Glance provides a snapshot of our results on 11 key financial performance and condition measures used by management to monitor performance relative to our peer groups.

Who We Are provides an overview of BMO Financial Group, outlines our 2005 and 2006 targets and explains the links between our annual targets and our overall vision.

Enterprise-Wide Strategy outlines our enterprise strategy and our progress in relation to our 2005 strategic priorities.

Caution Regarding Forward-Looking Statements warns readers about the limitations and inherent risks and uncertainties of forward-looking information.

Factors That May Affect Future Results outlines certain industry and company-specific factors that investors should ensure they consider when assessing BMO's earnings prospects.

Economic Developments includes commentary on the impact of economic developments on our businesses in 2005 and expectations for the economy in 2006.

Value Measures reviews financial performance on the four key measures that assess or most directly influence shareholder return.

2005 Financial Performance Review provides a detailed review of BMO's consolidated financial performance by major income statement category. It also includes explanations of the use of non-GAAP measures and the impacts of changes in foreign exchange rates and acquired businesses.

Operating Group Review outlines the visions and strategies of our operating groups and the major business risks they face, along with the strengths and competencies that help them execute their strategies in support of their visions. It also includes a summary of their achievements in 2005, their priorities for 2006 and a review of their financial performance for the year.

Financial Condition Review discusses our assets and liabilities by major balance sheet category. It reviews our capital adequacy and our approach to ensuring we optimize our capital position to support our business strategies and maximize returns to shareholders. It also discusses off-balance sheet arrangements and financial instruments.

Accounting Matters and Disclosure Controls reviews critical accounting estimates and changes in accounting policies in 2005 and for future periods. It also discusses our evaluation of disclosure controls and procedures and internal controls over financial reporting.

Enterprise-Wide Risk Management outlines our approach to managing the key financial and related risks we face.

These reviews comment on results for periods of relevance other than fiscal 2005.

Supplemental Information presents many useful financial tables and provides more historical detail.

Regulatory Filings

Our continuous disclosure materials, including our interim filings, annual MD&A and audited consolidated financial statements, our Annual Information Form and the Notice of Annual Meeting of Shareholders and Proxy Circular are available on our web site at www.bmo.com, on the Canadian Securities Administrators' web site at www.sedar.com and on the EDGAR section of the SEC's web site at www.sec.gov. BMO's CEO and CFO each certify the appropriateness and fairness of BMO's annual and interim financial statements and MD&A and Annual Information Form, and have reported on the effectiveness of BMO's disclosure controls and procedures.

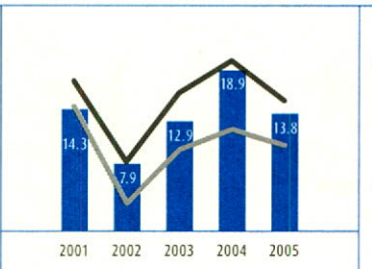
Financial Performance and Condition at a Glance

Our Performance

Total Shareholder Return (TSR)

- BMO's average annual five-year TSR of 13.8% declined from 18.9% a year ago, but is consistent with returns from the financial services industry and better than the broader market indices.
- BMO's one-year TSR of 3.7% in 2005 lowered our five-year TSR, but follows returns of 33% and 20% in the two prior years.

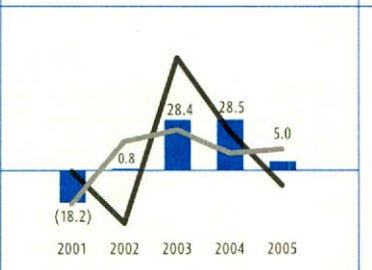
Further details are provided on page 32.



Earnings per Share (EPS) Growth

- EPS rose 5% to a record $4.64, after having grown strongly in 2003 and 2004. The increase was driven by business growth and a lower effective tax rate, partially offset by higher provisions for credit losses due to lower reversals and recoveries.
- EPS grew 9% excluding changes in the general allowance for credit losses in 2005 and 2004, exceeding our 2005 target of 3% to 8% growth on this basis.

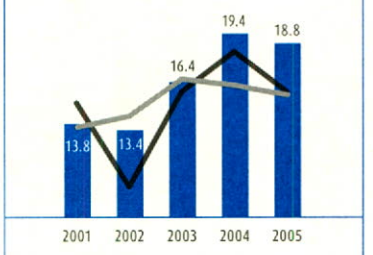
Further details are provided on page 33.



Return on Equity (ROE)

- ROE of 18.8% was down from 19.4% in 2004, but was the second highest in the past 20 years and above our 2005 target of 17% to 18%.

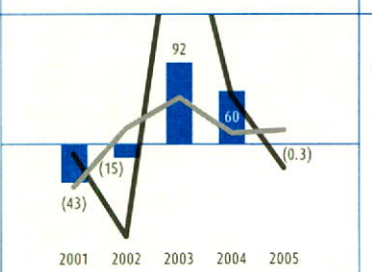
Further details are provided on page 34.



Net Economic Profit (NEP) Growth

- NEP, a measure of added economic value, remained high in 2005, declining marginally because of increased capital after growing 92% in 2003 and 60% in 2004.
- Each of the client operating groups generated higher NEP in 2005 but these increases were offset by lower NEP in Corporate Support primarily due to higher provisions for credit losses.

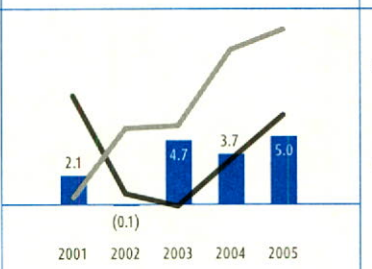
Further details are provided on page 34.



Revenue Growth

- Revenue* increased $470 million or 5% in 2005. There was strong growth in Personal and Commercial Client Group and Private Client Group and in the fee-based businesses in Investment Banking Group.
- The weaker U.S. dollar lowered revenue growth by 2.2 percentage points.

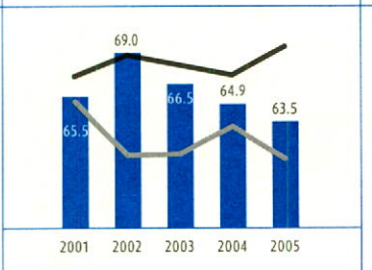
Further details are provided on page 37.



Expense-to-Revenue (Productivity) Ratio

- The productivity ratio improved 140 basis points to 63.5% in 2005. The cash productivity ratio improved 120 basis points to 62.6%, following 420 basis points of total improvement in the two prior years. We had targeted an improvement of 150 to 200 basis points in the cash productivity ratio in 2005.

Further details are provided on page 41.



*Revenue and income taxes in the MD&A are reported on a taxable equivalent basis. See pages 35, 37 and 42.

Peer Group Comparison

Five-Year TSR (%)

- BMO's average annual five-year TSR of 13.8% was below the Canadian peer group average of 15.4% but substantially above the North American peer group average of 10.1%.
- Performance declined from a year ago on this measure because of the exclusion of the strong returns in 2000.

EPS Growth (%)

- BMO's EPS growth of 5.0% in 2005 was above the Canadian peer group average of -8.2% but below the North American peer group average of 12.3%.
- Litigation provisions recorded by some of our peers in 2004 and 2005 significantly reduced the Canadian peer group average in 2005 but increased the North American peer group average.

ROE (%)

- ROE of 18.8% in 2005 was well above the Canadian peer group average of 15.8% and the North American peer group average of 15.6%.
- BMO has earned ROE of more than 13% in each of the past 16 years, the only major North American bank to do so.

NEP Growth (%)

- NEP growth of -0.3% in 2005 was well above the Canadian peer group average of -27% but well below the North American peer group average of 16%, in large part due to the effect of litigation provisions of certain of our peers.

Revenue Growth (%)

- Revenue growth of 5.0% in 2005 was below the Canadian peer group average of 6.6% and the strong North American peer group average of 12.9%.
- BMO's revenue growth improved in 2005 and had outpaced the Canadian peer group average in 2003 and 2004.

Expense-to-Revenue Ratio (%)

- BMO's productivity ratio of 63.5% was better than the Canadian peer group average of 69.5% but above the North American peer group average of 60.5%. The impact of litigation provisions of certain peers increased our advantage over the average Canadian peer.
- BMO's productivity ratio remains second best of the Canadian peer group.

BMO Financial Group
Canadian peer group average
North American peer group average

See page 26 for further comments on peer group comparisons.

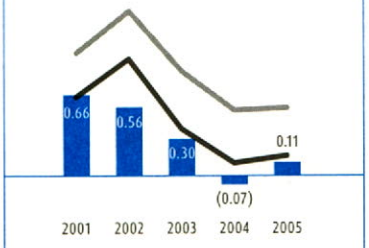
Certain prior year data has been restated. See Note 1 on page 26.

Our Performance

Credit Losses

- The provision for credit losses increased $282 million. Specific provisions were $152 million higher, driven by lower reversals and recoveries, and the reduction in the general allowance was $130 million lower.
- The provision represented 11 basis points of average net loans and acceptances, up from –7 basis points in 2004.

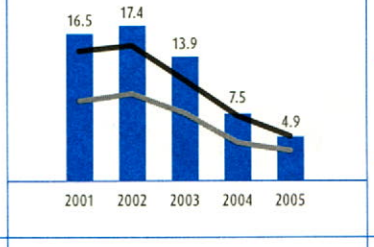
Further details are provided on pages 40 and 69.



Impaired Loans

- Gross impaired loans and acceptances totalled $804 million, compared with $1,119 million in 2004, representing 4.9% of equity and allowances for credit losses versus 7.5% a year ago.
- Formations of new impaired loans and acceptances, a key driver of credit provisions, totalled $423 million, down from $607 million in 2004 and $1,303 million in 2003.

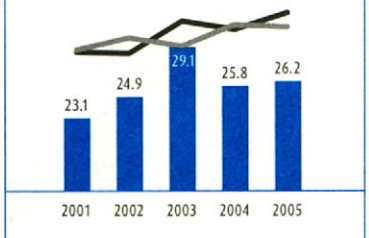
Further details are provided on pages 40 and 69.



Liquidity Ratio

- Cash and securities as a percentage of total assets was largely consistent with 2004 at 26.2%.
- Liquidity remains sound and continues to be supported by broad diversification of deposits.

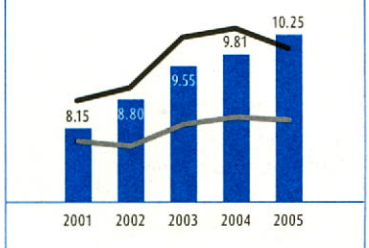
Further details are provided on pages 72 and 73.



Capital Adequacy

- The Tier 1 Capital Ratio was 10.25%, up from 9.81% last year and above our minimum target of 8.0%.
- The Total Capital Ratio was 11.76%, up from 11.31% in 2004.
- BMO has $3.4 billion of excess capital relative to our targeted Tier 1 Capital Ratio.

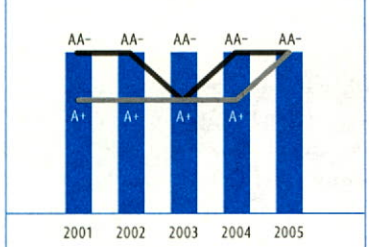
Further details are provided on pages 59 and 60.



Credit Rating (Standard & Poor's)

- Our credit rating, as measured by Standard & Poor's[®3] (S&P) senior debt ratings, remained at AA–, matching two competitors and exceeding the rating of the three other major Canadian banks.
- The S&P ratings outlook on BMO remains stable.

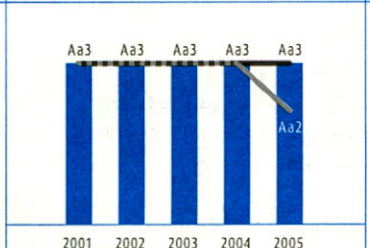
Further details are provided on page 60.



Credit Rating (Moody's)

- Our credit rating, as measured by Moody's[®4] senior debt ratings, remained at Aa3, slightly below the highest-rated Canadian bank and consistent with the highest-rated of the other major Canadian banks.
- The Moody's ratings outlook on BMO remains stable.

Further details are provided on page 60.



Peer Group Comparison

Provision for Credit Losses as a % of Average Net Loans and Acceptances

- BMO's provision for credit losses of 0.11% of average net loans and acceptances was better than the Canadian peer group average of 0.17% and the North American peer group average of 0.56%.
- BMO's credit loss experience has been better than the Canadian peer group average in 14 of the past 15 years.

Gross Impaired Loans and Acceptances as a % of Equity and Allowances for Credit Losses

- BMO's ratio of 4.9% was marginally better than the Canadian peer group average of 5.0% but worse than the North American peer group average of 3.0%.
- BMO's ratio has approximated the Canadian average but has been higher than the North American average in recent years.

Cash and Securities as a % of Total Assets

- BMO's liquidity ratio of 26.2% was below the Canadian peer group average of 32.0% and the North American peer group average of 30.8%.
- Our liquidity ratio was higher than a year ago and remains at an acceptable level.

Tier 1 Capital Ratio (%)

- Our Tier 1 Capital Ratio at 10.25% was the highest in recent years and above the Canadian peer group average of 9.95%.
- On a U.S. regulatory basis, our Tier 1 Capital Ratio was 9.96% and was above the North American peer group average of 8.33%.

Credit Rating (Standard & Poor's)

- BMO's credit rating of AA–, as measured by S&P's senior debt ratings, was in the upper half of the Canadian peer group, with two of the banks in our peer group rated as highly as BMO and three rated lower. BMO's rating was consistent with the median rating of the North American peer group.

Credit Rating (Moody's)

- BMO's credit rating of Aa3, as measured by Moody's senior debt ratings, was comparable to the median of the Canadian peer group but slightly higher than the North American peer group median.

BMO Financial Group
Canadian peer group average
North American peer group average

See page 26 for further comments on peer group comparisons.

Certain prior year data has been restated. See Note 1 on page 26.

Canadian and North American Peer Group Comparisons

	2005					2004 (Note 1)					Five-Year Average (Note 1)				
	BMO	Rank of six	Cdn. bank avg.	N.A. bank avg.	N.A. bank q'tile	BMO	Rank of six	Cdn. bank avg.	N.A. bank avg.	N.A. bank q'tile	BMO	Rank of six	Cdn. bank avg.	N.A. bank avg.	N.A. bank q'tile
Financial Performance Measures (%)															
Five-year total shareholder return (TSR)	**13.8**	**4**	**15.4**	**10.1**	**1**	18.9	4	20.1	12.0	1	**13.8**	**4**	**15.4**	**10.1**	**1**
Diluted earnings per share (EPS) growth	**5.0**	**4**	**(8.2)**	**12.3**	**3**	28.5	2	22.2	9.8	1	**7.4**	**5**	**5.2**	**7.5**	**3**
Return on common shareholders' equity (ROE)	**18.8**	**3**	**15.8**	**15.6**	**2**	19.4	2	18.3	16.2	2	**16.4**	**4**	**15.0**	**15.3**	**2**
Net economic profit (NEP) growth	**(0.3)**	**4**	**(26.8)**	**16.1**	**3**	59.6	2	55.5	12.4	1	**8.0**	**5**	**4.6**	**4.0**	**3**
Revenue growth	**5.0**	**5**	**6.6**	**12.9**	**3**	3.7	3	3.3	11.4	3	**3.0**	**5**	**3.7**	**7.1**	**3**
Expense-to-revenue (productivity) ratio	**63.5**	**2**	**69.5**	**60.5**	**3**	64.9	2	67.2	63.1	3	**65.9**	**3**	**68.1**	**62.1**	**3**
Provision for credit losses as a % of average net loans and acceptances	**0.11**	**3**	**0.17**	**0.56**	**1**	(0.07)	2	0.11	0.54	1	**0.31**	**1**	**0.46**	**0.86**	**1**
Financial Condition Measures (%)															
Gross impaired loans and acceptances as a % of equity and allowances for credit losses	**4.9**	**4**	**5.0**	**3.0**	**4**	7.5	3	7.3	4.3	4	**12.0**	**5**	**10.7**	**6.7**	**4**
Liquidity ratio	**26.2**	**6**	**32.0**	**30.8**	**3**	25.8	6	30.6	31.0	3	**25.8**	**6**	**30.2**	**30.0**	**3**
Tier 1 Capital Ratio	**10.25**	**2**	**9.95**	**8.33**	**1**	9.81	4	10.40	8.40	1	**9.31**	**5**	**9.68**	**8.12**	**1**
Credit rating – Standard & Poor's	**AA-**	**1**	**AA-**	**AA-**	**1**	AA-	1	AA-	A+	1	**AA-**	**1**	**AA-**	**A+**	**1**
– Moody's	**Aa3**	**2**	**Aa3**	**Aa2**	**2**	Aa3	2	Aa3	Aa3	2	**Aa3**	**2**	**Aa3**	**Aa3**	**2**

The Canadian peer group averages are based on the performance of Canada's six largest banks: BMO Financial Group, Canadian Imperial Bank of Commerce, National Bank of Canada, RBC Financial Group, Scotiabank and TD Bank Financial Group. The North American peer group averages are based on the performance of North America's largest banks, consisting of 15 banks in North America having shareholders' equity that is at least 75% as large as BMO's. It includes the Canadian peer group, except National Bank of Canada, as well as Bank of America Corporation, Citigroup, J.P. Morgan Chase & Co., KeyCorp, National City Corporation, The PNC Financial Services Group Inc., SunTrust Banks Inc., U.S. Bancorp, Wachovia Corporation, and Wells Fargo & Company.

Results are as at or for the years ended October 31 for Canadian banks and as at or for the years ended September 30 for U.S. banks, as appropriate.

For consistency with our peer groups, the non-interest expense-to-revenue ratios include amortization of goodwill for all banks for 2001 in the calculation of the five-year average.

Note 1. Certain BMO and peer group prior year data has been restated to conform with the current year's basis of presentation.

Canadian Peer Group Comparison

BMO's performance in 2005 improved from 2004 on 5 of our 11 key financial performance and condition measures, and was unchanged on another. These measures are considered key because we monitor our performance on them relative to our peer groups. In 2004, our performance improved on 7 of the 11 measures and was unchanged on another.

Significant litigation provisions recorded by certain of our Canadian peers affected the Canadian peer group averages in 2005. Although some of our Canadian peers also recorded litigation or restructuring provisions in 2004, the impact on the average of peer group performance measures was much more pronounced in 2005.

In 2005, our performance was better than the Canadian peer group average on 5 of 7 financial performance measures, compared with above-average performance on 6 measures in 2004. Our rankings in 2005 were unchanged on 2 of the 7 financial performance measures but declined somewhat on the others. Improving productivity was again BMO's top priority for 2005. Our expense-to-revenue (productivity) ratio improved 140 bps in 2005 and remains the second best of our Canadian peer group. BMO's cash productivity ratio (see page 35) improved 120 bps to 62.6% in 2005, building on the significant improvement of the past two years, during which the cash productivity ratio improved 420 basis points. This ratio also remains the second best of Canada's major banks. In 2006, a top priority is to focus on revenue growth to achieve a further 100 to 150 basis point improvement in our cash productivity ratio.

We were better than average on 2 of the 4 financial condition measures in 2005, average on 1 and below average on 1. Our ranking improved on 1 measure, deteriorated on 1 and was unchanged on the other 2.

In our Management's Discussion and Analysis in 2004, we indicated that we expected provisions for credit losses to increase from the unusually low levels of 2004 and that as a result, certain of our performance growth measures in 2005 might be less robust than in 2004. Our provisions did increase significantly in 2005 and our rankings have declined somewhat from 2004.

Our 2005 performance was better than our five-year average performance on 7 of 11 measures and was consistent with our average on another 2. Our five-year average results were better than the comparable Canadian peer group average on 5 of 7 financial performance measures but were below average on 3 of 4 financial condition measures.

North American Peer Group Comparison

Our 2005 rankings in the North American peer group slipped from the strong rankings of a year ago. North American peer group performance in 2004 was affected by two of the largest banks recording multi-billion-dollar provisions for litigation and other settlement costs associated with certain high-profile insolvencies. This improved BMO's 2004 North American rankings and comparative performance but lowered our rankings and relative growth performance measures in 2005.

Our quartile ranking was unchanged on all 4 financial condition measures and on 5 of the 7 financial performance measures, but declined on the remaining 2. Our performance was better than average on 3 of 7 financial performance measures in 2005, compared with above-average performance on 5 measures in 2004. Our financial condition was better than average on 1 of 4 measures in 2005 and average on another.

Our five-year average performance was better than the North American peer group average on 4 of 7 financial performance measures and on 2 of 4 financial condition measures.

Who We Are

BMO Financial Group is one of the largest financial services providers in North America, offering comprehensive retail banking, wealth management and investment banking products, services and solutions. Canadian clients are served through BMO Bank of Montreal, our personal and commercial banking business, and BMO Nesbitt Burns, one of Canada's leading full-service investment and wealth management firms. In the United States, clients are served through Harris, a major Midwest financial services organization with a network of community banks in the Chicago area and wealth management offices across the United States, as well as Harris Nesbitt, a leading mid-market investment and corporate bank. Our financial services professionals can provide access to any service our customers require across the entire enterprise. BMO Financial Group comprises three client operating groups: Personal and Commercial Client Group, Private Client Group and Investment Banking Group.

Our Vision
To be the top-performing financial services company in North America.

Our Governing Objective
To maximize the total return to BMO shareholders and generate, over time, first-quartile total shareholder return relative to our Canadian and North American peer groups.

Our Medium-Term Financial Objectives
To increase EPS by a minimum of 10% per year over time; to earn average annual ROE of between 18% and 19% over time; and to maintain a strong regulatory capital position, consistent with our peers.

Our Financial Targets

BMO's overall governing objective, medium-term financial objectives and annual targets for selected important financial performance measures are set out in the adjacent chart. Although our success in achieving our overall governing objective is dependent on the relative performance of our peer group, we believe that we will deliver first-quartile total shareholder return by meeting our medium-term financial objectives of increasing EPS by an average of at least 10% per year over time and by earning an average annual ROE of 18% to 19% over time. Annual financial targets represent checkpoints in the achievement of our medium-term objectives, but they also reflect economic conditions prevailing at the time and may be influenced by results in base years used for comparison purposes. As such, in any particular year, our annual financial targets are likely to be higher or lower than our medium-term financial objectives.

Our operating philosophy is to increase revenues at rates higher than general economic growth rates, while limiting expense growth to improve our productivity ratio, over time. In achieving efficiencies in expense management, we balance current profitability with the need to invest for future growth. When possible, expense efficiencies partially or totally fund the costs of investing for the future.

In 2005, we achieved four of our five financial targets. In 2004, as in 2003, we achieved all five of our financial targets. In 2005, EPS increased by 5.0% (9.0% excluding changes in the general allowance in 2005 and 2004). In the two prior years, EPS grew by 28% and 29%, substantially above our medium-term financial objective of 10% growth. In those years, our cash productivity ratio improved by a total of 420 basis points. Our annual EPS target for 2005 was lower than in preceding years, in part due to the high growth rates achieved in 2003 and 2004, when provisions for credit losses were declining. However, our productivity improvement target for 2005 was unchanged from the two prior years despite the progress made in 2003 and 2004. Although the cash productivity ratio improved by 120 basis points in 2005, the rate of improvement was below our target because of weak results in Investment Banking Group's interest-rate-sensitive businesses and our continuing to invest in our businesses to achieve future earnings growth.

Our targets for 2006 have been established in the context of our expectations for the economy in the year ahead, as detailed on page 31.

2005 Financial Targets	2005 Financial Performance	Target Met	2006 Financial Targets
▪ 3% to 8% EPS growth from a base of $4.21 (excluding changes in the general allowance)	▪ EPS growth of 9.0%, on this basis, from $4.21 to $4.59	✓	▪ 5% to 10% EPS growth from a base of $4.59* (excluding changes in the general allowance)
▪ ROE of 17% to 18%	▪ ROE of 18.8%	✓	▪ ROE of 17% to 19%
▪ Specific provision for credit losses of $400 million or less	▪ Specific provision for credit losses of $219 million	✓	▪ Specific provision for credit losses of $400 million or less
▪ Tier 1 Capital Ratio of at least 8.0%	▪ Tier 1 Capital Ratio of 10.25%	✓	▪ Tier 1 Capital Ratio of at least 8.0%
▪ Improve cash productivity ratio by 150 to 200 bps	▪ Cash productivity ratio improved by 120 bps	✗	▪ Improve cash productivity ratio by 100 to 150 bps

*As explained on page 66, we expect that in 2006 we will be required to retroactively adopt new accounting rules for determining EPS, lowering EPS for 2005 by approximately $0.06 per common share. On adoption, the $4.59 base will be adjusted accordingly.

The "Our Financial Targets" section above and the following "Enterprise-Wide Strategy" and "Economic Developments" sections of this Annual Report contain certain forward-looking statements. By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties. Please refer to the Caution Regarding Forward-Looking Statements on page 29 of this Annual Report for a discussion of such risks and uncertainties and the material factors and assumptions related to the statements set forth in such sections.

Enterprise-Wide Strategy



Rose M. Patten
Senior Executive Vice-President,
Human Resources and
Office of Strategic Management

Vision

To be the top-performing financial services company in North America.

Enterprise Strategy

- Increase profits in our broad-based Canadian franchise and accelerate our U.S. expansion through disciplined organic growth and acquisitions; build deep, lasting relationships with our clients in all of our businesses by delivering exceptional service; consistently improve our productivity while providing a superior customer experience by focusing on what matters to them, by aggressively pursuing revenue growth opportunities and by streamlining our processes and eliminating bureaucracy.
- In Canada, improve service to our personal and commercial banking customers to strengthen our relationships, gain market share in the rapidly growing high net worth market and increase our share of our clients' investment banking business.
- In the United States, become the leading personal and commercial bank in the Midwest. We will strive to accelerate banking growth, capture wealth management opportunities within the Chicagoland market and deepen our penetration of mid-market investment banking business sectors.

We will leverage our foundational strengths in executing our strategy by:

- Building a high-performance organization by effectively developing our people and their capabilities.
- Developing, implementing and maintaining high-quality, low-cost business systems.
- Applying our credit management expertise to find creative solutions for clients.
- Maintaining excellence in governance and risk management.

Progress in Relation to our 2005 Strategic Priorities

Achieve financial targets with a particular focus on productivity:

- Annual financial targets for EPS growth, ROE, credit losses and Tier 1 capital were achieved. Cash productivity improved by 120 basis points but was below target because of weaker than expected performance in interest-rate-sensitive businesses in Investment Banking Group.

Drive revenue growth:

- Our Personal and Commercial Client Group and Private Client Group drove BMO's revenue growth of 5.0% (7.2% excluding the impact of the weaker U.S. dollar).

Grow net income in Canada:

- Our Personal and Commercial Client Group and Private Client Group grew earnings in Canada by 23% and 29%, respectively. BMO's overall earnings in Canada were relatively unchanged at $1,678 million, as growth was limited by higher provisions for credit losses in Corporate Support.

Continue to improve U.S. performance:

- U.S. revenues increased US$148 million or 7.4% and net income improved by US$62 million or 19%, as both loan and deposit growth contributed to higher volumes.

Accelerate growth in the United States:

- U.S. net income as a percentage of North American net income grew 1.4 percentage points to 21.9%.
- Acquired businesses contributed US$63 million to revenue growth, and organic revenue growth was US$85 million.
- We acquired Mercantile Bancorp, Inc., agreed to purchase Edville Bankcorp, Inc. and its subsidiary Villa Park Trust and Savings Bank and sold Harris*direct* LLC, our online brokerage platform.

Build a high-performance organization:

- For the fourth year in a row, BMO was the only major Canadian bank to be included in the prestigious list of Canada's "Top 100 Employers." BMO was also the top-ranked Canadian firm in the "Training Top 100."

Maintain our world-class foundational strengths:

- We continued to implement enterprise-wide service quality initiatives that will contribute significantly to superior customer experiences and after-sales service.
- The successful consolidation of 26 of our U.S. bank charters into one charter, Harris N.A., provides customers with more convenient access and improved service.

Priorities for 2006

- Achieve our financial targets, with a particular focus on revenue growth to improve productivity.
- Drive revenue growth by providing a superior client experience and earning a larger share of customers' business.
- Continue to improve U.S. performance.
- Accelerate growth in the United States, both organically and through acquisitions.
- Grow net income in Canada through operational efficiency and improved market share, accelerating our growth in commercial banking and wealth management.
- Build a high-performance organization by developing our people, living our values and being an employer of choice.
- Maintain our world-class foundation of leading governance, sound risk management, productive systems and excellent after-sales service.

Caution Regarding Forward-Looking Statements

Bank of Montreal's public communications often include written or oral forward-looking statements. Statements of this type are included in this Annual Report, and may be included in other filings with Canadian securities regulators or the U.S. Securities and Exchange Commission, or in other communications. All such statements are made pursuant to the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995 and of any applicable Canadian securities legislation. Forward-looking statements may include, but are not limited to, comments with respect to our objectives and priorities for 2006 and beyond, our strategies or future actions, our targets, expectations for our financial condition or share price, and the results of or outlook for our operations or for the Canadian and U.S. economies.

By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties. There is significant risk that predictions, forecasts, conclusions or projections will not prove to be accurate, that our assumptions may not be correct and that actual results may differ materially from such predictions, forecasts, conclusions or projections. We caution readers of this Annual Report not to place undue reliance on our forward-looking statements as a number of factors could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed in the forward-looking statements.

The future outcomes that relate to forward-looking statements may be influenced by many factors, including but not limited to: general economic conditions in the countries in which we operate; currency value fluctuations; changes in monetary policy; the degree of competition in the geographic and business areas in which we operate; changes in laws; judicial or regulatory proceedings; the accuracy and completeness of the information we obtain with respect to our customers and counterparties; our ability to execute our strategic plans and to complete and integrate acquisitions; critical accounting estimates; operational and infrastructure risks; general political conditions; global capital market activities; the possible effects on our business of war or terrorist activities; disease or illness that affects local, national or international economies; disruptions to public infrastructure, such as transportation, communications, power or water supply; and technological changes.

We caution that the foregoing list is not exhaustive of all possible factors. Other factors could adversely affect our results. For more information, please see the discussion below concerning the effect certain key factors could have on actual results. When relying on forward-looking statements to make decisions with respect to Bank of Montreal, investors and others should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Bank of Montreal does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by the organization or on its behalf.

Assumptions about the performance of the Canadian and U.S. economies in 2006 and how that will affect our businesses are material factors we consider when setting our strategic priorities and objectives, and in determining our financial targets, including provision for credit losses. Key assumptions include our assumption that the Canadian and U.S. economies will expand at a healthy pace in 2006 and that inflation will remain low. We also have assumed that interest rates will increase gradually in both countries in 2006 and that the Canadian dollar will hold onto its recent gains in value. In determining our expectations for economic growth, both broadly and in the financial services sector, we primarily consider historical economic data provided by the Canadian and U.S. governments and their agencies. Tax laws in the countries in which we operate, primarily Canada and the United States, are material factors we consider when determining our sustainable effective tax rate.

Factors That May Affect Future Results

As noted in the above Caution Regarding Forward-Looking Statements, all forward-looking statements and information, by their nature, are subject to inherent risks and uncertainties, general and specific, which may cause our actual results to differ materially from the expectations expressed in the forward-looking statements. Some of these risks and uncertainties are discussed in this section.

General Economic and Business Conditions in the Countries in which We Conduct Business

We conduct business in Canada, the United States and other countries. Factors such as interest rates, foreign exchange rates, consumer spending, business investment, government spending, the health of capital markets, the rate of inflation and the threat of terrorism affect the business and economic environments in which we operate. Therefore, the amount of business we conduct in a specific geographic region and the local economic and business conditions may have an effect on our revenues and earnings. For example, a regional economic decline may result in an increase in credit losses, a decrease in loan growth and reduced capital markets activity.

Currency Rates

The Canadian dollar equivalent of our revenues and expenses denominated in currencies other than the Canadian dollar is subject to fluctuations in the value of the Canadian dollar relative to such currencies. Such fluctuations may affect our overall business and financial results. Our most significant exposure is to fluctuation in the value of the Canadian dollar relative to the U.S. dollar due to the size of our operations in the United States. The recent increase in value of the Canadian dollar relative to the U.S. dollar has affected our results in the past two years. Further appreciation of the Canadian dollar relative to the U.S. dollar would reduce the translated value of U.S.-dollar-denominated revenues, expenses and earnings relative to prior periods. Refer to the Foreign Exchange section on page 36 and the discussion of Market Risk on pages 70 to 72 for a more complete discussion of our foreign exchange risk exposures.

Monetary Policy

Bond and money market expectations about inflation and central bank monetary policy have an impact on the level of interest rates. Changes in market expectations and monetary policy are difficult to anticipate and predict. Fluctuations in interest rates that result from these changes can have an impact on our earnings. Refer to the discussion of Market Risk on pages 70 to 72 for a more complete discussion of our interest rate risk exposures.

Level of Competition

The level of competition among financial services companies is high. Furthermore, non-financial companies are increasingly offering services traditionally provided by banks. Customer loyalty and retention can be influenced by a number of factors, including service levels, prices for products or services, our reputation and the actions of our competitors. Loss of market share would adversely affect our earnings.

Changes in Laws and Regulations

Regulations are in place to protect our clients, investors and the public interest. Changes in laws and regulations, including how they are interpreted and enforced, could adversely affect our earnings by allowing more competition for our products and services and by increasing the costs of compliance. In addition, our failure to comply with laws and regulations could result in sanctions and financial penalties that could adversely affect our reputation and earnings.

Judicial or Regulatory Judgments and Legal Proceedings

We take what we believe to be reasonable measures designed to ensure compliance with the laws and regulations of the jurisdictions in which we conduct business. However, there can be no assurance that we will always be in compliance or be deemed to be in compliance. As a result, it is possible that we could receive a judicial or regulatory judgment or decision which results in fines, damages or other costs that would have a negative impact on earnings and damage our reputation. We are also subject to litigation arising in the ordinary course of our business. The unfavourable resolution of any litigation could have a material adverse effect on our financial results. Damage to our reputation could also result, harming our future business prospects. Information about legal proceedings we currently face is provided in Note 27 on page 128 of the financial statements.

Accuracy and Completeness of Customer and Counterparty Information

When deciding to extend credit or enter into other transactions with customers and counterparties, we may rely on information provided by or on behalf of those customers and counterparties, including audited financial statements and other financial information. We also may rely on representations made by customers and counterparties that the information they provide is accurate and complete. Our financial results could be adversely affected if the financial statements and other financial information provided by customers and counterparties are materially misleading.

Execution of Strategic Plans

Our financial performance is influenced by our ability to execute strategic plans developed by management. If these strategic plans do not meet with success or there is a change in strategic plans, our earnings could grow more slowly or decline.

Acquisitions

We perform thorough due diligence before completing an acquisition. However, it is possible that we might make an acquisition that does not achieve our financial or strategic objectives. High integration costs and failure to realize expected cost savings could adversely affect our earnings after an acquisition. Our post-acquisition performance is also contingent on retaining the clients and key employees of acquired companies, and there can be no assurance that we will always succeed in doing so.

Critical Accounting Estimates

We prepare our financial statements in accordance with Canadian generally accepted accounting principles (GAAP). The application of GAAP requires that management make significant judgments and estimates that can affect when certain assets, liabilities, revenues and expenses are recorded in our financial statements and their recorded values. In making these estimates and judgments, we rely on the best information available at the time. However, it is possible that circumstances may change or that new information may become available. Our financial results would be affected in the period in which the new circumstances or information became apparent, and the amount of the impact could be significant. More information is included in the discussion of Critical Accounting Estimates on page 63.

Operational and Infrastructure Risks

We are exposed to many types of operational risk that affect all large corporations. Such risks include the risk of fraud by employees or others, unauthorized transactions by employees, and operational or human error. We also face the risk that computer or telecommunications systems could fail, despite our efforts to maintain these systems in good working order. Given the high volume of transactions we process on a daily basis, certain errors may be repeated or compounded before they are discovered and successfully rectified. Shortcomings or failures of our internal processes, employees or systems, including any of our financial, accounting or other data processing systems, could lead to financial loss and damage our reputation. In addition, despite the contingency plans we have in place, our ability to conduct business may be adversely affected by a disruption in the infrastructure that supports our operations and the communities in which we do business.

Other Factors

Other factors beyond our control that may affect our future results are noted in the Caution Regarding Forward-Looking Statements on page 29. Additional factors, including credit and counterparty, market, liquidity and funding, operational, business reputation and other risks, are discussed in the Enterprise-Wide Risk Management section starting on page 67.

We caution that the preceding discussion of factors that may affect future results is not exhaustive. When relying on forward-looking statements to make decisions with respect to BMO, investors and others should carefully consider these factors, as well as other uncertainties, potential events and industry and company-specific factors that may adversely affect future results. We do not undertake to update any forward-looking statements, written or oral, that may be made from time to time by us or on our behalf.

Economic Developments

Canadian and U.S. Economic and Financial Services Developments in 2005

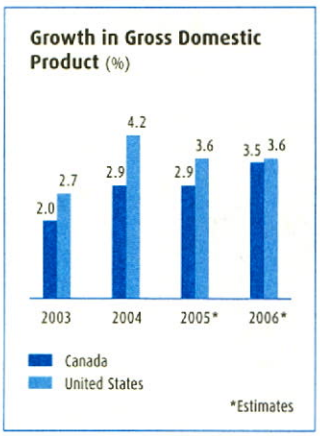
The Canadian economy continued to grow at a moderate pace in 2005, with support from low interest rates offset by the negative effects of a strong Canadian dollar. Consumer spending remained healthy, sustaining growth in personal loans. Housing markets continued to be buoyant, with record-high home sales, low interest rates and rising prices boosting residential construction and mortgage growth. Business investment again strengthened, promoting a pickup in business loans. Canada's unemployment rate fell in 2005 as a result of solid job growth. Despite rising energy costs, the inflation rate stayed low; however, the Bank of Canada began raising overnight rates in September to prevent cost pressures from building. With rising commodity prices shoring up corporate profits in some sectors, Canadian equity markets rose sharply in 2005, providing some support to BMO's brokerage businesses and underwriting activities.

The U.S. economy continued to grow at a healthy rate in 2005, though growth moderated from 2004 as severe hurricanes took a toll on the economies of several Gulf Coast states in the fall. Supported by low long-term interest rates and rising house prices, personal consumption remained strong despite much higher energy costs. Home sales again reached record highs in the summer, sustaining robust demand for residential mortgages, while business spending grew briskly throughout the year, spurring a pickup in business loans. Improved job growth pushed the unemployment rate to a four-year low in the summer. Meanwhile, as in 2004, the Federal Reserve raised short-term interest rates to remove excess monetary stimulus in the economy.

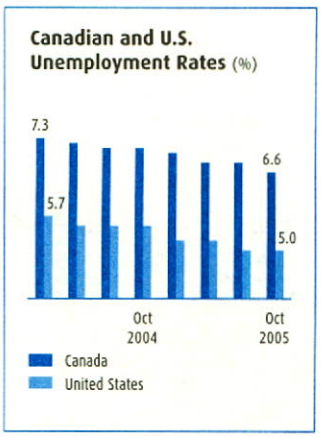
Economic and Financial Services Outlook for 2006

The Canadian economy is expected to grow more strongly in 2006 as the negative impact of the strong Canadian dollar dissipates. Personal spending should continue to benefit from low, albeit rising interest rates, while business investment should remain strong amid increased confidence in the economy's expansion. The Bank of Canada is expected to continue its recent practice of gradually raising interest rates toward more normal levels. An expected moderation in commodity prices should prevent the Canadian dollar from rising further against the U.S. dollar. A more robust economic expansion in 2006 will support further growth in residential mortgages, personal loans and business lending, though higher interest rates will temper the gains. The improved economic climate should also underpin fee-based investment banking activities.

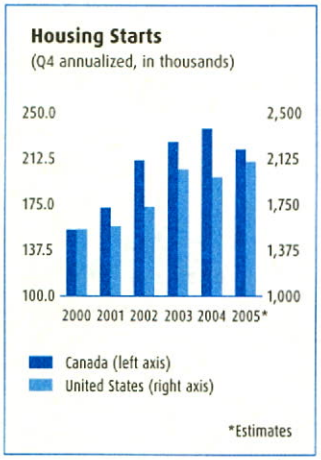
The U.S. economy is expected to again grow at a solid pace in 2006, fuelled in part by rebuilding activities along the Gulf Coast in the wake of severe hurricanes in 2005. Nationwide, business investment in productivity-enhancing capital equipment should stay strong, supporting further growth in business loans. Interest rates are forecast to rise modestly in 2006, reducing housing affordability and thereby lessening housing market activity and residential mortgage demand.



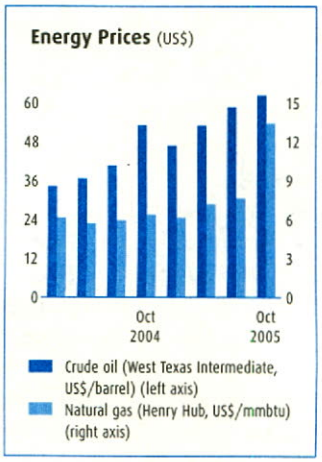
After underperforming for three consecutive years, the Canadian economy is expected to grow on par with the U.S. economy in 2006.



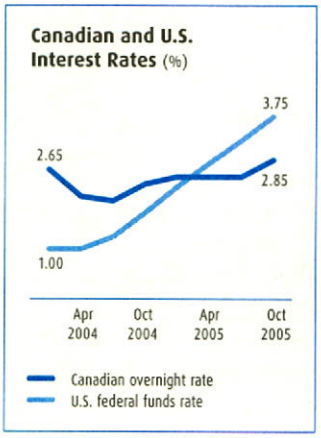
Canadian and U.S. jobless rates continue to decline.



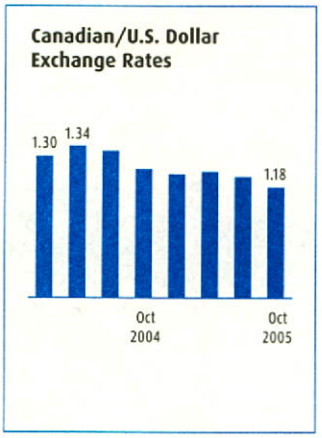
The pace of homebuilding in Canada and the United States remains high.



Energy prices hit record highs in 2005.



U.S. short-term interest rates have increased steadily relative to Canadian rates.



The Canadian dollar continued to appreciate against the U.S. dollar in 2005 with support from rising energy prices.

Value Measures

Highlights

- We surpassed four of our five performance targets in 2005, after meeting or surpassing all five in 2004 and 2003.
- Total Shareholder Return (TSR) – BMO investors have earned an average annual return of 13.8% over the past five years and earned 3.7% in 2005, after three consecutive years of double-digit returns.
- Earnings per share (EPS) growth – EPS increased 5% to a record $4.64 in 2005, but increased 9% excluding changes in the general allowance for credit losses. EPS increased 28% and 29% in the two prior years, for a three-year average annual compound growth rate of 20%.
- Net income increased 4.1% to $2,400 million. The $94 million increase in net income was attributable to the $155 million (6.8%) impact of business growth and the $122 million (5.3%) impact of a lower effective tax rate, offset in part by the $183 million (-8.0%) after-tax impact of a $282 million increase in provisions for credit losses.
- Return on Equity (ROE) – BMO's ROE was 18.8% in 2005, the second-highest in the past 20 years, and BMO is the only major bank in North America to earn an ROE of more than 13% for 16 consecutive years.
- Net Economic Profit (NEP) Growth – NEP was high in 2005, just below the record levels of 2004, despite higher capital, as each of the client operating groups contributed higher NEP.
- The quarterly dividend on our common shares was raised twice during the year, increasing by a total of 11% from a year ago to $0.49 per share, after increasing 26% in 2004.

Total Shareholder Return

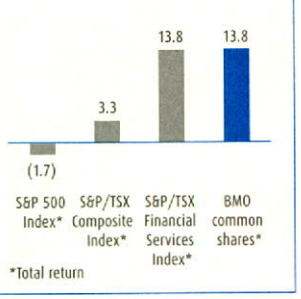
BMO's governing objective is to maximize the total return to our shareholders and generate, over time, first-quartile total shareholder return (TSR) relative to our Canadian and North American peer groups.

The five-year average annual TSR is a key measure of shareholder value and is the most important of our financial performance and condition measures, since it assesses our success in achieving our governing objective of maximizing return to shareholders. Over the past five years, shareholders have earned an average annual TSR of 13.8% on their investment in BMO's common shares. This compares favourably with an average annual return for the S&P/TSX Composite Total Return Index of 3.3% over the same period and was consistent with the return for the S&P/TSX Financial Services Total Return Index. Dividends paid over the period and appreciation in BMO's share price are outlined in the table below. An investment of $1,000 in Bank of Montreal common shares made at the beginning of fiscal 2001 would have been worth $1,907 at October 31, 2005, assuming reinvestment of dividends, for a total return of 91%. Dividends paid over the five-year period have increased at an average annual compound rate of 13%. In 2005, the stated quarterly dividend on our common shares was raised twice, increasing by a total of 11% from the fourth quarter of 2004 to $0.49 per share. Dividends paid on each common share increased 20% in 2005 to $1.80.

The average annual TSR of 13.8% for this most recent five-year period declined from the 18.9% average annual return for the five years ended October 31, 2004. The averages are affected by the one-year TSRs included in the calculations. The deterioration reflected the removal of the 29% return earned in 2000 from the averaging calculation and its replacement with the 3.7% return earned this year.

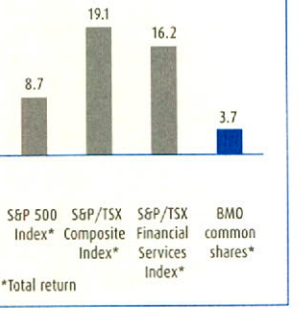
The **five-year average annual total shareholder return (TSR)** represents the average annual total return earned on an investment in BMO common shares made at the beginning of a five-year period. The return includes the change in share price and assumes that dividends received were reinvested in additional common shares. The one-year TSR also assumes that dividends were reinvested in shares.

Five-Year Average Annual Total Shareholder Return (%)



Our strong returns to shareholders have outperformed the broad market indices over five years.

One-Year Total Shareholder Return (%)



Our one-year return of 3.7% was low, but follows three years of strong returns.

The 3.7% TSR earned in fiscal 2005 was lower than the returns on comparable market indices, after three consecutive years of strong returns. The S&P/TSX Composite Total Return Index was boosted by particularly strong returns in the energy sector.

Pages 24 and 26 provide further comment on total shareholder return and include peer group comparisons.

Total Shareholder Return

For the year ended October 31	2005	2004	2003	2002	2001	Five-year CAGR(1)
Closing market price per common share ($)	57.81	57.55	49.33	38.10	33.86	10.4%
Dividends paid ($ per share)	1.80	1.50	1.29	1.18	1.09	12.7%
Dividends paid (%)	3.1	3.0	3.4	3.5	3.1	
Increase (decrease) in share price (%)	0.5	16.7	29.5	12.5	(3.9)	
Total annual shareholder return (%)	3.7	20.0	33.4	16.2	(1.2)	

Total annual shareholder return assumes reinvestment of quarterly dividends and therefore does not equal the sum of dividend and share price returns in the table.
(1) Compound annual growth rate (CAGR).

Earnings per Share Growth

The year-over-year percentage change in earnings per share (EPS) is our key measure for analyzing earnings growth. All references to EPS are to diluted EPS, unless indicated otherwise.

EPS was a record $4.64, up 5% from a then-record $4.42 in 2004. Cash EPS was $4.79, up 5% from $4.57 a year ago. Excluding a $40 million reduction in the general allowance for credit losses in 2005 and a $170 million reduction in 2004, EPS rose 9% from $4.21 to $4.59. The 9% growth rate exceeded our annual target of 3% to 8% from a base of $4.21. In 2006, we are targeting EPS growth of 5% to 10% from this base of $4.59, excluding any change in the general allowance. Our EPS growth target for 2006 is higher than our 2005 growth target because we anticipate improved operating performance and because, although we expect an increased level of specific provisions for credit losses, that increase is less pronounced than the increase we expected when we set our 2005 targets. Our targets for 2006 have also been established in the context of our expectations for the economy, as outlined in our economic outlook for 2006 on page 31.

Our five-year compound average annual EPS growth rate was 7%, below our medium-term financial objective of 10%, as EPS increased to $4.64 in 2005 from $3.25 in 2000. In 2000, certain asset sales produced a large gain on sale that inflated our EPS relative to our normal earning capacity. Our four-year compound average annual EPS growth rate was 15%.

Net income was $2,400 million, up 4.1% from $2,306 million a year ago. The $94 million increase in net income was attributable to the $155 million (6.8%) impact of business growth and the $122 million (5.3%) impact of a lower effective tax rate, offset in part by the $183 million (–8.0%) after-tax impact of a $282 million increase in provisions for credit losses.

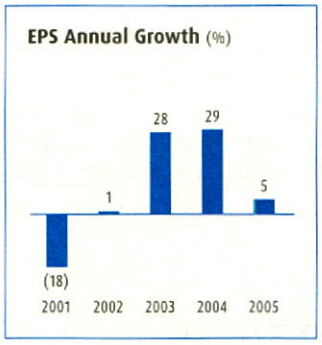
All of our client operating groups earned record net income and two of the three significantly improved their productivity in 2005. Personal and Commercial Client Group (P&C) net income rose $217 million or 22% from a year ago; excluding significant items that increased earnings, which are discussed in the operating group review on page 49, P&C's net income for 2005 rose $167 million or 16%. The improvement was driven by strong volume growth and effective cost management, partially offset by lower net interest margin in the United States.

Private Client Group (PCG) net income was up $93 million or 41%. PCG's results also benefited from certain items, including gains on the sales of Harris*direct* and an investment in TSX common shares, which are explained in the operating group review on page 52. Adjusted for the impact of those items, net income increased $59 million or 26% from the then-record results in 2004. Investment Banking Group (IBG) net income rose $20 million or 3%. IBG's results also benefited from significant items, which are explained in the operating group review on page 55. Excluding those items in both years, IBG's net income declined $40 million due to lower earnings in interest-rate-sensitive businesses. Earnings in Corporate Support fell $236 million, primarily due to higher provisions for credit losses, largely recorded in Corporate Support under BMO's expected loss provisioning methodology, which is explained in the operating group review on page 57.

Earnings per share (EPS) is calculated by dividing net income, after deduction of preferred dividends, by the average number of common shares outstanding. Diluted EPS, which is our basis for measuring performance, adjusts for possible conversions of financial instruments into common shares if those conversions would lower EPS, and is more fully explained in Note 24 on page 125 of the financial statements.



EPS in 2005 rose 5% from a then-record $4.42 in 2004.



Less favourable credit performance limited EPS growth after two years of strong growth.

Revenue on a taxable equivalent basis, which is explained on pages 35 and 37, increased $470 million or 5% to $9,958 million. Revenue grew in two of the three client operating groups, as P&C revenues increased 7%, PCG revenues increased 10% and IBG revenues declined modestly. In P&C Canada, there was strong volume growth across most products, including revenue from the sale of term investment products, mutual funds and securitization activities. In the United States, higher revenues were due to robust consumer and small business loan growth and acquisitions, partially offset by the impact of lower net interest margin. In PCG, successful revenue-generating initiatives and favourable market conditions drove higher non-interest revenue in the full-service investing and mutual fund businesses, while improved margins drove improved revenues in term investment products. The sales of Harris*direct* and TSX shares contributed $74 million to revenue growth.

IBG revenues declined as increased non-interest revenue, particularly in trading revenues and revenue recognized on restructuring variable interest entities (VIEs), was offset by reduced net interest income in a challenging interest rate environment. Revenue was reduced $213 million by the weaker U.S. dollar. Total revenue growth is discussed further on page 37.

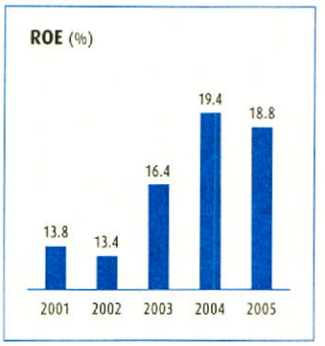
There was a provision for credit losses of $179 million, consisting of $219 million of specific provisions and a $40 million reduction in the general allowance for credit losses. A year ago, there was a net recovery of credit losses of $103 million, consisting of $67 million of specific provisions and a $170 million reduction in the general allowance. The provision for credit losses is discussed further on page 40.

Non-interest expense increased $170 million or 3% to $6,327 million. Expenses were affected by higher performance-based compensation costs, in line with improved results in particular businesses, and the impact of acquired businesses, partially offset by the effects of the weaker U.S. dollar. Non-interest expense is discussed further on page 41.

Return on Equity

Return on equity (ROE) is another key value measure. We achieved an ROE of 18.8% in 2005, down from 19.4% in 2004. The decline was attributable to a $0.9 billion increase in average common shareholders' equity, as net income available to common shareholders rose by $95 million. BMO has now generated an ROE of more than 13% in each of the past 16 years, and is the only major North American bank to meet this test of earnings consistency. The 18.8% return was above our annual target of 17% to 18% because of higher net income earned in the year, but was consistent with our medium-term financial objective of achieving an average annual 18% to 19% ROE, over time.

Table 3 on page 80 includes ROE statistics for the past 10 years. Pages 24 and 26 provide further comment on ROE and include peer group comparisons.

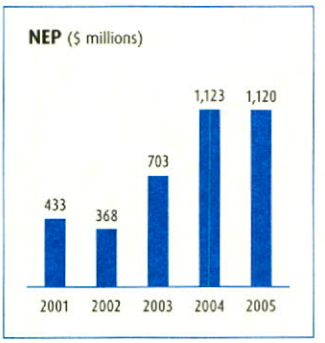


Our ROE in 2005 exceeded our 17% to 18% target but declined, despite record earnings, due to higher capital.

Return on common shareholders' equity (ROE) is calculated as net income, less preferred dividends, as a percentage of average common shareholders' equity. Common shareholders' equity is comprised of common share capital, contributed surplus, net unrealized foreign exchange gain (loss) and retained earnings.

Net Economic Profit Growth

The last of our four key value measures is net economic profit (NEP) growth. NEP of $1,120 million was relatively unchanged from 2004. Higher cash net income was offset by a higher charge for capital in 2005 than in the previous year, as our average capital rose strongly in 2005. The consistently high NEP earned in 2005 follows record NEP earned in 2004, resulting in growth of –0.3% in 2005. This follows growth of 92% and 60% in 2003 and 2004, respectively. Each of the three client operating groups earned significantly higher NEP than in the previous year, but this growth was offset by the impact of higher provisions for credit losses charged to Corporate Support in 2005. Pages 24 and 26 provide further comment on NEP growth and include peer group comparisons.



Our NEP in 2005 was relatively unchanged from the record level of 2004.

Net economic profit (NEP) represents cash net income available to common shareholders, less a charge for capital. NEP is an effective measure of economic value added. NEP is a non-GAAP measure. See page 35.

Net Economic Profit ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001
Net income available to common shareholders	**2,370**	2,275	1,743	1,338	1,391
After-tax impact of the amortization of goodwill and other valuation intangibles	**74**	78	79	75	101
Cash net income available to common shareholders	**2,444**	2,353	1,822	1,413	1,492
Charge for capital*	**(1,324)**	(1,230)	(1,119)	(1,045)	(1,059)
Net economic profit	**1,120**	1,123	703	368	433
Net economic profit growth (%)	**(0.3)**	60	92	(15)	(43)
*Charge for capital					
Average common shareholders' equity	**12,609**	11,720	10,646	9,973	10,100
Cost of capital (%)	**10.5**	10.5	10.5	10.5	10.5
Charge for capital	**(1,324)**	(1,230)	(1,119)	(1,045)	(1,059)

2005 Financial Performance Review

This section provides a review of our enterprise financial performance for 2005 that focuses on the Consolidated Statement of Income included in our consolidated financial statements, which begin on page 92. A summary of the enterprise financial performance for 2004 is outlined on page 78. A review of our operating groups' strategies and performance follows the enterprise review.

Highlights

- Revenue increased $470 million or 5% in 2005.
- Revenue growth was attributable to improved product volumes in Personal and Commercial Client Group and the benefits of revenue-generating initiatives and improved market fundamentals in Private Client Group. Higher trading revenues and advisory fees in Investment Banking Group were offset by reduced revenue from interest-rate-sensitive businesses.
- The provision for credit losses was $282 million higher than a year ago but, at $179 million, was the second-lowest since 1998 (2004 was the lowest). Specific provisions for credit losses increased $152 million, due to lower recoveries and reversals, and the reduction in the general allowance was $130 million lower.
- Non-interest expense increased 3% in 2005, growing at a lower rate than revenues. The increase was driven by acquired businesses and higher performance-based compensation, consistent with Private Client Group's improved performance and Investment Banking Group's improved results in fee-based businesses.
- The expense-to-revenue ratio (or productivity ratio) improved by 140 basis points to 63.5%. The cash productivity ratio improved by 120 basis points to 62.6%, following total improvement of 420 basis points in the two prior years.

Non-GAAP Measures

BMO uses both GAAP and non-GAAP measures to assess performance. Securities regulators require that companies caution readers that earnings and other measures adjusted to a basis other than generally accepted accounting principles (GAAP) do not have standardized meanings under GAAP and are unlikely to be comparable to similar measures used by other companies.

Cash earnings and productivity measures may enhance comparisons between periods when there has been an acquisition, particularly because the purchase decision may not consider the amortization of intangible assets to be a relevant expense. Cash EPS measures are also useful because analysts often focus on this measure, and cash EPS is used by Thomson First Call to track third-party earnings estimates that are frequently reported in the media. Cash measures add the after-tax amortization of intangible assets to GAAP earnings to derive cash net income (and associated EPS) and deduct the amortization of intangible assets from non-interest expense to derive cash productivity measures.

BMO, like many banks, analyzes revenue, and ratios computed using revenue, on a taxable equivalent basis (teb). This basis includes an adjustment that increases GAAP revenues and the GAAP provision for income taxes by an amount that would raise revenues on certain tax-exempt securities to a level equivalent to amounts that would incur tax at the statutory rate. The effective income tax rate is also analyzed on a taxable equivalent basis for consistency in approach.

Net economic profit is another non-GAAP measure. It represents cash earnings available to common shareholders less a charge for capital, and is considered an effective measure of added economic value.

GAAP and Related Non-GAAP Measures Used in the MD&A

($ millions, except as noted)

	2005	2004	2003
Net interest income per financial statements (a)	**4,787**	4,798	4,777
Non-interest revenue	**5,052**	4,551	4,220
Revenue per financial statements (b)	**9,839**	9,349	8,997
Taxable equivalent basis (teb) adjustment (c) (see page 37)	**119**	139	152
Net interest income (teb) (a+c) (d) (1)	**4,906**	4,937	4,929
Non-interest revenue	**5,052**	4,551	4,220
Revenue (teb) (e) (1)	**9,958**	9,488	9,149
Provision for income taxes per financial statements	**875**	972	652
Taxable equivalent basis (teb) adjustment	**119**	139	152
Provision for income taxes (teb) (1)	**994**	1,111	804
Non-interest expense (f)	**6,327**	6,157	6,087
Amortization of intangible assets	**(94)**	(104)	(105)
Cash-based expense (g) (1)	**6,233**	6,053	5,982
Net income	**2,400**	2,306	1,781
Amortization of intangible assets (net of income tax)	**74**	78	79
Cash net income (1)	**2,474**	2,384	1,860
Preferred share dividends	**(30)**	(31)	(38)
Charge for capital (1)	**(1,324)**	(1,230)	(1,119)
Net economic profit (1)	**1,120**	1,123	703
Non-interest expense-to-revenue ratio (2) (%) ((f/b) x 100)	**64.3**	65.9	67.7
Non-interest expense-to-revenue (teb) ratio (1) (2) (%) ((f/e) x 100)	**63.5**	64.9	66.5
Cash non-interest expense-to-revenue (teb) ratio (1) (2) (%) ((g/e) x 100)	**62.6**	63.8	65.4
Net interest margin annualized (%) ((a/average assets) x 100)	**1.58**	1.78	1.81
Net interest margin (teb) annualized (1) (%) ((d/average assets) x 100)	**1.62**	1.83	1.87
EPS (uses net income) ($)	**4.64**	4.42	3.44
Cash EPS (1) (uses cash net income) ($)	**4.79**	4.57	3.59

(1) These are non-GAAP amounts or non-GAAP measures.
(2) Also referred to as productivity ratio and cash productivity ratio.

Foreign Exchange

The Canadian dollar equivalents of BMO's U.S.-dollar-denominated net income, revenues, expenses, income taxes and provision for credit losses in 2005 and 2004 were lowered relative to the preceding year by the weakening of the U.S. dollar. The adjacent table indicates average Canadian/U.S. dollar exchange rates in 2005, 2004 and 2003 and the impact of lower rates.

At the start of each quarter, BMO enters into hedging transactions that are designed to partially offset the pre-tax effects of exchange rate fluctuations in the quarter on our expected U.S.-dollar-denominated net income for that quarter. As such, these activities partially mitigate the impact of exchange rate fluctuations within a single quarter, but the sum of the hedging gains/losses for the four quarters in a year is not directly comparable to the impact of year-over-year exchange rate fluctuations on earnings for the year.

Each one-cent decrease (increase) in the Canadian/U.S. dollar exchange rate, expressed in terms of how many Canadian dollars one U.S. dollar buys, decreases (increases) BMO's quarterly earnings by approximately $1.5 million before income taxes, in the absence of hedging activity.

The gain or loss from hedging transactions in future periods will be determined by both future exchange rate fluctuations and the amount of the underlying future hedging transactions, since the transactions are entered into each quarter in relation to expected U.S.-dollar-denominated net income for the next three months. The effect of exchange rate fluctuations on our net investment in foreign operations is discussed in the Provision for Income Taxes section on page 42.

Effects of the Weaker U.S. Dollar on BMO's Results

($ millions, except as noted)

	2005 vs. 2004	2004 vs. 2003
Canadian/U.S. dollar exchange rate (average)		
2005	**1.214**	
2004	**1.313**	1.313
2003		1.435
Reduced revenues	**(213)**	(243)
Reduced expenses	**145**	177
Reduced provision for credit losses	**1**	11
Reduced income taxes	**19**	15
Reduced net income before hedging gains	**(48)**	(40)
Hedging gains	**10**	8
Income taxes thereon	**(4)**	(3)
Reduced net income	**(42)**	(35)

Acquired Businesses

BMO Financial Group has selectively acquired a number of businesses in advancing our North American growth strategy. These acquisitions have incremental effects on revenue and expenses that affect the year-over-year comparison of operating results. The adjacent table outlines acquisitions by operating group that had an incremental effect on BMO's revenue, expenses and net income for 2005 relative to 2004, and for 2004 relative to 2003, to assist in analyzing changes in results.

For the acquisition completed in fiscal 2005, the incremental effects are the revenues and expenses of that business that are included in results in fiscal 2005. For acquisitions completed in fiscal 2004, the incremental effects on results in 2005 are the revenues and expenses of those businesses from the beginning of fiscal 2005 until the one-year anniversary of their respective dates of acquisition.

For 2004 acquisitions, the incremental effects on results for 2004 relative to 2003 are the revenues and expenses of those businesses that are included in results in fiscal 2004, and for acquisitions completed in fiscal 2003, the incremental effects on results in 2004 are the revenues and expenses of those businesses from the beginning of fiscal 2004 until the one-year anniversary of their respective dates of acquisition.

Impact of Business Acquisitions on Year-over-Year Comparisons ($ millions)

		Increase (decrease) in:			
Business acquired		Revenue	Expense	Net income	Cash net income
Personal and Commercial Client Group					
Mercantile Bancorp, Inc.					
Acquired December 2004 for $194 million					
New Lenox State Bank					
Acquired June 2004 for $314 million					
Lakeland Community Bank					
Acquired March 2004 for $49 million					
Total purchases of $557 million					
Incremental effects on results for:	**2005**	**75**	**51**	**13**	**17**
	2004	20	15	3	4
Private Client Group					
Sullivan, Bruyette, Speros & Blayney Inc.					
Acquired January 2003 for $20 million					
Incremental effects on results for:	**2005**	**–**	**–**	**–**	**–**
	2004	2	4	(2)	(2)
Investment Banking Group					
Gerard Klauer Mattison*					
Acquired July 2003 for $40 million					
Incremental effects on results for:	**2005**	**–**	**–**	**–**	**–**
	2004	69	87	(11)	(10)
BMO Financial Group					
Purchases of $617 million					
Incremental effects on results for:	**2005**	**75**	**51**	**13**	**17**
	2004	91	106	(10)	(8)

*Renamed Harris Nesbitt Gerard

Revenue

Revenue on a taxable equivalent basis (see page 35) rose $470 million or 5.0% in 2005 to $9,958 million, driven by growth in Personal and Commercial Client Group and Private Client Group. The weaker U.S. dollar lowered revenue growth in each of the operating groups and reduced BMO's overall revenue growth by $213 million or 2.2 percentage points, while the incremental effects of acquired businesses added $75 million or 0.8 percentage points to revenue growth. The $470 million increase was entirely due to increased non-interest revenue, as higher net interest income in Personal and Commercial Client Group and Private Client Group was offset by a decline in Investment Banking Group.

BMO, like many banks, analyzes revenue on a taxable equivalent basis (teb). The teb adjustments for fiscal 2005 totalled $119 million, down from $139 million a year ago.

There was strong revenue growth in Personal and Commercial Client Group, driven by higher product volumes, insurance income and card fees. Private Client Group revenue also increased, as successful revenue-generating initiatives and improved market fundamentals drove higher full-service investing, mutual fund and term investment product revenues, which more than offset lower direct investing revenues. Investment Banking Group revenue declined as increased trading revenues and advisory fees were more than offset by reduced revenue from interest-rate-sensitive businesses. Those businesses were adversely affected by rising short-term interest rates and the resulting flatter yield curve and by competitive market conditions. Corporate Support revenue also declined, due primarily to lower net investment securities gains.

Net Interest Income

Net interest income for the year was $4,906 million, a reduction of $31 million from 2004. The incremental effects of acquired businesses increased net interest income by $58 million, while the impact of the weaker U.S. dollar reduced net interest income by $87 million. A significant decline in Investment Banking Group's net interest income offset strong growth in the other operating groups. There was strong volume growth as average assets increased by $33 billion. Overall net interest margin was lower, as only Private Client Group benefited from improved margins.

On November 1, 2004, we commenced the consolidation of certain of our customer securitization vehicles, pursuant to the adoption of the Canadian Institute of Chartered Accountants'

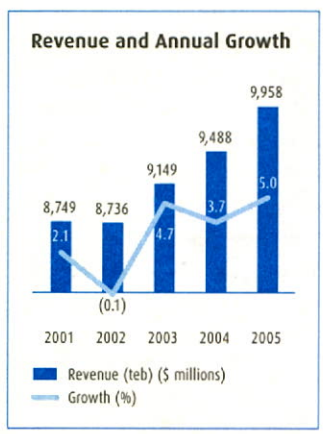
Taxable equivalent basis (teb)
Revenues reflected in our MD&A are presented on a taxable equivalent basis (teb). The teb adjustment increases GAAP revenues and the provision for income taxes by an amount that would increase revenues on certain tax-exempt securities to a level that would incur tax at the statutory rate, to facilitate comparisons. The effect is disclosed on page 35 and in Table 10 on page 82.

Net interest income is comprised of earnings on assets, such as loans and securities, including interest and dividend income and BMO's share of income from investments accounted for using the equity method of accounting, less interest expense paid on liabilities, such as deposits.

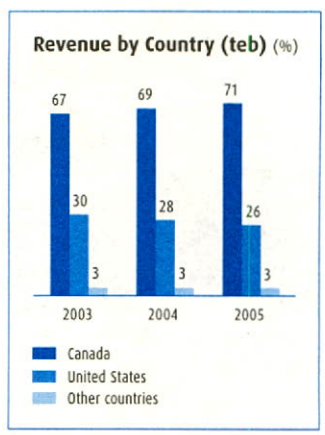
Net interest margin is the ratio of net interest income to average assets, expressed as a percentage or in basis points.

Revenue ($ millions)

For the year ended October 31	2005	2004	2003	2002	2001
Net interest income (teb)	4,906	4,937	4,929	4,812	4,527
Year-over-year growth (%)	(0.6)	0.2	2.4	6.3	6.6
Non-interest revenue	5,052	4,551	4,220	3,924	4,222
Year-over-year growth (%)	11.0	7.8	7.6	(7.1)	(2.4)
Total revenue (teb)	9,958	9,488	9,149	8,736	8,749
Year-over-year growth (%)	5.0	3.7	4.7	(0.1)	2.1



Revenue growth was solid for the third consecutive year.



The weak U.S. dollar has limited the proportion of U.S. revenue in the past two years.

Change in Net Interest Income, Average Assets and Net Interest Margin

	Net interest income (teb) ($ millions)		Change		Average assets ($ millions)		Change		Net interest margin (in basis points)		
For the year ended October 31	2005	2004	$	%	2005	2004	$	%	2005	2004	Change
P&C Canada	2,829	2,674	155	6	105,963	99,231	6,732	7	267	269	(2)
P&C Chicagoland Banking	732	678	54	8	21,055	17,895	3,160	18	348	379	(31)
Personal and Commercial Client Group (P&C)	3,561	3,352	209	6	127,018	117,126	9,892	8	280	286	(6)
Private Client Group (PCG)	577	533	44	9	7,061	7,145	(84)	(1)	819	746	73
Investment Banking Group (IBG)	965	1,260	(295)	(23)	163,848	141,691	22,157	16	59	89	(30)
Corporate Support, including Technology and Solutions	(197)	(208)	11	5	5,233	3,830	1,403	37	nm	nm	nm
Total	4,906	4,937	(31)	(1)	303,160	269,792	33,368	12	162	183	(21)

nm – not meaningful

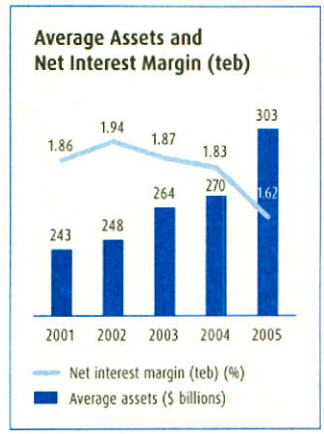
(CICA's) new accounting requirement on the consolidation of VIEs. This lowered net interest margin in the first and second quarters of 2005 relative to comparable periods as it resulted in the inclusion of approximately $21 billion of average assets in BMO's balance sheet. On April 29, 2005, we completed the restructuring of these VIEs; consequently, the VIE assets were no longer included in BMO's balance sheet as of that date. BMO's net interest margin in the first and second quarters was approximately 12 basis points lower and for fiscal 2005 was approximately 6 basis points lower than it would have been if we had not been required to consolidate VIE assets in those periods. Investment Banking Group's net interest margin was approximately 9 basis points lower than it would have been in the first and second quarters and approximately 4.5 basis points lower for the year.

There was strong volume growth in Personal and Commercial Client Group in both Canada and the United States. In Canada, there was volume growth in all major products, with a modest decline in net interest margin. A continuation of the shift in customer preferences toward lower-spread products, such as residential mortgages and lines of credit, and the competitive marketplace pressured margins. In the United States, there was robust consumer and small business loan growth, with a more pronounced reduction in net interest margin, due to competitive pressures on loan pricing and the impact of lower investment rates earned on longer-term liabilities. Private Client Group assets declined modestly, but net interest income was up strongly because of improved margins in term investment products. The group's net interest margin is significantly higher than other groups, as the net interest margin calculation represents net interest income as a percentage of total assets. The group's primary source of net interest income is term investment products, which are liabilities. Investment Banking Group's average assets increased $22 billion, of which half related to the VIE assets recorded in BMO's balance sheet in the first six months of the year. The remaining increase was largely due to higher levels of low-margin assets, driven by client demand in the capital markets businesses. The group's net interest margin declined sharply due to the funding of trading positions, lower spreads on corporate loans in the competitive rate environment in the United States and lower spreads in interest-rate-sensitive businesses in the rising interest rate environment.

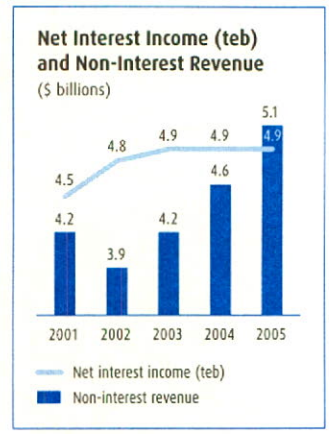
Non-Interest Revenue

Non-interest revenue, which comprises all revenues other than net interest income, increased $501 million or 11% from 2004. The incremental effects of acquired businesses increased non-interest revenue by $17 million, while the impact of the weaker U.S. dollar reduced 2005 non-interest revenue by $126 million.

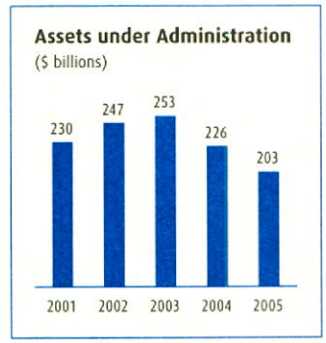
Securities commissions and fees were up 4%. These fees consist largely of full-service and self-directed retail brokerage commissions within Private Client Group, which account for about three-quarters of the balance, and institutional equity trading commissions within Investment Banking Group. Fees increased in both operating groups, a result of higher equity market valuations and higher client trading volumes.



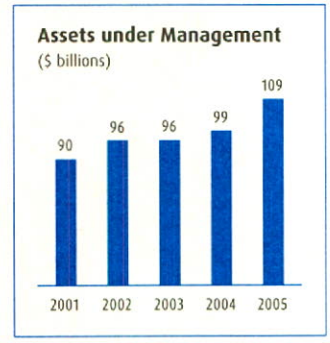
Asset growth was strong while net interest margins declined in both P&C and IBG.



Lower net interest margin has caused growth in net interest income to stall, while non-interest revenue grows strongly.



Assets under administration declined because of the weaker U.S. dollar and the sale of Harris*direct*.



Mutual fund growth drove an increase in assets under management, despite the weaker U.S. dollar.

Non-Interest Revenue ($ millions)

For the year ended October 31	2005	2004	2003	Change from 2004 $	Change from 2004 %
Securities commissions and fees	1,092	1,055	894	37	4
Deposit and payment service charges	734	746	756	(12)	(2)
Trading revenues	413	200	275	213	+100
Lending fees	313	317	293	(4)	(1)
Card fees	334	261	290	73	28
Investment management and custodial fees	305	307	303	(2)	(1)
Mutual fund revenues	437	378	321	59	16
Securitization revenues	113	177	244	(64)	(36)
Underwriting and advisory fees	357	343	268	14	4
Investment securities gains (losses)	165	175	(41)	(10)	(6)
Foreign exchange, other than trading	180	177	160	3	2
Insurance income	162	139	124	23	17
Other	447	276	333	171	62
Total	5,052	4,551	4,220	501	11

Deposit and payment service charges, which represent income earned on retail, commercial and corporate deposit accounts, declined $12 million due to lower income from Investment Banking Group's cash management services.

Lending fees fell $4 million, as $11 million of lending fees earned by Investment Banking Group were recorded as other revenue during the period we consolidated the VIEs.

Card fees rose $73 million or 28%. Further refinements made to the methodology used to determine the liability associated with our customer loyalty rewards program resulted in a $40 million reduction in credit card fees in 2005. In 2004, we recorded $65 million of adjustments to credit card fees to increase the recorded liability because of rising reward redemption rates. Otherwise, the increase in card fees was driven in part by the continued success of our Mosaik® MasterCard®[5] and by the maturity of a portion of our credit card loans securitization.

Investment management and custodial fees were relatively unchanged, as they were again affected by the weaker U.S. dollar.

Mutual fund revenues increased $59 million or 16%, after having increased 18% in 2004, again reflecting volume growth and improved equity market valuations.

Securitization revenues decreased $64 million or 36%, primarily due to lower gains on sales and the maturity of the credit card loans securitizations. Securitization revenues are detailed in Note 7 on page 103 of the financial statements.

Underwriting and advisory fees increased $14 million. Merger and acquisition fees were sharply higher in a strong market, while equity and debt underwriting fees were both down slightly relative to strong activity in 2004.

Investment securities gains were $165 million, compared with net gains of $175 million in 2004. In 2005, net investment securities gains were increased $50 million by gains recognized on a change in accounting for merchant banking investments and $50 million by a gain on sale of TSX common shares. There were $11 million of write-downs in 2005, compared with $63 million in 2004. Investment securities gains in 2004 were offset in part by a $58 million reduction in net interest income related to losses on unwinding hedges associated with investment securities that were sold. Unrealized gains on investment securities declined $89 million to –$3 million, partially due to realized gains in 2005.

Foreign exchange, other than trading, was relatively unchanged.

Insurance income increased 17%, continuing its strong growth from a year ago.

Other revenue increased $171 million due primarily to $44 million of revenue recognized on restructuring VIEs, a $29 million gain on sale of the First Canadian Centre® Calgary tower and the $49 million gain on sale of Harris*direct*.

Table 10 on page 82 provides further detail on revenue and revenue growth.

Trading-related revenues include net interest income and non-interest revenue earned from on and off-balance sheet positions undertaken for trading purposes. The management of these positions typically includes marking them to market on a daily basis. Trading revenues include income (expense) and gains (losses) from both on-balance sheet instruments and off-balance sheet interest rate, foreign exchange (including spot positions), equity, commodity and credit contracts.

Interest and Non-Interest Trading-Related Revenues ($ millions)

				Change from 2004	
For the year ended October 31	2005	2004	2003	$	%
Interest rates	247	204	241	43	21
Foreign exchange	89	85	69	4	5
Equities	145	152	86	(7)	(5)
Other	107	31	112	76	+100
Total	588	472	508	116	25
Reported as:					
Net interest income	175	272	233	(97)	(36)
Non-interest revenue – trading revenues	413	200	275	213	+100
Total	588	472	508	116	25

Trading-Related Revenues

Trading-related revenues are primarily dependent on the volume of activities undertaken for clients, who enter into transactions with BMO to mitigate their risks or to invest. BMO earns a spread or profit on the net sum of its client positions by profitably neutralizing, within prescribed limits, the overall risk of the net positions. BMO also assumes proprietary positions with the goal of earning trading profits. While proprietary positions expose the organization to profit or loss, the positions and their risks are closely managed and profit or loss from these activities is generally not the most significant factor affecting the level of trading-related revenues.

Trading-related revenues were very strong in 2005, particularly in the fourth quarter. Trading-related revenues include both net interest income and non-interest revenue. Net interest trading-related revenues were slightly negative in the fourth quarter of 2005 as the associated funding costs of the assets exceeded interest earned on them. Many of our trading assets are non-interest bearing and, net of associated funding costs, most trading revenue in 2005 consisted of mark-to-market gains, which are included in non-interest trading revenues.

Revenues from trading-related activities totalled $588 million, compared with $472 million in 2004. Trading-related revenues included net interest income of $175 million and non-interest revenue of $413 million. The $116 million increase in interest and non-interest trading-related revenues from 2004 was largely attributable to commodity derivative and interest rate trading revenues. Commodities trading revenue, which is included in Other trading revenues in the table above, was up appreciably due to high volatility and active markets. Interest rate trading revenues increased due to increased client demand, while equity trading revenues declined from the strong levels of 2004. Foreign exchange trading revenues rose modestly. The Market Risk section on page 70 provides further information on trading-related revenues.

Provision for Credit Losses

Favourable credit conditions continued in 2005, resulting in BMO recording a $179 million provision for credit losses, consisting of $219 million of specific provisions partially offset by a $40 million reduction in the general allowance for credit losses. This compares with a net recovery of $103 million in 2004, comprised of specific provisions of $67 million and a $170 million reduction in the general allowance. Reversals and recoveries were particularly high in 2004.

As illustrated in the adjoining table, in this current credit cycle, specific provisions for credit losses peaked in the 2001–2002 period, declined sharply in 2003 and 2004, and returned to a more moderate but still low level in 2005. The $152 million increase in specific provisions in 2005 was primarily attributable to reduced levels of reversals of previous allowances and recoveries of past write-offs, which together declined by $254 million to $189 million in 2005. This reduction more than offset a $102 million decline in new specific provisions, which totalled $408 million in 2005.

Lower levels of reversals and recoveries in 2005 were expected at this point in the credit cycle. The relatively high level of reversals and recoveries in 2004 was largely due to the success of our effective loan realization practices, including strong cash collections and loan sales. Sales of gross impaired loans were facilitated by higher levels of impaired loans from which to effect sales, as well as a receptive secondary market. In 2004, sales of gross impaired loans totalled $440 million with resulting reversals and recoveries totalling $71 million. This contrasts with sales of $102 million and resulting reversals and recoveries of $22 million in 2005.

The most significant factor influencing the provision for credit losses is the level of formations of new impaired loans – identified as additions to impaired loans and acceptances in the Changes in Gross Impaired Loans and Acceptances table. As with specific provisions, these formations peaked in the 2001–2002 period at about $2 billion per year, steadily declining thereafter to a current low of $423 million in 2005. Partially as a result, at October 31, 2005, gross impaired loans and acceptances totalled $804 million, the lowest level in seven years, with notable reductions occurring in the telecom and power generation sectors over the past two years.

At October 31, 2005, the allowance for credit losses totalled $1,128 million, compared with $1,308 million a year earlier. The decline was attributable to improved credit quality in the performing loan portfolio and lower levels of impaired loans and acceptances. The general allowance, which totalled $959 million at year-end, remains adequate, representing 64 basis points of risk-weighted assets. In addition, BMO uses credit default swaps to mitigate credit exposures. At October 31, 2005, the notional value of these instruments totalled $1,274 million, compared with $830 million a year earlier.

BMO's loan book continues to be comprised largely of more stable consumer and commercial portfolios, which, excluding securities borrowed or purchased under resale agreements, represented 86.7% of the loan portfolio at year-end, compared with 86.3% in 2004. Moreover, BMO currently has no material exposures at risk to industry sectors considered to be of most concern in today's economy. These include the airline, automotive, forestry, feedstock, chemicals and petroleum-based products sectors. Nonetheless, we remain attentive to those factors that could affect credit quality in the consumer and corporate and commercial portfolios. These include continuing high energy costs, the impact on export sectors of the sharp appreciation of the Canadian dollar relative to the U.S. dollar and the potential impact of rising interest rates. Credit risk management is discussed further on page 69.

Looking forward, we expect the credit environment to remain stable in 2006, with potential weakness developing in the latter part of the year. This outlook is based on our expectations of continuing low corporate default rates, low levels of impaired loan formations and stable economic conditions across North America. Accordingly, we expect the 2006 provision for credit losses to be $400 million or less, with the increase over the current year largely related to the credit cycle and an expectation of increasing levels of new specific provisions and somewhat lower levels of reversals and recoveries.

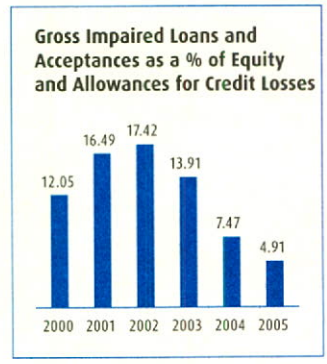
Provision for (Recovery of) Credit Losses (PCL) ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001	2000
New specific provisions	408	510	846	1,063	1,023	458
Reversals of previous allowances	(122)	(312)	(303)	(175)	(103)	(124)
Recoveries of prior write-offs	(67)	(131)	(88)	(68)	(40)	(44)
Specific provisions for credit losses	219	67	455	820	880	290
Increase in (reduction of):						
General allowance	(40)	(170)	–	–	100	110
Country risk allowance	–	–	–	–	–	(42)
Provision for (recovery of) credit losses	179	(103)	455	820	980	358
PCL as a % of average net loans and acceptances	0.11%	(0.07)%	0.30%	0.56%	0.66%	0.25%

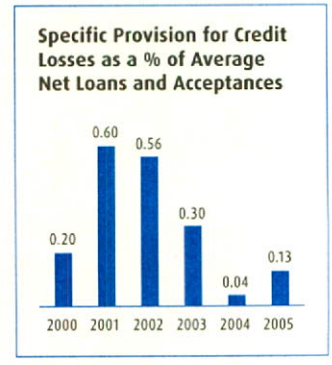
Changes in Gross Impaired Loans (GIL) and Acceptances

($ millions, except as noted)

	2005	2004	2003	2002	2001	2000
GIL, beginning of year	1,119	1,918	2,337	2,014	1,501	1,092
Additions to impaired loans and acceptances	423	607	1,303	1,945	2,041	1,106
Reductions in impaired loans and acceptances	(319)	(936)	(1,156)	(738)	(830)	(446)
Write-offs	(419)	(470)	(566)	(884)	(698)	(251)
GIL, end of year	804	1,119	1,918	2,337	2,014	1,501
GIL as a % of gross loans and acceptances	0.46%	0.71%	1.30%	1.54%	1.37%	1.04%



Lower impaired loans and higher equity have led to an improvement in BMO's credit condition.



Provisions have begun to increase, as reversals and recoveries likely peaked in 2004.

Non-Interest Expense

Non-interest expense increased $170 million or 2.8% to $6,327 million. In 2004, non-interest expense had risen $70 million or 1.1%. The factors affecting the low levels of expense growth in the past two years are quite similar in nature and in their impact. The dollar and percentage changes in expenses by category are outlined in the Non-Interest Expense table. The factors contributing to the 2.8% increase in 2005 are set out in the Contribution to Non-Interest Expense Growth table.

As explained on page 36, the incremental effects of businesses acquired in 2005 and 2004 increased expenses in 2005 relative to 2004 by $51 million (0.8%). As further explained on page 36, the lower Canadian/U.S. dollar exchange rate reduced costs in 2005 by $145 million (–2.4%). Higher performance-based compensation costs increased expenses by $124 million (2.0%). This latter increase was primarily in Private Client Group, in line with its significantly higher revenues and earnings, and in Investment Banking Group, where fee-based revenues, which typically have relatively higher variable costs, were strong relative to 2004. Revenues in interest-rate-sensitive businesses, which typically have relatively lower variable costs, were down appreciably in 2005. Other expenses in 2005 include a $25 million litigation charge, higher mutual fund trailer fees, increased marketing costs and higher capital taxes.

Productivity

The expense-to-revenue ratio (productivity ratio) improved 140 basis points to 63.5% in 2005. BMO's overall ratio in any year is affected by the relative strength of the revenues in each operating group. The expense-to-revenue ratio of each group is typically quite different because of the nature of their businesses. In 2005, both Personal and Commercial Client Group and Private Client Group increased revenues more than expenses, in both absolute and percentage terms, thereby improving their expense-to-revenue ratios.

Personal and Commercial Client Group is BMO's largest operating group and its productivity ratio of 60.2% improved by 290 basis points from last year, surpassing its target. Productivity improved in both Canada and the United States but the improvement was more pronounced in Canada. U.S. results were affected by expenses of $20 million to integrate acquired businesses and consolidate bank charters.

Private Client Group's expense-to-revenue ratio was 74.6%, a 670 basis point improvement from a year ago, but would have improved 380 basis points excluding $74 million of gains on asset sales. As in 2004, the improvement was reflected in significantly higher earnings. The group has been successful with revenue-generating initiatives, aided by an overall improvement in market conditions, and surpassed its productivity target in 2005.

Investment Banking Group's expense-to-revenue ratio deteriorated by 310 basis points to 53.9%. Revenue declined while expenses rose, as reduced revenues were primarily concentrated in businesses with relatively lower variable costs. Although the group's productivity ratio deteriorated, it was the second best of its Canadian peer group in 2005.

We improved our overall cash productivity ratio in 2005 by 120 basis points to 62.6%, building on the significant improvements of the past two years, during which the cash productivity ratio improved by 420 basis points. However, we fell short of our annual target of improving enterprise-wide productivity by 150 to 200 basis points, as we continued to invest in our businesses to achieve future earnings growth.

> The **expense-to-revenue ratio (or productivity ratio)** is our key measure of productivity. It is calculated as non-interest expense divided by total revenues (on a taxable equivalent basis), expressed as a percentage. See page 35.
>
> The **cash productivity ratio** is calculated in the same manner, after removing the amortization of intangible assets from non-interest expenses. See page 35.

Examples of initiatives to enhance productivity are outlined in the 2005 Review of Operating Groups Performance that starts on page 43. In 2006, a top BMO priority is to focus on revenue growth to improve productivity, as we are targeting a 100 to 150 basis point improvement in the cash productivity ratio.

Table 11 on page 83 provides further detail on expenses and expense growth.

Non-Interest Expense ($ millions)

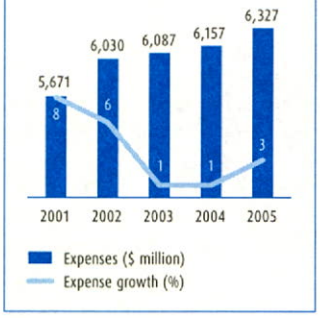
For the year ended October 31	2005	2004	2003	Change from 2004 $	Change from 2004 %
Performance-based compensation	1,272	1,148	1,058	124	11
Other employee compensation	2,474	2,484	2,520	(10)	–
Total employee compensation	3,746	3,632	3,578	114	3
Premises and equipment	1,264	1,252	1,264	12	1
Communications	122	138	162	(16)	(12)
Other	1,101	1,031	978	70	7
Amortization of intangible assets	94	104	105	(10)	(10)
Total	6,327	6,157	6,087	170	3

Contribution to Non-Interest Expense Growth (%)

For the year ended October 31	2005	2004	2003
Acquired businesses	0.8	1.7	3.0
Currency translation effect	(2.4)	(2.9)	(2.9)
Performance-based compensation	2.0	1.5	1.5
Pension expense	(0.2)	0.5	1.3
Other*	2.6	0.3	(2.0)
Total non-interest expense growth	2.8	1.1	0.9

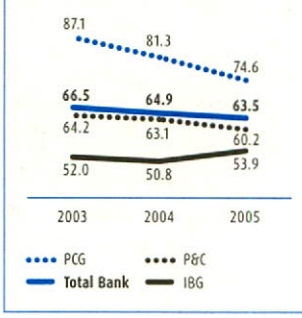
*Other includes the offset of the impact of currency translation on performance-based compensation and pension expense.

Expenses and Annual Expense Growth



Expenses continue to grow at relatively modest levels.

Expense-to-Revenue Ratio by Group (teb) (%)



BMO, P&C and PCG continue to improve their productivity.

Provision for Income Taxes

The provision for income taxes reflected in the Consolidated Statement of Income is based upon transactions recorded in income, regardless of when such transactions are subject to taxation by tax authorities, with the exception of the repatriation of retained earnings from foreign subsidiaries, as outlined in Note 23 on page 124 of the financial statements.

As explained on pages 35 and 37, BMO adjusts revenue to a taxable equivalent basis for analysis, with an offsetting adjustment to the provision for income taxes. As such, unless indicated otherwise, the provision for income taxes and associated tax rates are stated on a taxable equivalent basis in this MD&A.

The provision for income taxes in the Consolidated Statement of Income was $994 million, compared with $1,111 million in 2004. In 2005, there were $66 million of recoveries of prior years' income taxes, a high tax rate on the gain on sale of Harris*direct*, primarily due to tax elections, and $29 million of non-taxable revenue on restructuring VIEs. In 2004, there was a $19 million increase to the provision for future income tax liabilities related to U.S. real estate. The effective tax rate in 2005 was 28.8% (30.5% excluding the aforementioned items). This compares with an effective tax rate of 32.4% in 2004 (31.8% excluding the $19 million increase to the future income tax liabilities). In 2005, there was a higher proportion of income from lower tax rate jurisdictions. The components of variances between the effective and statutory Canadian tax rates are outlined in Note 23 on page 125 of the financial statements.

Excluding any special adjustments, we estimate that the effective tax rate in 2006 should be 30% to 31% and consider that rate to be sustainable.

BMO hedges the foreign exchange risk arising from our net investment in our U.S. operations by funding the net investment in U.S. dollars. Under this program, the gain or loss on hedging and the unrealized gain or loss on translation of the net investment in U.S. operations are charged or credited to retained earnings, but usually are approximately equal and offsetting. For income tax purposes, the gain or loss on hedging activities incurs an income tax charge or credit in the current period, which is charged or credited to retained earnings; however, the associated unrealized gain or loss on the net investment in U.S. operations does not incur income taxes until the investment is liquidated. The income tax charge/benefit arising from a hedging gain/loss is a function of fluctuations in exchange rates from period to period. The $297 million gain on hedging our net investment in U.S. operations in 2005 was subject to an income tax charge in retained earnings of $101 million, compared with a $710 million gain on hedging and a $254 million income tax charge in 2004. Refer to the Consolidated Statement of Changes in Shareholders' Equity on page 94 of the financial statements for further details.

Table 11 on page 83 details the $1,407 million of total government levies and taxes incurred by BMO in 2005.

Non-Controlling Interest in Subsidiaries

Non-controlling interest in subsidiaries increased $41 million to $58 million in 2005, largely due to the issuance of $1,050 million of BMO BOaTS, comprised of $600 million Series D issued in late fiscal 2004 and $450 million Series E issued in late fiscal 2005. Note 18 on page 116 of the financial statements provides more detail on non-controlling interest in subsidiaries.

Transactions with Related Parties

In the ordinary course of business, we provide banking services to our joint ventures and equity-accounted investees on the same terms that we offer to our customers. A select suite of customer loan and mortgage products is offered to our employees at rates normally accorded to our preferred customers. We also offer employees a subsidy on annual credit card fees.

Preferred rate loan agreements are discussed in Note 26 on page 128 of the financial statements. There were no amounts advanced under these preferred rate loan agreements in 2005.

The foregoing "Provision for Credit Losses", "Non-Interest Expense" and "Provision for Income Taxes" sections and the following "2005 Review of Operating Groups Performance" section of this Annual Report contain certain forward-looking statements, in particular regarding our outlook for certain aspects of the Canadian and U.S. business environments in 2006, our productivity ratio, effective income tax rates and our strategies and priorities for 2006. By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties. Please refer to the Caution Regarding Forward-Looking Statements on page 29 of this Annual Report for a discussion of such risks and uncertainties and the material factors and assumptions related to the statements set forth in such sections.

2005 Review of Operating Groups Performance



William A. Downe
Deputy Chair, BMO Financial Group
Chief Executive Officer,
BMO Nesbitt Burns and
Head, Investment Banking Group

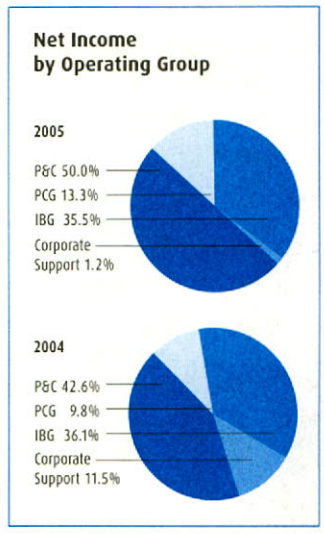
This section includes an analysis of our operating groups financial results and descriptions of their businesses, visions, strategies, strengths, challenges, achievements and outlooks.

Personal and Commercial Client Group (P&C) (pages 44 to 49)
Net income was $1,199 million in 2005, an increase of $217 million or 22% from 2004.

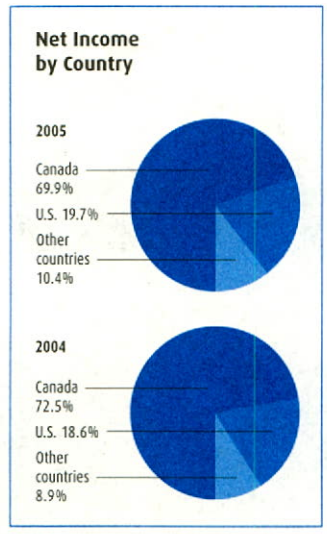
Private Client Group (PCG) (pages 50 to 52)
Net income was $320 million in 2005, an increase of $93 million or 41% from 2004.

Investment Banking Group (IBG) (pages 53 to 55)
Net income was $852 million in 2005, an increase of $20 million or 3% from 2004.

Corporate Support, including Technology and Solutions (pages 56 to 57)
Net income was $29 million in 2005, compared with net income of $265 million in 2004.



P&C's results once again represent half of BMO's net income, as Corporate Support had benefited from very favourable credit provisions in 2004.



Increased provisions for credit losses have had a greater impact on Canadian results.

The basis for the allocation of results geographically and among operating groups is outlined in Note 25 on page 127 of the financial statements. Certain prior year data has been restated, as explained on page 23.

Contributions to Revenue, Expenses, Net Income and Average Assets by Operating Group and by Location ($ millions, except as noted)

	Personal and Commercial Client Group			Private Client Group			Investment Banking Group			Corporate Support, including Technology and Solutions			Total Consolidated		
For the year ended October 31	**2005**	2004	2003	**2005**	2004	2003	**2005**	2004	2003	**2005**	2004	2003	**2005**	2004	2003
Operating Groups Contribution to BMO's Performance (%)															
Revenue (teb)	**52.4**	51.4	52.2	**20.4**	19.5	19.0	**27.5**	29.2	28.3	**(0.3)**	(0.1)	0.5	**100**	100	100
Expenses	**49.7**	50.0	50.4	**24.0**	24.4	24.8	**23.3**	22.8	22.1	**3.0**	2.8	2.7	**100**	100	100
Net income	**50.0**	42.6	51.3	**13.3**	9.8	7.7	**35.5**	36.1	38.8	**1.2**	11.5	2.2	**100**	100	100
Average assets	**41.9**	43.4	40.9	**2.3**	2.6	2.7	**54.0**	52.5	54.7	**1.8**	1.5	1.7	**100**	100	100
Total Revenue (teb)															
Canada	**4,217**	3,934	3,873	**1,486**	1,282	1,154	**1,368**	1,349	1,160	**(23)**	(34)	(86)	**7,048**	6,531	6,101
United States	**897**	852	822	**543**	559	572	**1,260**	1,284	1,289	**(89)**	(57)	113	**2,611**	2,638	2,796
Other countries	**102**	91	84	**7**	10	8	**113**	135	139	**77**	83	21	**299**	319	252
Total	**5,216**	4,877	4,779	**2,036**	1,851	1,734	**2,741**	2,768	2,588	**(35)**	(8)	48	**9,958**	9,488	9,149
Total Expenses															
Canada	**2,470**	2,417	2,435	**1,013**	919	872	**747**	627	616	**114**	99	70	**4,344**	4,062	3,993
United States	**659**	637	633	**506**	583	636	**628**	678	635	**62**	62	85	**1,855**	1,960	1,989
Other countries	**13**	23	2	**1**	2	2	**102**	100	94	**12**	10	7	**128**	135	105
Total	**3,142**	3,077	3,070	**1,520**	1,504	1,510	**1,477**	1,405	1,345	**188**	171	162	**6,327**	6,157	6,087
Net Income															
Canada	**963**	816	753	**305**	237	175	**433**	445	332	**(23)**	175	14	**1,678**	1,673	1,274
United States	**125**	110	94	**10**	(17)	(44)	**346**	333	273	**(9)**	4	35	**472**	430	358
Other countries	**111**	56	67	**5**	7	6	**73**	54	86	**61**	86	(10)	**250**	203	149
Total	**1,199**	982	914	**320**	227	137	**852**	832	691	**29**	265	39	**2,400**	2,306	1,781
Average Assets															
Canada	**105,517**	98,787	91,717	**3,708**	3,465	3,245	**94,255**	78,555	76,433	**(1,530)**	(3,397)	(3,968)	**201,950**	177,410	167,427
United States	**21,055**	17,895	16,046	**3,345**	3,671	3,741	**45,402**	40,000	48,431	**5,819**	7,177	8,404	**75,621**	68,743	76,622
Other countries	**446**	444	283	**8**	9	29	**24,191**	23,136	19,554	**944**	50	51	**25,589**	23,639	19,917
Total	**127,018**	117,126	108,046	**7,061**	7,145	7,015	**163,848**	141,691	144,418	**5,233**	3,830	4,487	**303,160**	269,792	263,966

Personal and Commercial Client Group – Canada

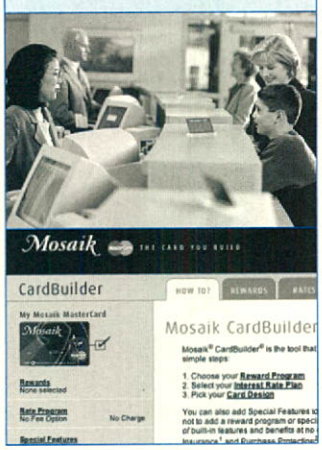


Robert W. Pearce
President and Chief Executive Officer, Personal and Commercial Client Group – Canada

Group Description

Personal and Commercial Client Group Canada (P&C Canada), working together with BMO's other groups, serves the financial needs of more than seven and a half million Canadians. We offer a full range of products and services through almost 1,000 BMO Bank of Montreal traditional and instore branches, telephone banking, online banking at bmo.com, licensed insurance agents and our network of almost 2,000 automated banking machines.

Our personal and commercial banking business is among the five largest in Canada. BMO is well positioned in an increasingly competitive environment where Canadians can choose from among the products and services of traditional banks, credit unions and trust companies as well as other competitors such as direct banks, mortgage and deposit brokers, financial planners and mutual fund companies.



Vision

Our goal is to be the only financial services provider our personal and commercial customers will ever need. This goal will be reached by providing exceptional transactional sales and service, and by delivering a customer service experience that is proactive and advice-based. Our comprehensive and customized products and services will continue to help our customers better manage all aspects of their financial affairs.

Strategies

- Continuously invest to provide innovative products, pricing and offerings to serve our personal and independent business banking customers. Designated bankers will be assigned to customers to provide them with proactive advice, support and solutions to help them better manage their payment, financing and investing needs.
- Continue to be a leading provider of financial services to the commercial marketplace by providing a full suite of products and services, tailored to customer needs, through knowledgeable and experienced relationship managers.
- Invest in technology and simplify sales and fulfilment processes to improve our customer service experience, increase frontline capacity and improve operational and sales effectiveness.
- Continue investing to upgrade and expand our distribution network.

Our Lines of Business

Personal Financial Services provides solutions for customers' everyday banking, financing, investing, credit card and insurance needs. We serve more than 20% of Canadian households. Our national, fully coordinated, multi-channel distribution system offers customers convenience and choice in where, when and how they do their banking.

Commercial Financial Services provides our business clients – independent businesses, small and medium-sized enterprises and mid-market banking clients – with a full range of banking products and services. Our specialized relationship managers deliver a full suite of integrated commercial and capital markets products and financial advisory services.

Strengths

- Strong competitive position in Commercial Banking, reflected in a number two position in business banking market share.
- A full range of everyday banking and payment capabilities, including our unique Mosaik MasterCard credit card offering and exclusive customer loyalty programs. Mosaik MasterCard is the only credit card to provide an exclusive preferred redemption offer with WestJet Airlines Ltd.
- Superior risk management capabilities that allow our customers to rely on us to deliver consistent financing solutions in all economic conditions.
- Solid customer data management capabilities and tailored offerings that provide customers with an effective referral program.
- Strong position in the electronic transaction processing market through Moneris®[6] Solutions, our joint venture with RBC Financial Group®[7], which has more than a 40% share of the Canadian market.
- Top-tier organizational and managerial effectiveness. Higher employee engagement and satisfaction scores in our annual employee surveys confirm our success in attracting and retaining employees.
- Reliable technology platform that facilitates efficient sales and service across all channels.

Challenges

- Customer alternatives expanded as competitors continue to focus on improving their personal and commercial banking market position.
- Continued pressure on margins due to growing price-based competition.
- Increasing competition to hire and retain highly qualified employees.
- Heightened regulatory compliance and scrutiny that place greater demands on our resources.

Key Performance Drivers (%)	2005	2004	2003
Personal deposit growth	4.4	6.1	8.3
Commercial deposit growth	11.1	14.2	8.7
Personal loan growth*	9.2	8.5	7.7
Commercial loan growth*	4.3	3.1	4.7
Cash productivity ratio	57.3	60.4	61.4
Revenue growth	7.3	1.7	7.0
Employee engagement index**	72	70	68

* Includes acceptances and securitized loans.

** Source: BMO's Annual Employee Survey, conducted by Burke Inc., an independent research company.

2005 Group Objectives and Achievements

Continue to focus on revenue growth while building our distribution capabilities.

- Revenue grew by a solid 7.3%. Despite competitive pressures, our focus on increasing revenues resulted in both strong balance sheet growth and effective spread management. Loans and acceptances, after adding back the effects of securitizations, increased $7.8 billion or 7.9% and personal and commercial deposits grew $2.8 billion or 7.0% from 2004.

Improve our cash productivity ratio by at least 150 bps.

- Our cash productivity ratio improved for the third consecutive year, declining by 310 basis points from 2004, driven by both revenue growth and expense management.

Improve customer loyalty in both the personal and commercial banking segments.

- Our customer loyalty scores, as measured by independent research firms, declined in personal banking and were unchanged in commercial banking in 2005. Improving customer loyalty remains a key focus in 2006 and beyond as we invest in sales force growth and improve our ability to offer relevant, flexible solutions to help our customers better manage their financial affairs.

Maintain our personal banking market share and increase our business banking market share relative to our major competitors.

- Our personal banking market share declined in the first half of 2005 but we were successful in maintaining market share in the second half of the year. Market share declined 7 basis points to 13.04%(1). Our business banking market share increased 7 basis points to 18.82%(1), reflecting our continued strong capabilities in this market as demonstrated by our number two market position.

(1) Market share has been restated to account for competitor restatements.

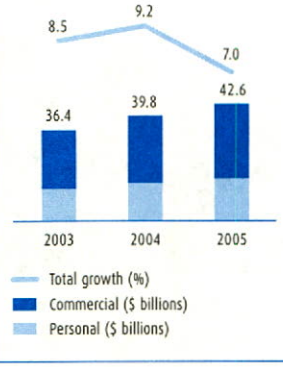
Introduce further enhancements to our sales and service delivery model to better meet the needs of our customers.

- We applied more discipline to our sales management through initiatives such as integrating financial planners into our delivery model and aligning desired customer experience with employee performance measurement and incentives. We also upgraded our technology to streamline workflow and improve the quality of our customer information, allowing us to better recognize and meet the needs of our customers.

Everyday Priorities for 2006

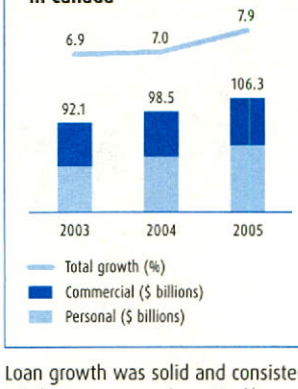
- Enhance the quality of sales and service delivery to build lasting relationships through exceptional service, leading to revenue growth, increased market share and improved customer loyalty.
- Simplify processes and enhance technology for front-line sales and service representatives, increasing capacity and effectiveness to improve customer service.
- Continue our track record of improving our cash productivity ratio.
- Invest further in our distribution network, including the replacement of our ABM network.
- Continue expanding programs and offers to meet all of our customers' financial needs.

Deposits and Deposit Growth in Canada



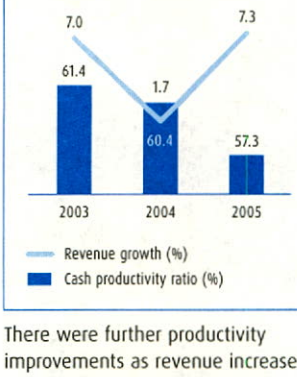
There was continued strong growth in deposits.

Loans and Loan Growth in Canada*



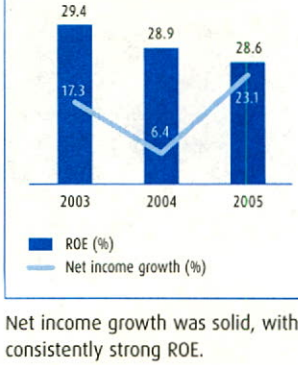
Loan growth was solid and consistent.
*Includes acceptances and securitized loans.

P&C Canada Cash Productivity Ratio and Revenue Growth



There were further productivity improvements as revenue increased and expenses were managed.

P&C Canada Net Income Growth and Return on Equity (ROE)



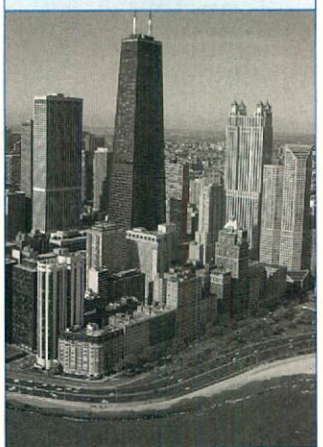
Net income growth was solid, with consistently strong ROE.

Personal and Commercial Client Group – Chicagoland Banking



Frank J. Techar
President and Chief Executive Officer, Harris Bankcorp

Group Description
P&C Chicagoland Banking serves personal and business clients with a full suite of financial products and services. This is done through a community banking model that emphasizes local knowledge and commitment. We focus on customer service, supported by an effective distribution network, disciplined sales management and a premier network of convenient, attractive branches.





Vision

Our goal is to be the leading personal and commercial bank in the U.S. Midwest. Our community banking strategy leverages strong local leaders and a deeply embedded focus on our customers across a full spectrum of products and services, delivered through a convenient and expanding distribution network. This approach underlies our successful growth in the highly competitive and fragmented Chicagoland market and provides us with a strategic advantage for entering new markets.

Strategies

- Develop deep and lasting relationships with our customers by helping them achieve their financial goals and providing exceptional customer service.
- Consolidate our leadership position in the Chicagoland market and significantly increase our presence in other Midwestern states.
- Invest in enhancing our technology infrastructure to support growth.

Our Lines of Business

Chicagoland Banking offers a full range of consumer and business loan and deposit products, including deposit and investment services, mortgages, consumer credit, business lending, cash management and other banking services.

Strengths

- A rich heritage of more than 120 years in the Chicago area, with the established Harris brand and a strong customer service orientation.
- 176 premier branch locations in communities in the Chicago area and 19 locations in Northwest Indiana.
- Deep relationships with local communities, businesses and their leaders that have been forged over many years.
- A community banking business model focused on our customers, with competitive product offerings and strong sales management and marketing capabilities.
- Opportunity to leverage the capabilities and scale of BMO Financial Group.

Challenges

- High level of fragmentation and competition in the Chicagoland market.
- Expansion opportunities in Chicagoland market limited by the rising costs of new branches and the premiums that quality acquisitions command.
- Continuing pressure on net interest margins.
- Significant investments required in our technology infrastructure to support growth.

Key Performance Drivers	2005	2004	2003
Average deposit growth (%)	**9.3**	5.0	6.8
Average loan growth (%)	**22.2**	19.0	25.0
Cash productivity ratio (%)	**69.9**	71.4	74.2
Number of branches	**195**	168	153
Employee engagement index*	**71**	65	65
Secure customer index	**42**	n/m	37
Net promoter score**	**34**	n/m	26

*Source: BMO's Annual Employee Survey, conducted by Burke Inc., an independent research company.

**A measure of the intensity of customer loyalty.

n/m – not measured

2005 Group Objectives and Achievements

Improve our cash productivity by at least 150 bps.

- The cash productivity ratio improved 150 basis points, driven by higher revenues from acquisitions and organic volume growth as well as continued expense management. We improved productivity while funding key initiatives such as acquisitions and the expansion of our branch network.

Expand our branch network by opening five new branches and continuing to pursue acquisitions in Chicago, surrounding states and other high-growth markets. We targeted 192 locations by the end of fiscal 2005, with a goal of 200 branches in Chicago by 2007.

- We opened eight new branches in Chicagoland and acquired Mercantile Bancorp with its 19 branches in Northwest Indiana, expanding the Harris Community Banking network to 195 locations and surpassing our target for 2005. We remain on target to reach 200 locations in Chicagoland and 20 in Northwest Indiana by 2007. Our plan is to use our existing infrastructure and integration capabilities to expand the network to 350 to 400 branches over the next five years.

Provide more seamless customer service and achieve cost efficiencies through the consolidation of our bank charter structure.

- Our charter consolidation took place at the end of May 2005 and was an outstanding success, with no disruption to customer service. We anticipate financial benefits will start to accrue in 2006 as system modifications and business processes become fully integrated.

Everyday Priorities for 2006

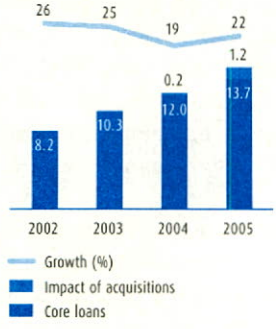
- Focus on revenue growth to improve our productivity.
- Continue to build our branch network in Chicagoland by opening five new branches and exploring acquisition opportunities in the Midwest.
- Continue to refine our customer experience to provide the high customer service levels of a community bank.
- Invest in our strategic infrastructure by refreshing the branch technology platform.

Average U.S. Deposits and Deposit Growth (US$ billions)



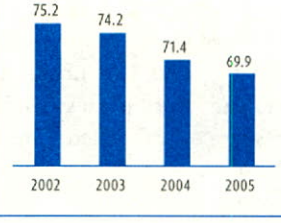
There was solid deposit growth from acquisitions.

Average U.S. Loans and Loan Growth (US$ billions)



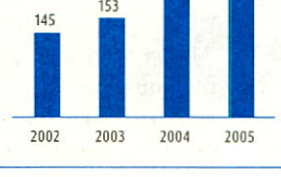
There was continued strong loan growth of US$2 billion per year.

U.S. Cash Productivity Ratio (%)



Productivity improved significantly in the past three years.

Number of Branches



Our branch expansion continued.

Canadian Business Environment and Outlook

The personal and commercial banking environment benefited from favourable economic conditions in 2005, although intense competition and low interest rates maintained pressure on margins. Attractive borrowing costs and rising employment sustained very strong demand for new homes and kept upward pressure on housing prices as residential mortgage volumes continued to grow. Similarly, consumer loan growth maintained strong momentum, also driven by low interest rates and rising demand for household goods. Commercial loans continued to grow in 2005, as rising capacity utilization and high commodity prices spurred investment and very strong corporate cash flow stimulated healthy growth in business deposits.

Looking to 2006, we believe overall economic conditions should remain supportive, although growth in both loans and deposits is likely to moderate. We expect that gradually rising interest rates will likely take some of the buoyancy out of the housing market. As such, both mortgage and consumer loan growth are expected to moderate but remain strong. On the commercial side, we expect a continuation of our customers' need to modernize and expand capacity, supporting continued strong growth in business loans. However, we expect that strengthening investment and slower growth in cash flow are likely to significantly soften growth in business deposits.

U.S. Business Environment and Outlook

Chicago's financial services market is one of the most fragmented in the United States, with more than 250 banks. Harris and the two other largest banks have together held 25% to 30% of the personal and commercial deposit market since 1997. New banks nonetheless continue to enter this market, and many others have begun to roll out significant branch expansions. Others are attempting to capture market share with unique distribution, cut-rate pricing or significantly increased brand marketing.

Chicagoland remains a hotly contested market because of the growth opportunities it presents. While the region has attracted some significant competitors, we plan to continue to expand our business, and therefore expect further margin pressure over the next year. In the longer term, competitive pressures should subside and profitability should improve, allowing the larger players, such as Harris, to reap the benefits of these developments.

We continue to expect the Chicagoland market to grow at a rate consistent with the overall growth in the U.S. economy. Demand for consumer credit should continue to generate healthy profits. In addition, the banking needs of small business clients should increase with an expanding economy, resulting in growth in the volume and complexity of demand for financial services and the creation of new opportunities.

In 2006, we will continue to emphasize expansion in the U.S. Midwest through a combination of organic growth and acquisitions. We will strive to improve our efficiency by focusing on revenue growth and, by building our business around enduring client relationships, continue to enhance our reputation as a high-quality, client-focused bank.

U.S. Operations Financial Results

Net income from U.S. operations represented 10% of total Personal and Commercial Client Group net income for the year, compared with 11% for fiscal 2004. BMO's corporate banking operations in the United States are concentrated among mid-market corporate clients, which BMO manages and reports in our Investment Banking Group operations because of the enhanced opportunities to cross-sell products. BMO's North American peers typically include similar businesses in their personal and commercial banking units. The table below shows the effects of including this U.S.-based mid-market business in Personal and Commercial Client Group on a pro-forma basis and provides more geographic detail on results. The table reflects the inclusion of $432 million ($545 million in 2004) of corporate mid-market revenue and $131 million ($197 million in 2004) of net income in U.S. results for the year. Overall revenues and net income of the mid-market banking unit declined from 2004 due to lower spreads in both corporate banking loans and cash management services. Corporate banking assets continue to grow, while deposits have declined in cash management.

If results of the U.S. mid-market banking unit were included in Personal and Commercial Client Group results, net income from U.S. operations would represent 19% of the group's earnings in the year, compared with 10% as currently reported. U.S.-based revenues, after including the U.S. mid-market banking unit, would be 24% of the group's revenue, compared with 17% as currently reported. The non-interest expense-to-revenue ratio would be 58.8%, compared with 60.2% as currently reported.

Personal and Commercial Client Group adjusted to include U.S.-based Mid-Market Business

(Canadian $ in millions, except as noted)

For the year ended October 31	2005	2004	2003	Change from 2004 $	Change from 2004 %
Canada – revenue	4,319	4,025	3,957	294	7
United States – revenue	1,329	1,397	1,396	(68)	(5)
Total revenue (teb)	5,648	5,422	5,353	226	4
Canada – net income	1,074	872	820	202	23
United States – net income	256	307	309	(51)	(17)
Total net income	1,330	1,179	1,129	151	13
Canada – return on equity (%)	28.6	28.9	29.4		(0.3)
United States – return on equity (%)	10.5	17.3	13.8		(6.8)
Total return on equity (%)	21.6	24.7	22.6		(3.1)
Canada – non-interest expense-to-revenue ratio (%)	57.5	60.6	61.6		(3.1)
United States – non-interest expense-to-revenue ratio (%)	62.9	58.4	58.0		4.5
Total non-interest expense-to-revenue ratio (%)	58.8	60.0	60.7		(1.2)

Personal and Commercial Client Group Financial Results

Personal and Commercial Client Group net income rose $217 million or 22% from the record results of a year ago to $1,199 million. The improvement was driven by strong volume growth and effective cost management, partially offset by lower net interest margin in the United States. P&C Canada's net income in 2005 included a $34 million recovery of prior years' income taxes and a $40 million ($26 million after tax) reduction in credit card fees. This reduction was due to further refinements made to the methodology used to determine the liability associated with our customer loyalty rewards program. In 2004, we recorded $65 million ($42 million after tax) of adjustments to credit card fees to increase the recorded liability because of rising reward redemption rates. Excluding the foregoing adjustments, net income for 2005 rose $167 million or 16%.

Revenue increased $339 million or 7% to $5,216 million. In Canada, there was strong volume growth across most products, including revenue from the sale of term investment products and mutual funds as well as securitization activities. The lower card fees adjustment in 2005 also contributed to revenue growth. These factors were partially offset by a small decline in P&C Canada's net interest margin. In the United States, higher revenues were due to robust consumer and small business loan growth and acquisitions, partially offset by the impact of lower net interest margin. The weaker U.S. dollar lowered revenue growth by $73 million, but this effect was offset by acquisitions, which contributed $75 million to revenue growth.

In Canada, revenue growth in the personal banking segment was led by the sale of term and mutual fund products, and strong mortgage and loan growth and insurance income, partially offset by lower net interest margin. In the commercial banking segment, revenue growth was attributable to improved loan volumes, particularly strong deposit growth and improved net interest margin.

The group's net interest margin fell 6 basis points, with a more pronounced decline in the United States. In Canada, net interest margin was reduced by the continuing shift in customer preferences toward lower-spread products and by the effects of the competitive low interest rate environment. In the United States, net interest margin fell 31 basis points due to competitive pressures on loan pricing and the impact of lower investment rates earned on longer-term liabilities. These factors were mitigated by growth in higher-spread business loans and growth and pricing actions in certain deposits categories. In addition, since asset balances comprise the denominator in the net interest margin calculation, and since P&C Chicagoland Banking's loan growth has exceeded its deposit growth over time, its net interest margin has been negatively affected.

Non-interest expense increased $65 million or 2% to $3,142 million, due to continued investment in our distribution network in Canada and to acquisitions in the United States. The incremental impact of acquired businesses contributed $51 million to expense growth. This was offset by the $53 million effect of the weaker U.S. dollar. However, our U.S. business also incurred approximately $20 million of costs to integrate new businesses and effect the consolidation of 26 community bank charters into a single charter. This effort is expected to contribute significantly to superior customer experiences and to produce cost savings in 2006 and beyond.

The group's productivity ratio improved 290 basis points to 60.2%. This progress follows a 110 basis point improvement in 2004, as revenue growth outpaced expense growth in both periods. The productivity improvement was more pronounced in Canada, as the improvement in the U.S. productivity ratio was lessened by the expenses associated with integrating acquired businesses and consolidating bank charters.

Personal and Commercial Client Group ($ millions, except as noted)

Total Reported				Change from 2004	
As at or for the year ended October 31	**2005**	2004	2003	$	%
Net interest income (teb)	**3,561**	3,352	3,230	**209**	**6**
Non-interest revenue	**1,655**	1,525	1,549	**130**	**9**
Total revenue (teb)	**5,216**	4,877	4,779	**339**	**7**
Provision for credit losses	**299**	299	298	**–**	**–**
Non-interest expense	**3,142**	3,077	3,070	**65**	**2**
Income before income taxes and non-controlling interest in subsidiaries	**1,775**	1,501	1,411	**274**	**18**
Income taxes (teb)	**576**	518	493	**58**	**11**
Non-controlling interest in subsidiaries	**–**	1	4	**(1)**	**(100)**
Net income	**1,199**	982	914	**217**	**22**
Amortization of intangible assets (after tax)	**34**	33	30	**1**	**6**
Cash net income	**1,233**	1,015	944	**218**	**22**
Net economic profit	**667**	592	520	**75**	**13**
Return on equity (%)	**22.7**	24.8	23.0		**(2.1)**
Cash return on equity (%)	**23.3**	25.6	23.8		**(2.3)**
Non-interest expense-to-revenue ratio (%)	**60.2**	63.1	64.2		**(2.9)**
Cash non-interest expense-to-revenue ratio (%)	**59.4**	62.3	63.6		**(2.9)**
Average net interest margin (%)	**2.80**	2.86	2.99		**(0.06)**
Average common equity	**5,191**	3,912	3,920	**1,279**	**33**
Average assets	**127,018**	117,126	108,046	**9,892**	**8**
Risk-weighted assets	**85,012**	76,842	71,010	**8,170**	**11**
Average loans and acceptances	**121,240**	112,693	104,286	**8,547**	**8**
Average deposits	**61,200**	58,210	55,620	**2,990**	**5**
Assets under administration	**11,415**	10,955	11,295	**460**	**4**
Full-time equivalent staff	**18,641**	18,130	17,931	**511**	**3**

P&C Canada Reported				Change from 2004	
For the year ended October 31	**2005**	2004	2003	$	%
Total revenue (teb)	**4,319**	4,025	3,957	**294**	**7**
Provision for credit losses	**269**	271	271	**(2)**	**(1)**
Non-interest expense	**2,483**	2,440	2,437	**43**	**2**
Net income	**1,074**	872	820	**202**	**23**
Non-interest expense-to-revenue ratio (%)	**57.5**	60.6	61.6		**(3.1)**
Average net interest margin (%)	**2.67**	2.69	2.83		**(0.02)**
Average assets	**105,963**	99,231	92,000	**6,732**	**7**
Average deposits	**42,554**	39,764	36,427	**2,790**	**7**

P&C Chicagoland Banking Reported				Change from 2004	
For the year ended October 31	**2005**	2004	2003	$	%
Total revenue (teb)	**897**	852	822	**45**	**5**
Provision for credit losses	**30**	28	27	**2**	**7**
Non-interest expense	**659**	637	633	**22**	**3**
Net income	**125**	110	94	**15**	**13**
Non-interest expense-to-revenue ratio (%)	**73.4**	74.8	77.0		**(1.4)**
Average net interest margin (%)	**3.48**	3.79	3.91		**(0.31)**
Average assets	**21,055**	17,895	16,046	**3,160**	**18**
Average deposits	**18,646**	18,446	19,193	**200**	**1**

Private Client Group



Gilles G. Ouellette
President and Chief Executive Officer, Private Client Group, BMO Financial Group and Deputy Chair, BMO Nesbitt Burns

Group Description
Private Client Group (PCG) brings together all of BMO Financial Group's wealth management businesses. Operating under the BMO brand in Canada and Harris in the United States, PCG serves a full range of North American client segments, from mainstream to ultra-high net worth, as well as select institutional market segments. We offer our clients a broad range of wealth management products and services, including full-service and direct investing, private banking and investment products.



Vision

To be a leader in providing wealth management solutions in select North American markets, helping our clients to accumulate, protect and grow their assets.

Strategies

- Build deep and lasting client relationships by delivering exceptional client service and award-winning offerings.
- Leverage our leadership positions to accelerate growth in existing Canadian and U.S. markets.
- Introduce wealth management offerings in select new markets where we have a competitive advantage.
- Continue to improve the profitability of our businesses.

Our Lines of Business

Full-Service Investing offers a comprehensive range of investment and wealth advisory services through BMO Nesbitt Burns. We are focused on delivering highest-quality services and customized advice to our clients.

North American Direct Investing operates as BMO InvestorLine in Canada and, until its sale in October 2005, operated as Harris*direct* in the United States. We provide a self-guided investment experience for the knowledgeable self-directed investor. Our innovative solutions help our clients through a disciplined approach to investing.

North American Private Banking operates as BMO Harris Private Banking in Canada and Harris Private Bank™[1] in the United States. We offer integrated trust, investment management, banking and financial planning services to high and ultra-high net worth clients. Using a client-centred advisory approach, we deliver solutions through a complete range of financial products and services.

Investment Products includes BMO Mutual Funds, Guardian Group of Funds, Harris Insight Funds®[1] and BMO Term Investments. We assist retail and commercial clients with investment and retirement planning by providing well-diversified investment products and solutions through multiple distribution channels. Investment Products also provides institutional money management services to external and internal clients through Jones Heward Investment Counsel and Harris Investment Management.

Strengths

- Award-winning product offerings and industry-recognized leadership in client service.
- Strategic foothold in selected high-growth wealth markets in the United States with physical presence in U.S. markets covering more than 20% of households that have more than one million dollars in investable assets.
- Access to BMO's broad client base in Canada and the United States.
- Prestige, recognition and trust of the BMO, BMO Nesbitt Burns and Guardian brands in Canada and the Harris brand in the United States.

Challenges

- Sustaining revenue growth in changing economic and political landscapes that affect market conditions and investor confidence levels.
- Accelerating organic growth and improving profitability in the United States.
- Driving further enhancements in our operational efficiencies in both Canada and the United States.

Key Performance Drivers	2005	2004	2003
Increase in assets under management (%) (1)	**10.9**	9.8	11.7
Increase in assets under management and administration and term deposits (%) (1) (2)	**8.6**	4.1	14.7
Revenue per full-time employee ($ thousands) (3)	**417**	380	333
Direct brokerage average daily trades	**21,564**	21,518	18,367

(1) Excludes the impact of changes in the Canadian/U.S. dollar exchange rate.
(2) Excludes the 2004 exit of sub-custodial assets having minimal revenue and the 2005 impact of the sale of Harris*direct*.
(3) Excluding $74 million of gains on asset sales in 2005.

2005 Group Objectives and Achievements

Continue to enhance client offerings and deepen client relationships.

- BMO Nesbitt Burns introduced the Architect Program, a unified managed account program that creates customized portfolios for clients, combining separately managed accounts, mutual funds, exchange-traded funds and alternative investment products into a single account. This program is the first of its kind in Canada.
- Award-winning leadership in client services:
  - BMO InvestorLine was *The Globe and Mail*'s choice as best online broker for the fourth consecutive year.
  - BMO Harris Private Banking was selected Best Private Bank in Canada in *Euromoney Magazine*'s 2005 Global Survey of private banking services for the second consecutive year.
  - Harris Private Bank was ranked among the top 10 private banks in the U.S. market in *Euromoney Magazine*'s 2005 Global Survey.

Optimize our business model through specific revenue-generating initiatives and ongoing expense management.

- Focused management of non-revenue-based costs resulted in low expense growth of 1% in contrast to strong revenue growth of 10% (6% excluding asset sales).
- Refined product offerings and streamlined operations, which contributed to net income growth of 41% (26% excluding asset sales).
- Sold Harris*direct*, allowing BMO to redeploy capital to higher-return businesses.
- BMO Mutual Funds and Guardian Group of Funds outperformed the mutual fund industry with annual net sales exceeding the industry average.
- BMO Term Investments introduced the BMO Dividend Fund Linked GIC, the first GIC of its kind offered by a major Canadian bank.
- BMO Harris Private Banking introduced the enCircle program that offers a range of solutions to mature clients, from bill payments and investment management to estate planning and home healthcare education.

Continue to focus on the effectiveness of our sales force.

- In Canada, maintained momentum of referral activity within PCG and between PCG and our retail partner, Personal and Commercial Client Group (P&C). Referral activity with P&C increased by nearly one-third over last year.
- In the United States, introduced a successful new referral program that exceeded management's expectations.

Improve our cash productivity ratio by at least 150 bps.

- Cash productivity ratio improved by 580 basis points, bringing the three-year improvement in the cash productivity ratio to 1,570 basis points.

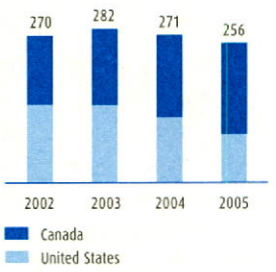
Other Achievements

- The BMO Dividend Fund was named the 2004 Canadian Dividend Fund of the year at the 2005 Canadian Investment Awards.
- Fullgoal Fund Management Company Ltd. was granted a licence to manage corporate pension plan assets in China. Fullgoal is one of only 29 mutual fund companies and one of only three foreign financial institution joint ventures currently licensed to manage such plans.
- BMO Nesbitt Burns established two new partnerships with professional service providers to offer complex estate planning and tax advisory services.
- Guardian Group of Funds has nearly tripled its assets and BMO Mutual Funds has increased its assets by over 54% from 2001, while total industry assets grew 30% over the same period.

Everyday Priorities for 2006

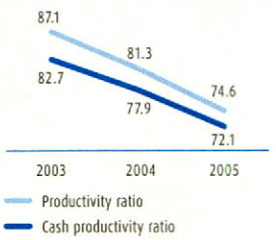
- Deepen client relationships and enhance our product offerings.
- Drive revenue growth by expanding our sales force in key businesses and continuing to improve sales force productivity.
- Accelerate U.S. growth by increasing our share of our existing clients' investable assets and by leveraging BMO's U.S. expansion strategy.
- Continue to improve our cash productivity ratio through revenue growth and expense management initiatives.

Assets under Management and Administration including Term Deposits ($ billions)



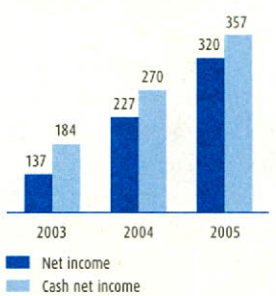
Assets declined, but increased excluding the effects of the weaker U.S. dollar and the sale of Harris*direct*.

Productivity Ratio and Cash Productivity Ratio (%)



Productivity improved sharply in 2005 and 2004.

Net Income and Cash Net Income ($ millions)



Net income again reached record levels in 2005.

Canadian Wealth Management Market Share (where available)



Our share of an expanding wealth management market continues to increase.

Business Environment and Outlook

Overall, the investment climate in 2005 was favourable, characterized by steady improvement in equity markets over the prior year driven in part by higher oil prices. As a result, client trading activity increased moderately from 2004. The favourable environment also translated into strong growth in managed assets, which increased fee-based revenue for the year. A slight improvement in the interest rate environment produced a moderate increase in the net interest margin on term investments.

The impact of natural disasters and higher energy prices slowed U.S. economic growth in 2005. In 2006, we anticipate healthy GDP growth in Canada and the United States. The Federal Reserve raised interest rates throughout 2005 and the Bank of Canada began raising interest rates later in the year; both are expected to continue raising rates early in 2006. Equity markets are expected to remain solid, which should translate into continued growth in managed asset balances. Long-term trends remain favourable for wealth management services and should result in continued growth.

Private Client Group Financial Results

Private Client Group net income reached a record $320 million, an increase of $93 million or 41% over 2004. Higher earnings were achieved primarily through strong growth in operating revenues along with the effects of ongoing expense management initiatives. Results also benefited from the gain on sale of Harris*direct*, the group's U.S. direct investing operation, of $49 million ($18 million after tax) and the gain on sale of TSX common shares of $25 million ($16 million after tax). Adjusting for the impact of the foregoing items, net income would have increased $59 million or 26% from the then-record results of 2004.

Revenue grew $185 million or 10% to $2,036 million. Successful revenue-generating initiatives and favourable market conditions drove higher non-interest revenue in full-service investing and the mutual fund businesses. Net interest income increased due in part to improved net interest margin on term investment products, compensating for relatively flat demand. Revenue included $74 million of gains on asset sales, but the weaker U.S. dollar reduced revenue growth by $47 million, particularly in our direct investing and private banking businesses.

Non-interest expense increased $16 million or 1% to $1,520 million. The marginal increase in expenses contrasted favourably with the 11% growth in non-interest revenue (5% growth excluding the gain on asset sales). Expenses in the prior year included $20 million of severance and other business optimization costs. The group's productivity ratio improved 670 basis points from a year ago, but improved 380 basis points excluding the gain on asset sales. The weaker U.S. dollar reduced expenses by $39 million or 2.6%.

Private Client Group ($ millions, except as noted)

Reported				Change from 2004	
As at or for the year ended October 31	2005	2004	2003	$	%
Net interest income (teb)	577	533	559	44	9
Non-interest revenue	1,459	1,318	1,175	141	11
Total revenue (teb)	2,036	1,851	1,734	185	10
Provision for credit losses	4	5	6	(1)	(14)
Non-interest expense	1,520	1,504	1,510	16	1
Income before income taxes	512	342	218	170	50
Income taxes (teb)	192	115	81	77	68
Net income	320	227	137	93	41
Amortization of intangible assets (after tax)	37	43	47	(6)	(13)
Cash net income	357	270	184	87	32
Net economic profit	188	104	4	84	81
Return on equity (%)	20.0	14.4	7.9		5.6
Cash return on equity (%)	22.4	17.2	10.7		5.2
Non-interest expense-to-revenue ratio (%)	74.6	81.3	87.1		(6.7)
Cash non-interest expense-to-revenue ratio (%)	72.1	77.9	82.7		(5.8)
Average net interest margin (%)	8.19	7.46	7.97		0.73
Average common equity	1,582	1,557	1,689	25	2
Average assets	7,061	7,145	7,015	(84)	(1)
Risk-weighted assets	4,326	5,518	5,691	(1,192)	(22)
Average loans and acceptances	4,907	4,682	4,428	225	5
Average deposits	42,666	43,003	42,429	(337)	(1)
Assets under administration	134,093	156,650	170,255	(22,557)	(14)
Assets under management	87,382	79,939	75,900	7,443	9
Full-time equivalent staff	4,645	4,757	4,968	(112)	(2)

U.S. Business Select Financial Data (US$ millions)				Change from 2004	
For the year ended October 31	2005	2004	2003	$	%
Total revenue	448	425	399	23	5
Non-interest expense	417	443	443	(26)	(6)
Net income	10	(11)	(30)	21	+100
Cash net income	39	20	1	19	95
Average assets	2,754	2,796	2,612	(42)	(2)

All amounts in the paragraphs that follow are stated in U.S. dollars.

Net income from U.S. operations was $10 million, an improvement of $21 million from 2004, including the $15 million after-tax gain on the sale of Harris*direct*. Revenue of $448 million increased $23 million, but declined by $18 million excluding the $41 million gain on sale of Harris*direct*, as lower commission rates in direct investing more than offset fee-based revenue growth in the group's other U.S. businesses. Non-interest expense decreased $26 million due to lower revenue-based costs and the benefit of ongoing expense management initiatives. The prior year included $10 million of severance and other business optimization costs.

On October 6, 2005, BMO announced the completion of the sale of its U.S. direct investing operation, Harris*direct*, to E*TRADE Financial Corporation. Harris*direct*'s contribution to PCG's 2005 results included: $209 million of revenue, $200 million of non-interest expense, $4 million of net loss and $23 million of cash net income in fiscal 2005. The foregoing amounts include the $41 million gain and associated $15 million after-tax gain on sale. Included in the gain was a $25 million cost for the estimated reimbursement by Harris*direct* of mutual fund program fees related to our Harris Insight Funds.

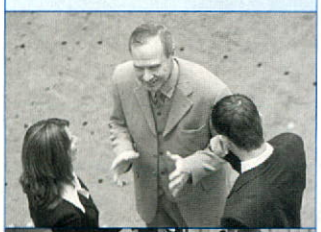
Investment Banking Group



Yvan J.P. Bourdeau
President and Chief Operating Officer, BMO Nesbitt Burns

Group Description
Investment Banking Group (IBG) combines all of the businesses serving corporate, institutional and government clients. In Canada, operating under the BMO Nesbitt Burns brand, our client base comprises large corporations and institutions across a broad range of industry sectors. In the United States, operating under the Harris Nesbitt brand, we serve corporate and institutional clients in selected sectors. IBG also serves institutional and government clients in the United Kingdom, Europe and Asia.

We offer clients complete financial solutions across the entire balance sheet, including public and private debt and equity underwriting, corporate lending, securitization, cash management, foreign exchange and trade finance. The group also offers leading financial advisory services in mergers and acquisitions and restructurings, while providing investing clients with industry-leading research, sales and trading services.





Vision
To be recognized by clients and shareholders as the best and most disciplined integrated North American investment and corporate bank in our markets.

Strategies
- Continue to reinforce our leading positions in Canada.
- Accelerate growth in the United States.
- Continuously improve the profitability of client relationships.

Our Lines of Business

Investment and Corporate Banking provides a full suite of financial products and services to our clients. Services include strategic advice on mergers and acquisitions, restructurings and recapitalizations, as well as providing valuation and fairness opinions. We provide capital-raising services through debt and equity underwriting. We also provide a full range of loan and debt products, balance sheet management solutions and cash management services.

Capital Markets provides integrated debt, currency, interest rate, credit and commodity solutions to targeted wholesale, commercial and retail clients. We also provide efficient funding and liquidity management to BMO Financial Group and its clients.

Securitization and Credit Investment Management offers issuers and investors products and services that use credit as a tool for asset management and funding alternatives.

Equity Division offers a comprehensive suite of Canadian equity products globally. These products are delivered through our top-tier research, sales and trading capabilities, and are tailored to our clients' needs. We continue to maintain and enhance our leadership position in Canada, while selectively expanding our product base in the United States.

The **International** line of business provides trade finance and risk mitigation services to North American corporate and commercial clients in support of their international business activities. We also offer a wide range of banking and other operating services to international and domestic financial institutions.

Merchant Banking operates through BMO Halyard Partners and BMO Equity Partners. We source, structure and finance private equity investments, primarily in North America.

Strengths
- Well-established franchise with a leadership position in certain industries and products and a reputation for quality advice.
- Top-tier Canadian equity research, sales and trading capabilities.
- Largest presence of any Canadian investment and corporate bank in the U.S. Midwest.
- Cross-border capabilities with the ability to leverage North American expertise.

Challenges
- Mature Canadian market.
- Highly competitive U.S. investment banking market.
- Competitive credit environment.
- Rising interest rates and flattening yield curve.

Key Performance Drivers	2005	2004	2003
Equity value block trading ranking	#4	#1	#1
Equity research ranking (Brendan Wood International)	#1	#1	#1
Canadian securitization* ranking	#1	#1	#1

*Asset-backed commercial paper conduit outstandings as at September 30.

2005 Group Objectives and Achievements

Improve client alignment to realize all revenue opportunities.

- Implemented an integrated sector and product coverage model to improve penetration of the U.S. client base.

Optimize risk-taking to maximize returns.

- Implemented a number of initiatives to align risk management activities.
- Clearly established our risk parameters and tolerances to align with business growth strategies.

Drive new product development.

- Implemented a new product approval process to increase speed to market of new product initiatives.
- Formed a structured equity derivatives group to focus on the creation and marketing of equity derivative products and solutions (including retail equity-linked notes) for institutions, corporations and high net worth individuals across North America.
- Launched eFXpedite, an online foreign exchange trading system that lets customers execute trades over the Internet and access foreign exchange prices in real time.

Improve our cash productivity ratio by at least 150 bps.

- Our cash productivity ratio deteriorated by 320 basis points due primarily to below-target revenue growth and a shift in revenue mix whereby growth occurred in businesses with higher variable costs. Investment Banking Group's productivity ratio was ranked second in its Canadian peer group for 2005.

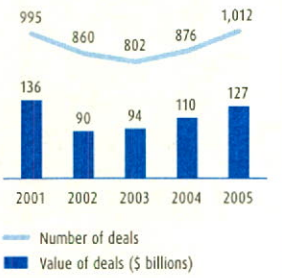
Other Achievements

- Record net income in 2005.
- Expanded and upgraded IBG's U.S. talent through a number of key hires in our mergers and acquisitions, commodity derivatives, and equity research and sales groups in the United States.
- Ranked Top Overall Equity Research team in Canada in the Brendan Wood International Survey for the 25th consecutive year.
- Expanded our real estate investment and corporate banking group within Canada. This broadens and deepens our ability to provide a full range of products and services to public and private real estate companies and to major pension funds with real estate portfolios.
- First and only Canadian bank to be awarded a local currency banking licence in Guangzhou, China.

Everyday Priorities for 2006

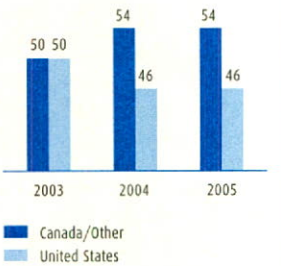
- Continue focus on integrated coverage to bring the best solutions to our clients.
- Refine sector focus to match product and service capabilities in the United States to high-growth opportunities.
- Develop U.S. investor strategy to accelerate growth of this business.
- Improve our cash productivity ratio.
- Implement high-value initiatives that build on both existing expertise and businesses and new business ideas.

Canadian Mergers and Acquisitions Market (for the 12 months ended September 30)



The mergers and acquisitions market has continued to improve.

IBG Revenue by Location (%)



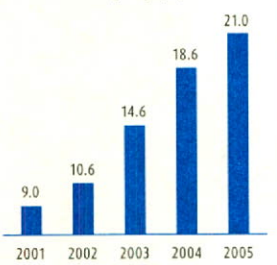
U.S. growth has stabilized but remains a priority.

North American Equity Underwriting – Canadian Issuers ($ billions)



Our share of equity underwriting remains high.

Return on Equity (%)



ROE has grown steadily.

Business Environment and Outlook

Market conditions were mixed in 2005, characterized by high price volatility in the energy sector, favourable capital markets activity, a weak U.S. dollar, moderate economic growth, rising short-term interest rates primarily in the United States and the resulting flatter yield curve. This contributed to improvements in trading revenues, merger and acquisition activity and securities trading commissions. The less than favourable interest rate environment compressed spreads in our interest-rate-sensitive businesses and the weak U.S. dollar lowered revenues. Commercial and industrial loan demand continued to strengthen in 2005 in both Canada and the United States. The group continued to experience a very competitive environment in the United States, where margins have been under pressure.

Looking forward, further customer consolidation and new trading technologies are expected to continue to put downward pressure on equity trading commissions. We expect that rising short-term interest rates and the resulting flattening of the yield curve will continue to challenge our interest-rate-sensitive businesses, although the rate changes in the United States should be more modest than in 2005. Loan growth is expected to continue to increase after several years of

decline, although pricing will remain competitive, particularly in the United States. Increasing our fee-based and advisory revenues continues to be a focus in 2006 but will depend on the general business climate, inflationary pressure and the impact of record energy prices.

Investment Banking Group Financial Results

Investment Banking Group net income rose $20 million to a record $852 million. Performance in both 2005 and 2004 was affected by significant items. Results in 2005 included a $44 million ($37 million after tax) gain recognized on restructuring VIEs and a $32 million recovery of prior years' income taxes. Results in 2004 included the $38 million after-tax impact of amounts recovered on a loan that had previously been written off and $44 million ($29 million after tax) of interest expense on the unwinding of hedge contracts associated with fixed income investment securities that were sold. Adjusting for the foregoing items in both periods, net income would have decreased by $40 million. In 2005, net investment securities gains were increased by the $50 million impact of gains recognized on a change in accounting for merchant banking investments and by the group's $25 million share of the gain on sale of TSX common shares; however, net gains were also high in 2004, and increased by only $4 million to $143 million in 2005.

Revenue in fiscal 2005 declined $27 million or 1% to $2,741 million. The weaker U.S. dollar lowered revenue by $110 million or 4%. Improved non-interest revenues were more than offset by reduced net interest income. Higher non-interest revenue was largely due to the revenue recognized on restructuring VIEs and significantly higher trading revenue. Commodities trading revenue was up appreciably due to high volatility and active markets. Interest rate trading revenues were up strongly and foreign exchange trading revenues also rose, while equity trading revenues declined. Merger and acquisition fees were sharply higher in a strong market and commission revenues also improved. Equity and debt underwriting fees were both down slightly relative to a strong 2004. Net interest income declined due to compressed spreads in our interest-rate-sensitive businesses. This was largely due to the rising short-term interest rate environment, the flatter yield curve, lower spreads on corporate loans and our strategy of reducing non-core assets. Higher funding costs of our increased commodity and equity trading businesses also contributed to the decline in net interest income.

The provision for credit losses was $98 million in fiscal 2005, compared with $138 million in 2004. The reduction was due to lower expected credit losses. Results in 2004 included a $39 million recovery on a loan that was previously written off. BMO generally charges the client operating groups with expected credit losses, as explained on page 57; however, IBG was credited with this recovery in 2004 because the loss on the loan in 2001 was not subject to our expected loss provisioning methodology at the time.

Non-interest expense was $1,477 million, up $72 million or 5%, due primarily to higher performance-based compensation. The group's fee-based revenues, which typically have relatively higher variable costs, were strong relative to 2004. Revenues in interest-rate-sensitive businesses, which typically have relatively lower variable costs, were down appreciably in 2005. The weaker U.S. dollar reduced expenses by $45 million or 3%.

Investment Banking Group ($ millions, except as noted)

Reported				Change from 2004	
As at or for the year ended October 31	2005	2004	2003	$	%
Net interest income (teb)	965	1,260	1,344	(295)	(23)
Non-interest revenue	1,776	1,508	1,244	268	18
Total revenue (teb)	2,741	2,768	2,588	(27)	(1)
Provision for credit losses	98	138	231	(40)	(29)
Non-interest expense	1,477	1,405	1,345	72	5
Income before income taxes	1,166	1,225	1,012	(59)	(5)
Income taxes (teb)	314	393	321	(79)	(20)
Net income	852	832	691	20	3
Amortization of intangible assets (after tax)	2	1	1	1	55
Cash net income	854	833	692	21	2
Net economic profit	417	358	187	59	16
Return on equity (%)	21.0	18.6	14.6		2.4
Cash return on equity (%)	21.0	18.7	14.6		2.3
Non-interest expense-to-revenue ratio (%)	53.9	50.8	52.0		3.1
Cash non-interest expense-to-revenue ratio (%)	53.9	50.7	52.0		3.2
Average net interest margin (%)	0.59	0.89	0.93		(0.3)
Average common equity	3,967	4,382	4,637	(415)	(9)
Average assets	163,848	141,691	144,418	22,157	16
Risk-weighted assets	57,685	50,814	50,823	6,871	14
Average loans and acceptances	48,349	43,454	48,225	4,895	11
Average deposits	71,883	67,369	59,136	4,514	7
Assets under administration	57,694	58,026	71,098	(332)	(1)
Assets under management	21,871	18,761	20,013	3,110	17
Full-time equivalent staff	2,156	2,129	2,141	27	1

U.S. Business Select Financial Data (US$ millions)				Change from 2004	
For the year ended October 31	2005	2004	2003	$	%
Total revenue	1,037	977	901	60	6
Non-interest expense	519	518	444	1	–
Net income	284	251	190	33	13
Average assets	37,484	30,440	33,747	7,044	23

The group's productivity ratio deteriorated 310 basis points to 53.9%. The aforementioned shift in the business mix favouring businesses with relatively higher variable costs affected the productivity ratio in 2005. Although the group's productivity ratio deteriorated, it was the second best of its Canadian peer group in 2005.

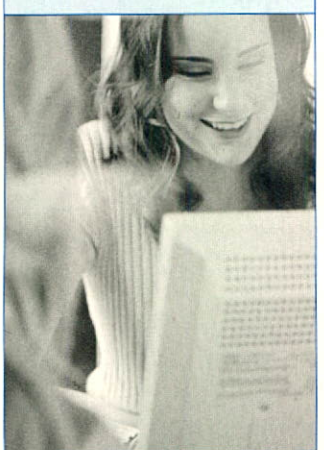
Net income from U.S. operations represented 41% of the group's net income in 2005, comparable to 40% in 2004. Our U.S. investment banking operations are primarily directed at mid-market corporations having revenues that range from US$50 million to US$1 billion. Overall revenues and net income of the mid-market banking unit declined from 2004 due to lower spreads in both corporate banking loans and cash management services. Corporate banking assets continue to grow, while deposits have declined in cash management. In 2005, the revenue from our mid-market portfolio represented 16% of total group revenue and 34% of our U.S. revenue. Often, such activities are included in personal and commercial banking units by our North American peers. Pro-forma results, reflecting our U.S.-based mid-market business as part of Personal and Commercial Client Group, are included in that group's section of the MD&A on page 48.

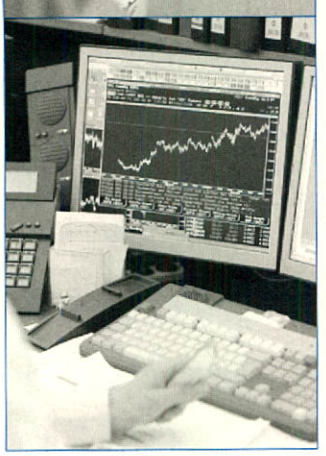
Corporate Support, including Technology and Solutions



Lloyd F. Darlington
President and Chief Executive Officer, Technology and Solutions

Group Description
Technology and Solutions manages, maintains and provides governance over information technology, operations services, real estate and sourcing for BMO Financial Group. We focus on enterprise-wide priorities that improve service quality and efficiency to deliver an excellent customer experience.





Technology and Solutions

Vision
To be a critical contributor in propelling BMO to be the top-performing financial services organization in North America.

2005 Group Objectives and Achievements

Continue to realize improvements in service quality and efficiency in alignment with BMO's strategy.

- Created a single Product Operations organization by unifying groups from across the enterprise to support all of BMO's customer-facing lines of business. Product Operations focuses on providing excellent customer service, and has deployed a quality program to improve service and productivity.
- Supported Harris Bank in consolidating more than 80 different processing systems across 26 bank charters to form one charter, Harris N.A. The result is a more powerful technology infrastructure that streamlines interactions between branches and employees, and provides customers with improved access to service and greater flexibility in product choices.
- Became the first Canadian organization to be assessed at Level 3 of the Software Engineering Institute's CMMI software engineering model. This is a testament to our commitment to deliver the highest-quality business solutions in the most efficient and cost-effective manner.
- Became the first organization in Canada to be awarded BS7799 certification by the British Standards Institution for meeting the highest international standard for operating an information security management system. This accolade recognizes best practices for personnel security, physical and environmental security, communications and operations management, business continuity and compliance.
- Judged "best-in-class" for procurement practices relative to our Canadian financial services peers in an Assessment of Excellence in Procurement benchmarking study conducted by an independent agency.
- Aggressively reduced BMO's premises costs by reducing our use of office space by more than 300,000 square feet, in part through the sale and leaseback of BMO's holdings in Chicago and Calgary.
- Entered into an agreement with Bell Canada to implement an Internet Protocol Communications network to service our 1,100 branches across Canada. This will enhance our customers' experience and deliver improved network reliability, scalability and cost efficiencies.
- Construction of the Barrie Computer Centre on track for occupancy in the summer of 2006. The centre will provide BMO with a highly efficient processing infrastructure that will enhance our contingency capabilities and existing data centre facilities to support BMO customers worldwide.
- Maintained high levels of service availability and kept operating expenses at 2004 levels despite significant growth in transaction volumes.

Everyday Priorities for 2006

- Build on our successes by delivering key technology and sourcing initiatives and processing and real estate efficiencies, and by continuing to realize improvements in service quality and efficiency in alignment with BMO's strategy.

Corporate Support

Group Description

Corporate Support includes the corporate units that provide expertise and governance support to BMO Financial Group in areas such as strategic planning, law, finance, internal audit, risk management, corporate communications, economics, human resources and learning. Our operating results include revenues and expenses associated with certain securitization activities, the hedging of foreign-source earnings, and activities related to the management of certain balance sheet positions and BMO's overall asset-liability structure.

Operating results for Technology and Solutions (T&S) are included with Corporate Support for reporting purposes. However, costs of T&S services are transferred to the three client operating groups, and only minor amounts are retained in T&S results. As such, results in this section largely reflect Corporate Support activities.

Financial Results

Corporate Support net income for the year was $29 million, compared with $265 million in 2004. The decline was driven by a significantly higher provision for credit losses, as well as reductions in net gains on investment securities and foreign exchange translation. Results in 2005 included a gain of $29 million ($19 million after tax) on the sale of First Canadian Centre in Calgary.

BMO's practice is to charge loss provisions to the client operating groups each year, using an expected loss provisioning methodology based on each group's share of expected credit losses over an economic cycle. Corporate Support is generally charged (or credited) with differences between expected loss provisions charged to the client operating groups and provisions required under GAAP. However, in 2004 IBG was credited with a $39 million recovery on a loan because the loss on the loan in 2001 was not subject to our expected loss provisioning methodology at the time.

Corporate Support, including Technology and Solutions
($ millions, except as noted)

Reported				Change from 2004	
As at or for the year ended October 31	2005	2004	2003	$	%
Net interest income (teb)	(197)	(208)	(204)	11	5
Non-interest revenue	162	200	252	(38)	(20)
Total revenue (teb)	(35)	(8)	48	(27)	(+100)
Provision for credit losses	(222)	(545)	(80)	323	59
Non-interest expense	188	171	162	17	10
Income before income taxes and non-controlling interest in subsidiaries	(1)	366	(34)	(367)	(+100)
Income taxes (teb)	(88)	85	(91)	(173)	(+100)
Non-controlling interest	58	16	18	42	+100
Net income	29	265	39	(236)	(89)
Full-time equivalent staff	8,343	8,577	8,953	(234)	(3)

U.S. Business Select Financial Data (US$ millions)				Change from 2004	
For the year ended October 31	2005	2004	2003	$	%
Total revenue	(73)	(49)	80	(24)	(49)
Provision for (recovery of) credit losses	(74)	(99)	(8)	25	25
Non-interest expense	50	46	58	4	9
Net income	(12)	(3)	27	(9)	(+100)
Average assets	4,800	5,458	5,856	(658)	(12)

Financial Condition Review

Summary Balance Sheet ($ millions)

As at October 31	2005	2004	2003	2002	2001
Assets					
Cash resources	20,721	18,045	19,860	19,305	17,656
Securities	57,256	50,472	54,790	43,715	37,676
Net loans and acceptances	174,337	156,248	146,156	149,596	144,765
Other assets	45,218	40,429	35,688	40,248	39,312
	297,532	265,194	256,494	252,864	239,409
Liabilities and Shareholders' Equity					
Deposits	193,793	175,190	171,551	161,838	154,290
Other liabilities	85,804	73,270	68,455	74,188	68,613
Subordinated debt	2,469	2,395	2,856	3,794	4,674
Preferred share liability	450	450	850	850	850
Capital trust securities	1,150	1,150	1,150	1,150	1,150
Shareholders' equity	13,866	12,739	11,632	11,044	9,842
	297,532	265,194	256,494	252,864	239,409

Total assets increased $32.3 billion or 12% from last year to $297.5 billion at October 31, 2005. There was a $6.8 billion increase in securities, an $18.1 billion increase in net loans and acceptances, a $4.8 billion increase in other assets and a $2.7 billion increase in cash resources.

Total liabilities and shareholders' equity increased $32.3 billion or 12%. There was an $18.6 billion increase in deposits, a $12.5 billion increase in other liabilities and a $1.1 billion increase in shareholders' equity.

Securities ($ millions)

As at October 31	2005	2004	2003	2002	2001
Investment securities	**12,936**	15,017	19,660	21,271	21,470
Trading securities	**44,309**	35,444	35,119	22,427	16,200
Loan substitute securities	**11**	11	11	17	6
	57,256	50,472	54,790	43,715	37,676

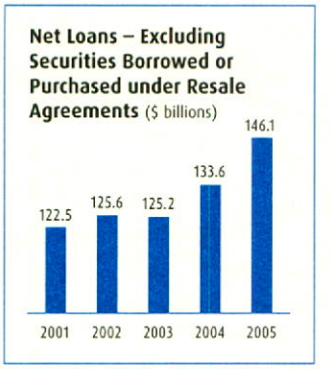
Investment securities decreased $2.1 billion to $12.9 billion due to maturing U.S. government securities that were not replaced in the rising interest rate environment. Trading securities increased $8.9 billion to $44.3 billion due to an increase in corporate debt securities related to growth in our credit derivatives business and an increase in holdings of Government of Canada issued paper. Note 3 on page 97 of the financial statements provides further details on securities.

Net Loans and Acceptances ($ millions)

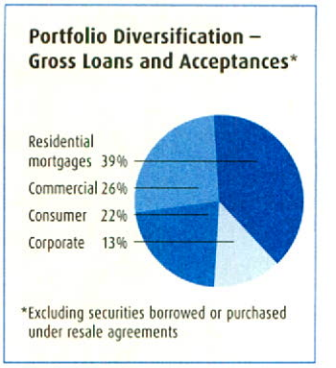
As at October 31	2005	2004	2003	2002	2001
Residential mortgages	**60,871**	56,444	52,095	47,569	41,941
Consumer instalment and other personal loans	**27,929**	24,887	22,103	21,168	19,107
Credit cards	**4,648**	3,702	2,967	2,280	1,527
Businesses and governments	**47,803**	44,559	44,167	49,670	53,944
Acceptances	**5,934**	5,355	5,611	6,901	7,936
Securities borrowed or purchased under resale agreements	**28,280**	22,609	20,998	23,957	22,259
Gross loans and acceptances	**175,465**	157,556	147,941	151,545	146,714
Allowance for credit losses	**(1,128)**	(1,308)	(1,785)	(1,949)	(1,949)
Net loans and acceptances	**174,337**	156,248	146,156	149,596	144,765

Net loans and acceptances increased $18.1 billion to $174.3 billion. Residential mortgages increased $4.4 billion, reflecting strong market demand in the low interest rate environment. Credit cards and consumer instalment and other personal loans increased $4.0 billion in total, also reflecting healthy personal lending markets. The consumer portfolio remains well diversified, with a slightly higher proportion of U.S. loans than in 2004 due to strong organic loan growth in P&C Chicagoland Banking and the acquisition of Mercantile Bancorp. There was also strong growth in residential mortgages, consumer instalment and credit card loans in Canada in 2005. Loans to businesses and governments and related acceptances increased $3.8 billion, reflecting stronger demand. Securities borrowed or purchased under resale agreements increased $5.7 billion. The increase was due to higher interest rates and a steeper yield curve for these instruments, which are very short-term loans that are managed in conjunction with similarly short-term securities lent or sold under repurchase agreements and securities sold but not yet purchased.

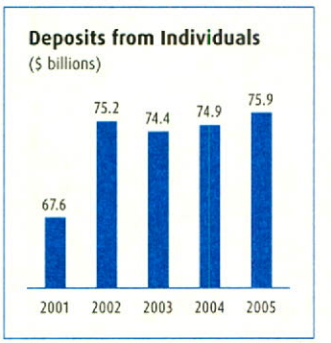
Table 14 on page 86 provides a comparative summary of loans by geographic location and product. Table 16 on page 87 provides a comparative summary of net loans in Canada by province and industry. Loan quality is discussed on pages 40 and 69 and further details on loans are provided in Notes 4, 5 and 7 to the financial statements starting on page 100.



There was strong growth in residential mortgages and personal loans.



The portfolio remains well diversified, with corporate loans declining as a percentage of the portfolio.



Deposits from individuals remained stable despite the lower Canadian/U.S. dollar exchange rate.



Shareholders' equity has increased steadily since 2001 due to net income retained to support our businesses.

Other Assets

Other assets increased $4.8 billion to $45.2 billion, primarily due to higher values of commodity derivative financial instruments. Higher energy prices caused contract values to rise and the increased volatility promoted greater client activity.

Deposits ($ millions)

As at October 31	2005	2004	2003	2002	2001
Banks	**25,473**	20,654	24,755	15,273	20,539
Businesses and governments	**92,437**	79,614	72,405	71,411	66,132
Individuals	**75,883**	74,922	74,391	75,154	67,619
	193,793	175,190	171,551	161,838	154,290

Deposits increased $18.6 billion to $193.8 billion. Deposits from businesses and governments, which account for 48% of total deposits, increased $12.8 billion and deposits from individuals, which account for 39% of total deposits, increased $1.0 billion. The increase in deposits was used to fund growth in loans and securities. Deposits by banks, which account for 13% of total deposits, increased $4.8 billion. The increase reflects the growth in deposits with other banks due to trading activity. The weakness of the U.S. dollar and other currencies reduced deposit growth by $2.8 billion.

Further details on the composition of deposits are provided in Note 15 on page 114 of the financial statements and in the Liquidity and Funding Risk section on page 72.

Other Liabilities

Other liabilities increased $12.5 billion to $85.8 billion. Derivative-related liabilities increased $4.9 billion due to the same factors that drove the increase in derivative-related assets. Securities lent or sold under repurchase agreements increased $1.3 billion, while there was a $5.7 billion increase in securities sold but not yet purchased. Further details on the composition of other liabilities are provided in Note 16 on page 114 of the financial statements.

Subordinated Debt

Subordinated debt increased $0.1 billion to $2.5 billion. There were three redemptions or maturities and two new issues in 2005, as detailed in Note 17 on page 115 of the financial statements.

Shareholders' Equity

Shareholders' equity increased $1.1 billion to $13.9 billion. The increase was largely related to higher retained earnings.

BMO's Consolidated Statement of Changes in Shareholders' Equity on page 94 provides a summary of items that increase or reduce shareholders' equity, while Note 20 on page 118 of the financial statements provides details on the components of and changes in share capital. Details of our enterprise-wide capital management practices and strategies can be found below.

Enterprise-Wide Capital Management

Strategy and Approach

Our Capital Management Framework is designed to maintain an optimum level of capital in a cost-effective structure that: meets our target regulatory ratios; supports our internal assessments of required capital; results in targeted credit ratings; funds our operating groups' business strategies; and builds long-term shareholder value. Our approach includes establishing limits, goals and performance measures for management of balance sheet positions, risk levels and minimum capital amounts, as well as issuing and redeeming capital instruments to obtain the most cost-effective capital structure possible. These are approved by the Board of Directors pursuant to its annual review of our capital management corporate policy and capital plan.

At the consolidated enterprise level, our targeted capital levels are set in support of our risk tolerance, while still satisfying regulatory and legal requirements. At the line of business level, performance measurement is assessed relative to allocated capital, which is based primarily on the assessment and measurement of the line's capital at risk requirements, as outlined on page 68, and regulatory capital requirements. By allocating capital to operating units and measuring their performance with respect to the capital necessary to support the risks in their business, we maximize our risk-adjusted returns. We also ensure that we maintain a well-capitalized position to protect our stakeholders from the risks inherent in our various businesses, while still allowing the flexibility to deploy resources in the high-return or strategic growth activities of our operating groups in order to meet or exceed established enterprise targets.

Generally, BMO generates earnings that are sufficient to meet new capital requirements. As such, management's primary challenge is achieving the most cost-effective capital structure, rather than procuring sufficient capital to fund expansion initiatives.

Dividends are generally increased in line with long-term trends in earnings per share growth, while sufficient earnings are retained to support anticipated business growth, fund strategic investments and provide continued support for depositors. BMO's policy is to have a dividend payout ratio of 35% to 45% of net income available to common shareholders, over time.

The **Tier 1 Capital Ratio** is our key measure of capital adequacy. It is defined as Tier 1 capital divided by risk-weighted assets.

Performance Review

The Tier 1 Capital Ratio rose to 10.25% from 9.81% a year ago. Tier 1 capital, representing more permanent forms of capital, increased $2.0 billion during the year to $15.5 billion, as outlined in the table on page 60. Net income, the BMO BOaTS® Series E issuance and a lower deduction for goodwill following the sale of Harris*direct* were the primary drivers of the increase. At year-end, we had $3.4 billion of excess Tier 1 capital relative to our minimum targeted Tier 1 Capital Ratio of 8.0%, an increase of $0.9 billion from a year ago. The components of regulatory capital and the measures we monitor are outlined in Tables 23 and 24 on page 90.

Our Total Capital Ratio, which is defined as total regulatory capital divided by risk-weighted assets, rose to 11.76% from 11.31% a year ago. The increase was driven by net income, the BMO BOaTS Series E and subordinated debt issuances and a lower deduction for goodwill following the sale of Harris*direct*, partially offset by redemptions of subordinated debt during the year. Both our Tier 1 and Total Capital Ratios remain well above the minimum regulatory targets of 7% and 10%, respectively.

Risk-weighted assets increased $13.5 billion to $151 billion, due primarily to strong personal and commercial mortgage and loan growth in Personal and Commercial Client Group in both Canada and the United States, including the impact of the Mercantile Bancorp, Inc. acquisition, and loan and commitment growth in Investment Banking Group. In 2006, we anticipate continuing controlled growth in risk-weighted assets and deployment of capital to strategically advantaged businesses.

The assets-to-capital multiple is calculated by dividing total assets, including specified off-balance sheet items net of other specified deductions, by total regulatory capital. BMO's assets-to-capital multiple improved to 16.4 from 17.0 in 2004, due primarily to growth in capital. The multiple remains well below the maximum of 23.0 permitted by our regulator.

On November 1, 2004, we commenced consolidating certain VIEs as a result of new accounting rules issued by the CICA. On April 29, 2005, we completed the restructuring of the VIEs and approximately $21 billion of assets and liabilities relating to VIEs were no longer included in BMO's balance sheet as of that date. The consolidation had no impact on our Tier 1 and Total Capital Ratios as the Office of the Superintendent of Financial Institutions Canada (OSFI), on an interim basis, had permitted the exclusion of VIE assets from the determination of these capital ratios. The consolidation contributed to an increase in our assets-to-capital multiple in the first quarter of the year.

As part of our efforts to maintain an appropriate capital structure, we issued $450 million of Trust Capital Securities, Series E (BOaTS), and a total of $1 billion of Series C Medium-Term Notes, Tranches 1 and 2. We redeemed our $300 million Series B Medium-Term Notes as well as our $250 million Debentures, Series 18, and our US$300 million 6.10% Notes matured during the year.

Dividends declared per common share in 2005 totalled $1.85, up from $1.59 in 2004. This represented a 39% payout ratio, which was in the middle of our longer-range goal of paying out between 35% and 45%. BMO increased its quarterly dividend twice during the year, as the quarterly dividend rose to $0.49 per share in the fourth quarter, up 11.4% from $0.44 in the fourth quarter of 2004. At year-end, BMO's common shares provided a 3.39% annual dividend yield based on the closing share price.

On September 1, 2005, BMO announced a new normal course issuer bid, commencing September 7, 2005 and ending September 5, 2006, under which BMO may repurchase for cancellation up to 15 million common shares. Under our previous 12-month normal course issuer bid, which expired on August 6, 2005, 7,520,900 shares were repurchased at a total cost of $417.5 million. In 2005, BMO repurchased a total of 6,958,000 shares under our common share repurchase programs at a cost of $390 million. The repurchases offset the 6,280,000 shares that were issued during 2005 due to the exercise of stock options, exchangeable shares and the dividend reinvestment plan.

BMO's credit rating, as measured by Standard & Poor's (S&P) senior debt ratings, remained unchanged at AA–, the highest, along with two of our competitors, of the six major Canadian banks. Our rating, as measured by Moody's senior debt ratings, was unchanged at Aa3, slightly below only one of the six major Canadian banks. Both agencies maintained a stable ratings outlook during the year. These ratings represent a high-grade, high-quality rating.

As described on page 68 in the Enterprise-Wide Risk Management section of the MD&A, the Basel II framework has been finalized. In parallel with the process of developing the risk management models and systems to calculate regulatory capital, we will review our process for assessing overall capital adequacy in relation to our risk profile. This assessment will be subject to review by our regulator, OSFI.

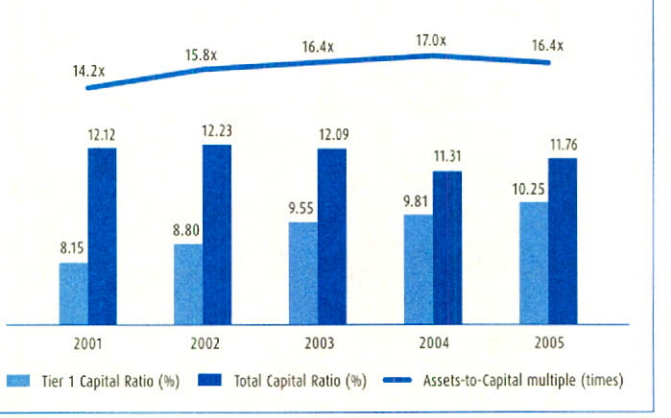
Tier 1 Capital ($ millions)

	2005	2004
Beginning of year	**13,471**	12,337
Net income	**2,400**	2,306
Dividends	**(955)**	(828)
Goodwill and excess intangible assets	**416**	(173)
Issuance of common shares	**219**	242
Repurchase of common shares	**(390)**	(333)
Other issues net of redemptions	**447**	195
Translation and other	**(154)**	(275)
End of year	**15,454**	13,471

Risk-Weighted Assets ($ millions)

	2005	2004
Beginning of year	**137,323**	129,163
Increases (decreases)		
Personal and Commercial Client Group	**8,170**	5,832
Private Client Group	**(1,192)**	(173)
Investment Banking Group	**6,871**	(9)
Corporate Support	**(353)**	2,510
End of year	**150,819**	137,323

Capital Measures



Outstanding Shares and Securities Convertible into Common Shares

As of November 29, 2005	Number of shares or dollar amount	Dividends declared per share 2005	2004	2003
Common shares	**500,119,000**	**$1.85**	$1.59	$1.34
Class B Preferred Shares				
Series 5	**$200,000,000**	**$1.33**	$1.33	$1.33
Convertible into common shares:				
Class B Preferred Shares (1)				
Series 4	**$200,000,000**	**$1.20**	$1.20	$1.20
Series 6	**$250,000,000**	**$1.19**	$1.19	$1.19
Series 10	**US$300,000,000**	**US$1.49**	US$1.49	US$1.49
Stock options				
– vested	**21,365,000**			
– non-vested	**5,289,000**			

(1) Convertible preferred shares may be exchanged for common shares in future years on a pro-rata basis based on 95% of the average trading price of common shares for 20 days ending four days prior to the exchange date.

Note 20 on page 118 of the financial statements includes details on share capital.

Off-Balance Sheet Arrangements

BMO enters into a number of off-balance sheet arrangements in the normal course of operations. The discussion that follows addresses the more significant types of off-balance sheet arrangements.

Credit Instruments

In order to meet the financing needs of our clients, we use a variety of off-balance sheet credit instruments. These include guarantees and standby letters of credit, which represent our obligation to make payments to third parties on behalf of a customer if the customer is unable to make the required payment or meet other contractual requirements. We also engage in securities lending where we lend either our securities or our customers' securities to third parties. This exposes us to credit risk, as a third party may not return the securities as agreed. We also write documentary and commercial letters of credit, which represent our agreement to honour drafts presented by a third party upon completion of specified activities. Commitments to extend credit are off-balance sheet arrangements that represent our commitment to customers to grant them credit in the form of loans or other financings for specific amounts and maturities, subject to meeting certain conditions.

There are a significant number of instruments outstanding at any time. Our customers are broadly diversified and we do not anticipate events or conditions that would lead a significant number of our customers to fail to perform in accordance with the terms of the contracts. We use our credit adjudication process in deciding whether to enter into these agreements, just as we do when extending credit in the form of a loan. We monitor off-balance sheet instruments to ensure that there are no undue concentrations in any geographic region or industry.

The maximum amount payable by BMO in relation to these instruments was approximately $110 billion at October 31, 2005 ($100 billion at October 31, 2004). However, this amount is not representative of our likely credit exposure or liquidity requirements for these instruments as it does not take into account any amounts that could possibly be recovered under recourse or collateralization provisions. In addition, a large majority of these commitments expire without being drawn upon. Further information on these instruments can be found in Note 5 on page 102 of the financial statements.

Derivatives

Derivative financial instruments are contracts that require the exchange of, or provide the opportunity to exchange, cash flows determined by applying certain rates, indices or changes therein to notional contract amounts.

We structure and market derivative products to customers to enable them to transfer, modify or reduce current or expected risks. We may also take proprietary trading positions in various capital markets instruments and derivatives that, taken together, are designed to profit from anticipated changes in market factors. We also use derivatives as hedges of our own positions.

We enter into derivatives contracts with many different counterparties. Note 9 on page 111 of the financial statements details the classification of our counterparties by industry for each category of derivative contract. The geographic locations in which our counterparties operate are detailed on page 110 of the financial statements.

The amount that we are required to pay, if any, under a derivative contract depends on the nature of the derivative. For instance, if we enter into an interest rate swap that requires us to pay a fixed interest rate and the counterparty to pay a floating interest rate, the amount that we would be required to pay would depend on the difference between the fixed and floating rates. If the floating rate is higher than the fixed rate, the counterparty would be required to pay us the difference between the floating and fixed rates applied to the notional amount of the swap. However, if the fixed rate exceeds the floating rate, we would be required to pay the counterparty the difference.

In most cases, we act as an intermediary. As a result, for each derivative liability we usually have an offsetting derivative asset. Therefore, at any point in time, our net derivative assets together with associated capital markets instruments are not significant.

Trading derivatives are fully recognized on our Consolidated Balance Sheet at their fair values. These trading derivatives represent over 97% of our total outstanding derivatives, based on notional amounts.

Only our interest rate hedging derivatives represent off-balance sheet items, since these derivatives are not recorded at fair value on our Consolidated Balance Sheet. We follow accrual accounting for these derivatives, since they are expected to be highly effective in hedging certain risks associated with on-balance sheet financial instruments or future cash flows. Any ineffectiveness in a hedging derivative is recognized in income over the term of the derivative contract. The fair value of our hedging derivatives was an asset of $316 million and a liability of $160 million at October 31, 2005 ($867 million and $462 million at October 31, 2004).

In the event we terminated any of our trading or hedging derivatives contracts, we would be required to settle with the respective derivative counterparty at the current fair value of the derivative.

Variable Interest Entities (VIEs)

Customer Securitization Vehicles

Customer securitization vehicles (referred to as multi-seller conduits) assist our customers with the securitization of their assets to provide them with alternate sources of funding. These vehicles provide clients with access to liquidity in the commercial paper markets by allowing them to sell their assets into these vehicles, which then issue commercial paper to investors to fund the vehicles' purchases of the assets. The customers continue to service the transferred assets and are first to absorb any losses on the assets. We earn fees for providing structuring advice related to the securitizations, as well as liquidity, distribution and administrative fees for supporting the ongoing operations of the vehicles. For the years ended October 31, 2005 and 2004, these fees totalled approximately $84 million and $96 million, respectively.

In general, investors in the commercial paper have recourse only to the assets of the related VIE, unless BMO has provided credit support for the investors or entered into a derivative transaction involving the VIE. We provide liquidity and credit

support to these vehicles either through backstop liquidity facilities or in the form of letters of credit and other guarantees. The total contractual amount of this support was $28,125 million as at October 31, 2005, of which only $567 million related to credit support ($27,019 million and $400 million, respectively, at October 31, 2004). None of these facilities were drawn upon at year-end.

BMO sometimes enters into derivatives contracts with these vehicles to enable them to manage their exposures to interest rate and foreign exchange rate fluctuations. The fair value of such contracts at October 31, 2005 was $6 million, which was recorded as a derivative asset in our Consolidated Balance Sheet ($52 million at October 31, 2004).

In the event we chose to or were required to terminate our relationship with a customer securitization vehicle, we would be obligated to hold any derivatives until their maturity. We would no longer receive structuring fees and might no longer receive liquidity, distribution and administrative fees.

Interests in Bank Securitization Vehicles

Periodically, we sell loans to off-balance sheet entities or trusts, either for capital management purposes or to obtain alternate sources of funding. Gains on sales to the securitization vehicles as well as revenues paid to us for servicing the loans sold are recognized in income. The impact of securitization activities on our revenues and expenses is outlined in Note 7 on page 104 of the financial statements.

BMO has retained interests in these off-balance sheet entities, as we are sometimes required to purchase subordinated interests or maintain cash deposits in the entities to provide credit support for the vehicle. Retained interests recorded as assets in our Consolidated Balance Sheet as at October 31, 2005 and 2004 were $39 million. In the event that there are defaults in the assets held by the vehicles, retained interests may not be recoverable and would then be written down. During the year ended October 31, 2005, we wrote down retained interests in securitization vehicles by a total of $3 million ($19 million in 2004).

In addition to retained interests at October 31, 2005 and 2004, BMO has recorded $216 million and $143 million, respectively, of deferred purchase price amounts related to securitizations in our Consolidated Balance Sheet. This represents the amount of gain on sales to securitization vehicles that has not been received in cash. Further information on the impact of securitization activities on the Consolidated Balance Sheet is outlined in Note 7 on page 104 of the financial statements.

We provide further liquidity to our securitization vehicles in the form of standby letters of credit and guarantees for up to 100% of the asset value transferred. The contractual amount of standby letters of credit and guarantees to VIEs at October 31, 2005 and 2004 was $5,000 million and $3,750 million, respectively. This amount comprised part of other credit instruments outlined in Note 5 on page 102 of the financial statements. No amounts were drawn upon at year-end.

In the event we chose to terminate our relationship with a bank securitization vehicle, we would be required to settle any associated derivatives at their fair value. Any deferred purchase price recorded on the balance sheet would continue to be collected from the trust over time; however, no additional loans would be sold to the trust.

Credit Investment Management Vehicles

Credit investment management vehicles provide investors with investment opportunities in customized, diversified debt portfolios in a variety of asset and rating classes. We earned investment management fees of $31 million in 2005 and 2004 for managing these portfolios.

We hold an interest in High Grade Structured Investment Vehicles (SIVs). Our exposure to loss relates to both our investments to sponsor these vehicles and to derivative contracts we have entered into with the vehicles. Our investment in SIVs was $146 million as at October 31, 2005 ($128 million at October 31, 2004) and was recorded as investment securities in our Consolidated Balance Sheet. The fair value of our derivative contracts outstanding with the SIVs as at October 31, 2005 was recorded in our Consolidated Balance Sheet as a derivative liability of $24 million ($37 million derivative asset at October 31, 2004). In order to ensure that these vehicles receive an investment grade rating, we provide liquidity support to the vehicles through standby letters of credit and/or commitments to extend credit. The total contractual amount of these standby letters of credit and commitments to extend credit as at October 31, 2005 and 2004 was $189 million and $200 million, respectively. This amount comprised part of other credit instruments outlined in Note 5 on page 102 of the financial statements. No amounts were drawn upon at year-end.

In the event we chose to terminate our relationship with a vehicle, outstanding derivatives would be settled at their fair value and we would no longer receive administrative fees from the vehicle. We would also sell our investment in the SIV at fair value, which might differ from its carrying value.

Financial Instruments

As a financial institution, most of BMO's balance sheet is comprised of financial instruments and the majority of our net income results from gains, losses, income and expenses related to financial instruments. As a result, this MD&A is largely concerned with how we use financial instruments to earn income and manage risks.

Our use of financial instruments exposes us to credit and counterparty risk and various market risks, including equity price risk, interest rate risk and foreign currency risk. A discussion of how we manage these and other risks as well as structural interest rate sensitivities can be found in the Enterprise-Wide Risk Management section on pages 67 to 74 of this MD&A.

Further information on how we determine the fair value of financial instruments is included in the Financial Instruments Measured at Fair Value discussion in the Critical Accounting Estimates section of the MD&A that follows.

Critical Accounting Estimates

The Notes to BMO's October 31, 2005 consolidated financial statements outline our significant accounting estimates. The accounting estimates discussed below are considered particularly important, as they require significant judgments by management. Management has established detailed policies and control procedures that are intended to ensure these judgments are well controlled, independently reviewed and consistently applied from period to period. We believe that our estimates for determining the valuation of BMO's assets and liabilities are appropriate.

Allowance for Credit Losses

The allowance for credit losses adjusts the value of credit assets to reflect their estimated realizable value. In assessing their estimated realizable value, we must rely on estimates and exercise judgment regarding matters for which the ultimate outcome is unknown. These include economic factors, developments affecting companies in particular industries and specific issues with respect to single borrowers. Changes in circumstances may cause future assessments of credit risk to be materially different from current assessments, which could require an increase or decrease in the allowance for credit losses.

One of our key performance measures is the provision for credit losses as a percentage of average net loans and acceptances (including securities borrowed or purchased under resale agreements). Over the past 10 years, the ratio has ranged from a high of 0.66% in 2001 to a low of (0.07%) in 2004. This ratio varies with changes in the economy and credit conditions. If we applied these high and low ratios to average net loans and acceptances (including securities borrowed or purchased under resale agreements) in 2005, our provision for credit losses would range from a provision of $1,119 million to a net recovery of $119 million. Our provision for credit losses in 2005 was $179 million.

Additional information on the process and methodology for determining the allowance for credit losses can be found in the discussion of credit risk on page 69 as well as in Note 4 on page 100 of the financial statements.

Financial Instruments Measured at Fair Value

BMO records trading securities as well as trading derivatives at their fair value. Fair value represents our estimate of the proceeds we would receive, or would have to pay in the case of a derivative liability, in a current transaction between willing parties.

The extent of our use of quoted market prices and internal models in the valuation of trading securities, derivative assets and derivative liabilities at October 31, 2005 was as follows:

	Trading securities	Derivative financial instruments	
		Asset	Liability
Valued using quoted market prices	99%	11%	13%
Valued using internal models*	1	89	87
Total	100%	100%	100%

*Almost all models are based on observable market data.

The fair values of most trading securities and exchange-traded derivatives are determined from quoted market prices. Most over-the-counter derivatives are valued using models that utilize observable market data. For example, the fair value of interest rate swaps is determined using yield curves developed from observable market interest rates.

Valuation models use general assumptions and market data and therefore do not reflect the specific risks and other factors that would affect a particular instrument's fair value. As a result, we incorporate certain adjustments when using internal models to establish fair values. These fair value adjustments take into account the estimated impact of credit risk, liquidity risk, valuation considerations, administrative costs and closeout costs. For example, the credit risk adjustment incorporates credit risk into our determination of fair values by taking into account factors such as the counterparty's credit rating, the duration of the instrument and changes in credit spreads.

A group independent of the trading lines of business, Valuation Product Control (VPC), verifies the fair values at which instruments are recorded. For instruments that are valued using models, VPC identifies situations where adjustments must be made to the model estimates to arrive at fair value.

The methodologies used for calculating these adjustments are reviewed at least annually to ensure that they remain appropriate. Significant changes in methodologies are rare and are made only when we feel that the change will result in better estimates of fair value.

Valuation Adjustments

As at October 31 ($ millions)	2005	2004
Credit risk	63	39
Liquidity risk	19	11
Administrative costs	17	17
Other	5	10
	104	77

There were no significant changes in methodologies for calculating the fair value adjustments during 2005 and 2004. The increase in the adjustment for credit risk was due to the 26% increase in the fair value of derivative assets relative to 2004 as well as increased credit spreads. The increase in the adjustment for liquidity risk was due primarily to some unusually long-dated instruments.

Additional information concerning our method of determining fair value is included in Note 3 on page 97, Note 9 on page 106 and Note 29 on page 130 of the financial statements.

Accounting for Securitizations

When loans are securitized, we record a gain or loss on sale. In determining the gain or loss, management must estimate the net present value of expected future cash flows by relying on estimates of the amount of interest and fees that will be collected on the securitized assets, the yield to be paid to investors, the portion of the securitized assets that will be repaid before their scheduled maturity, expected credit losses, the fair value cost of servicing, and the rate at which to discount these

estimated future cash flows. Actual cash flows may differ significantly from those estimated by management. If management's estimate of future cash flows were different, our gains on securitization recognized in income would also be different. The rate used to discount expected future cash flows is the estimate that most affects the gain on securitization. A 10% decrease in interest rates would have resulted in a decrease of less than $14 million in the amount of the deferred purchase price recorded in our Consolidated Balance Sheet.

Additional information concerning accounting for securitizations, including sensitivity analysis for key assumptions, is included in Note 7 on page 103 of the financial statements.

Pensions and Other Employee Future Benefits

BMO's pensions and other employee future benefits expense is calculated by our actuaries using assumptions determined by management. If actual experience differs from the assumptions used, pension and other employee future benefits expense could increase or decrease in future years. The expected rate of return on plan assets is the management estimate that most affects the calculation of pension expense. Our expected rate of return on plan assets is determined using the plan's target asset allocation and estimated rates of return for each asset class. Estimated rates of return are based on expected returns from fixed income securities, which take into consideration bond yields. An equity risk premium is then applied to estimate expected equity returns. Expected returns from other asset classes are established to reflect the risks of these asset classes relative to fixed income and equity assets. With all other assumptions held constant, a 1 percentage point decline in the expected rate of return on plan assets would result in an increase in pension expense for 2005 of approximately $33 million. The impact of changes in expected rates of return on plan assets is not significant for our other employee future benefits expense since there is only a small amount of assets held in these plans.

Pension and other employee future benefits expense and obligations are also sensitive to changes in discount rates. For our Canadian plans, which represent 80% of BMO's pension obligations, we determine a discount rate at each year-end using market rates applicable to high-quality debt instruments with cash flows that match the timing and amount of expected benefit payments.

Additional information regarding our accounting for pensions and other employee future benefits, including sensitivity analysis for key assumptions, is included in Note 22 on page 121 of the financial statements.

Other Than Temporary Impairment

Investment securities that are carried at cost or amortized cost or accounted for using the equity method are reviewed at each quarter-end reporting period to determine whether the fair value is below the current carrying value. When the fair value of any of our investment securities has declined below its carrying value, management is required to assess whether the decline is other than temporary. In making this assessment, we consider such factors as the type of investment, the length of time and extent to which the fair value has been below the carrying value, the financial condition and near-term prospects of the issuer, and our intent and ability to hold the investment long enough to allow for any anticipated recovery. The decision to record a write-down, its amount and the period in which it is recorded could change if management's assessment of those factors were different. We do not record impairment write-downs on debt securities when impairment is due to changes in interest rates, since we expect to realize the full value of the investments by holding them to maturity. Most of BMO's investment securities are issued or guaranteed by Canadian or U.S. governments. At the end of 2005, there were total unrealized losses of $37 million on government securities for which the carrying value of the investment exceeded fair value. Of this amount, $7 million related to securities for which the carrying value had exceeded fair value for 12 months or more. In most cases, these unrealized losses resulted from increases in interest rates, not from deterioration in the creditworthiness of the issuer.

We also have investments in corporate debt and equity securities, mortgage-backed securities and collateralized mortgage obligations. Quoted market value is considered to be fair value for actively traded securities. For securities where market quotes are not available, we use estimation techniques to determine fair value. These techniques include discounted cash flows for debt securities and, for equity securities, multiples of earnings or comparisons with other securities with similar characteristics. At the end of 2005, there were total unrealized losses of $18 million on corporate debt and equity securities, mortgage-backed securities and collateralized mortgage obligations for which the carrying value exceeded fair value and an impairment write-down had not been recorded. Of this amount, $1 million related to securities for which the carrying value had exceeded fair value for 12 months or more.

Additional information regarding our accounting for investment securities is included in Note 3 on page 97 of the financial statements.

Customer Loyalty Program

We record the liability related to our credit card customer loyalty program when our customers become entitled to redeem the rewards. In determining the liability, we estimate the expected future redemption rate and apply the cost of expected redemptions. Our estimate of the expected redemption rate is based on a statistical analysis of past customer behaviour. Changes in actual future redemption rates may cause future assessments of the liability to be different from the current assessment, resulting in an increase or decrease in the liability. Changes in redemption rates can result from factors such as shifts in customer behaviour, types of rewards offered and general economic conditions. If our estimate of the future redemption rate increased by 5 percentage points, the annual impact on our card fee revenue would be a decrease of approximately $10 million.

Additional information regarding our accounting for our customer loyalty program is included in Note 16 on page 115 of the financial statements.

Income Taxes

The provision for income taxes is calculated based on the expected tax treatment of transactions recorded in our Consolidated Statements of Income or Changes in Shareholders' Equity. In determining the provision for income taxes, we interpret tax legislation in a variety of jurisdictions and make assumptions about the expected timing of the reversal of future tax assets and liabilities. If our interpretations differ from those of tax authorities or if the timing of reversals is not as anticipated, our provision for income taxes could increase or decrease in future periods. The amount of any such increase or decrease cannot be reasonably estimated.

Additional information regarding our accounting for income taxes is included in Note 23 on page 124 of the financial statements.

Goodwill

Goodwill is assessed for impairment at least annually. This assessment includes a comparison of the carrying value and fair value of each group of businesses having goodwill to ensure that the fair value of the group is greater than its carrying value. If the carrying value exceeds the fair value of the group, a more detailed goodwill impairment assessment would have to be undertaken. In determining fair value, we use valuation models such as analysis of discounted cash flows, price-to-earnings ratios and other multiples. Management must exercise judgment and make assumptions in determining fair value, and different judgments and assumptions could affect the determination of fair value and any resulting impairment write-down. At October 31, 2005, the estimated fair value of each of our groups of businesses was greater than the carrying value and the fair value estimate for any of our groups of businesses would have to decline by more than 20% before a detailed impairment assessment would be triggered.

Additional information regarding the composition of BMO's goodwill is included in Note 13 on page 113 of the financial statements.

Changes in Accounting Policies in 2005

Variable Interest Entities

We adopted the Canadian Institute of Chartered Accountants' (CICA's) guideline on the consolidation of variable interest entities (VIEs) on November 1, 2004. VIEs include entities where the equity invested is considered insufficient to finance the entity's activities. Under this guideline, we consolidate VIEs if the investments we hold in these entities or the relationships we have with them result in us being exposed to a majority of their expected losses or being able to benefit from a majority of their expected residual returns, based on a calculation outlined by the standard setters.

Under the new rules, we consolidated our customer securitization vehicles from November 1, 2004 to April 29, 2005. These VIEs are set up to assist our customers with the securitization of their assets in order to provide them with an alternate source of funding. As at April 29, 2005, we restructured our interest in the VIEs and were no longer required to consolidate the VIEs. The impact of consolidating the VIEs was a $37 million increase in net income, representing the reversal of the unamortized mark-to-market losses on hedging derivatives held by the VIEs. Additional information on these VIEs can be found in Note 8 on page 105 of the financial statements.

Liabilities and Equity

We adopted the CICA's new accounting requirements on the classification of financial instruments as liabilities or equity on November 1, 2004. The new rules require that preferred shares and capital trust securities that are ultimately convertible into a variable number of common shares at the holders' option be classified as liabilities. Under the new rules, $1,150 million of our capital trust securities were reclassified from non-controlling interest in subsidiaries to debt in our Consolidated Balance Sheet. The return paid to capital trust securities holders is recorded as interest expense rather than as non-controlling interest in subsidiaries in our Consolidated Statement of Income. Under the new rules, we also reclassified $450 million of our Class B Preferred shares, Series 4 and 6, as debt. As a result, dividends on these shares are recorded as interest expense. Prior periods were restated to reflect the change in classification. Our regulator, OSFI, continues to consider all of our reclassified instruments to be Tier 1 capital. Additional information regarding the accounting change is included in Note 20 on page 119 of the financial statements.

Merchant Banking Investments

We adopted the CICA's new accounting requirements for merchant banking subsidiaries on November 1, 2004. These subsidiaries now account for their investments at fair value, with changes in fair value recorded in net income. Previously, they accounted for their investments at cost. The change in accounting increased investment securities gains by $50 million in our Consolidated Statement of Income, including the initial adjustment to fair value upon adoption. Prior periods were not restated. Additional information regarding the accounting change is included in Note 3 on page 98 of the financial statements.

Future Changes in Accounting Policies

Financial Instruments and Comprehensive Income

The CICA has issued new accounting rules on financial instruments, hedges and comprehensive income that will require BMO to account for most of our investment securities and all of our derivative financial instruments at fair value. When we adopt the new rules on November 1, 2006, we will remeasure certain investment securities and certain derivative financial instruments at fair value, and report a new section of shareholders' equity called comprehensive income. The impact of recording these assets and liabilities at fair value will be recognized in opening equity and results for prior periods will not be restated. We cannot currently determine the impact that these rules will have on our consolidated financial statements, as this will be dependent on the fair values of those financial instruments in the future.

Earnings per Share

The CICA has issued new rules that will require BMO to include the potential conversion of certain of our preferred shares and capital trust securities to common shares in the calculation of diluted earnings per share. The effective date has not been finalized; however, we expect to adopt these new rules in the year ended October 31, 2006. Diluted earnings per share of prior periods will be restated upon adoption. Under the new standard, our diluted earnings per share for the years ended October 31, 2005, 2004 and 2003 would be reduced by approximately $0.06, $0.09 and $0.11, respectively.

Disclosure Controls and Procedures and Internal Controls over Financial Reporting

Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the CEO and CFO, on a timely basis so that appropriate decisions can be made regarding public disclosure.

An evaluation of the effectiveness of the design and operation of our disclosure controls and procedures was conducted as of October 31, 2005, by and under the supervision of Bank of Montreal's management, including the CEO and CFO. Based on this evaluation, the CEO and CFO have concluded that our disclosure controls and procedures, as defined in Multilateral Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings, and in Rule 13a-15(e) under the *Securities Exchange Act of 1934* (the Exchange Act), are effective to ensure that information required to be disclosed in reports that we file or submit under Canadian securities legislation and the Exchange Act is recorded, processed, summarized and reported within the time periods specified in those rules and forms.

Internal controls over financial reporting are designed to provide reasonable assurance regarding the reliability of our financial reporting and compliance with Canadian generally accepted accounting principles in our financial statements.

Bank of Montreal's management has evaluated whether there were changes in our internal controls over financial reporting during the year ended October 31, 2005 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting. No such changes were identified through management's evaluation or any other means.

For the year ending October 31, 2006, we expect to comply with Section 404 of the *Sarbanes-Oxley Act*, which requires that we issue a report on management's assessment of the effectiveness of our internal controls over financial reporting and that management's assessment be independently audited by the shareholders' auditors.

Enterprise-Wide Risk Management



Robert McGlashan
Executive Vice-President and Chief Risk Officer, Enterprise Risk and Portfolio Management, BMO Financial Group

BMO Financial Group has an enterprise-wide approach to the recognition, measurement, assessment and management of risks faced across the organization. These risks are classified as credit and counterparty, market, liquidity and funding, operational and business risk.



BMO's risk framework guides our risk-taking activities and ensures that they are aligned with client needs, shareholder expectations and regulatory requirements. The framework provides for not only the direct management of each individual risk type but also the management of risks on an integrated basis. It consists of comprehensive risk governance, effective processes and models, and qualified risk professionals.

Comprehensive Risk Governance

BMO's risk governance structure promotes making sound business decisions by balancing risk and reward. It promotes revenue-generating activities consistent with our risk tolerance and standards and drives the maximization of long-term shareholder return.

Our comprehensive risk governance structure (see box below) includes a body of corporate policies approved by the Board of Directors. These, along with subordinate risk management corporate policies and corporate standards and procedures, are reviewed on an ongoing basis to ensure that they provide effective and superior governance over our risk-taking activities. In each line of business, management ensures that governance activities, controls and management processes are consistent with our risk management corporate policies and corporate standards.

Risk limits, which define BMO's risk tolerance, are reviewed and approved annually by the Risk Review Committee of the Board for:

- credit and counterparty risk – limits on country, industry, portfolio/product segments, group and single name exposures;
- market risk – limits on Market Value Exposure (MVE), Earnings Volatility (EV) and stress testing; and
- liquidity and funding risk – limits on minimum levels of liquid assets, liability diversification, credit and liquidity commitments, asset pledging and cash flow mismatches.

These risk limits generally encompass both on and off-balance sheet arrangements.

Individual governance committees establish and monitor comprehensive risk management limits consistent with the Board-approved limits. Loss limits are also in place, providing an early warning mechanism to effectively address potential loss situations.

Effective Processes and Models

Rigorous processes, periodically reviewed by Corporate Audit Division, are used across BMO to:

- develop policies and limits for approval by senior management governance committees;
- monitor policy compliance;
- maintain contingency plans;
- track variables for changing risk conditions; and
- provide timely reports to senior management and the appropriate governance committees.

Models used range from the very simple to those that value complex transactions or involve sophisticated portfolio and capital management methodologies. These models are used to guide strategic decisions and to assist in making daily lending, trading, underwriting, funding, investment and operational decisions. Models have also been developed to measure exposure to risk and to measure total risk on an integrated basis,

Risk Review Committee of the Board of Directors (RRC) assists the Board in fulfilling its oversight responsibilities in relation to BMO's identification and management of risk, adherence to internal risk management policies and procedures, and compliance with risk-related regulatory requirements.

The President and Chief Executive Officer (CEO) is directly accountable to the Board for all of BMO's risk-taking activities. Risk Management Committee and its sub-committees as well as Enterprise Risk and Portfolio Management support the CEO.

Risk Management Committee (RMC), BMO's senior risk committee, reviews and discusses significant risk issues and action plans that arise in executing the organization's strategy. RMC ensures that risk oversight and governance occur at the highest levels of management.

RMC Sub-committees have oversight responsibility for management strategy, governance, risk measurement and contingency planning. RMC and its sub-committees ensure that the risks incurred across the organization are consistent with strategy and are identified, measured, monitored and reported in accordance with policy and within delegated limits.

Enterprise Risk and Portfolio Management (ER&PM) encompasses credit adjudication and oversight as well as the management and oversight of the operational and market risk functions. It ensures consistency of risk management practices and standards throughout the enterprise. ER&PM facilitates a disciplined approach to risk-taking through the execution of transactional and portfolio management, policy formulation, risk reporting, modelling, vetting and risk education responsibilities. This ensures corporate objectives are met while risks taken are consistent with BMO's risk tolerance.

using capital at risk (CaR). We have strong controls over the development, implementation and application of these models, which are subject to a periodic independent model risk vetting process.

BMO also utilizes various processes and models within risk types to:

- assess the correlation of credit risks before authorizing new exposures;
- measure and value portfolio exposures and calculate related market risk exposure;
- measure the business and operational risk for each line of business; and
- estimate liquidity and funding risk based on expected and stressed operating conditions.

Qualified Risk Professionals

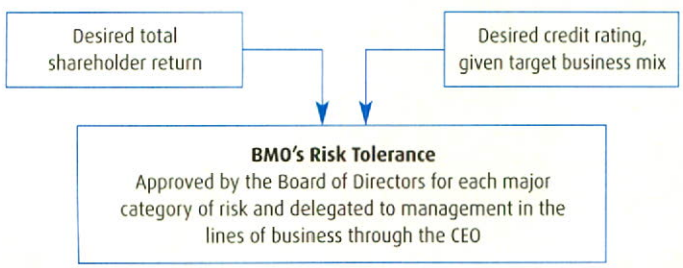
Sound enterprise-wide risk management relies upon the competence and experience of our risk professionals to:

- promote a culture that places high value on disciplined and effective risk management processes and controls;
- ensure adherence to established risk management standards for the evaluation and acceptance of risk; and
- apply sound business judgment, using effective business models in decision-making.

To enhance existing risk management capabilities, managers and lenders are offered a progressive curriculum of credit risk courses by BMO's Institute for Learning. These courses, together with defined job exposures, provide training and practice in sound credit risk management as a prerequisite to the granting of appropriate discretionary lending limits to qualified professionals.

Integrated Risk Management

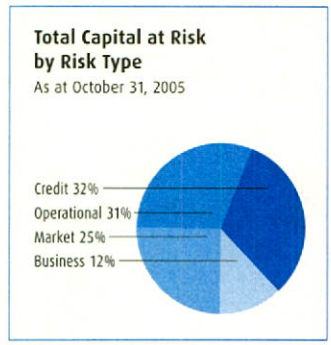
The management of risk is integrated with our management of capital and strategy. This ensures that risks incurred in pursuit of BMO's strategic objectives are consistent with desired total shareholder return as well as BMO's desired credit rating and risk tolerance.



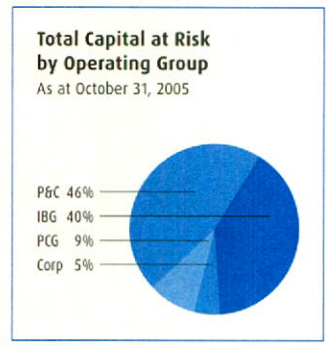
BMO's risk management is supported by the Initiative Decisioning Process model, which ensures that changes to the organization's risk profile associated with new business initiatives are correctly identified and receive appropriate approvals before the initiatives are implemented. Risk management is also supported by processes which use capital at risk measures, scenario analysis and stress testing to assess the relative magnitude of risks taken and the distribution of those risks across the organization's activities.

CaR provides a single enterprise-wide measure of risk that can be compared across business activities and risk types. It is the foundation for risk-based capital management and permits the cost of capital to be charged to the lines of business. CaR indicates, in terms of capital, the likely magnitude of economic losses that could occur if adverse situations arise and allows returns to be adjusted for risks. CaR is calculated for various types of risk – Credit, Market (trading and non-trading), Operational and Business – where measures are based on a time horizon of one year.

As noted in the charts below, BMO's largest exposure in 2005 by type of risk was credit risk. Operational risk capital has increased from 2004 as a result of the inclusion of the Basel II Standardized Approach into the internal economic capital measure.



Credit risk remains the largest contributor to CaR by risk type.



P&C carries the largest share of CaR in 2005, versus IBG in 2004.

Stress testing and scenario analysis assist in measuring the impact of extreme, but plausible, operational, political, economic and market events on our operations. Scenarios may be based on historical or hypothetical events, a combination thereof, or significant economic developments such as a rapid increase in either the value of the Canadian dollar or energy costs. These tests and analyses are applied to all significant risk-taking activities across the organization.

We also conduct ongoing industry stress testing and scenario analysis designed to stress BMO's credit exposures to a specific industry or to several industries that are highly correlated. These tests attempt to gauge the effect of various scenarios on default probabilities and loss rates in the portfolio under review. This provides significant insight into the sensitivity of our exposures to underlying risk characteristics of the industries under review.

Basel II (International Convergence of Capital Measurement and Capital Standards: A Revised Framework)

The final Basel II Framework was issued by the Basel Committee on Banking Supervision in June 2004. The Framework was developed to strengthen the soundness and stability of the international banking system, promote the adoption of stronger risk management practices and develop more risk-sensitive capital requirements. The Framework allows banks to choose from several increasingly risk-sensitive approaches to the calculation of credit and operational risk regulatory capital requirements and promotes the use of a bank's own internal estimates.

OSFI's implementation date for Basel II is November 1, 2007. OSFI has issued a Draft Revised Capital Adequacy Requirements (CAR) Guideline that incorporates the Framework's principles.

BMO is implementing an Advanced Internal Ratings-Based Approach for credit risk regulatory capital calculations and adopting a Standardized Approach for operational risk capital calculations. BMO has an integrated enterprise-wide program for managing the implementation of Basel II. Leadership and oversight are provided by an Executive Steering Committee.

BMO views Basel II as an important step in the alignment of regulatory and economic capital requirements.

Credit and Counterparty Risk

BMO incurs credit and counterparty risk primarily in its lending activities, including the sale of Treasury and other risk management products and, to a lesser extent, in its holding of investment securities. Effective credit risk management begins with BMO's experienced and skilled professional lending and credit risk officers, who together operate in a dual control structure to authorize credit risk transactions. These individuals are subject to a rigorous lender qualification process, and operate in a disciplined environment with clear delegation of decision-making authority, including established lending limits. Credit decision-making is conducted at the management level appropriate to the size and risk of each transaction in accordance with comprehensive corporate policies, standards and procedures governing the conduct of credit risk activities.

Operating practices include the ongoing monitoring of credit risk exposures and regular portfolio and sector reporting to the Board and senior management committees. Performing accounts are reviewed on a regular basis, with most commercial and corporate accounts reviewed at least annually. The frequency of reviews is increased proportionally in accordance with the likelihood and size of potential credit loss. Corporate Audit Division reviews management processes and controls and samples credit transactions for adherence to credit terms and conditions. In addition, BMO carries out regular portfolio sector reviews, including stress testing and scenario analysis based on current, emerging or prospective risks.

For the consumer and small business portfolios, credit risk models and decision systems are developed using established statistical techniques and expert systems for underwriting and monitoring purposes. Adjudication models, behavioural scorecards, decision trees and expert knowledge are combined to produce optimal credit decisions in an automated environment. The characteristics of both the borrower and the loan, along with past portfolio experience, are used to predict the credit performance of new accounts. Past performance is also used to predict the likely future behaviour of existing accounts for ongoing credit risk management.

For the commercial and corporate portfolios, BMO utilizes an enterprise-wide risk rating framework that applies to all our sovereign, bank, corporate and commercial counterparties. We believe the framework to be consistent with the principles of Basel II under which future minimum regulatory capital requirements for credit risk will be determined. One key element of this framework is the assignment of appropriate borrower risk ratings to help quantify potential credit risk.

Under the risk rating framework, a counterparty's default probability over a one-year time horizon is assessed using methodologies and rating criteria tailored to the specific risk characteristics of the counterparty. A borrower risk rating is derived from this assessment. Counterparties migrate between ratings as our assessment of their probability of default changes. Losses are estimated based on the proportion of the exposure that will be lost if a counterparty default occurs, through an analysis of transaction-specific factors such as the nature and terms of the loan, collateral held and the seniority of our claim.

Credit and counterparty risk is the potential for loss due to the failure of a borrower, endorser, guarantor or counterparty to repay a loan or honour another predetermined financial obligation. This is the most significant measurable risk that BMO faces.

We also employ a disciplined approach to provisioning and loan loss evaluation, with prompt identification of problem loans being a key risk management objective. BMO maintains both specific and general allowances for credit losses. Specific allowances reduce the aggregate carrying value of credit assets where there is evidence of deterioration in credit quality. The general allowance is maintained to absorb probable credit losses in the existing portfolios for which specific provisions cannot yet be identified. The sum of these allowances must always be sufficient to reduce the book value of credit assets to their estimated realizable value.

BMO increasingly uses credit derivative products to enhance the management of its portfolio of credit risk assets, in particular its corporate loan book. In 2005, we were active in the use of single-name credit default swaps to mitigate the credit risk related to specific client credit exposures, and we used structured credit default swaps to mitigate identified sectoral risk concentrations. BMO is not an active seller of credit protection by way of credit default swaps.

BMO's credit risk governance policies ensure that an acceptable level of diversification is maintained at all times. For large corporate transactions, we utilize expected loss models to assess the extent and correlation of risks before authorizing new exposures. At year-end, our credit assets consisted of a well-diversified portfolio comprised of millions of clients, the majority of them consumers and small to medium-sized businesses. Note 4 on page 100 of the financial statements and Tables 14 to 22 on pages 86 to 89 provide details of BMO's loan portfolio, impaired loans and provisions and allowances for credit losses. Portfolio diversification is shown in the graph on page 58.

Our credit risk management processes are both well-established and effective. In 14 of the past 15 years, BMO's specific credit losses relative to loans and acceptances, including securities borrowed or purchased under resale agreements, were the lowest of our Canadian peer group. Over this 15-year period, BMO's average loss rate was 38 basis points, compared with an average of 59 basis points for our largest peers. The favourable results were achieved in consumer loans, as well as corporate and commercial loans.

Market Risk

BMO incurs market risk in its trading and underwriting activities and structural banking activities.

As part of our enterprise-wide risk management framework, we employ comprehensive governance and management processes surrounding market risk-taking activities. These include:

- oversight by senior governance committees, including Market Risk Committee (MRC), RMC and RRC;
- independent market risk oversight functions;
- effective processes to measure market risks linked to the allocation of economic capital and the valuation of positions;
- a well-developed limit-setting and monitoring process;
- effective controls over processes and models used; and
- a framework of scenario and stress tests for worst-case events.

BMO's primary market risk measures are Market Value Exposure (MVE) and Earnings Volatility (EV). The aggregate market value and earnings volatility exposures at October 31, 2005 are summarized in the following table. MVE has decreased over the past year due to a reduction in the structural duration, reflecting normal variability within the target structural duration range. EV exposure has decreased relative to last year due to the implementation in the first quarter of fiscal 2005 of a one-day correlated EV model for accrual portfolios in trading and underwriting.

Aggregate MVE and EV for Trading and Underwriting and Structural Positions ($ millions)*

As at October 31 (After-tax Canadian equivalent)	Market value exposure		12-month earnings volatility	
	2005	2004	**2005**	2004
Trading and underwriting	**11.6**	10.0	**9.1**	18.0
Structural	**326.3**	340.2	**28.1**	28.0
Total	**337.9**	350.2	**37.2**	46.0

*Measured at a 99% confidence level.

Trading and Underwriting Market Risk

BMO's trading and underwriting activities include portfolios that are marked to market daily, as well as some portfolios (such as money market assets) that are subject to accrual accounting rules under generally accepted accounting principles. For these activities, Value at Risk (VaR) measures the magnitude of BMO's market risk.

We implemented our Comprehensive Value at Risk model for market risk management and reporting of exposures in the mark-to-market trading and underwriting portfolios during fiscal 2004. The model better reflects the correlations between the different classes of market risk and incorporates methodology improvements for more complex trading products. At year-end, the Comprehensive VaR model had not yet been approved for use in calculating regulatory capital.

Various VaR models are used to determine market risk capital at risk for each of the lines of business and to determine regulatory capital. For capital calculation purposes, longer holding periods and/or higher confidence levels are used than are employed for day-to-day risk management. Models used to determine EV exposures are the same as or similar to those used to determine VaR exposures.

Market risk is the potential for a negative impact on the balance sheet and/or income statement resulting from adverse changes in the value of financial instruments as a result of changes in certain market variables. These variables include interest rates, foreign exchange rates, equity or commodity prices and their implied volatilities, as well as credit spreads, credit migration and default.

Market Value Exposure (MVE) is a measure of the adverse impact of changes in market parameters on the market value of a portfolio of assets, liabilities and off-balance sheet positions, measured at a 99% confidence level over a specified holding period. The holding period considers current market conditions and composition of the portfolios to determine how long it would take to neutralize the market risk without adversely affecting market prices. For trading and underwriting activities, MVE is comprised of VaR and Issuer Risk.

Earnings Volatility (EV) is a measure of the adverse impact of potential changes in market parameters on the projected 12-month after-tax net income of a portfolio of assets, liabilities and off-balance sheet positions, measured at a 99% confidence level over a specified holding period.

Value at Risk (VaR) is measured for specific classes of risk in BMO's trading and underwriting activities: interest rate, foreign exchange, equity and commodity prices and implied volatilities. This measure calculates the maximum likely loss from portfolios over an appropriate holding period, measured at a 99% confidence level.

Issuer Risk (or Credit Spread) arises in BMO's trading and underwriting portfolios, and measures the adverse impact of credit spread, credit migration and default risks on the market value of non-sovereign fixed income instruments and similar securities. Issuer Risk is measured at a 99% confidence level over an appropriate holding period.

Market risk exposures arising from trading and underwriting activities are summarized in the following table.

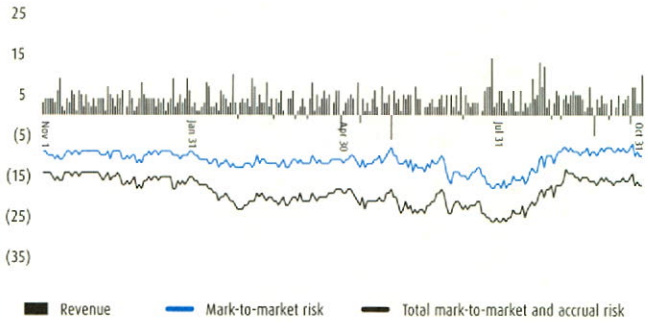
Total Trading and Underwriting MVE Summary ($ millions)*

For the year ended October 31, 2005 (Pre-tax Canadian equivalent)	Year-end	Average	High	Low
Commodity VaR	**3.2**	**4.2**	**13.0**	**1.0**
Equity VaR	**3.8**	**4.9**	**7.1**	**2.8**
Foreign exchange VaR	**0.4**	**0.6**	**2.2**	**0.1**
Interest rate VaR (mark-to-market)	**3.8**	**4.4**	**8.9**	**2.5**
Correlation	**(5.5)**	**(6.6)**	**(10.2)**	**(3.7)**
Comprehensive VaR	**5.7**	**7.5**	**14.7**	**4.0**
Interest rate VaR (accrual)	**8.0**	**8.5**	**12.3**	**5.6**
Issuer Risk	**4.1**	**3.9**	**5.6**	**2.7**
Total MVE	**17.8**	**19.9**	**27.4**	**14.1**

For the year ended October 31, 2004 (Pre-tax Canadian equivalent)	Year-end	Average	High	Low
Commodity VaR	1.1	1.3	3.3	0.5
Equity VaR	3.9	4.4	13.1	2.3
Foreign exchange VaR	0.5	1.4	3.8	0.1
Interest rate VaR (mark-to-market)	3.8	5.2	11.2	3.4
Correlation	(4.6)	(5.4)	(8.8)	(1.4)
Comprehensive VaR	4.7	6.9	14.9	4.2
Interest rate VaR (accrual)	6.3	7.5	11.9	4.3
Issuer Risk	4.0	4.5	7.0	2.9
Total MVE	15.0	18.9	28.4	14.1

*One-day measure using a 99% confidence level.

Trading and Underwriting Net Revenues versus Market Value Exposure
November 1, 2004 to October 31, 2005 ($ millions)

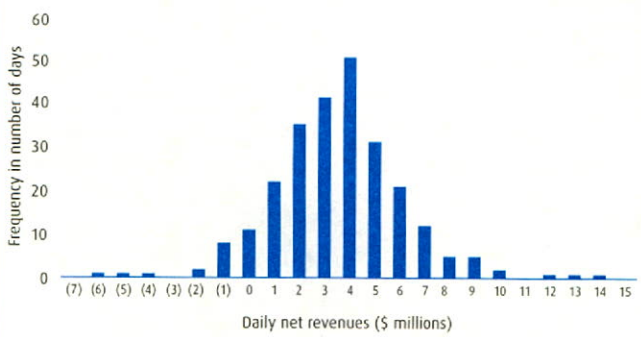


There were no losses in fiscal 2005 in the trading and underwriting portfolios that exceeded the overall MVE measure.

We also measure exposure to concentrations of market risk, such as changes in particular interest rates, foreign exchange rates, equity or commodity prices and their related implied volatilities.

Effective controls over the revaluation of trading and underwriting portfolios and the determination of daily revenue from these activities enable us to monitor the revenue generated by each of the lines of business in relation to their business strategies and their level of market risk.

Frequency Distribution of Daily P&L for Trading and Underwriting, Money Market and Accrual Portfolios
November 1, 2004 to October 31, 2005



The distribution of our daily net revenue for the portfolios reflects the broad diversification of risk in our trading activities, designed to reduce the volatility of daily net revenues.

Trading revenues include amounts from all trading and underwriting activities, whether accounted for on a mark-to-market basis or an accrual basis, as well as certain fees and commissions directly related to those activities.

We monitor the application of our models to ensure that they are appropriate to the particular portfolio to which they are applied, and we take corrective action, including making adjustments to the determination of daily net trading revenues, when model limitations are identified.

We use a variety of methods to ensure the integrity of these models, including the application of backtesting against hypothetical losses. This process assumes there are no changes in the previous day's closing positions. The process then isolates the effects of each day's price movements against these closing positions. Models are considered to be validated by such testing if, on average, calculated hypothetical losses exceed the MVE measure only one time out of 100. Results of this testing confirm the reliability of our models.

The models used to measure market risks are effective at measuring risks under normal market conditions. In addition, we perform scenario analysis and stress testing to determine the impact of unusual and/or unexpected market changes on our portfolios. We use a comprehensive set of scenarios and stress tests, and the results are reported to MRC, RMC and RRC on a regular basis.

Structural Market Risk

Structural market risk is comprised of interest rate risk arising from our banking activities (loans and deposits) and foreign exchange risk arising from our foreign currency operations. Structural market risk is managed by BMO's Corporate Treasury in support of stable, high-quality earnings.

Structural interest rate risk arises primarily from interest rate mismatches and embedded options. Interest rate mismatches result from differences in the scheduled maturity or repricing dates of assets, liabilities and off-balance sheet items. Embedded option risk results from product features that allow customers to modify scheduled maturity or repricing dates. Embedded options include loan prepayment and deposit redemption privileges and committed rates on unadvanced mortgages. The net interest rate mismatch, representing residual assets funded by common shareholders' equity, is maintained at a target duration of between two and three years and embedded options are managed to low risk levels. The interest rate mismatch is primarily managed with interest rate swaps and securities. Embedded option exposures are managed by purchasing options or through a dynamic hedging process.

Structural foreign exchange risk arises primarily from translation risk associated with the net investment in our U.S. operations, and from transaction risk associated with our U.S-dollar net income. Translation risk is managed by funding our net U.S. investment in U.S. dollars. Transaction risk is managed by entering into foreign exchange forward contract hedges each quarter that are expected to partially offset the effects of Canadian/U.S. dollar exchange rate fluctuations on the quarter's net income. The impact of exchange rate fluctuations on BMO's 2005 net income is reviewed on page 36.

Structural MVE and EV measures both reflect holding periods of between one and three months and incorporate the impact of correlation between market variables. Structural MVE (see page 70) has decreased over the past year due to a reduction in duration, reflecting normal variability within the target duration range. EV continues to be managed to low levels.

In addition to MVE and EV, we also use simulations, sensitivity analysis, stress testing and gap analysis, which is disclosed in the table on page 72, to measure and manage interest rate risk.

Structural interest rate sensitivity to an immediate parallel increase or decrease of 100 and 200 basis points is disclosed in the adjacent table. This sensitivity analysis is performed and disclosed by many financial institutions and facilitates comparison with our peer group.

Models used to measure structural market risk help forecast how interest rates and foreign exchange rates may change and predict how customers would likely react to the changes. These models have been developed using statistical analysis and are validated through regular model vetting and backtesting processes and ongoing dialogue with the lines of business. Models used to predict consumer behaviour are also used in support of product pricing and performance measurement.

Structural Interest Rate Sensitivity ($ millions)*

(After-tax Canadian equivalent)	As at October 31, 2005		As at October 31, 2004	
	Economic value sensitivity	Earnings sensitivity over the next 12 months	Economic value sensitivity	Earnings sensitivity over the next 12 months
100 basis point increase	(228.8)	25.1	(224.3)	9.2
100 basis point decrease	191.9	(22.4)	183.7	(20.2)
200 basis point increase	(478.0)	44.1	(470.4)	22.2
200 basis point decrease	347.3	(45.8)	332.3	(62.9)

*Exposures are in brackets and benefits are represented by positive amounts.

Liquidity and Funding Risk

Managing liquidity and funding risk is essential to maintaining both depositor confidence and stability in earnings.

It is BMO's policy to ensure that sufficient liquid assets and funding capacity are available to meet financial commitments, even in times of stress.

Our liquidity and funding risk management framework includes:

- oversight by senior governance committees, including the Liquidity and Funding Management Committee, RMC and RRC;
- an independent oversight group within Corporate Treasury;
- an RRC-approved limit structure to support risk management;
- effective processes and models to monitor and manage risk;
- strong controls over processes and models and their uses;
- a framework of scenario tests for stressed operating conditions; and
- contingency plans to facilitate managing through a disruption.

Data provided in this section reflect BMO's consolidated position. BMO subsidiaries include regulated and foreign entities, and therefore movements of funds between companies in the corporate group are subject to the liquidity, funding and capital adequacy considerations of the subsidiaries as well as tax considerations. Such matters do not materially affect BMO's liquidity and funding.

BMO's liquidity and funding position remains sound and there are no trends, demands, commitments, events or uncertainties that are reasonably likely to materially affect the position.

We actively manage liquidity and funding risk globally by holding liquid assets in excess of an established minimum level at all times. Liquid assets include unencumbered, high credit-quality assets that are marketable, can be pledged as security for borrowings, or mature in a time frame that meets our liquidity and funding requirements. Liquidity and funding requirements consist of expected and potential cash outflows. These arise from obligations to repay deposits that are withdrawn or not renewed, and from the need to fund asset growth, strategic investments, drawdowns on credit and liquidity facilities and purchases of collateral for pledging. Liquidity and funding requirements are assessed under expected and stressed economic, market, political and enterprise-specific environments, which determines the minimum amount of liquid assets to be held at all times.

Liquidity and funding risk is the potential for loss if BMO is unable to meet financial commitments in a timely manner at reasonable prices as they fall due. Financial commitments include liabilities to depositors and suppliers, and lending, investment and pledging commitments.

In addition, we use two primary measures to evaluate liquidity and funding risk. The first measure is the liquidity ratio. This ratio provides an assessment of the extent to which assets can be readily converted into cash or cash substitutes to meet financial commitments, as cash resources and securities are more liquid than loans. It represents the sum of cash resources and securities as a percentage of total assets. BMO's liquidity ratio at October 31, 2005 was 26.2%, up from 25.8% at October 31, 2004. The increase in the ratio was primarily attributable to growth in securities associated with trading activities.

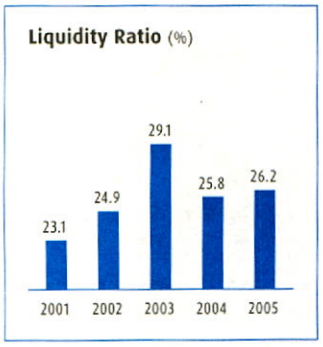
Cash and securities totalled $78.0 billion at the end of the year, up from $68.5 billion in 2004, while total assets increased $32.3 billion to $297.5 billion.

Liquidity provided by cash and securities is supplemented by securities purchased under resale agreements, which also can be readily converted into cash or cash substitutes to meet financial commitments. Securities purchased under resale agreements totalled $20.7 billion at the end of the year, up from $17.1 billion in 2004.

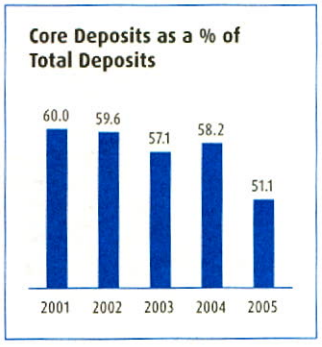
In the ordinary course of business, a portion of cash, securities and securities purchased under resale agreements is pledged as collateral to support trading activities and participation in clearing and payment systems, in Canada and abroad. At October 31, 2005, $27.8 billion of cash and securities and $13.3 billion of securities purchased under resale agreements had been pledged, compared with $18.8 billion and $13.7 billion, respectively, in 2004. These changes were primarily driven by trading activities. In addition, BMO is a party to certain agreements that could require incremental collateral under certain circumstances. These potential incremental collateral requirements are not material. Additional information on cash and securities can be found in Table 5 on page 80 and in Notes 2 and 3 on page 97 of the financial statements.

The second measure is the core deposits-to-total deposits ratio. This measure provides an assessment of the stability of BMO's deposit base, as core deposits are more stable than other deposit sources. Core deposits are comprised of individual

customer operating and savings deposits and smaller fixed-date deposits, which generally are less responsive to changes in the market environment than larger institutional deposits. The ratio represents total deposits less fixed-date deposits greater than 100,000 units of any currency as a percentage of total deposits. BMO's core deposits-to-total deposits ratio at October 31, 2005 was 51.1%, down from 58.2% in the prior year.



The ratio of cash and securities as a percentage of total assets reflects a sound liquidity position.



Core deposits represent a stable source of funding.

The ratio decreased primarily due to an increase in non-core deposits that supported growth in loans and securities. Wholesale funding used to support loan growth was primarily longer term in order to better match the maturity of loans.

Core deposits totalled $99.0 billion at the end of the year, down from $101.9 billion in 2004, while total deposits increased $18.6 billion to $193.8 billion.

Our large base of core deposits, along with our strong capital base, reduces reliance on less stable wholesale funding. Wholesale funding is largely short-term in nature and primarily supports trading and underwriting assets and investment securities. Wholesale funding is diversified by customer, type, market, maturity term, currency and geography. Information on deposit maturities can be found in Table 8 on page 81.

Liquidity and funding could potentially be affected by off-balance sheet arrangements and other credit instruments through our obligation to fund drawdowns. These exposures are captured within our risk management framework. Off-balance sheet arrangements are discussed on page 61, and information on other credit instruments can be found in Note 5 on page 102 of the financial statements.

Operational Risk

Operational risk is inherent in all business activities. Operational risk can never be entirely eliminated; however, shareholder value can be preserved and enhanced by managing, mitigating and, in some cases, insuring against operational risk.

To achieve this goal, we have developed, using regulatory guidelines, an Operational Risk Framework, which includes identification, measurement, analysis, monitoring, capital at risk attribution and risk control/mitigation elements. A variety of underlying processes and controls have been developed as part of this framework. These include risk and control self-assessments, business contingency plans, event management, change management, outsourcing management, and acquisition and integration management.

BMO's operational risk governance structure includes the Operational Risk Committee (ORC), a sub-committee of RMC. ORC has oversight responsibility for operational risk strategy and governance. It provides advice and guidance to the lines of business on operational risk assessments, measurement and mitigation, and related monitoring and change initiatives.

BMO's goal is to make operational risk, like all other risks, transparent throughout the enterprise. Therefore, this framework includes regular reporting of relevant operational risk management activities and processes to senior line and corporate management, ORC, RMC and the Board of Directors.

Each line of business is responsible for using the aforementioned framework processes and control programs to manage its operational risk within the guidelines established by corporate policy and standards. To ensure that all operational risks to which a line of business is exposed are adequately managed, specialized functions are also involved in the management of risks as appropriate, including Finance, Taxation, Legal, Compliance, Privacy, Human Resources, and Systems and Information Management.

Operational risk is the potential for loss resulting from inadequate or failed internal processes or systems, human error or external events not related to credit, market or liquidity risks.

We purchase insurance in such amounts and in such areas as will provide protection against unexpected material loss and where insurance is required by law, regulatory requirement or contractual agreement.

BMO has adopted an operational risk capital measure consistent with the Basel II Standardized Approach and a separate measure for Business Risk due to Operational Failure. We continue to improve our measurement capabilities by reviewing internal and external operational loss data, key risk indicators and operational risk scenarios as a means to better understand and measure risk.

Corporate Audit regularly reports to the CEO and to the Board's Audit Committee on the effectiveness of internal controls for operational risk management processes.

The various processes included in the operational risk framework are at different stages of development. Our approach is to continuously improve each in a way that supports business activities while also meeting external requirements.

Business Risk due to Operational Failure

Business Risk due to Operational Failure is the risk of losses or reductions in revenue arising from the indirect effects of operational risks, including reputation risk. BMO attributes economic capital for this risk to the business units using a scenario-based model and reports this capital as a component of operational risk capital.

Business Risk due to Earnings Volatility

Business risk due to earnings volatility measures the risk that volumes will decrease or margins will shrink with no opportunity being available to offset the revenue declines with a reduction in costs. BMO faces many risks that are similar to those faced by non-financial firms, principally that our profitability, and hence value, may be eroded by changes in the business environment or by failures of strategy or execution. Sources of these risks include volatile economic market activity, changing client expectations, adverse business developments and relatively ineffective responses to industry changes. Risks to BMO's margins and volumes are categorized as business risk due to earnings volatility.

Corporate Responsibility and Sustainability

BMO has an ongoing commitment to responsible, ethical and sustainable corporate behaviour. It is our responsibility as a public corporation to conduct our business in such a way as to deliver value to our shareholders while also benefiting society and protecting our environment. We measure success in all we do by applying the principles of excellence, accountability, transparency and integrity.

At BMO, Corporate Responsibility and Sustainability objectives are integrated into long-term strategic decision-making. BMO's strategies address our interactions and overall relationship with all of our stakeholders, including customers, employees, owners and investors, governments, suppliers, competitors and environmental interests.

Trust is a key element in BMO's ongoing success. Shareholders trust BMO to provide responsible and successful stewardship of their financial investments. Clients trust BMO to help them achieve their financial goals. Our employees and the communities in which we operate trust our commitments to contribute to their continued well-being and success. Finally, governments trust our respect for the standards required of our industry.

BMO maintains a comprehensive code of conduct – *FirstPrinciples, Our Code of Business Conduct and Ethics* – and has established specific behavioural standards through FirstPrinciples and related policies, standards and guidelines. This policy applies to all activities undertaken by both BMO's Board of Directors and our employees. Policy requirements cannot be compromised by virtue of third-party outsourcing or joint venture arrangements.

Corporate Responsibility and Sustainability is not a project or an initiative – it is a way of doing business. Behaving responsibly in the pursuit of our corporate goals protects our reputation and is necessary to ensure the long-term sustainability of the enterprise.

Our annual Corporate Social Responsibility Report, including our Public Accountability Statement, documents how BMO Financial Group plays a role in the growth, success and well-being of the citizens and communities of the countries in which we operate.

A focus on Corporate Responsibility and Sustainability is an essential element in reputation risk management, as stakeholders are interested not only in financial performance but also in how that performance is achieved.

Reputation risk is the risk of negative impacts resulting from the deterioration of BMO's reputation with key stakeholders. These impacts include revenue loss, reductions in our customer or client base and declines in BMO's share price.

Reputation Risk

BMO's reputation is one of our most valuable assets. Key to effectively building and maintaining BMO's reputation is fostering a business culture that:

- incorporates integrity and ethical conduct as core values; and
- promotes a conviction that every business decision must reflect the enterprise's core ethical values.

The potential for damage to our corporate reputation exists in every business decision. Therefore, we believe that active, ongoing and effective management of reputation risk is best achieved through integration of explicit assessments of reputation risk into strategy development, operational implementation, transactional decision-making and risk management and control processes.

It is the responsibility of all employees to conduct themselves in such a way as to maintain and build BMO's reputation. The Reputation Risk Management Committee considers potential reputation risks to the enterprise and specifically reviews complex credits and structured financings as required.

Environmental Risk

BMO is committed to the principles of sustainable development and, in particular, to the belief that the quality of our lives improves when economic growth is integrated with respect for the environment.

We implement practices across the enterprise to reduce waste, conserve energy and recycle materials, and take reasonable precautions to ensure that we deal with environmentally responsible customers in the course of our credit-granting activities.

BMO is willing to work with governments, industries and all relevant constituencies to address environmental issues and challenges, and has shown such willingness through the adoption and incorporation of environmental best practices into our decision-making policies and processes. This is evidenced by actions such as BMO being a signatory to the United Nations Environmental Programme Statement by Financial Institutions on the Environment and Sustainable Development and to the Carbon Disclosure Project, as well as adoption of The Equator Principles.

Review of Fourth Quarter Performance

Net income in the fourth quarter of 2005 was a record $657 million, an increase of $106 million or 20% from the fourth quarter a year ago. Results for the fourth quarter and comparative quarters are outlined on page 77. Each of our client operating groups produced strong increases in net income, with business volumes up year-over-year. Operating results were up strongly, notwithstanding higher provisions for credit losses, even after excluding certain significant items that increased earnings.

Net income was increased by the $43 million after-tax net impact of the following significant items:

- A $49 million ($18 million after tax) gain on the sale of Harris*direct* recorded in Private Client Group;
- A $50 million ($32 million after tax) gain on the sale of common shares of the TSX, split equally between Private Client Group and Investment Banking Group;
- A $29 million ($19 million after tax) gain on the sale of our Calgary office tower recorded in Corporate Support; and
- A $40 million ($26 million after tax) adjustment that reduced Personal and Commercial Client Group's card fees revenue as a result of further refinements made to the methodology used to determine the liability associated with our customer loyalty rewards program.

Net income in the fourth quarter of 2004 was increased by the $24 million after-tax net impact of:

- A $50 million ($33 million after tax) reduction in the general allowance for credit losses reflected in Corporate Support; and
- A $14 million ($9 million after tax) adjustment that reduced Personal and Commercial Client Group's card fees revenue because of rising reward redemption rates associated with our customer loyalty rewards program.

Personal and Commercial Client Group net income in the fourth quarter rose $38 million or 14% from a year ago, driven by higher volumes in both Canada and the United States, stable margins in Canada and a lower effective tax rate. These factors were partially offset by lower card fees as a result of the foregoing loyalty rewards program adjustments. In the United States, higher volumes were attributable to acquisitions and loan growth. Private Client Group earnings increased $54 million or 103%. The increase was partly attributable to gains on the sale of Harris*direct* and TSX shares, while approximately $20 million or 38% was due to business growth and the benefit of ongoing expense management. Investment Banking Group net income increased $34 million or 18%, in large part due to increased capital markets activities and its gain on the sale of TSX common shares.

Revenue for the quarter increased $371 million or 16% from a year ago to $2,650 million. Adjusted for the impact of the weaker U.S. dollar, revenue increased $423 million or 19%. Personal and Commercial Client Group revenue increased $73 million due to higher volumes, partially offset by lower card fees and lower net interest margin in the United States. Acquired businesses in the United States contributed $13 million to revenue growth. Private Client Group revenue increased $128 million on growth in operating revenues across all of the group's lines of business, together with the gain of $74 million on its aforementioned asset sales. Revenue increased $103 million or 17% in Investment Banking Group due to increases in trading revenues, merger and acquisition fees and securities trading commissions. There were also increases in corporate loan volumes and investment securities gains, due to the $25 million gain on the sale of TSX common shares.

Net interest income was $1,224 million, an increase of $18 million from a year ago. Average assets were $43 billion higher, of which approximately two-thirds was attributable to growth of low-margin client-driven trading assets in Investment Banking Group and the remainder to Canadian and U.S. personal and commercial banking products. Net interest margin was 24 basis points lower than a year ago. Net interest margin increased in Canadian personal and commercial banking but continues to be affected by the shift in customer product preferences toward lower-spread products and increased competition in the sustained low interest rate environment. Net interest margin declined in U.S. retail and business banking due to competitive pressures limiting our ability to pass on higher short-term rates to loan customers, and to lower rates earned on longer-term deposits. Loan growth in excess of deposit growth also contributed to the decline. Investment Banking Group net interest margin declined due to lower trading net interest income, lower spreads on corporate loans in the competitive loan pricing environment in the United States and lower spreads in interest-rate-sensitive businesses in the rising interest rate environment.

Non-interest revenue was $1,426 million, an increase of $353 million or 33% from the fourth quarter of 2004. The increase was due in part to the gains on sales outlined above. There were significant increases in trading revenues due to high volatility in the energy sector and improved results in interest rate and equity trading. Net investment securities gains were up $42 million, primarily due to the $50 million gain on sale of TSX shares. There was also growth in mutual fund fees, securities commissions, and merger and acquisition fees. Securitization revenues declined as a portion of our credit card loan securitizations matured in the first quarter of 2005.

Non-interest expense was $1,636 million, an increase of $143 million from a year ago, in part due to a $119 million increase in performance-based compensation costs. This latter increase was due to improved results and Investment Banking Group's reduction of performance-based costs in 2004, in line with results in that period. Expense growth was mitigated by the $33 million impact of the weaker U.S. dollar.

In the fourth quarter of 2005, the provision for credit losses totalled $57 million, compared with a $13 million net recovery in the fourth quarter of 2004. There were $37 million of specific provisions in the fourth quarter of 2004 and a $50 million reduction in the general allowance. The increase in specific provisions was attributable to lower levels of reversals and recoveries. There was no reduction in the general allowance in the fourth quarter of 2005.

Quarterly Earnings Trends

BMO's quarterly earnings, revenue and expense are modestly affected by seasonal factors. Since our second fiscal quarter has 89 days (90 days in a leap year) and other quarters have 92 days, second-quarter results are lower relative to other quarters because there are 3% fewer calendar days, and thus fewer business days. The months of July (third quarter) and August (fourth quarter) are typically characterized by lower levels of capital markets activity, which has an effect on results in Private Client Group and Investment Banking Group. The December holiday season also contributes to a slowdown in some activities; however, credit card purchases are particularly robust in that first-quarter period, as well as in the back-to-school period that falls in our fourth quarter.

Results and statistics for the past eight quarters are outlined on page 77. Quarterly provisions for credit losses have generally started to trend upward, affecting performance. In addition, quarterly results sometimes include significant items that affect the level of earnings and trend analysis. The net impact of such items increased earnings somewhat in the first and second quarters of 2004 and, to a greater degree, in the third quarter of 2004. The first, second and fourth quarters of 2005 were also affected by significant items. BMO's pattern of growing earnings in consecutive quarters was interrupted in the fourth quarter of 2004 and into 2005, largely because of provisioning trends and significant items affecting quarterly results. The weakening of the U.S. dollar has dampened revenue and expense growth over the past two years but has had a more modest impact on net income, in part due to our practice of hedging our currency exposure, which is explained on page 36.

Personal and Commercial Client Group earnings, broadly speaking, have been increasing steadily, excluding the impact of significant items. Strong volume growth with moderate increases in expenses has been partially offset by declining net interest margins due to shifts in customer preferences toward lower-spread products and competitive pressures in the low interest rate environment. The reduction in net interest margin has been more pronounced in P&C Chicagoland Banking because of competitive pressures on loan pricing and lower rates earned on longer-term liabilities. The net interest margin has also been affected by loan growth in excess of deposit growth. The group's results in the second and fourth quarters of 2004 and the fourth quarter of 2005 were affected by adjustments to credit card fees.

Private Client Group's results have benefited from steady growth in fee-based and managed asset businesses, improved net interest margin on term investment products and continued expense management, while also being subject to the variability of client trading activity. In 2005, the group's strengthening results were driven by improved performance in full-service investing, term investments and the mutual fund business. Performance in the fourth quarter of 2005 benefited from the inclusion of a combined $74 million of revenue ($34 million after tax) from the sales of Harris*direct* and the group's share of BMO's investment in TSX common shares.

Investment Banking Group results are more volatile than our other businesses because they are dependent in part on the level of capital markets activity. The group's net income was particularly high in the first and second quarters of 2004 because of extremely favourable capital markets conditions, and was high in the third quarter of 2004 because of very favourable credit performance, including high recoveries of principal and interest on loans that were previously written off. In 2005, the strong first quarter was aided by a $32 million recovery of prior years' income taxes and the $30 million ($20 million after tax) impact of adopting a change in accounting for merchant banking investments, while the second quarter benefited from $44 million ($37 million after tax) of revenue recognized on restructuring VIEs. Results in 2005 were affected by the interest rate environment, including the impact of rising short-term interest rates in the United States. Particularly strong trading revenue benefited results in the fourth quarter.

BMO's provisions for credit losses declined during 2004 as we moved into a particularly favourable span of the credit cycle. Provisions were especially low in the third quarter of 2004 as we recorded high levels of reversals of previous allowances and recoveries of earlier write-offs. These reversals and recoveries were a significant component of the high net income in Corporate Support in that quarter. In fact, the favourable credit performance in the third quarter of 2004 was so pronounced that in the third quarter of 2005, BMO's earnings decreased from the comparable quarter in the prior year, the only such occurrence in the past three fiscal years.

Summarized Statement of Income and Quarterly Financial Measures

($ millions)	Oct. 31 2005	July 31 2005	April 30 2005	Jan. 31 2005	Oct. 31 2004	July 31 2004	April 30 2004	Jan. 31 2004	2005	2004	2003
Net interest income (teb)	**1,224**	**1,244**	**1,212**	**1,226**	1,206	1,272	1,194	1,265	**4,906**	4,937	4,929
Non-interest revenue	**1,426**	**1,197**	**1,216**	**1,213**	1,073	1,121	1,251	1,106	**5,052**	4,551	4,220
Total revenue (teb)	**2,650**	**2,441**	**2,428**	**2,439**	2,279	2,393	2,445	2,371	**9,958**	9,488	9,149
Provision for credit losses – specific	**57**	**73**	**46**	**43**	37	(70)	45	55	**219**	67	455
Provision for credit losses – general	**–**	**–**	**(40)**	**–**	(50)	(40)	(40)	(40)	**(40)**	(170)	–
Non-interest expense	**1,636**	**1,579**	**1,579**	**1,533**	1,493	1,538	1,565	1,561	**6,327**	6,157	6,087
Income before provision for income taxes and non-controlling interest in subsidiaries	**957**	**789**	**843**	**863**	799	965	875	795	**3,452**	3,434	2,607
Provision for income taxes (teb)	**284**	**234**	**229**	**247**	243	318	280	270	**994**	1,111	804
Non-controlling interest in subsidiaries	**16**	**14**	**14**	**14**	5	4	4	4	**58**	17	22
Net income	**657**	**541**	**600**	**602**	551	643	591	521	**2,400**	2,306	1,781
Amortization of intangible assets, net of income taxes	**17**	**17**	**21**	**19**	19	21	19	19	**74**	78	79
Cash net income	**674**	**558**	**621**	**621**	570	664	610	540	**2,474**	2,384	1,860
Taxable equivalent basis adjustment (teb)	**30**	**30**	**31**	**28**	30	32	39	38	**119**	139	152
Reported revenue per financial statements	**2,620**	**2,411**	**2,397**	**2,411**	2,249	2,361	2,406	2,333	**9,839**	9,349	8,997
Operating group net income:											
Personal and Commercial Client Group	**305**	**307**	**293**	**294**	267	268	206	241	**1,199**	982	914
Private Client Group	**107**	**63**	**77**	**73**	53	58	63	53	**320**	227	137
Investment Banking Group	**225**	**184**	**206**	**237**	191	230	206	205	**852**	832	691
Corporate Support, including T&S	**20**	**(13)**	**24**	**(2)**	40	87	116	22	**29**	265	39
BMO Financial Group net income	**657**	**541**	**600**	**602**	551	643	591	521	**2,400**	2,306	1,781
Information per Common Share ($)											
Dividends declared	**0.49**	**0.46**	**0.46**	**0.44**	0.44	0.40	0.40	0.35	**1.85**	1.59	1.34
Earnings											
Basic	**1.30**	**1.07**	**1.19**	**1.18**	1.08	1.27	1.16	1.02	**4.74**	4.53	3.51
Diluted	**1.27**	**1.05**	**1.16**	**1.16**	1.06	1.24	1.12	1.00	**4.64**	4.42	3.44
Cash earnings											
Basic	**1.34**	**1.10**	**1.23**	**1.22**	1.13	1.30	1.20	1.06	**4.89**	4.69	3.67
Diluted	**1.31**	**1.08**	**1.21**	**1.19**	1.10	1.27	1.17	1.03	**4.79**	4.57	3.59
Book value	**26.53**	**26.00**	**25.60**	**24.93**	24.24	24.31	23.82	22.87	**26.53**	24.24	22.09
Market price											
High	**62.44**	**62.05**	**57.13**	**58.59**	59.63	55.50	58.74	59.65	**62.44**	59.65	50.26
Low	**56.00**	**55.04**	**53.05**	**54.38**	52.05	49.50	50.88	49.28	**53.05**	49.28	37.79
Close	**57.81**	**61.10**	**56.65**	**55.28**	57.55	55.40	51.90	57.79	**57.81**	57.55	49.33
Financial Measures (%)											
Five-year average annual total shareholder return	**13.8**	**17.4**	**19.6**	**21.8**	18.9	18.7	14.8	15.2	**13.8**	18.9	12.9
Dividend yield	**3.4**	**3.0**	**3.2**	**3.2**	3.1	2.9	3.1	2.4	**3.2**	2.8	2.7
Diluted earnings per share growth	**19.8**	**(15.3)**	**3.6**	**16.0**	9.3	30.5	45.5	33.3	**5.0**	28.5	28.4
Diluted cash earnings per share growth	**19.1**	**(15.0)**	**3.4**	**15.5**	10.0	28.3	44.4	30.4	**4.8**	27.3	26.9
Return on equity	**19.8**	**16.5**	**19.5**	**19.4**	17.8	21.0	20.4	18.3	**18.8**	19.4	16.4
Cash return on equity	**20.3**	**17.1**	**20.2**	**20.0**	18.5	21.7	21.1	19.0	**19.4**	20.1	17.1
Net economic profit growth	**31.8**	**(37.4)**	**(2.1)**	**22.0**	10.3	53.7	100+	94.9	**(0.3)**	59.6	91.8
Net income growth	**19.5**	**(16.0)**	**1.6**	**15.4**	9.5	30.6	48.1	34.5	**4.1**	29.4	29.7
Revenue growth	**16.5**	**2.1**	**(0.4)**	**3.4**	(3.9)	3.8	12.7	3.8	**5.2**	3.9	4.2
Revenue growth (teb)	**16.3**	**2.0**	**(0.7)**	**2.9**	(4.3)	4.0	12.2	3.7	**5.0**	3.7	4.7
Net interest margin	**1.54**	**1.61**	**1.56**	**1.61**	1.77	1.82	1.70	1.82	**1.58**	1.78	1.81
Net interest margin (teb)	**1.58**	**1.65**	**1.60**	**1.64**	1.82	1.87	1.75	1.88	**1.62**	1.83	1.87
Non-interest expense-to-revenue ratio	**62.4**	**65.5**	**65.9**	**63.6**	66.4	65.2	65.0	66.9	**64.3**	65.9	67.7
Non-interest expense-to-revenue ratio (teb)	**61.7**	**64.7**	**65.0**	**62.9**	65.5	64.3	64.0	65.9	**63.5**	64.9	66.5
Cash non-interest expense-to-revenue ratio (teb)	**60.9**	**63.8**	**64.0**	**61.9**	64.4	63.2	62.9	64.7	**62.6**	63.8	65.4
Provision for credit losses as a % of average net loans and acceptances	**0.13**	**0.17**	**0.01**	**0.11**	(0.03)	(0.28)	0.01	0.04	**0.11**	(0.07)	0.30
Canadian/U.S. dollar average exchange rate ($)	**1.177**	**1.235**	**1.234**	**1.210**	1.264	1.342	1.339	1.307	**1.214**	1.313	1.435
Gross impaired loans and acceptances as a % of equity and allowance for credit losses	**4.91**	**5.92**	**6.77**	**7.10**	7.47	8.90	10.28	12.58	**4.91**	7.47	13.91
Cash and securities-to-total assets	**26.2**	**26.8**	**27.6**	**25.0**	25.8	27.3	29.2	29.1	**26.2**	25.8	29.1
Tier 1 Capital Ratio	**10.25**	**9.39**	**9.38**	**9.72**	9.81	9.44	9.67	9.65	**10.25**	9.81	9.55

In the opinion of Bank of Montreal management, information that is derived from unaudited financial information, including information as at and for interim periods, includes all adjustments necessary for a fair presentation of such information. All such adjustments are of a normal and recurring nature. Financial ratios for interim periods are stated on an annualized basis where appropriate, and all growth rates represent year-over-year growth. Ratios, as well as interim operating results, are not necessarily indicative of actual results for the full fiscal year.

2004 Financial Performance Review

Earnings

Net income increased $525 million or 29% to $2,306 million in fiscal 2004 and earnings per share rose $0.98 or 29% to a then-record $4.42. Two-thirds of the increase was attributable to improved credit performance and the balance to strong operating group results. All three client operating groups improved their productivity and earned record net income in 2004. Return on equity was 19.4%, up from 16.4% in 2003.

Revenue

Revenue on a taxable equivalent basis rose $339 million or 3.7% in 2004 to $9,488 million, driven by growth in all operating groups. The weaker U.S. dollar reduced revenue growth in each of the operating groups and lowered BMO's overall revenue growth by $243 million or 2.7 percentage points, while the incremental effects of acquired businesses added $91 million or 1.0 percentage points to revenue growth. The $339 million increase in revenue was almost entirely due to increased non-interest revenue, as higher net interest income in personal and commercial banking was largely offset by declines in Investment Banking Group and Private Client Group.

Provision for Credit Losses

There was a net recovery of credit losses of $103 million in 2004, consisting of $67 million of specific provisions and a $170 million reduction of the general allowance for credit losses. In 2003, results reflected specific provisions of $455 million with no change in the general allowance. The lower provision in 2004 was attributable to improved credit performance experienced over the year. New impaired loan formations were at half the levels of 2003 and at only a third of the levels of 2001 and 2002. As such, new specific provisions in 2004 totalled approximately half the amounts in the 2001 to 2002 period and, in addition, reversals and recoveries were high. Provisions in 2004 were lower than at any other point in the credit cycle.

Non-Interest Expense

Non-interest expense increased $70 million or 1.1% to $6,157 million, reflecting effective cost management. The incremental effects of acquired businesses increased expenses by $106 million (1.7%) while the weaker U.S. dollar reduced costs by $177 million (–2.9%). Higher performance-based compensation costs, associated with BMO's 29% increase in net income, increased expenses by $90 million (1.5%) and higher pension costs increased expenses by $30 million (0.5%). Other expenses increased by only $21 million or 0.3%, as a change in accounting policy to capitalize costs of certain internally developed software in 2004 reduced expenses by $47 million.

Operating Groups Results

Personal and Commercial Client Group net income rose $68 million or 7% to $982 million, due to higher revenue, cost containment and a lower effective tax rate. Revenue increased $98 million or 2%, driven by strong volume growth in both Canadian and U.S. operations and the $20 million impact of U.S. acquisitions. The growth rate was mitigated by the $82 million impact of the weaker U.S. dollar, lower net interest margin and a $65 million ($42 million after tax) card fees adjustment. Excluding this adjustment, net income rose $110 million or 12%. Non-interest expense rose $7 million to $3,077 million, as the weaker U.S. dollar reduced costs by $58 million.

Private Client Group net income reached a then-record $227 million in 2004, an increase of $90 million or 7%. Revenue grew $117 million or 7% to $1,851 million. Revenue-generating initiatives and improved market conditions drove higher commission and fee-based revenue growth, particularly in full-service investing and the mutual fund businesses. Net interest income declined as the low interest rate environment affected net interest margin in term investment products. Non-interest expense fell $6 million to $1,504 million, contrasting favourably with growth of 12% in non-interest revenue and reflecting the group's success in reducing non-revenue-based expenses. The weaker U.S. dollar reduced revenue growth by $48 million and expense growth by $53 million.

Investment Banking Group net income rose $141 million or 20% to a then-record $832 million, driven by higher revenue and a lower provision for credit losses. Revenue increased $180 million or 7%. There was a $189 million improvement in net investment securities gains, which was partially offset by $44 million of interest expense related to unwinding hedges associated with certain of the securities that were sold. The inclusion of Harris Nesbitt Gerard (HNG) results for the full year added $69 million of commissions and fees while equity and debt underwriting fees rose strongly. Interest income was affected by lower corporate loan balances and by compressed spreads in interest-rate-sensitive businesses, due to rising short-term interest rates. There was lower trading revenue, as commodity and interest rate trading revenue declined, while equity trading revenue increased. The weaker U.S. dollar reduced revenue by $124 million. The provision for credit losses declined $93 million due to an improved credit environment and a $39 million recovery on a loan that was previously written off. Non-interest expense increased $60 million or 4% as the $87 million incremental impact of the inclusion of HNG expenses and an increase in performance-based compensation were partially offset by the $58 million impact of the weaker U.S. dollar.

Corporate Support net income was $265 million, compared with $39 million in 2003. The improvement was attributable to a significantly lower provision for credit losses and higher net gains on investment securities and foreign exchange. These were partially offset by reduced net investment earnings in the lower interest rate environment and proportionately lower income tax benefits.

Supplemental Information

Table 1 ▸ Shareholder Value

As at or for the year ended October 31	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996
Market Price per Common Share ($)										
High	**62.44**	59.65	50.26	40.65	44.40	35.80	34.80	43.50	30.80	20.83
Low	**53.05**	49.28	37.79	31.00	32.75	21.00	24.68	25.88	19.53	14.69
Close	**57.81**	57.55	49.33	38.10	33.86	35.25	28.33	31.55	30.43	20.28
Common Share Dividends										
Dividends declared per share ($)	**1.85**	1.59	1.34	1.20	1.12	1.00	0.94	0.88	0.82	0.74
Dividends paid per share ($)	**1.80**	1.50	1.29	1.18	1.09	0.99	0.93	0.88	0.80	0.71
Dividend payout ratio (%)	**39.0**	35.0	38.2	44.0	40.8	30.2	39.6	37.4	35.0	35.1
Dividend yield (%)	**3.2**	2.8	2.7	3.1	3.3	2.8	3.3	2.8	2.9	3.9
Total Shareholder Return (%)										
Five-year average annual return	**13.8**	18.9	12.9	7.9	14.3	22.9	22.0	23.3	26.1	22.2
One-year return	**3.7**	20.0	33.4	16.2	(1.2)	29.0	(7.4)	6.4	55.0	42.4
Common Share Information										
Number outstanding (in thousands)										
End of period	**500,219**	500,897	499,632	492,505	489,085	522,584	534,064	528,866	522,873	519,874
Average basic	**500,060**	501,656	496,208	490,816	511,286	531,318	531,723	525,021	520,819	522,465
Average diluted	**510,736**	515,045	507,009	499,464	523,561	540,815	542,920	542,181	538,469	538,271
Number of shareholder accounts	**40,104**	41,438	42,880	44,072	45,190	46,663	49,369	51,387	53,651	55,571
Book value per share ($)	**26.53**	24.24	22.09	21.07	19.69	19.63	17.44	16.36	14.59	12.94
Total market value of shares ($ billions)	**28.9**	28.8	24.6	18.8	16.6	18.4	15.1	16.7	15.9	10.5
Price-to-earnings multiple (based on diluted EPS)	**12.5**	13.0	14.3	14.2	12.7	10.8	12.1	13.8	13.3	9.8
Price-to-cash earnings multiple (based on diluted cash EPS)	**12.1**	12.6	13.7	13.5	11.8	10.4	11.5	13.0	12.6	9.3
Market-to-book value multiple	**2.18**	2.37	2.23	1.81	1.72	1.80	1.62	1.93	2.09	1.57

Table 2 ▸ Summary Income Statement and Growth Statistics ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001	5-year CAGR (2)	10-year CAGR (2)
Income Statement							
Net interest income (teb) (1)	**4,906**	4,937	4,929	4,812	4,527	**2.9**	**3.2**
Non-interest revenue	**5,052**	4,551	4,220	3,924	4,222	**3.1**	**9.2**
Total revenue (teb) (1)	**9,958**	9,488	9,149	8,736	8,749	**3.0**	**5.8**
Provision for credit losses	**179**	(103)	455	820	980	**(13.0)**	**(4.2)**
Non-interest expense	**6,327**	6,157	6,087	6,030	5,671	**3.8**	**5.8**
Income before provision for income taxes, non-controlling interest in subsidiaries and goodwill amortization	**3,452**	3,434	2,607	1,886	2,098	**3.2**	**6.9**
Income taxes (teb) (1)	**994**	1,111	804	493	621	**(2.4)**	**2.9**
Non-controlling interest in subsidiaries	**58**	17	22	20	19	**26.9**	**16.5**
Net income before goodwill amortization	**2,400**	2,306	1,781	1,373	1,458	**5.7**	**8.9**
Amortization of goodwill, net of applicable income tax	**–**	–	–	–	56	**nm**	**nm**
Net income	**2,400**	2,306	1,781	1,373	1,402	**6.3**	**9.3**
Year-over-year growth (%)	**4.1**	29.4	29.7	(2.1)	(20.6)	**na**	**na**
Earnings per Share (EPS) ($)							
Basic	**4.74**	4.53	3.51	2.73	2.72	**7.5**	**10.6**
Diluted	**4.64**	4.42	3.44	2.68	2.66	**7.4**	**10.6**
Year-over-year growth (%)	**5.0**	28.5	28.4	0.8	(18.2)	**(33.7)**	**(9.4)**
Diluted Cash Earnings per Share (Cash EPS) ($) (1)	**4.79**	4.57	3.59	2.83	2.86	**7.2**	**10.3**
Year-over-year growth (%)	**4.8**	27.3	26.9	(1.0)	(15.6)	**na**	**na**

(1) Refer to the Non-GAAP Measures section on page 35.
(2) Compound annual growth rate (CAGR) expressed as a percentage.
nm – not meaningful
na – not applicable

Table 3 ▸ Returns on Equity and Assets ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996
Net income	**2,400**	2,306	1,781	1,373	1,402	1,766	1,290	1,260	1,240	1,118
Preferred dividends	**30**	31	38	35	11	10	25	22	18	19
Net income available to common shareholders	**2,370**	2,275	1,743	1,338	1,391	1,756	1,265	1,238	1,222	1,099
Average common shareholders' equity	**12,609**	11,720	10,646	9,973	10,100	9,745	8,976	8,128	7,165	6,457
Return on equity (%)	**18.8**	19.4	16.4	13.4	13.8	18.0	14.1	15.2	17.1	17.0
Cash return on equity (%)	**19.4**	20.1	17.1	14.2	14.8	18.8	14.8	16.1	18.0	17.9
Return on average assets (%)	**0.79**	0.85	0.67	0.55	0.58	0.75	0.57	0.55	0.63	0.71
Return on average assets available to common shareholders (%)	**0.78**	0.84	0.66	0.54	0.57	0.75	0.56	0.54	0.62	0.69

Table 4 ▸ Summary Balance Sheet ($ millions)

As at October 31	2005	2004	2003	2002	2001
Assets					
Cash resources	**20,721**	18,045	19,860	19,305	17,656
Securities	**57,256**	50,472	54,790	43,715	37,676
Net loans and acceptances	**174,337**	156,248	146,156	149,596	144,765
Other assets	**45,218**	40,429	35,688	40,248	39,312
Total assets	**297,532**	265,194	256,494	252,864	239,409
Liabilities and Shareholders' Equity					
Deposits	**193,793**	175,190	171,551	161,838	154,290
Other liabilities	**85,804**	73,270	68,455	74,188	68,613
Subordinated debt	**2,469**	2,395	2,856	3,794	4,674
Preferred share liability	**450**	450	850	850	850
Capital trust securities	**1,150**	1,150	1,150	1,150	1,150
Share capital					
Preferred	**596**	596	596	667	200
Common	**4,022**	3,857	3,662	3,459	3,375
Contributed surplus	**20**	10	3	–	–
Net unrealized foreign exchange gain (loss)	**(612)**	(497)	(195)	419	500
Retained earnings	**9,840**	8,773	7,566	6,499	5,757
Total liabilities and shareholders' equity	**297,532**	265,194	256,494	252,864	239,409
Average Daily Balances					
Net loans and acceptances	**169,523**	154,863	150,784	147,443	147,370
Assets	**303,160**	269,792	263,966	247,990	243,248

Table 5 ▸ Liquid Assets ($ millions, except as noted)

As at October 31	2005	2004	2003	2002	2001
Canadian Dollar Liquid Assets					
Deposits with other banks	**1,855**	2,270	1,330	1,892	1,535
Other cash resources	**586**	(5)	1,313	2,178	1,296
Securities	**28,945**	26,006	28,790	23,471	16,398
Total Canadian dollar liquid assets	**31,386**	28,271	31,433	27,541	19,229
U.S. Dollar and Other Currencies Liquid Assets					
Deposits with other banks	**17,232**	14,256	16,774	14,445	13,431
Other cash resources	**1,048**	1,524	443	790	1,394
Securities	**28,311**	24,466	26,000	20,244	21,278
Total U.S. dollar and other currencies liquid assets	**46,591**	40,246	43,217	35,479	36,103
Total Liquid Assets (1)	**77,977**	68,517	74,650	63,020	55,332
Cash and securities-to-total assets (%)	**26.2**	25.8	29.1	24.9	23.1
Pledged assets included in total liquid assets (2)	**27,760**	18,812	18,698	18,859	16,106

(1) Includes liquid assets pledged as security for securities sold but not yet purchased, securities lent or sold under repurchase agreements and other secured liabilities.
(2) Includes reserves or minimum balances which some of our subsidiaries are required to maintain with central banks in their respective countries of operation.

Table 6 ▸ Average Deposits ($ millions, except as noted)

	2005		2004		2003	
	Average balance	Average rate paid (%)	Average balance	Average rate paid (%)	Average balance	Average rate paid (%)
Deposits Booked in Canada						
Demand deposits – interest bearing	**7,933**	**1.14**	7,717	0.69	7,096	0.87
Demand deposits – non-interest bearing	**10,861**	**–**	10,000	–	9,244	–
Payable after notice	**37,287**	**1.39**	36,187	1.26	33,392	1.47
Payable on a fixed date	**68,019**	**2.33**	64,413	2.07	57,175	2.34
Total deposits booked in Canada	**124,100**	**1.77**	118,317	1.56	106,907	1.77
Deposits Booked in the United States and Other Countries						
U.S. demand deposits	**9,930**	**1.56**	10,174	0.75	10,700	0.85
Other U.S. deposits payable after notice or on a fixed date	**31,051**	**2.21**	29,372	1.40	32,729	2.02
Deposits booked in other countries	**21,607**	**3.08**	20,077	2.05	15,282	2.05
Total Average Deposits	**186,688**	**1.98**	177,940	1.54	165,618	1.79

As at October 31, 2005, 2004 and 2003: deposits by foreign depositors in our Canadian bank offices amounted to $9,515 million, $9,838 million and $8,739 million, respectively; total deposits payable after notice included $18,766 million, $19,225 million and $18,691 million, respectively, of chequing accounts that would have been classified as demand deposits under U.S. reporting requirements; and total deposits payable on a fixed date included $21,477 million, $19,542 million and $18,872 million, respectively, of federal funds purchased and commercial paper issued. These amounts would have been classified as short-term borrowings for U.S. reporting purposes.

Table 7 ▸ Unrealized Gains (Losses) on Investment Securities ($ millions)

			Unrealized gains (losses) (1)				
As at October 31	Book value	Fair value	2005	2004	2003	2002	2001
Government Debt and Other Securities							
Canadian governments	**22**	**22**	**–**	–	1	(2)	(13)
U.S. governments	**7,508**	**7,485**	**(23)**	–	134	249	202
Mortgage-backed securities	**686**	**679**	**(7)**	4	15	29	53
Corporate debt	**2,301**	**2,307**	**6**	21	89	62	11
Corporate equity	**2,296**	**2,316**	**20**	60	71	(19)	(12)
Other governments	**123**	**124**	**1**	1	2	2	3
Total investment securities	**12,936**	**12,933**	**(3)**	86	312	321	244

(1) Unrealized gains (losses) may be offset by related losses (gains) on liabilities or by hedge contracts.

Table 8 ▸ Contractual Obligations ($ millions)

As at October 31, 2005	Less than one year	1–3 years	4–5 years	Over 5 years	No fixed maturity	Total
Subordinated debt	–	354	140	1,975	–	2,469
Operating leases	202	330	239	693	–	1,464
Deposits (1)	91,779	18,399	4,695	2,358	76,562	193,793
Capital trust securities (2)	–	–	–	2,192	–	2,192
Total	91,981	19,083	5,074	7,218	76,562	199,918

(1) Includes fixed maturity deposits of $18.2 billion that are redeemable at the customers' option under certain conditions.
(2) Represents Innovative Tier 1 capital instruments.

Table 9 ▸ Other Statistical Information

As at October 31	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996
Other Information										
Employees (1)	**33,785**	33,593	33,993	34,568	34,693	33,884	33,464	33,400	34,286	33,468
Bank branches	**1,180**	1,174	1,142	1,134	1,129	1,135	1,198	1,216	1,246	1,296
Automated banking machines (Canada)	**1,952**	1,993	2,023	2,000	1,982	1,987	2,039	2,069	2,035	2,017
Rates										
Average Canadian prime rate (%)	**4.30**	4.05	4.69	4.15	6.55	7.05	6.49	6.44	4.80	6.67
Average U.S. prime rate (%)	**5.85**	4.17	4.17	4.79	7.68	9.18	8.00	8.59	8.51	8.49
Canadian/U.S. dollar exchange rates ($)										
High	**1.27**	1.40	1.59	1.61	1.49	1.44	1.45	1.40	1.33	1.34
Low	**1.16**	1.22	1.30	1.51	1.59	1.53	1.56	1.58	1.41	1.38
Average	**1.22**	1.32	1.44	1.57	1.54	1.48	1.50	1.46	1.37	1.37
End of period	**1.18**	1.22	1.32	1.56	1.59	1.52	1.47	1.54	1.41	1.34

(1) Reflects full-time equivalent number of employees, comprising full-time and part-time employees and adjustments for overtime hours.

Table 10 ▸ Revenue and Revenue Growth ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001	5-year CAGR	10-year CAGR
Net Interest Income							
Net interest income as reported	**4,787**	4,798	4,777	4,706	4,385	**3.1**	**3.2**
Taxable equivalent basis adjustment (teb)	**119**	139	152	106	142	**(2.4)**	**3.5**
Net interest income (teb)	**4,906**	4,937	4,929	4,812	4,527	**2.9**	**3.2**
Year-over-year growth (%)	**(0.6)**	0.2	2.4	6.3	6.6	**na**	**na**
Net Interest Margin							
Total average assets	**303,160**	269,792	263,966	247,990	243,248	**5.2**	**7.7**
Net interest margin (as reported) (%)	**1.58**	1.78	1.81	1.90	1.80	**na**	**na**
Net interest margin (teb) (%)	**1.62**	1.83	1.87	1.94	1.86	**na**	**na**
Canadian dollar net interest margin (teb) (%)	**1.87**	2.09	2.28	2.49	2.68	**na**	**na**
U.S. dollar and other currencies net interest margin (teb) (%)	**1.10**	1.37	1.32	1.37	1.15	**na**	**na**
Non-Interest Revenue							
Securities commissions and fees	**1,092**	1,055	894	813	742	**4.9**	**13.3**
Deposit and payment service charges	**734**	746	756	732	670	**2.6**	**5.0**
Trading revenues	**413**	200	275	209	490	**1.3**	**6.3**
Lending fees	**313**	317	293	306	352	**(0.6)**	**5.3**
Card fees	**334**	261	290	260	204	**9.1**	**3.8**
Investment management and custodial fees	**305**	307	303	314	336	**(4.0)**	**2.4**
Mutual fund revenues	**437**	378	321	309	251	**13.6**	**23.6**
Securitization revenues	**113**	177	244	329	331	**(20.0)**	**NA**
Underwriting and advisory fees	**357**	343	268	228	234	**11.2**	**NA**
Investment securities gains (losses)	**165**	175	(41)	(146)	123	**(2.2)**	**13.6**
Foreign exchange, other than trading	**180**	177	160	151	127	**4.2**	**6.1**
Insurance income	**162**	139	124	105	125	**11.1**	**16.4**
Other revenues	**447**	276	333	314	237	**(11.7)**	**15.0**
Total non-interest revenue	**5,052**	4,551	4,220	3,924	4,222	**3.1**	**9.2**
Year-over-year growth (%)	**11.0**	7.8	7.6	(7.1)	(2.4)	**na**	**na**
Non-interest revenue as a % of total revenue (teb)	**50.7**	48.0	46.1	44.9	48.3	**na**	**na**
Total Revenue (as reported)	**9,839**	9,349	8,997	8,630	8,607	**3.1**	**5.8**
Total Revenue (teb)	**9,958**	9,488	9,149	8,736	8,749	**3.0**	**5.8**
Year-over-year growth (teb) (%)	**5.0**	3.7	4.7	(0.1)	2.1	**na**	**na**

NA – not available

na – not applicable

Table 11 ▸ Non-Interest Expense and Expense-to-Revenue Ratio ($ millions, except as noted)

For the year ended October 31	2005	2004	2003	2002	2001	5-year CAGR	10-year CAGR
Non-Interest Expense							
Employee compensation							
Salaries	**1,903**	1,901	1,981	2,021	1,883	**1.1**	**0.8**
Performance-based compensation	**1,272**	1,148	1,058	941	974	**5.0**	**NA**
Employee benefits	**571**	583	539	441	355	**16.6**	**9.0**
Total employee compensation	**3,746**	3,632	3,578	3,403	3,212	**4.1**	**6.5**
Premises and equipment							
Rental of real estate	**198**	182	174	179	134	**8.7**	**3.8**
Premises, furniture and fixtures	**253**	263	271	286	289	**(1.4)**	**2.1**
Property taxes	**45**	52	52	52	52	**(0.9)**	**0.8**
Computers and equipment	**768**	755	767	763	678	**4.3**	**10.0**
Total premises and equipment	**1,264**	1,252	1,264	1,280	1,153	**3.4**	**6.4**
Other expenses							
Communications	**122**	138	162	173	194	**(14.1)**	**(5.2)**
Business and capital taxes	**107**	99	106	77	103	**(0.7)**	**(0.3)**
Professional fees	**243**	262	255	291	288	**(6.2)**	**5.6**
Travel and business development	**247**	239	225	261	248	**0.9**	**4.4**
Other	**504**	431	392	458	430	**20.2**	**7.7**
Total other expenses	**1,223**	1,169	1,140	1,260	1,263	**1.4**	**3.6**
Amortization of intangible assets	**94**	104	105	87	43	**32.1**	**20.5**
Total Non-Interest Expense	**6,327**	6,157	6,087	6,030	5,671	**3.8**	**5.8**
Year-over-year growth (%)	**2.8**	1.1	0.9	6.3	7.8	**na**	**na**
Non-interest expense-to-revenue ratio (%)	**63.5**	64.9	66.5	69.0	64.8	**na**	**na**
Government Levies and Taxes (1)							
Government levies other than income taxes							
Payroll levies	**152**	163	156	150	148	**2.7**	**3.7**
Property taxes	**45**	52	52	52	52	**(0.9)**	**0.8**
Provincial capital taxes	**100**	91	100	69	93	**(0.1)**	**1.7**
Business taxes	**7**	8	6	8	10	**(7.0)**	**(12.1)**
Goods and services tax and sales tax	**127**	149	158	142	126	**0.2**	**3.7**
Total government levies other than income taxes	**431**	463	472	421	429	**0.7**	**2.2**
Provision for (recovery of) income taxes reported in:							
Statement of income							
Provision	**875**	972	652	387	479	**(2.4)**	**2.8**
Amortization of goodwill	**–**	–	–	–	(6)	**nm**	**nm**
Statement of retained earnings	**101**	246	601	77	(350)	**nm**	**nm**
Total income taxes	**976**	1,218	1,253	464	123	**3.3**	**3.8**
Total Government Levies and Taxes	**1,407**	1,681	1,725	885	552	**2.4**	**3.3**
Total government levies and taxes as a % of net income before taxes and government levies	**37.9**	44.9	59.4	40.6	24.0	**na**	**na**
Effective tax rate (teb)	**28.8**	32.4	30.8	26.2	29.6	**na**	**na**

(1) Government levies are included in various non-interest expense categories.

NA – not available

na – not applicable

nm – not meaningful

Table 12 ▸ Average Assets, Liabilities and Interest Rates (teb) ($ millions, except as noted)

For the year ended October 31	2005 Average balances	2005 Average interest rate (%)	2005 Interest income/ expense	2004 Average balances	2004 Average interest rate (%)	2004 Interest income/ expense	2003 Average balances	2003 Average interest rate (%)	2003 Interest income/ expense
Assets									
Canadian Dollar									
Deposits with other banks	1,908	2.65	51	1,682	2.50	42	1,679	3.07	52
Securities	29,967	3.79	1,136	28,924	3.25	940	27,041	3.45	933
Loans									
Residential mortgages	51,954	4.58	2,379	48,592	4.90	2,380	43,804	5.31	2,324
Non-residential mortgages	2,483	5.78	144	2,439	6.27	153	2,352	6.40	151
Consumer instalment and other personal	17,494	5.49	960	15,863	5.34	847	14,964	6.12	916
Credit cards	4,244	10.80	458	3,288	10.63	349	2,570	10.78	277
Businesses and governments (1)	43,248	3.63	1,570	33,002	4.02	1,326	29,158	4.87	1,419
Total loans	119,423	4.61	5,511	103,184	4.90	5,055	92,848	5.48	5,087
Other non-interest bearing assets	52,942			39,313			29,877		
Total Canadian dollar	204,240	3.28	6,698	173,103	3.49	6,037	151,445	4.01	6,072
U.S. Dollar and Other Currencies									
Deposits with other banks	16,555	3.35	555	17,408	2.28	396	13,720	2.22	304
Securities	28,790	2.82	813	26,070	2.59	675	24,977	3.28	819
Loans									
Residential mortgages	6,092	4.64	283	5,848	4.54	266	5,646	5.03	284
Non-residential mortgages	2,521	5.92	149	2,158	5.63	122	2,008	6.35	127
Consumer instalment and other personal	8,679	4.87	423	7,352	4.45	327	6,330	5.16	326
Credit cards	21	5.44	1	24	4.89	1	59	2.88	2
Businesses and governments (1)	27,277	4.99	1,362	30,781	3.16	973	37,424	3.06	1,145
Total loans	44,590	4.97	2,218	46,163	3.66	1,689	51,467	3.66	1,884
Other non-interest bearing assets	8,985			7,048			22,357		
Total U.S. dollar and other currencies	98,920	3.63	3,586	96,689	2.85	2,760	112,521	2.67	3,007
Total All Currencies									
Total assets and interest income	303,160	3.39	10,284	269,792	3.26	8,797	263,966	3.44	9,079
Liabilities									
Canadian Dollar									
Deposits									
Banks	2,752	2.00	55	1,737	1.70	30	1,609	2.29	37
Businesses and governments	49,975	1.05	524	45,200	0.83	376	37,403	1.10	411
Individuals	57,471	2.07	1,193	56,783	2.18	1,238	55,037	2.48	1,365
Total deposits	110,198	1.61	1,772	103,720	1.58	1,644	94,049	1.93	1,813
Subordinated debt and other interest bearing liabilities	32,435	3.42	1,109	19,599	3.99	781	17,350	4.67	810
Other non-interest bearing liabilities	48,795			37,049			28,274		
Total Canadian dollar	191,428	1.50	2,881	160,368	1.51	2,425	139,673	1.88	2,623
U.S. Dollar and Other Currencies									
Deposits									
Banks	21,975	2.93	644	22,539	1.53	345	20,428	1.49	304
Businesses and governments	36,365	2.70	984	33,353	1.67	556	31,396	1.74	546
Individuals	18,150	1.67	304	18,328	1.09	199	19,745	1.49	293
Total deposits	76,490	2.53	1,932	74,220	1.48	1,100	71,569	1.60	1,143
Subordinated debt and other interest bearing liabilities	16,319	3.47	565	19,042	1.76	335	23,506	1.63	384
Other non-interest bearing liabilities	5,746			3,033			17,092		
Total U.S. dollar and other currencies	98,555	2.53	2,497	96,295	1.49	1,435	112,167	1.36	1,527
Total All Currencies									
Total liabilities and interest expense	289,983	1.85	5,378	256,663	1.50	3,860	251,840	1.65	4,150
Shareholders' equity	13,177			13,129			12,126		
Total Liabilities, Interest Expense and Shareholders' Equity	303,160	1.77	5,378	269,792	1.43	3,860	263,966	1.57	4,150
Net interest margin and net interest income		1.62	4,906		1.83	4,937		1.87	4,929

(1) Includes securities borrowed or purchased under resale agreements.

Table 13 ▸ Volume/Rate Analysis of Changes in Net Interest Income (teb) ($ millions)

For the year ended October 31	2005/2004 Increase (decrease) due to change in Average balance	Average rate	Total	2004/2003 Increase (decrease) due to change in Average balance	Average rate	Total
Assets						
Canadian Dollar						
Deposits with other banks	6	3	9	–	(10)	(10)
Securities	33	163	196	66	(59)	7
Loans						
Residential mortgages	164	(165)	(1)	254	(198)	56
Non-residential mortgages	3	(12)	(9)	5	(3)	2
Consumer instalment and other personal	87	26	113	55	(124)	(69)
Credit cards	102	7	109	77	(5)	72
Businesses and governments	412	(168)	244	187	(280)	(93)
Total loans	768	(312)	456	578	(610)	(32)
Other non-interest bearing assets	–	–	–	–	–	–
Change in Canadian dollar interest income	807	(146)	661	644	(679)	(35)
U.S. Dollar and Other Currencies						
Deposits with other banks	(19)	178	159	81	11	92
Securities	70	68	138	36	(180)	(144)
Loans						
Residential mortgages	11	6	17	11	(29)	(18)
Non-residential mortgages	20	7	27	10	(15)	(5)
Consumer instalment and other personal	59	37	96	53	(52)	1
Credit cards	–	–	–	(1)	–	(1)
Businesses and governments	(111)	500	389	(204)	32	(172)
Total loans	(21)	550	529	(131)	(64)	(195)
Other non-interest bearing assets	–	–	–	–	–	–
Change in U.S. dollar and other currencies interest income	30	796	826	(14)	(233)	(247)
Total All Currencies						
Change in total interest income	837	650	1,487	630	(912)	(282)
Liabilities						
Canadian Dollar						
Deposits						
Banks	17	8	25	3	(10)	(7)
Businesses and governments	39	109	148	86	(121)	(35)
Individuals	16	(61)	(45)	43	(170)	(127)
Total deposits	72	56	128	132	(301)	(169)
Subordinated debt and other interest bearing liabilities	512	(184)	328	105	(134)	(29)
Other non-interest bearing liabilities	–	–	–	–	–	–
Change in Canadian dollar interest expense	584	(128)	456	237	(435)	(198)
U.S. Dollar and Other Currencies						
Deposits						
Banks	(8)	307	299	31	10	41
Businesses and governments	51	377	428	34	(24)	10
Individuals	(2)	107	105	(21)	(73)	(94)
Total deposits	41	791	832	44	(87)	(43)
Other interest bearing liabilities	(49)	279	230	(73)	24	(49)
Other non-interest bearing liabilities	–	–	–	–	–	–
Change in U.S. dollar and other currencies interest expense	(8)	1,070	1,062	(29)	(63)	(92)
Total All Currencies						
Change in total interest expense	576	942	1,518	208	(498)	(290)
Change in total net interest income	261	(292)	(31)	422	(414)	8

Table 14 ▸ Net Loans and Acceptances – Segmented Information ($ millions, except as noted)

	Canada					United States					Other countries				
As at October 31	**2005**	2004	2003	2002	2001	**2005**	2004	2003	2002	2001	**2005**	2004	2003	2002	2001
Consumer															
Residential mortgages (1)	**51,481**	47,533	43,533	38,865	33,741	**6,274**	5,728	5,307	5,469	5,000	**–**	–	–	–	–
Cards	**4,648**	3,698	2,963	2,275	1,521	**–**	4	4	5	6	**–**	–	–	–	–
Consumer instalment and other personal loans	**18,683**	16,971	15,589	14,950	14,258	**9,245**	7,914	6,512	6,214	4,841	**–**	–	–	–	–
Total consumer	**74,812**	68,202	62,085	56,090	49,520	**15,519**	13,646	11,823	11,688	9,847	**–**	–	–	–	–
Commercial and corporate															
Commercial and corporate, excluding securities borrowed or purchased under resale agreements	**37,097**	35,300	33,844	34,012	35,847	**17,600**	15,778	16,719	21,994	26,576	**1,988**	1,723	1,867	3,035	1,896
Securities borrowed or purchased under resale agreements	**16,178**	13,233	6,288	8,491	8,397	**12,102**	9,376	14,710	15,466	13,862	**–**	–	–	–	–
Total commercial and corporate	**53,275**	48,533	40,132	42,503	44,244	**29,702**	25,154	31,429	37,460	40,438	**1,988**	1,723	1,867	3,035	1,896
Total loans and acceptances, net of specific allowances	**128,087**	116,735	102,217	98,593	93,764	**45,221**	38,800	43,252	49,148	50,285	**1,988**	1,723	1,867	3,035	1,896
General allowance	**(590)**	(630)	(800)	(800)	(855)	**(369)**	(380)	(380)	(380)	(325)	**–**	–	–	–	–
Total net loans and acceptances	**127,497**	116,105	101,417	97,793	92,909	**44,852**	38,420	42,872	48,768	49,960	**1,988**	1,723	1,867	3,035	1,896

Table 15 ▸ Net Impaired Loans and Acceptances – Segmented Information ($ millions, except as noted)

	Canada					United States					Other countries				
As at October 31	**2005**	2004	2003	2002	2001	**2005**	2004	2003	2002	2001	**2005**	2004	2003	2002	2001
Consumer															
Residential mortgages	**87**	120	137	119	126	**–**	–	–	–	–	**–**	–	–	–	–
Consumer instalment and other personal loans	**33**	30	39	39	54	**5**	5	5	10	2	**–**	–	–	–	–
Total consumer	**120**	150	176	158	180	**5**	5	5	10	2	**–**	–	–	–	–
Commercial and corporate	**166**	183	219	378	354	**326**	421	766	872	692	**18**	62	147	150	17
Total impaired loans and acceptances, net of specific allowances for credit losses	**286**	333	395	536	534	**331**	426	771	882	694	**18**	62	147	150	17
General allowance	**(590)**	(630)	(800)	(800)	(855)	**(369)**	(380)	(380)	(380)	(325)	**–**	–	–	–	–
Total net impaired loans and acceptances (NIL)	**(304)**	(297)	(405)	(264)	(321)	**(38)**	46	391	502	369	**18**	62	147	150	17
Condition Ratios															
Gross impaired loans and acceptances as a % of equity and allowance for credit losses	**NA**	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	**NA**	NA	NA	NA	NA
NIL as a % of net loans and acceptances (2)	**(0.24)**	(0.26)	(0.40)	(0.27)	(0.35)	**(0.08)**	0.12	0.91	1.03	0.74	**0.91**	3.60	7.87	4.94	0.90
NIL as a % of net loans and acceptances (2)															
To consumer	**0.16**	0.22	0.28	0.28	0.36	**0.03**	0.04	0.04	0.09	0.02	**–**	–	–	–	–
To commercial and corporate, excluding securities borrowed or purchased under resale agreements	**0.45**	0.52	0.65	1.11	0.99	**1.85**	2.67	4.58	3.96	2.60	**0.91**	3.60	7.87	4.94	0.90

(1) Excludes residential mortgages classified as commercial corporate loans (2005 – $3.1 billion, 2004 – $3.2 billion, 2003 – $3.3 billion, 2002 – $3.2 billion, 2001 – $3.2 billion).
(2) Aggregate balances are net of specific and general allowances; the consumer, commercial and corporate categories are stated net of specific allowances only.
(3) Loans and acceptances returning to performing status, sales and repayments.
(4) Excludes ACL for off-balance sheet exposure of $6 million in 2003.
NA – not available

Total				
2005	2004	2003	2002	2001
57,755	53,261	48,840	44,334	38,741
4,648	3,702	2,967	2,280	1,527
27,928	24,885	22,101	21,164	19,099
90,331	81,848	73,908	67,778	59,367
56,685	52,801	52,430	59,041	64,319
28,280	22,609	20,998	23,957	22,259
84,965	75,410	73,428	82,998	86,578
175,296	157,258	147,336	150,776	145,945
(959)	(1,010)	(1,180)	(1,180)	(1,180)
174,337	156,248	146,156	149,596	144,765

Total				
2005	2004	2003	2002	2001
87	120	137	119	126
38	35	44	49	56
125	155	181	168	182
510	666	1,132	1,400	1,063
635	821	1,313	1,568	1,245
(959)	(1,010)	(1,180)	(1,180)	(1,180)
(324)	(189)	133	388	65
4.91	6.75	12.15	15.16	14.17
(0.19)	(0.12)	0.09	0.26	0.05
0.14	0.19	0.24	0.25	0.31
0.90	1.26	2.16	2.37	1.65

Table 16 ▸ Net Loans and Acceptances – Segmented Information ($ millions)

As at October 31	2005	2004	2003	2002	2001
Net Loans and Acceptances by Province					
Atlantic provinces	5,839	5,934	6,097	5,767	4,644
Quebec	16,695	15,707	15,163	14,409	13,685
Ontario	72,314	63,509	51,650	51,045	49,554
Prairie provinces	16,829	16,094	13,678	12,772	13,365
British Columbia and territories	16,410	15,491	15,629	14,600	12,516
Total net loans and acceptances in Canada	128,087	116,735	102,217	98,593	93,764
Net Commercial and Corporate Loans by Industry, excluding Securities Borrowed or Purchased under Resale Agreements					
Commercial mortgages	8,246	7,954	7,684	7,591	7,352
Commercial real estate	4,242	3,517	3,294	3,592	3,816
Construction (non-real estate)	936	939	1,009	722	931
Retail trade	3,494	3,242	3,276	3,039	3,181
Wholesale trade	2,804	2,558	2,735	2,884	2,912
Agriculture	2,842	2,536	2,597	2,693	2,659
Communications	1,179	1,415	1,742	2,724	3,261
Manufacturing	6,977	6,495	7,499	8,467	11,006
Mining	375	290	430	581	745
Oil and gas	2,829	2,863	1,913	3,611	4,055
Transportation	932	951	1,143	1,303	1,523
Utilities	916	771	937	1,418	1,590
Forest products	644	544	698	981	1,177
Service industries	7,043	6,451	6,225	6,680	6,658
Financial institutions	6,348	5,875	6,252	8,779	8,863
Other	6,878	6,400	4,996	3,976	4,590
	56,685	52,801	52,430	59,041	64,319

Table 17 ▸ Net Impaired Loans and Acceptances – Segmented Information ($ millions)

As at October 31	2005	2004	2003	2002	2001
Net Impaired Commercial and Corporate Loans					
Commercial mortgages	36	32	46	25	39
Commercial real estate	22	36	17	16	18
Construction (non-real estate)	7	17	27	3	47
Retail trade	39	37	10	51	120
Wholesale trade	24	19	104	77	47
Agriculture	15	18	17	24	10
Communications	116	149	202	429	78
Manufacturing	117	123	228	273	126
Mining	–	–	63	9	6
Oil and gas	1	–	–	71	77
Transportation	18	28	29	130	167
Utilities	24	75	252	162	154
Forest products	5	5	32	23	48
Service industries	54	68	71	63	102
Financial institutions	11	23	34	14	25
Other	21	36	–	30	(1)
	510	666	1,132	1,400	1,063

Table 18 ▸ Changes in Impaired Loans and Acceptances ($ millions)

As at October 31	2005	2004	2003	2002	2001
Gross impaired loans and acceptances, beginning of year	1,119	1,918	2,337	2,014	1,501
Additions to impaired loans and acceptances	423	607	1,303	1,945	2,041
Reductions in impaired loans and acceptances (3)	(319)	(936)	(1,156)	(738)	(830)
Write-offs	(419)	(470)	(566)	(884)	(698)
Gross Impaired Loans and Acceptances, End of Year	804	1,119	1,918	2,337	2,014
Allowance for Credit Losses (ACL), beginning of year	1,308	1,785	1,949	1,949	1,597
Increases – specific allowance	290	163	402	884	950
Increases – general allowance	(51)	(170)	–	–	100
Write-offs	(419)	(470)	(566)	(884)	(698)
Allowance for Credit Losses (4), End of Year	1,128	1,308	1,785	1,949	1,949

Table 19 ▸ Changes in Allowance for Credit Losses – Segmented Information ($ millions, except as noted)

	Canada					United States					Other countries				
As at October 31	2005	2004	2003	2002	2001	2005	2004	2003	2002	2001	2005	2004	2003	2002	2001
Allowance for credit losses (ACL), beginning of year	762	1,013	1,200	1,266	1,170	514	661	700	646	382	32	117	49	37	45
Provision for credit losses	192	(1)	211	561	402	14	(46)	211	255	570	(27)	(56)	33	4	8
Transfer of allowance	–	–	(70)	(231)	26	–	–	5	225	(15)	–	–	65	6	(11)
Recoveries	37	35	28	28	25	30	94	60	39	15	–	2	–	1	–
Write-offs	(303)	(283)	(341)	(419)	(361)	(116)	(157)	(211)	(465)	(331)	–	(30)	(14)	–	(6)
Other, including foreign exchange rate changes	(1)	(2)	(15)	(5)	4	(7)	(38)	(104)	–	25	1	(1)	(16)	1	1
Allowance for credit losses, end of year	687	762	1,013	1,200	1,266	435	514	661	700	646	6	32	117	49	37
Allocation of Write-offs by Market															
Consumer	(219)	(185)	(155)	(153)	(144)	(27)	(21)	(23)	(23)	(13)	–	–	–	–	–
Commercial and corporate	(84)	(98)	(186)	(266)	(217)	(89)	(136)	(188)	(442)	(318)	–	(30)	(14)	–	(6)
Allocation of Recoveries by Market															
Consumer	33	29	26	22	19	16	12	10	8	6	–	–	–	–	–
Commercial and corporate	4	6	2	6	6	14	82	50	31	9	–	2	–	1	–
Net write-offs as a % of average loans and acceptances	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA

Table 20 ▸ Allocation of Allowance for Credit Losses – Segmented Information ($ millions, except as noted)

	Canada					United States					Other countries				
As at October 31	2005	2004	2003	2002	2001	2005	2004	2003	2002	2001	2005	2004	2003	2002	2001
Consumer															
Residential mortgages	5	5	5	5	6	–	–	–	–	–	–	–	–	–	–
Consumer instalment and other personal loans	1	2	2	4	6	–	–	–	–	2	–	–	–	–	–
Total consumer	6	7	7	9	12	–	–	–	–	2	–	–	–	–	–
Commercial and corporate	91	125	200	391	399	66	134	281	320	319	6	32	117	49	37
Off-balance sheet	–	–	6	–	–	–	–	–	–	–	–	–	–	–	–
Total specific allowance	97	132	213	400	411	66	134	281	320	321	6	32	117	49	37
General allowance	590	630	800	800	855	369	380	380	380	325	–	–	–	–	–
Allowance for credit losses	687	762	1,013	1,200	1,266	435	514	661	700	646	6	32	117	49	37
Coverage Ratios															
ACL as a % of gross impaired loans and acceptances															
Total	179.4	163.9	167.3	128.2	134.0	109.6	91.8	62.8	58.2	63.6	25.0	34.0	44.3	24.6	68.5
Consumer	4.8	4.5	3.8	5.4	6.2	–	–	–	–	50.0	na	na	na	na	na
Commercial and corporate	35.4	40.6	47.7	50.8	53.0	35.4	24.1	26.8	26.7	31.6	25.0	34.0	44.3	24.6	68.5

NA – not available

na – not applicable

Total				
2005	2004	2003	2002	2001
1,308	1,791	1,949	1,949	1,597
179	(103)	455	820	980
–	–	–	–	–
67	131	88	68	40
(419)	(470)	(566)	(884)	(698)
(7)	(41)	(135)	(4)	30
1,128	1,308	1,791	1,949	1,949
(246)	(206)	(178)	(176)	(157)
(173)	(264)	(388)	(708)	(541)
49	41	36	30	25
18	90	52	38	15
0.2	0.2	0.3	0.6	0.4

Total				
2005	2004	2003	2002	2001
5	5	5	5	6
1	2	2	4	8
6	7	7	9	14
163	291	598	760	755
–	–	6	–	–
169	298	611	769	769
959	1,010	1,180	1,180	1,180
1,128	1,308	1,791	1,949	1,949
140.2	116.9	93.1	83.4	96.8
4.6	4.3	3.7	5.1	7.1
24.2	30.4	34.6	35.2	41.5

Table 21 ▸ Provision for Credit Losses – Segmented Information ($ millions)

For the year ended October 31	2005	2004	2003	2002	2001
Consumer					
Residential mortgages	3	3	8	7	6
Cards	141	106	78	58	48
Consumer instalment and other personal loans	53	60	55	79	74
	197	169	141	144	128
Commercial and Corporate (1)					
Commercial mortgages	4	2	1	6	10
Commercial real estate	2	6	(16)	(2)	(1)
Construction (non-real estate)	9	9	1	(23)	28
Retail trade	15	2	(7)	29	74
Wholesale trade	13	9	(1)	19	114
Agriculture	4	20	5	2	(1)
Communications	(34)	(12)	7	399	129
Manufacturing	23	(37)	116	94	280
Mining	–	(1)	10	–	5
Oil and gas	–	(4)	(18)	22	(22)
Transportation	13	(17)	29	17	38
Utilities	(26)	(87)	69	69	17
Forest products	–	(7)	37	4	–
Service industries	5	13	58	19	18
Financial institutions	(1)	13	2	23	64
Other	(5)	(11)	21	(2)	(1)
	22	(102)	314	676	752
Total specific provisions	219	67	455	820	880
Change in general allowance	(40)	(170)	–	–	100
Total provision for credit losses	179	(103)	455	820	980

(1) There has been no provision for credit losses on securities borrowed or purchased under resale agreements.

Table 22 ▸ Specific Allowance for Credit Losses – Segmented Information ($ millions)

As at October 31	2005	2004	2003	2002	2001
Commercial and Corporate Specific Allowance by Industry					
Commercial mortgages	–	–	–	–	6
Commercial real estate	6	4	3	9	12
Construction (non-real estate)	4	20	2	5	31
Retail trade	18	7	8	18	59
Wholesale trade	20	14	40	109	80
Agriculture	13	12	7	14	3
Communications	2	46	85	116	60
Manufacturing	53	79	158	175	300
Mining	–	–	–	–	–
Oil and gas	1	–	2	20	18
Transportation	3	6	36	64	77
Utilities	–	46	141	87	19
Forest products	2	8	34	6	10
Service industries	26	23	49	44	48
Financial institutions	7	10	21	29	26
Other	8	16	12	64	6
Total specific allowance for credit losses on commercial and corporate loans	163	291	598	760	755

Table 23 ▸ Capital Adequacy ($ millions, except as noted)

As at October 31	2005	2004	2003	2002	2001
Tier 1 capital					
Common shareholders' equity	**13,270**	12,143	11,036	10,377	9,632
Non-cumulative preferred shares (1)	**1,046**	1,046	1,446	1,517	1,050
Innovative Tier 1 capital instruments (BOaTS) (1)	**2,192**	1,745	1,150	1,150	1,150
Non-controlling interest in subsidiaries	**37**	44	39	32	32
Goodwill and excess intangible assets (2)	**(1,091)**	(1,507)	(1,334)	(1,547)	(798)
Total Tier 1 capital	**15,454**	13,471	12,337	11,529	11,066
Tier 2 capital					
Preferred shares of a subsidiary (3)	**287**	296	320	377	397
Subordinated debt	**2,130**	1,783	1,981	3,171	4,133
General allowance for credit losses (4)	**958**	1,010	1,130	1,147	1,180
Total Tier 2 capital	**3,375**	3,089	3,431	4,695	5,710
First loss protection	**(123)**	(128)	(149)	(192)	(325)
Investment in non-consolidated subsidiaries/substantial investments	**(963)**	(901)	–	–	–
Total capital	**17,743**	15,531	15,619	16,032	16,451
Risk-weighted assets	**150,819**	137,323	129,163	131,078	135,768
Capital ratios (%)					
Tier 1 Capital Ratio	**10.25**	9.81	9.55	8.80	8.15
Total Capital Ratio	**11.76**	11.31	12.09	12.23	12.12
U.S. basis Tier 1 Capital Ratio	**9.96**	9.44	9.17	8.32	7.87
U.S. basis Total Capital Ratio	**11.96**	11.45	11.60	11.60	11.69
Assets-to-capital multiple	**16.4**	17.0	16.4	15.8	14.2
Equity-to-assets ratio (%)	**4.7**	4.8	4.5	4.4	4.1

(1) Non-cumulative preferred shares and Innovative Tier 1 capital instruments include amounts that were reclassified to liabilities on the consolidated balance sheet, but are eligible for inclusion in the capital calculation for regulatory purposes.
(2) In addition to goodwill, intangible assets in excess of 5% of gross Tier 1 capital are deducted from Tier 1 capital as required by OSFI guidelines.
(3) Reflects the qualification of preferred shares of a subsidiary as Tier 2 capital.
(4) OSFI permits the inclusion of the lesser of the balance of our general allowance for credit losses and a percentage of risk-weighted assets (0.875% since 2002).

Table 24 ▸ Risk-Weighted Assets ($ millions, except as noted)

As at October 31				2005	2004
	Balance	**Credit risk equivalent**	**Risk weighting (%)**	**Risk-weighted balance**	Risk-weighted balance
Balance sheet items					
Cash resources	**20,721**	**20,721**	**0–20**	**3,945**	3,426
Securities	**57,256**	**57,256**	**0–100**	**4,237**	4,722
Mortgages	**65,986**	**65,986**	**0–100**	**22,997**	20,117
Other loans and acceptances	**108,351**	**108,351**	**0–100**	**76,368**	69,188
Other assets	**45,218**	**45,218**	**0–100**	**7,706**	9,084
Total balance sheet items	**297,532**	**297,532**		**115,253**	106,537
Off-balance sheet items					
Guarantees and standby letters of credit	**12,755**	**10,984**	**0–100**	**8,695**	9,379
Securities lending	**810**	**256**	**0–100**	**51**	20
Documentary and commercial letters of credit	**974**	**195**	**0–100**	**87**	75
Commitments to extend credit:					
Original maturity of one year and under	**70,695**	**–**	**0**	**–**	–
Original maturity of over one year	**24,411**	**12,206**	**0–100**	**11,909**	9,103
Derivative financial instruments	**2,001,552**	**27,083**	**0–50**	**8,666**	6,886
Total off-balance sheet items	**2,111,197**	**50,724**		**29,408**	25,463
Total risk-weighted assets – credit risk				**144,661**	132,000
Total risk-weighted assets – market risk				**6,158**	5,323
Total risk-weighted assets				**150,819**	137,323
Total risk-weighted assets – U.S. basis				**154,224**	139,159

Statement of Management's Responsibility for Financial Information

Bank of Montreal's management is responsible for presentation and preparation of the annual consolidated financial statements, Management's Discussion and Analysis ("MD&A") and all other information in the Annual Report.

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and the requirements of the Securities and Exchange Commission ("SEC") in the United States, as applicable. The financial statements also comply with the provisions of the *Bank Act* and related regulations, including interpretations of GAAP by our regulator, the Superintendent of Financial Institutions Canada.

The MD&A has been prepared in accordance with the requirements of securities regulators including National Instrument 51-102 of the Canadian Securities Administrators ("CSA") as well as Item 303 of Regulation S-K of the *Securities Exchange Act*, and their related published requirements.

The consolidated financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. In addition, in preparing the financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information. The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

The financial information presented elsewhere in the Annual Report is consistent with that in the consolidated financial statements.

In meeting our responsibility for the reliability of financial information, we maintain and rely on a comprehensive system of internal controls and internal audit, including organizational and procedural controls and internal controls over financial reporting. Our system of internal control includes written communication of our policies and procedures governing corporate conduct and risk management; comprehensive business planning; effective segregation of duties; delegation of authority and personal accountability; careful selection and training of personnel; and accounting policies which we regularly update. This structure ensures appropriate internal control over transactions, assets and records. We also regularly audit internal controls. These controls and audits are designed to provide us with reasonable assurance that the financial records are reliable for preparing financial statements and other financial information, assets are safeguarded against unauthorized use or disposition, liabilities are recognized, and we are in compliance with all regulatory requirements.

We, as Bank of Montreal's Chief Executive Officer and Chief Financial Officer, will certify the Bank of Montreal's annual filings with the CSA and the SEC as required in Canada by Multilateral Instrument 52-109 (Certification of Disclosure in Issuers' Annual and Interim Filings) and in the United States by the *Sarbanes-Oxley Act*.

In order to provide their opinion on our consolidated financial statements, the Shareholders' Auditors review our system of internal controls and conduct their work to the extent that they consider appropriate.

The Board of Directors, based on recommendations from its Audit and Conduct Review Committees and its Risk Review Committee, reviews and approves the financial information contained in the Annual Report, including the MD&A, and oversees management's responsibilities for the presentation and preparation of financial information, maintenance of appropriate internal controls, management and control of major risk areas and assessment of significant and related party transactions.

The Shareholders' Auditors and the Bank's Chief Auditor have full and free access to the Board of Directors and its committees to discuss audit, financial reporting and related matters.

F. Anthony Comper
President and Chief Executive Officer

Karen E. Maidment
Senior Executive Vice-President and Chief Financial Officer

Canada
November 29, 2005

Shareholders' Auditors' Report

To the Shareholders of Bank of Montreal

We have audited the consolidated balance sheets of Bank of Montreal as at October 31, 2005 and 2004 and the consolidated statements of income, changes in shareholders' equity and cash flows for each of the years in the two-year period ended October 31, 2005. These financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Bank of Montreal as at October 31, 2005 and 2004 and the results of its operations and its cash flows for each of the years in the two-year period ended October 31, 2005 in accordance with Canadian generally accepted accounting principles.

The consolidated statements of income, changes in shareholders' equity and cash flows for the year ended October 31, 2003, prior to an adjustment for changes in the Bank's accounting policy relating to the reclassification of financial instruments as liabilities and equity as described in Note 20 to the consolidated financial statements, were audited by KPMG LLP and PricewaterhouseCoopers LLP, who expressed an opinion without reservation on those statements in the shareholders' auditors' report dated November 25, 2003. We have audited the adjustments to the consolidated statements of income, changes in shareholders' equity and cash flows for the year ended October 31, 2003 and, in our opinion, such adjustments, in all material respects, are appropriate and have been properly applied.

KPMG LLP
Chartered Accountants

Canada
November 29, 2005

Consolidated Balance Sheet

As at October 31 (Canadian $ in millions)	2005	2004 Restated (see Note 20)
Assets		
Cash Resources (Notes 2 and 27)	$ 20,721	$ 18,045
Securities (Notes 3 and 27)		
Investment (fair value $12,933 in 2005 and $15,103 in 2004)	12,936	15,017
Trading	44,309	35,444
Loan substitutes	11	11
	57,256	50,472
Loans (Notes 4 and 7)		
Residential mortgages	60,871	56,444
Consumer instalment and other personal	27,929	24,887
Credit cards	4,648	3,702
Businesses and governments	47,803	44,559
Securities borrowed or purchased under resale agreements	28,280	22,609
	169,531	152,201
Customers' liability under acceptances (Note 4)	5,934	5,355
Allowance for credit losses (Note 4)	(1,128)	(1,308)
	174,337	156,248
Other Assets		
Derivative financial instruments (Note 9)	31,517	25,448
Premises and equipment (Note 10)	1,847	2,020
Goodwill (Note 13)	1,091	1,507
Intangible assets (Note 13)	196	480
Other (Note 14)	10,567	10,974
	45,218	40,429
Total Assets	$ 297,532	$ 265,194
Liabilities and Shareholders' Equity		
Deposits (Note 15)		
Banks	$ 25,473	$ 20,654
Businesses and governments	92,437	79,614
Individuals	75,883	74,922
	193,793	175,190
Other Liabilities		
Derivative financial instruments (Note 9)	28,868	23,973
Acceptances (Note 16)	5,934	5,355
Securities sold but not yet purchased (Note 16)	16,142	10,441
Securities lent or sold under repurchase agreements (Note 16)	22,657	21,345
Other (Note 16)	12,203	12,156
	85,804	73,270
Subordinated Debt (Note 17)	2,469	2,395
Preferred Share Liability (Note 20)	450	450
Capital Trust Securities (Note 18)	1,150	1,150
Shareholders' Equity		
Share capital (Note 20)	4,618	4,453
Contributed surplus (Note 21)	20	10
Net unrealized foreign exchange loss	(612)	(497)
Retained earnings	9,840	8,773
	13,866	12,739
Total Liabilities and Shareholders' Equity	$ 297,532	$ 265,194

The accompanying notes to consolidated financial statements are an integral part of these statements.
Certain comparative figures have been reclassified to conform with the current year's presentation.



F. Anthony Comper
President and Chief Executive Officer



Jeremy H. Reitman
Chairman, Audit Committee

Consolidated Statement of Income

For the Year Ended October 31 (Canadian $ in millions, except as noted)	2005	2004	2003
			Restated (see Note 20)
Interest, Dividend and Fee Income			
Loans	$ 7,728	$ 6,743	$ 6,970
Securities (Note 3)	1,830	1,476	1,601
Deposits with banks	606	438	356
	10,164	8,657	8,927
Interest Expense			
Deposits	3,703	2,744	2,957
Subordinated debt	202	193	235
Preferred shares and capital trust securities (Notes 18 and 20)	97	124	122
Other liabilities	1,375	798	836
	5,377	3,859	4,150
Net Interest Income	4,787	4,798	4,777
Provision for credit losses (Note 4)	179	(103)	455
Net Interest Income After Provision for Credit Losses	4,608	4,901	4,322
Non-Interest Revenue			
Securities commissions and fees	1,092	1,055	894
Deposit and payment service charges	734	746	756
Trading revenues	413	200	275
Lending fees	313	317	293
Card fees	334	261	290
Investment management and custodial fees	305	307	303
Mutual fund revenues	437	378	321
Securitization revenues (Note 7)	113	177	244
Underwriting and advisory fees	357	343	268
Investment securities gains (losses) (Note 3)	165	175	(41)
Foreign exchange, other than trading	180	177	160
Insurance income	162	139	124
Other	447	276	333
	5,052	4,551	4,220
Net Interest Income and Non-Interest Revenue	9,660	9,452	8,542
Non-Interest Expense			
Employee compensation (Notes 21 and 22)	3,746	3,632	3,578
Premises and equipment (Note 10)	1,264	1,252	1,264
Amortization of intangible assets (Note 13)	94	104	105
Travel and business development	247	239	225
Communications	122	138	162
Business and capital taxes	107	99	106
Professional fees	243	262	255
Other	504	431	392
Total Non-Interest Expense	6,327	6,157	6,087
Income Before Provision for Income Taxes and Non-Controlling Interest in Subsidiaries	3,333	3,295	2,455
Income taxes (Note 23)	875	972	652
	2,458	2,323	1,803
Non-controlling interest in subsidiaries (Notes 16 and 18)	58	17	22
Net Income	$ 2,400	$ 2,306	$ 1,781
Preferred share dividends (Note 20)	$ 30	$ 31	$ 38
Net income available to common shareholders	$ 2,370	$ 2,275	$ 1,743
Average common shares (in thousands)	500,060	501,656	496,208
Average diluted common shares (in thousands)	510,736	515,045	507,009
Earnings Per Share (Canadian $) (Note 24)			
Basic	$ 4.74	$ 4.53	$ 3.51
Diluted	4.64	4.42	3.44
Dividends Declared Per Common Share	1.85	1.59	1.34

The accompanying notes to consolidated financial statements are an integral part of these statements.
Certain comparative figures have been reclassified to conform with the current year's presentation.

Consolidated Statement of Changes in Shareholders' Equity

For the Year Ended October 31 (Canadian $ in millions, except as noted)	2005	2004	2003
		Restated (see Note 20)	
Preferred Shares (Note 20)			
Balance at beginning of year	$ 596	$ 596	$ 1,517
Impact of adopting new accounting requirements for liabilities and equity (Note 20)	–	–	(850)
Balance at beginning of year (as restated)	596	596	667
Translation adjustment on shares issued in a foreign currency	–	–	(71)
Balance at End of Year	596	596	596

	Number of Shares					
	2005	2004	2003			
Common Shares (Note 20)						
Balance at beginning of year	500,896,857	499,632,368	492,504,878	3,857	3,662	3,459
Issued under the Shareholder Dividend Reinvestment and Share Purchase Plan (Note 20)	1,258,463	1,120,931	1,101,305	71	60	46
Issued under the Stock Option Plan (Note 21)	4,736,826	6,239,301	5,325,916	146	180	129
Issued on the exchange of shares of a subsidiary corporation (Note 20)	284,722	124,757	348,518	2	2	3
Issued on the acquisition of a business (Note 20)	–	–	634,551	–	–	27
Repurchased for cancellation (Note 20)	(6,957,800)	(6,220,500)	(282,800)	(54)	(47)	(2)
Balance at End of Year	500,219,068	500,896,857	499,632,368	4,022	3,857	3,662
Contributed Surplus						
Balance at beginning of year				10	3	–
Stock option expense (Note 21)				10	7	3
Gain on treasury shares, net of applicable income taxes (Note 1)				–	15	–
Common shares repurchased for cancellation (Note 20)				–	(15)	–
Balance at End of Year				20	10	3
Net Unrealized Foreign Exchange Gain (Loss)						
Balance at beginning of year				(497)	(195)	419
Unrealized loss on translation of net investments in foreign operations				(311)	(758)	(1,674)
Hedging gain				297	710	1,661
Income taxes				(101)	(254)	(601)
Balance at End of Year				(612)	(497)	(195)
Retained Earnings						
Balance at beginning of year				8,773	7,566	6,499
Cumulative impact of adopting new accounting requirements for Variable Interest Entities, net of applicable income taxes (Note 8)				(42)	–	–
Net income				2,400	2,306	1,781
Dividends – Preferred shares (Note 20)				(30)	(31)	(38)
– Common shares (Note 20)				(925)	(797)	(666)
Common shares repurchased for cancellation (Note 20)				(336)	(271)	(10)
Balance at End of Year				9,840	8,773	7,566
Total Shareholders' Equity				$ 13,866	$ 12,739	$ 11,632

The accompanying notes to consolidated financial statements are an integral part of these statements.

Consolidated Statement of Cash Flows

For the Year Ended October 31 (Canadian $ in millions)	2005	2004	2003
		Restated (see Note 20)	
Cash Flows from Operating Activities			
Net income	$ 2,400	$ 2,306	$ 1,781
Adjustments to determine net cash flows provided by (used in) operating activities			
Write-down of investment securities	11	63	153
Net gain on investment securities	(176)	(238)	(112)
Net (increase) in trading securities	(8,865)	(449)	(12,692)
Provision for credit losses	179	(103)	455
Gain on sale of securitized loans	(82)	(127)	(157)
Change in derivative financial instruments – (Increase) decrease in derivative asset	(6,069)	(4,232)	892
– Increase (decrease) in derivative liability	4,895	3,258	(1,380)
Amortization of premises and equipment	377	365	375
Amortization of intangible assets	94	104	116
Future income tax expense (benefit)	91	157	(37)
Net increase (decrease) in current income taxes	(369)	(1,096)	401
Change in accrued interest – (Increase) decrease in interest receivable	(230)	(30)	87
– Increase (decrease) in interest payable	155	7	(141)
Changes in other items and accruals, net	1,382	2,287	986
Gain on sale of Harris*direct* LLC (Note 12)	(49)	–	–
Gain on sales of land and buildings (Note 10)	(29)	–	–
Net Cash Provided by (Used in) Operating Activities	(6,285)	2,272	(9,273)
Cash Flows from Financing Activities			
Net increase in deposits	17,851	2,205	9,713
Net increase in securities sold but not yet purchased	5,701	2,186	601
Net increase (decrease) in securities lent or sold under repurchase agreements	1,312	(2,722)	(788)
Net increase (decrease) in liabilities of subsidiaries	(231)	491	(157)
Proceeds from issuance of securities of a subsidiary	447	595	–
Repayment of subordinated debt (Note 17)	(899)	(400)	(752)
Proceeds from issuance of subordinated debt (Note 17)	1,000	–	–
Redemption of preferred share liability	–	(400)	–
Proceeds from issuance of common shares	217	240	175
Proceeds from sales of treasury shares	–	149	–
Common shares repurchased for cancellation (Note 20)	(390)	(333)	(12)
Dividends paid	(955)	(829)	(704)
Net Cash Provided by Financing Activities	24,053	1,182	8,076
Cash Flows from Investing Activities			
Net (increase) decrease in interest bearing deposits with banks	(2,885)	1,974	(1,741)
Purchases of investment securities	(14,600)	(24,773)	(29,348)
Maturities of investment securities	8,335	12,699	18,999
Proceeds from sales of investment securities	8,246	16,334	9,298
Net (increase) decrease in loans, customers' liability under acceptances and loan substitute securities	(15,025)	(8,678)	189
Proceeds from securitization of loans	3,130	1,382	–
Net (increase) decrease in securities borrowed or purchased under resale agreements	(5,671)	(1,611)	2,959
Proceeds from sales of land and buildings (Note 10)	347	–	–
Premises and equipment – net purchases	(472)	(305)	(254)
Acquisitions (Note 11)	(194)	(385)	(91)
Proceeds from sale of Harris*direct* LLC (Note 12)	827	–	–
Net Cash Provided by (Used in) Investing Activities	(17,962)	(3,363)	11
Net Increase (Decrease) in Cash and Cash Equivalents	(194)	91	(1,186)
Cash and Cash Equivalents at Beginning of Year	2,606	2,515	3,701
Cash and Cash Equivalents at End of Year	$ 2,412	$ 2,606	$ 2,515
Represented by:			
Cash and non-interest bearing deposits with Bank of Canada and other banks	$ 1,309	$ 1,558	$ 1,693
Cheques and other items in transit, net	1,103	1,048	822
	$ 2,412	$ 2,606	$ 2,515
Supplemental Disclosure of Cash Flow Information			
Amount of interest paid in the year	$ 5,222	$ 3,852	$ 4,291
Amount of income taxes paid in the year	$ 1,065	$ 1,947	$ 324

The accompanying notes to consolidated financial statements are an integral part of these statements.
Certain comparative figures have been reclassified to conform with the current year's presentation.

Notes to Consolidated Financial Statements

Note 1 ▸ Basis of Presentation

We prepare our consolidated financial statements in accordance with Canadian generally accepted accounting principles ("GAAP"), including interpretations of GAAP by our regulator, the Superintendent of Financial Institutions Canada.

We reconcile our Canadian GAAP results to those that would result under United States GAAP. Significant differences in consolidated total assets, total liabilities or net income arising from applying United States GAAP are described in Note 29. In addition, our consolidated financial statements comply with applicable disclosure requirements of United States GAAP, except we do not provide disclosures related to the Canadian and United States GAAP differences described in Note 29.

Basis of Consolidation

We conduct business through a variety of corporate structures, including subsidiaries and joint ventures. Subsidiaries are those where we exercise control through our ownership of the majority of the voting shares. Joint ventures are those where we exercise joint control through an agreement with other shareholders. All of the assets, liabilities, revenues and expenses of our subsidiaries and our proportionate share of the assets, liabilities, revenues and expenses of our joint ventures are included in our consolidated financial statements. All significant inter-company transactions and balances are eliminated.

We hold investments in companies where we exert significant influence over operating, investing and financing decisions (those where we own between 20% and 50% of the voting shares). These are recorded at cost and are adjusted for our proportionate share of any net income or loss and dividends. They are recorded as investment securities in our Consolidated Balance Sheet and our proportionate share of the net income or loss of these companies is recorded in interest, dividend and fee income – securities, in our Consolidated Statement of Income.

We hold interests in variable interest entities that are not included in our consolidated financial statements; these are more fully described in Note 8.

Translation of Foreign Currencies

We conduct business in a variety of foreign currencies and report our consolidated financial statements in Canadian dollars. Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate in effect at the balance sheet date. Revenues and expenses denominated in foreign currencies are translated using the average exchange rate for the year.

Unrealized gains and losses arising from translating net investments in foreign operations into Canadian dollars, net of related hedging activities and applicable income taxes, are included in shareholders' equity as net unrealized foreign exchange gain (loss). When we sell or liquidate an investment in a foreign operation, the associated translation gains and losses, previously included in shareholders' equity as net unrealized foreign exchange gain (loss), are recorded in non-interest revenue as part of the gain or loss on disposal of the investment. All other foreign currency translation gains and losses are included in foreign exchange, other than trading, in our Consolidated Statement of Income as they arise.

From time to time, we enter into foreign exchange hedge contracts to reduce our exposure to changes in the value of foreign currencies. Realized and unrealized gains and losses on the translation of foreign exchange hedge contracts are included in foreign exchange, other than trading, in our Consolidated Statement of Income.

Specific Accounting Policies

To facilitate a better understanding of our consolidated financial statements, we have disclosed our significant accounting policies throughout the following notes with the related financial disclosures by major caption:

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Changes in Accounting Policy

Changes in accounting policy that resulted from changes by Canadian standard setters in the current year are disclosed as follows: Merchant banking investments – Note 3; variable interest entities – Note 8; and liabilities and equity – Notes 18 and 20. United States GAAP changes are described in Note 29. Changes in accounting policy in the two previous years are as follows:

Sources of GAAP

Effective November 1, 2003, we adopted new accounting requirements of the Canadian Institute of Chartered Accountants ("CICA") that provide guidance on sources to consult when selecting accounting policies on matters not covered explicitly in Canadian accounting standards. As a result of these new requirements, we made the following changes to our accounting policies effective November 1, 2003:

(a) Mortgage Prepayment Fees

Mortgage prepayment fees are recognized in income when the related mortgages are prepaid or renegotiated at market rates. Prior to November 1, 2003, mortgage prepayment fees were deferred and amortized to income over the average remaining term of the related mortgages. In adopting this new policy we recorded in income an initial adjustment related to the balance of deferred mortgage prepayment fees as at November 1, 2003 of $42 million before income taxes.

(b) Treasury Shares

Purchases and sales of Bank of Montreal shares by subsidiaries are recorded in shareholders' equity, with any gain included in contributed surplus. Prior to November 1, 2003, these shares were recorded as trading securities at market value, with related dividends and realized and unrealized gains and losses included in trading revenues.

(c) Software Development Costs

Costs of internally developed software are capitalized and amortized over the estimated useful life of the software (up to five years). Prior to November 1, 2003, only amounts paid to third parties related to internally developed software were capitalized and amortized over the estimated useful life of the software.

(d) Preferred Shares

We are no longer changing the rate at which our U.S. dollar denominated preferred shares are translated into Canadian dollars. Prior to November 1, 2003, we adjusted the carrying value of these shares in shareholders' equity to reflect changes in the exchange rate.

The impact of these changes in accounting policy on our Consolidated Statement of Income for 2004 as compared to the policies followed in 2003 was as follows:

(Canadian $ in millions, except as noted) For the Year Ended October 31, 2004	
Increase (Decrease) to Income Before Provision for Income Taxes	
Interest, Dividend and Fee Income – Loans (a)	$ 48
Non-Interest Revenue – Trading revenues (b)	(26)
Non-Interest Expense – Employee compensation (c)	51
Non-Interest Expense – Premises and equipment (c)	(4)
Non-Interest Revenue – Foreign exchange, other than trading (d)	3
Income Before Provision for Income Taxes	72
Income taxes	(25)
Net Income	$ 47
Earnings Per Share (Canadian $)	
Basic	$ 0.09
Diluted	0.09

Future Changes in Accounting Policy

The CICA has issued new accounting requirements for financial instruments, hedges and other comprehensive income. When we adopt the new requirements on November 1, 2006, we will report a new section of shareholders' equity called other comprehensive income. The new section will include gains and losses related to the mark-to-market of investment securities and cash flow hedges as well as the net unrealized foreign exchange gain that is currently included in shareholders' equity. The change in accounting policy as it relates to investment securities and derivatives is described in Notes 3 and 9, respectively. There will be no change in accounting policy for unrealized foreign exchange gains in shareholders' equity.

The impact of remeasuring certain investment securities and derivative financial instruments at fair value on November 1, 2006 will be recognized in opening retained earnings. Results for prior periods will not be restated. We cannot currently determine the impact that these changes in accounting policy will have on our consolidated financial statements once adopted, as this will be dependent on the fair values of the related financial instruments in the future.

See Note 24 for a discussion of the new accounting rules regarding earnings per share.

Use of Estimates

In preparing our consolidated financial statements we must make estimates and assumptions, mainly concerning fair values, which affect reported amounts of assets, liabilities, net income and related disclosures. The most significant assets and liabilities where we must make estimates include measurement of other than temporary impairment – Note 3; allowance for credit losses – Note 4; accounting for securitizations – Note 7; financial instruments measured at fair value – Note 9; goodwill – Note 13; customer loyalty programs – Note 16; pension and other employee future benefits – Note 22; income taxes – Note 23; and contingent liabilities – Note 27. If actual results differ from the estimates, the impact would be recorded in future periods.

Note 2 ▸ Cash Resources

(Canadian $ in millions)	2005	2004
Cash and non-interest bearing deposits with Bank of Canada and other banks	$ 1,309	$ 1,558
Interest bearing deposits with banks	18,309	15,439
Cheques and other items in transit, net	1,103	1,048
Total	$ 20,721	$ 18,045

Deposits with Banks

Deposits with banks are recorded at cost and include acceptances we have purchased that were issued by other banks. Interest income earned on these deposits is recorded on an accrual basis.

Cheques and Other Items in Transit, Net

Cheques and other items in transit are recorded at cost and represent the net position of the uncleared cheques and other items in transit between us and other banks.

Cash Restrictions

Some of our foreign operations are required to maintain reserves or minimum balances with central banks in their respective countries of operation, amounting to $449 million as at October 31, 2005 ($494 million in 2004).

Note 3 ▸ Securities

Securities are divided into four types, each with a different purpose and accounting treatment. The four types of securities we hold are as follows:

Investment securities are comprised of equity and debt securities that we purchase with the intention of holding until maturity or until market conditions, such as a change in interest rates, provide us with a better investment opportunity. With the exception of merchant banking investments, equity securities are recorded at cost and debt securities at amortized cost, after any write-down for impairment. Gains and losses on disposal are calculated using the carrying amount of the securities sold.

Interest income earned, the amortization of premiums and discounts on debt securities and dividends received on equity securities are recorded in our Consolidated Statement of Income in interest, dividend and fee income.

Investment securities are reviewed at each quarter end to determine whether the fair value is below carrying value. When the fair value of any of our investment securities has declined below its carrying value, we assess whether the decline is other than temporary.

Impairment is evaluated taking into consideration a number of factors, and their relative significance varies from case to case. Factors considered include the length of time and extent to which fair value has been below carrying value, the financial condition and near-term prospects of the issuer, and our ability and intent to hold the investment for a period of time sufficient to allow for any anticipated recovery. If the decline is considered to be other than temporary, a write-down is recorded in our Consolidated Statement of Income in investment securities gains (losses).

At October 31, 2005, we had total investments with a book value of $7,903 million ($8,612 million as at October 31, 2004) where fair value was below book value by $55 million ($43 million as at October 31, 2004). The majority of unrealized losses in our investment portfolio resulted from increases in market interest rates and not from deterioration in the creditworthiness of the issuers. Management has determined that the unrealized losses are temporary in nature.

Merchant banking investments are securities held by our merchant banking subsidiaries. These subsidiaries account for their investments at fair value, with changes in fair value recorded in our Consolidated Statement of Income in investment securities gains (losses) as they occur. See change in accounting policy.

Merchant banking investments are classified as investment securities in our Consolidated Balance Sheet.

Trading securities are securities that we purchase for resale over a short period of time. We report these securities at their market value and record the mark-to-market adjustments and any gains and losses on the sale of these securities in our Consolidated Statement of Income in trading revenues.

Loan substitute securities are customer financings, such as distressed preferred shares, that we structure as after-tax investments to provide our customers with an interest rate advantage over what would be applicable on a conventional loan. These securities are accounted for in accordance with our accounting policy for loans, which is described in Note 4.

We did not own any securities issued by a single non-government entity where the book value, as at October 31, 2005 or 2004, was greater than 10% of our shareholders' equity.

Included in corporate equity are investments where we exert significant influence, but not control, of $966 million and $546 million as at October 31, 2005 and 2004, respectively.

Fair Value

For traded securities, quoted market value is considered to be fair value. For securities where market quotes are not available, we use estimation techniques to determine fair value. Estimation techniques used include discounted cash flows, multiples of earnings or comparisons with other securities that are substantially the same.

Change in Accounting Policy

On November 1, 2004, we adopted the CICA's new accounting requirements applicable to our merchant banking subsidiaries. The new rules require these subsidiaries to account for their investments at fair value with changes in fair value recorded in net income. Previously, these subsidiaries accounted for their investments at cost. The difference between cost and fair value has been recognized in the current period. The impact on our Consolidated Statement of Income, including the initial adjustment to fair value on November 1, 2004, was an increase of $50 million in non-interest revenue – investment securities gains (losses), an increase in income taxes of $18 million and an increase in net income of $32 million for the year ended October 31, 2005. The impact on our Consolidated Balance Sheet was an increase of $50 million in investment securities as at October 31, 2005.

(Canadian $ in millions, except as noted)	Term to maturity										2005		2004
	Within 1 year		1 to 3 years		3 to 5 years		5 to 10 years		Over 10 years		Total book value		Total book value
Investment Securities		Yield		Yield		Yield		Yield		Yield		Yield	
Issued or guaranteed by:		%		%		%		%		%		%	
Canadian federal government	$ 18	3.04	$ –	–	$ –	–	$ –	–	$ 1	4.39	$ 19	3.11	$ 211
Canadian provincial and municipal governments	2	3.30	–	–	–	–	–	–	1	4.97	3	3.86	–
U.S. federal government	775	2.52	661	3.65	29	3.24	–	–	–	–	1,465	3.04	3,066
U.S. states, municipalities and agencies	2,245	2.70	2,959	3.84	772	2.09	11	3.70	56	4.96	6,043	3.20	5,191
Other governments	46	3.80	36	3.66	40	4.55	1	4.24	–	–	123	4.01	315
Mortgage-backed securities and collateralized mortgage obligations	–	–	1	3.20	167	3.91	303	4.15	215	4.58	686	4.22	1,365
Corporate debt	1,364	2.95	603	4.29	205	2.05	43	4.51	86	0.28	2,301	3.15	2,885
Corporate equity	121	5.49	213	5.47	199	5.55	158	4.75	1,605	0.66	2,296	2.07	1,984
Total investment securities	4,571	2.83	4,473	3.95	1,412	2.88	516	4.35	1,964	1.20	12,936	3.04	15,017
Trading Securities													
Issued or guaranteed by:													
Canadian federal government	3,178		1,518		1,971		1,012		1,900		9,579		6,170
Canadian provincial and municipal governments	425		267		145		539		1,177		2,553		2,288
U.S. federal government	57		559		127		32		301		1,076		910
U.S. states, municipalities and agencies	–		–		–		–		152		152		97
Other governments	–		–		–		23		–		23		11
Corporate debt	1,670		1,441		1,289		1,252		8,718		14,370		9,518
Corporate equity	–		–		–		1		16,555		16,556		16,450
Total trading securities	5,330		3,785		3,532		2,859		28,803		44,309		35,444
Loan Substitute Securities	–		11		–		–		–		11		11
Total securities	$ 9,901		$ 8,269		$ 4,944		$ 3,375		$ 30,767		$ 57,256		$ 50,472
Total by Currency (in Canadian $ equivalent)													
Canadian dollar	4,843		2,916		3,087		2,050		16,050		28,946		26,006
U.S. dollar	4,439		4,929		1,713		1,171		14,643		26,895		22,536
Other currencies	619		424		144		154		74		1,415		1,930
Total securities	$ 9,901		$ 8,269		$ 4,944		$ 3,375		$ 30,767		$ 57,256		$ 50,472

Yields in the table above are calculated using the book value of the security and the contractual interest or stated dividend rates associated with each security adjusted for any amortization of premiums and discounts. Tax effects are not taken into consideration.

The term to maturity included in the table above is based on the contractual maturity date of the security. The term to maturity of mortgage-backed securities and collateralized mortgage obligations is based on average expected maturities. Actual maturities could differ as issuers may have the right to call or prepay obligations. Securities with no maturity date are included in the over 10 years category.

Future Change in Accounting Policy

As discussed in Note 1, we will adopt the CICA's new accounting requirements that will impact our accounting policy for investment securities other than merchant banking investments beginning November 1, 2006. The new rules will require us to classify these securities as held-to-maturity or available-for-sale. Available-for-sale securities will be measured at fair value with gains and losses recorded in a new section of shareholders' equity called other comprehensive income. There will be no change in accounting for held-to-maturity securities.

The impact of remeasuring available-for-sale securities at fair value on November 1, 2006 will be recognized in opening retained earnings. Results for prior periods will not be restated. We cannot currently determine the impact that this change in accounting policy will have on our consolidated financial statements once adopted, as this will be dependent on the fair values of our available-for-sale securities in the future.

Unrealized Gains and Losses

(Canadian $ in millions)

	2005				2004			
	Book value	Gross unrealized gains	Gross unrealized losses	Fair value	Book value	Gross unrealized gains	Gross unrealized losses	Fair value
Investment Securities								
Issued or guaranteed by:								
Canadian federal government	$ 19	$ –	$ –	$ 19	$ 211	$ –	$ –	$ 211
Canadian provincial and municipal governments	3	–	–	3	–	–	–	–
U.S. federal government	1,465	1	7	1,459	3,066	2	10	3,058
U.S. states, municipalities and agencies	6,043	13	30	6,026	5,191	21	13	5,199
Other governments	123	2	1	124	315	2	1	316
Mortgage-backed securities and collateralized mortgage obligations	686	3	10	679	1,365	8	4	1,369
Corporate debt	2,301	11	5	2,307	2,885	32	11	2,906
Corporate equity	2,296	22	2	2,316	1,984	64	4	2,044
Total	$ 12,936	$ 52	$ 55	$ 12,933	$ 15,017	$ 129	$ 43	$ 15,103

Unrealized Losses

(Canadian $ in millions)

	2005				2004			
	Investments in an unrealized loss position for				Investments in an unrealized loss position for			
	Less than 12 months	12 months or longer	Total		Less than 12 months	12 months or longer	Total	
	Gross unrealized losses	Gross unrealized losses	Gross unrealized losses	Fair value	Gross unrealized losses	Gross unrealized losses	Gross unrealized losses	Fair value
Investment Securities								
Issued or guaranteed by:								
Canadian federal government	$ –	$ –	$ –	$ –	$ –	$ –	$ –	$ 25
U.S. federal government	5	2	7	1,334	8	2	10	2,527
U.S. states, municipalities and agencies	25	5	30	4,992	8	5	13	3,588
Other governments	–	–	–	30	1	–	1	177
Mortgage-backed securities and collateralized mortgage obligations	10	–	10	535	4	–	4	685
Corporate debt	5	–	5	847	9	2	11	1,506
Corporate equity	2	1	3	110	4	–	4	61
Total	$ 47	$ 8	$ 55	$ 7,848	$ 34	$ 9	$ 43	$ 8,569

Income from securities is included in our Consolidated Statement of Income as follows:

(Canadian $ in millions)	2005	2004	2003
Reported in:			
Interest, Dividend and Fee Income			
Investment securities	$ 490	$ 595	$ 858
Trading securities	1,340	881	743
	$ 1,830	$ 1,476	$ 1,601
Non-Interest Revenue			
Investment securities			
Gross realized gains	$ 142	$ 242	$ 142
Gross realized losses	(16)	(4)	(30)
Merchant banking securities – net unrealized gains	50	–	–
Write-downs	(11)	(63)	(153)
Investment securities gains (losses)	$ 165	$ 175	$ (41)
Trading securities, net realized and unrealized gains	$ 222	$ 60	$ 65
Total income from securities	$ 2,217	$ 1,711	$ 1,625

Note 4 ▸ Loans, Customers' Liability under Acceptances and Allowance for Credit Losses

Loans

Loans are recorded at cost net of unearned income and unamortized discounts. Unearned income includes prepaid interest and deferred loan fees. Interest income is recorded on an accrual basis, except for impaired loans, the treatment of which is described below.

Securities borrowed or purchased under resale agreements represent the amounts we will receive as a result of our commitment to resell securities that we have purchased back to the original seller, on a specified date at a specified price. We account for these instruments as loans.

Loan Fees

The accounting treatment for loan fees varies depending on the transaction. Loan origination, restructuring and renegotiation fees are recorded as interest income over the term of the loan. Commitment fees are recorded as interest income over the term of the loan, unless we believe the loan commitment will not be used. In the latter case, commitment fees are recorded as lending fees over the commitment period. Loan syndication fees are included in lending fees as the syndication is completed, unless the yield on any loans we retain is less than that of other comparable lenders involved in the financing. In the latter case, an appropriate portion of the syndication fee is deferred and amortized to interest income over the term of the loan.

Customers' Liability under Acceptances

Acceptances represent a form of negotiable short-term debt that is issued by our customers and which we guarantee for a fee. We have offsetting claims, equal to the amount of the acceptances, against our customers when the instruments mature. The amount due under acceptances is recorded as a liability and our corresponding claim is recorded as a loan in our Consolidated Balance Sheet.

Impaired Loans

We classify residential mortgages as impaired when payment is contractually 90 days past due, or one year past due if guaranteed by the Government of Canada. Credit card loans are classified as impaired and immediately written off when principal or interest payments are 180 days past due. Consumer instalment and other personal loans are classified as impaired when principal or interest payments are 90 days past due, and are normally written off when they are one year past due.

Corporate and commercial loans are classified as impaired when we are no longer reasonably assured that principal or interest will be collected on a timely basis, or when payments are 90 days past due, or for fully secured loans, when payments are 180 days past due.

We do not recognize interest income on loans classified as impaired, and any interest income that is accrued and unpaid is reversed against interest income.

Payments received on loans that have been classified as impaired are recorded first to recover collection costs, principal and any previous write-offs or allowances, and then as interest income. Payments received on impaired consumer instalment loans are applied first to outstanding interest and then to the remaining principal.

A loan will be reclassified back to performing status when it is determined that there is reasonable assurance of full and timely repayment of interest and principal in accordance with the terms and conditions of the loan, and that none of the criteria for classification of the loan as impaired continue to apply.

From time to time we will restructure a loan due to the poor financial condition of the borrower. If no longer considered impaired, interest on these restructured loans is recorded on an accrual basis.

Allowance for Credit Losses

The allowance for credit losses recorded in our Consolidated Balance Sheet is maintained at a level which we consider adequate to absorb credit-related losses on our loans, customers' liability under acceptances and other credit instruments (as discussed in Note 5). The portion related to other credit instruments is recorded in other liabilities in our Consolidated Balance Sheet.

The allowance comprises the following two components:

Specific Allowances

These allowances are recorded for specific loans to reduce their book value to the amount we expect to recover. We review our loans and acceptances, other than consumer instalment and credit card loans (which are written off when certain conditions exist, as discussed under impaired loans), on an ongoing basis to assess whether any loans should be classified as impaired and whether an allowance or write-off should be recorded. Our review of problem loans is conducted at least quarterly by our account managers, who assess the ultimate collectibility and estimated recoveries on a specific loan based on all events and conditions that the manager believes are relevant to the condition of the loan. This assessment is then reviewed and concurred with by an independent credit officer.

To determine the amount we expect to recover from an impaired loan, we use the value of the estimated future cash flows discounted at the effective rate inherent in the loan. When the amounts and timing of future cash flows cannot be estimated with reasonable reliability, the expected recovery amount is estimated using either the fair value of any security underlying the loan, net of expected costs of realization and any amounts legally required to be paid to the borrower, or an observable market price for the loan. Security can vary by type of loan and may include cash, securities, real property, accounts receivable, guarantees, inventory or other capital assets.

General Allowance

We maintain a general allowance in order to cover any impairment in the existing portfolio that cannot yet be associated with specific loans. Our approach to establishing and maintaining the general allowance is based on the guideline issued by our regulator, the Superintendent of Financial Institutions Canada.

The general allowance is reviewed on a quarterly basis. A number of factors are considered when determining the appropriate level of the general allowance. A statistical analysis of past performance is undertaken to derive the mean (Expected Loss) and volatility (Unexpected Loss) of loss experience.

This analysis calculates historical average losses for each homogeneous portfolio segment (e.g., mortgages), while other models estimate losses for portfolios of corporate loans that can be referenced to market data. In addition, the level of allowance already in place and management's professional judgment regarding portfolio quality, business mix and economic as well as credit market conditions are also considered.

Provision for Credit Losses

Changes in the value of our loan portfolio due to credit-related losses or recoveries of amounts previously provided for or written off are included in the provision for credit losses in our Consolidated Statement of Income.

Foreclosed Assets

Property or other assets that we have received from borrowers to satisfy their loan commitments are recorded at fair value and are classified as either held for use or held for sale according to management's intention. Fair value is determined based on market prices where available. Otherwise, fair value is determined using other methods, such as analysis of discounted cash flows or market prices for similar assets.

Loans, including customers' liability under acceptances and allowance for credit losses by category, are as follows:

(Canadian $ in millions)	Gross amount		Specific allowance		General allowance		Net amount	
	2005	2004	2005	2004	2005	2004	2005	2004
Residential mortgages	$ 60,871	$ 56,444	$ 5	$ 5	$ 15	$ 13	$ 60,851	$ 56,426
Credit card, consumer instalment and other personal loans	32,577	28,589	1	2	444	360	32,132	28,227
Business and government loans	47,803	44,559	163	291	473	595	47,167	43,673
Securities borrowed or purchased under resale agreements	28,280	22,609	–	–	–	–	28,280	22,609
Subtotal	169,531	152,201	169	298	932	968	168,430	150,935
Customers' liability under acceptances	5,934	5,355	–	–	27	42	5,907	5,313
Total	$ 175,465	$ 157,556	$ 169	$ 298	$ 959	$ 1,010	$ 174,337	$ 156,248
By geographic region (1):								
Canada	$ 128,184	$ 116,867	$ 97	$ 132	$ 590	$ 630	$ 127,497	$ 116,105
United States	45,287	38,934	66	134	369	380	44,852	38,420
Other countries	1,994	1,755	6	32	–	–	1,988	1,723
Total	$ 175,465	$ 157,556	$ 169	$ 298	$ 959	$ 1,010	$ 174,337	$ 156,248

(1) Geographic region is based upon the country of ultimate risk.

Loans are presented net of unearned income of $158 million and $45 million as at October 31, 2005 and 2004, respectively.

Restructured loans of $2 million were classified as performing during the year ended October 31, 2005 ($23 million in 2004). No restructured loans were written off in the years ended October 31, 2005 and 2004.

Included in loans as at October 31, 2005 are $47,828 million ($41,571 million in 2004) of loans denominated in U.S. dollars and $265 million ($312 million in 2004) of loans denominated in other foreign currencies.

Impaired loans, including customers' liability under acceptances and the related allowances, are as follows:

(Canadian $ in millions)	Gross impaired amount		Specific allowance		Net of specific allowance	
	2005	2004	2005	2004	2005	2004
Residential mortgages	$ 92	$ 125	$ 5	$ 5	$ 87	$ 120
Consumer instalment and other personal loans	39	37	1	2	38	35
Business and government loans	673	957	163	291	510	666
Total	$ 804	$ 1,119	$ 169	$ 298	$ 635	$ 821
By geographic region (1):						
Canada	$ 383	$ 465	$ 97	$ 132	$ 286	$ 333
United States	397	560	66	134	331	426
Other countries	24	94	6	32	18	62
Total	$ 804	$ 1,119	$ 169	$ 298	$ 635	$ 821

(1) Geographic region is based upon the country of ultimate risk.

Fully secured loans with past due amounts between 90 and 180 days that we have not classified as impaired totalled $51 million and $95 million as at October 31, 2005 and 2004, respectively.

No impaired loans were foreclosed during the year ended October 31, 2005. Impaired loans foreclosed during the year ended October 31, 2004 totalled $20 million, which resulted in the reversal of $4 million of the allowance for credit losses.

Our average gross impaired loans and acceptances were $1,011 million for the year ended October 31, 2005 ($1,530 million in 2004). Our average impaired loans, net of the specific allowance, were $738 million for the year ended October 31, 2005 ($1,002 million in 2004).

During the years ended October 31, 2005, 2004 and 2003, we would have recorded additional interest income of $65 million, $68 million and $78 million, respectively, if we had not classified any loans as impaired. Cash interest income on impaired loans of $nil, $1 million and $8 million was recognized during the years ended October 31, 2005, 2004 and 2003, respectively.

Concentration of Credit Risk

We are exposed to credit risk from the possibility that counterparties may default on their financial obligations to us. Credit risk arises predominantly with respect to loans, over-the-counter derivatives and other credit instruments.

Concentrations of credit risk exist if a number of clients are engaged in similar activities, are located in the same geographic region or have similar economic characteristics such that their ability to meet contractual obligations could be similarly affected by changes in economic, political or other conditions. Concentrations of credit risk indicate a related sensitivity of our performance to developments affecting a particular counterparty, industry or geographic location.

Information about our credit risk exposure is provided above in the classification of our loan assets both by type of loan and by geographic region.

A continuity of our allowance for credit losses is as follows:

(Canadian $ in millions)	Specific allowance			General allowance			Total		
	2005	2004	2003	**2005**	2004	2003	**2005**	2004	2003
Balance at beginning of year	**$ 298**	$ 611	$ 769	**$ 1,010**	$ 1,180	$ 1,180	**$ 1,308**	$ 1,791	$ 1,949
Provision for credit losses	**219**	67	455	**(40)**	(170)	–	**179**	(103)	455
Recoveries	**67**	131	88	**–**	–	–	**67**	131	88
Write-offs	**(419)**	(470)	(566)	**–**	–	–	**(419)**	(470)	(566)
Foreign exchange and other	**4**	(41)	(135)	**(11)**	–	–	**(7)**	(41)	(135)
Balance at end of year	**$ 169**	$ 298	$ 611	**$ 959**	$ 1,010	$ 1,180	**$ 1,128**	$ 1,308	$ 1,791
Comprised of: Loans	**$ 169**	$ 298	$ 605	**$ 959**	$ 1,010	$ 1,180	**$ 1,128**	$ 1,308	$ 1,785
Other credit instruments	**–**	–	6	**–**	–	–	**–**	–	6

Note 5 ▸ Other Credit Instruments

We use other off-balance sheet credit instruments as a method of meeting the financial needs of our customers. Summarized below are the types of instruments that we use:

- Standby letters of credit and guarantees represent our obligation to make payments to third parties on behalf of our customers if our customers are unable to make the required payments or meet other contractual requirements;
- Securities lending represents our credit exposure when we lend our securities, or our customers' securities, to third parties should the securities borrower default on its redelivery obligation;
- Documentary and commercial letters of credit represent our agreement to honour drafts presented by a third party upon completion of specific activities; and
- Commitments to extend credit represent our commitment to our customers to grant them credit in the form of loans or other financings for specific amounts and maturities, subject to meeting certain conditions.

The contractual amount of our other credit instruments represents the maximum undiscounted potential credit risk if the counterparty does not perform according to the terms of the contract, before possible recoveries under recourse and collateral provisions. Collateral requirements for these instruments are consistent with collateral requirements for loans. A large majority of these commitments expire without being drawn upon. As a result, the total contractual amounts may not be representative of our likely credit exposure or liquidity requirements for these commitments.

The risk-weighted equivalent values of our other credit instruments are determined based on the rules for capital adequacy of the Superintendent of Financial Institutions Canada. The risk-weighted equivalent value is used in the ongoing assessment of our capital adequacy ratios.

Summarized information related to various commitments is as follows:

(Canadian $ in millions)	**2005**		2004	
	Contract amount	**Risk-weighted equivalent**	Contract amount	Risk-weighted equivalent
Credit Instruments				
Standby letters of credit and guarantees	**$ 12,755**	**$ 8,695**	$ 13,042	$ 9,379
Securities lending	**810**	**51**	548	20
Documentary and commercial letters of credit	**974**	**87**	706	75
Commitments to extend credit – Original maturity of one year and under	**70,695**	**–**	66,826	–
– Original maturity of over one year	**24,411**	**11,909**	18,830	9,103
Total	**$ 109,645**	**$ 20,742**	$ 99,952	$ 18,577

Commitments to extend credit in respect of consumer instalment and credit card loans are excluded as the lines are revocable at our discretion.

Note 6 ▸ Guarantees

Guarantees include contracts where we may be required to make payments to a counterparty based on changes in the value of an asset, liability or equity security that the counterparty holds. In addition, contracts under which we may be required to make payments if a third party fails to perform under the terms of a contract and contracts under which we provide indirect guarantees of the indebtedness of another party are considered guarantees.

In the normal course of business we enter into a variety of guarantees, the most significant of which are as follows:

Standby Letters of Credit and Guarantees

Standby letters of credit and guarantees, as discussed in Note 5, are considered guarantees. The maximum amount payable under standby letters of credit and guarantees was $12,755 million as at October 31, 2005 ($13,042 million in 2004). Collateral requirements for standby letters of credit and guarantees are consistent with our collateral requirements for loans. In most cases, these commitments expire within three years without being drawn upon.

No amount was included in our Consolidated Balance Sheet as at October 31, 2005 and 2004 related to these standby letters of credit and guarantees.

Backstop Liquidity Facilities

Commitments to extend credit, as discussed in Note 5, include backstop liquidity facilities. Backstop liquidity facilities are provided to asset-backed commercial paper programs administered by either us or third parties as an alternative source of financing in the event that such programs are unable to access commercial paper markets or, in limited circumstances, when predetermined performance measures of the financial assets owned by these programs are not met. The terms of the backstop liquidity facilities do not require us to advance money to these programs in the event of bankruptcy. Where warranted, we provide partial credit enhancement facilities to transactions within asset-backed commercial paper programs administered by us to ensure a high investment grade credit rating is achieved for notes issued by the programs. The maximum potential payments under these backstop liquidity facilities were $38,491 million as at October 31, 2005 ($36,769 million in 2004). Of these amounts $3,331 million as at October 31, 2005 related to credit enhancement facilities ($1,503 million in 2004). Credit enhancement was also provided in the form of program letters of credit; $192 million and $199 million were included in standby letters of credit and guarantees as at October 31, 2005 and 2004, respectively. The facilities' terms are generally no longer than one year, but can be several years. None of the backstop liquidity facilities or credit enhancement facilities that we have provided have been drawn upon.

No amount was included in our Consolidated Balance Sheet as at October 31, 2005 and 2004 related to these facilities.

Derivatives

Certain of our derivative instruments meet the accounting definition of a guarantee when we believe they are related to an asset, liability or equity security held by the guaranteed party at the inception of a contract.

Written credit default swaps require us to compensate a counterparty following the occurrence of a credit event in relation to a specified reference obligation, such as a bond or a loan. The maximum amount payable under credit default swaps was equal to their notional amount of $17,940 million as at October 31, 2005 ($11,360 million in 2004). The terms of these contracts range from three months to 10 years. The fair value of the related derivative liabilities included in derivative financial instruments in our Consolidated Balance Sheet was $37 million as at October 31, 2005 ($15 million in 2004).

Written options include contractual agreements that convey to the purchaser the right, but not the obligation, to require us to buy a specific amount of a currency, commodity or equity at a fixed price, either at a fixed future date or at any time within a fixed future period. The maximum amount payable under these written options cannot be reasonably estimated due to the nature of these contracts. The terms of these contracts range from one month to eight years. The fair value of the related derivative liabilities included in derivative financial instruments in our Consolidated Balance Sheet was $606 million as at October 31, 2005 ($118 million in 2004).

Written options also include contractual agreements where we agree to pay the purchaser, based on a specified notional amount, the difference between the market interest rate and the strike price of the instrument. The maximum amount payable under these contracts is not determinable due to their nature. The terms of these contracts range from one month to 25 years. The fair value of the related derivative liabilities included in derivative financial instruments in our Consolidated Balance Sheet was $158 million as at October 31, 2005 ($63 million in 2004).

In order to reduce our exposure to these derivatives, we enter into contracts that hedge the related risks.

Indemnification Agreements

In the normal course of operations, we enter into various agreements that provide general indemnifications. These indemnifications typically occur in connection with sales of assets, securities offerings, service contracts, membership agreements, clearing arrangements and leasing transactions. These indemnifications require us, in certain circumstances, to compensate the counterparties for various costs resulting from breaches of representations or obligations under such arrangements, or as a result of third-party claims that may be suffered by the counterparty as a consequence of the transaction. The terms of these indemnifications vary based on the contract, the nature of which prevents us from making a reasonable estimate of the maximum potential amount we could be required to pay to counterparties. We believe that the likelihood that we could incur significant liability under these obligations is remote. Historically, we have not made any significant payments under such indemnifications.

No material amount was included in our Consolidated Balance Sheet as at October 31, 2005 and 2004 related to these indemnifications.

Note 7 ▸ Asset Securitization

Periodically, we securitize loans for capital management purposes or to obtain alternate sources of funding. Securitization involves selling loans to off-balance sheet entities or trusts (securitization vehicles), which buy the loans and then issue interest bearing investor certificates.

Contracts with the securitization vehicles provide for the payment to us over time of the excess of the sum of interest and fees collected from customers, in connection with the loans that were sold, over the yield paid to investors in the securitization vehicle, less credit losses and other costs (the "deferred purchase price").

When the loans are considered sold for accounting purposes, we remove them from our Consolidated Balance Sheet.

We account for transfers to securitization vehicles as sales when control over the loans is given up. We recognize securitization revenues at the time of the sale, based on our best estimate of the net present value of expected future cash flows, primarily the deferred purchase price, net of our estimate of the fair value of any servicing obligations undertaken. The deferred purchase price is recorded in our Consolidated Balance Sheet in other assets. A servicing liability is recognized only for securitizations where we do not receive compensation for servicing the transferred loans. It is recorded in our Consolidated Balance Sheet in other liabilities. A servicing liability is recorded in securitization revenues over the term of the transferred loan.

For some of our securitizations, we are required to purchase subordinated interests or maintain cash amounts deposited with the securitization vehicle. This provides the securitization vehicle with a source of funds in the event that the sum of interest and fees collected on the loans is not sufficient to pay the interest owed to investors. We record these amounts in other assets in our Consolidated Balance Sheet. These interests, together with our deferred purchase price, represent our exposure with respect to these securitizations. Investors have no further recourse against us in the event that cash flows from the transferred loans are inadequate to service the interest related to the investor certificates.

On a quarterly basis, we compare the carrying value of assets on our Consolidated Balance Sheet arising from our securitizations to their fair value, determined based on discounted cash flows. When we identify a decline in value, the affected carrying value amount is written down to its fair value. Any write-down is recorded in our Consolidated Statement of Income as a reduction in securitization revenues.

During the year ended October 31, 2005, we securitized residential mortgages totalling $3,137 million ($1,390 million in 2004) for total cash proceeds of $3,130 million ($1,382 million in 2004) and recognized a gain of $30 million ($17 million in 2004). The key weighted-average assumptions used to value the deferred purchase price for these securitizations were as follows:

	2005	2004
Weighted-average term (years)	4.7	4.7
Prepayment rate	10.97%	11.26%
Interest rate	4.76%	4.29%
Discount rate	3.41%	5.79%

There are no expected credit losses as the mortgages are guaranteed by third parties. We retained responsibility for servicing these mortgages. We recorded deferred purchase price of $123 million ($49 million in 2004) and servicing liability of $24 million ($11 million in 2004) in our Consolidated Balance Sheet when these loans were securitized.

During the year ended October 31, 2005, $800 million ($400 million in 2004) of our credit card loan securitizations matured.

The impact of securitizations on our Consolidated Statement of Income for the three years ended October 31 was as follows:

(Canadian $ in millions)	Residential mortgages			Consumer instalment and other personal loans			Credit card loans			Total		
	2005	2004	2003	2005	2004	2003	2005	2004	2003	2005	2004	2003
Gain on sales of loans from new securitizations	$ 30	$ 17	$ –	$ –	$ –	$ –	$ –	$ –	$ –	$ 30	$ 17	$ –
Gain on sales of new loans sold to existing securitization vehicles	32	37	39	–	1	1	20	72	117	52	110	157
Other securitization revenue	3	8	14	4	(2)	20	1	28	43	8	34	77
Amortization of servicing liability	23	16	10	–	–	–	–	–	–	23	16	10
Total	$ 88	$ 78	$ 63	$ 4	$ (1)	$ 21	$ 21	$ 100	$ 160	$ 113	$ 177	$ 244

Cash flows received from securitization vehicles for the three years ended October 31 were as follows:

(Canadian $ in millions)	Residential mortgages			Consumer instalment and other personal loans			Credit card loans			Total		
	2005	2004	2003	2005	2004	2003	2005	2004	2003	2005	2004	2003
Proceeds from new securitizations	$ 3,130	$ 1,382	$ –	$ –	$ –	$ –	$ –	$ –	$ –	$ 3,130	$ 1,382	$ –
Proceeds from collections reinvested in existing securitization vehicles	1,895	2,667	2,662	–	54	59	1,343	4,941	7,351	3,238	7,662	10,072
Servicing fees collected	8	4	9	–	–	–	6	21	32	14	25	41
Receipt of deferred purchase price	88	78	80	–	5	18	20	85	138	108	168	236

The impact of securitizations on our Consolidated Balance Sheet as at October 31, 2005 and 2004 was as follows:

(Canadian $ in millions)	Residential mortgages		Consumer instalment and other personal loans		Credit card loans		Total	
	2005	2004	2005	2004	2005	2004	2005	2004
Retained interests								
Investment in securitization vehicles	$ –	$ –	$ 27	$ 27	$ –	$ –	$ 27	$ 27
Deferred purchase price	213	134	–	–	4	9	217	143
Cash deposits with securitization vehicles	12	12	–	–	–	–	12	12
Servicing liability	50	34	–	–	–	–	50	34

Credit Information

Information related to principal amounts, impaired amounts and net credit losses for all loans reported and securitized is as follows:

(Canadian $ in millions)	2005			2004		
	Total loans	Impaired loans	Net write-offs(1)	Total loans	Impaired loans	Net write-offs(1)
Residential mortgages	$ 69,801	$ 103	$ 4	$ 63,227	$ 132	$ 4
Consumer instalment and other personal loans	28,118	31	69	25,494	28	78
Credit card loans	4,898	8	147	4,752	11	120
Business and government loans	47,803	673	155	44,559	957	174
Securities borrowed or purchased under resale agreements	28,280	–	–	22,609	–	–
Total loans	178,900	815	375	160,641	1,128	376
Less loans securitized:						
Residential mortgages	8,930	18	–	6,783	7	1
Consumer instalment and other personal loans	189	–	17	607	1	13
Credit card loans	250	1	6	1,050	1	23
Total loans reported in the Consolidated Balance Sheet	$ 169,531	$ 796	$ 352	$ 152,201	$ 1,119	$ 339

(1) Net write-offs represent write-offs in the current year net of recoveries on loans previously written off.

Our credit exposure to securitized assets as at October 31, 2005 was limited to our deferred purchase price of $217 million ($143 million in 2004), certain cash deposits of $12 million ($12 million in 2004) and investments in securitization vehicles of $27 million ($27 million in 2004).

Static pool credit losses provide a measure of the credit risk in our securitized assets. They are calculated by totalling actual and projected future credit losses and dividing the result by the original balance of each pool of assets. Static pool credit losses for the two years ended October 31 were as follows:

	2005	2004
Residential mortgages	–	–
Consumer instalment and other personal loans	3.13%	3.18%
Credit card loans	0.43%	1.84%

Sensitivity Analysis

The following table outlines the key economic assumptions used in measuring the deferred purchase price and the sensitivity of the current value of the deferred purchase price as at October 31, 2005 to immediate 10% and 20% adverse changes in those assumptions. The sensitivity analysis should be used with caution as it is hypothetical and changes in each key assumption may not be linear. The sensitivities in each key variable have been calculated independently of changes in the other key variables. Actual experience may result in changes in a number of key assumptions simultaneously. Changes in one factor may result in changes in another, which could amplify or reduce certain sensitivities.

(Canadian $ in millions, except as noted)	Residential mortgages	Consumer instalment and other personal loans	Credit card loans
Carrying value of deferred purchase price	$ 213	$ –	$ 4
Fair value of deferred purchase price	$ 226	$ –	$ 4
Weighted average life (in years)	3.44	0.43	0.19
Prepayment rate (%)	8.0–29.57	4.0	99.83
Impact of: 10% adverse change ($)	2.1–3.0	–	0.36
20% adverse change ($)	4.2–5.8	–	0.66
Interest rate (%)	0.49–2.28	–	9.77
Impact of: 10% adverse change ($)	8.4–13.5	–	0.4
20% adverse change ($)	16.8–26.9	–	0.8
Expected credit losses (%)	0–0.1	9.09–22.31	1.82
Impact of: 10% adverse change ($)	0.1–0	–	0.1
20% adverse change ($)	0.2–0	–	0.2
Discount rate (%)	3.8–10.62	10.62	10.62
Impact of: 10% adverse change ($)	0.95–0.8	–	–
20% adverse change ($)	1.9–1.6	–	–

Note 8 ▸ Variable Interest Entities

Change in Accounting Policy

On November 1, 2004, we adopted the CICA's new accounting requirements on the consolidation of variable interest entities ("VIEs"). VIEs include entities where the equity is considered insufficient to finance the entity's activities or for which the equity holders do not have a controlling financial interest. The new rules require that we consolidate VIEs if the investments we hold in these entities and/or the relationships we have with them result in us being exposed to the majority of their expected losses, being able to benefit from a majority of their expected residual returns, or both, based on a calculation determined by standard setters. As discussed further below, we consolidated our customer securitization vehicles as at November 1, 2004. Results for prior periods were not restated for this change.
On April 29, 2005, we completed the restructuring of our customer securitization vehicles. As a result of the restructuring, we are no longer exposed to the majority of their expected losses or able to benefit from a majority of their residual returns, and the vehicles have been deconsolidated.

Customer Securitization Vehicles

Customer securitization vehicles (also referred to as multi-seller conduits) assist our customers with the securitization of their assets to provide them with alternate sources of funding. These vehicles provide clients with access to financing in the commercial paper markets by allowing them to sell their assets into these vehicles, which then issue commercial paper to investors to fund the purchases. The seller continues to service the transferred assets. If there are losses on the assets, the seller is the first to take the loss. We do not sell assets to or service the assets held by these customer securitization vehicles. We earn fees for providing structuring advice related to the securitizations as well as administrative fees for supporting the ongoing operations of customer securitization vehicles.

In general, investors in the commercial paper have recourse only to the assets of the related VIE and do not have recourse to us, unless we have provided credit support for the investors or entered into a derivative transaction involving the VIE.

We provide liquidity and credit support to these vehicles either through backstop liquidity facilities or in the form of letters of credit and other guarantees. The total contractual amount of this support was $28,125 million as at October 31, 2005 ($27,019 million in 2004). Of these amounts, $567 million as at October 31, 2005 ($400 million in 2004) related to credit support. None of these facilities were drawn upon as at October 31, 2005 and 2004.

Derivative contracts entered into with these vehicles enable the vehicles to manage their exposures to interest and foreign exchange rate fluctuations. The fair value of our derivatives outstanding with these VIEs and recorded in our Consolidated Balance Sheet was a derivative asset of $6 million as at October 31, 2005 ($52 million in 2004).

Beginning November 1, 2004, we consolidated our customer securitization vehicles. The impact of consolidation on our Consolidated Balance Sheet as at November 1, 2004 was an increase in other assets of $21,160 million, a decrease in derivative financial instrument assets of $67 million, an increase in other liabilities of $21,150 million, a decrease in derivative financial instrument liabilities of $15 million and a decrease in opening retained earnings of $42 million.

The impact on opening retained earnings arose because interest rate swaps held by our VIEs to hedge their exposure to interest rate risk did not qualify for hedge accounting prior to consolidation. As a result, the mark-to-market adjustments on those derivatives from their inception to November 1, 2004 would have been recognized in income. Since the new rules require us to reflect the results of the consolidated VIEs as if they had always been consolidated, without restatement of prior periods, the amount of mark-to-market losses prior to November 1, 2004 was recognized through our opening retained earnings. This adjustment was being amortized to income over the remaining life of the swaps. These derivatives qualified for hedge accounting after we started consolidating the VIEs.

On April 29, 2005, we completed the restructuring of our customer securitization vehicle VIEs by either terminating or changing the terms of our swaps with the VIEs and amending some of the rights of noteholders in the VIEs. As a result they no longer meet the criteria for consolidation. The impact on our Consolidated Statement of Income of deconsolidating these entities on April 29, 2005 was an increase in non-interest revenue – other of $44 million, an increase in income taxes of $7 million and an increase in net income of $37 million, representing the reversal of the unamortized mark-to-market losses on swaps that had been charged against opening retained earnings.

We have significant variable interests in certain other VIEs that we are not required to consolidate. Our involvement with non-consolidated VIEs is summarized as follows:

Bank Securitization Vehicles

We use bank securitization vehicles to securitize our loans either for capital management purposes or to obtain alternate sources of funding. The structure of these vehicles limits the types of activities they can undertake and the types of assets they can hold, and they have limited decision-making authority. We are not required to consolidate our bank securitization vehicles under the CICA requirements. More information on our rights and obligations related to these vehicles can be found in Note 7. In addition to the interests described in Note 7, we also provide liquidity support to our securitization vehicles in the form of standby letters of credit and guarantees for up to 100% of the asset value transferred. The total contract amount of standby letters of credit and guarantees was $5,000 million and $3,750 million as at October 31, 2005 and 2004, respectively. No amount was drawn at October 31, 2005 and 2004.

Credit Investment Management Vehicles

Credit investment management vehicles provide investment opportunities in customized, diversified debt portfolios in a variety of asset and rating classes. We earn investment management fees for managing these portfolios. Until 2004, we had two types of credit investment management vehicles: High Yield Collateralized Bond Obligation Vehicles ("CBOs") and High Grade Structured Investment Vehicles ("SIVs").

During the year ended October 31, 2004, we sold our investment in the CBOs with minimal impact on net income. We were also replaced as asset manager. As a result, we no longer have interests in the CBOs.

We continue to hold our interest in the SIVs and act as asset manager. Assets held by the SIVs totalled $21,886 million as at October 31, 2005 ($19,502 million in 2004).

Our exposure to loss relates to our investments in these vehicles, derivative contracts we have entered into with the vehicles and the liquidity support we provide through standby letters of credit and/or commitments to extend credit. Our investment in the SIVs, which was recorded as investment securities on our Consolidated Balance Sheet, was $146 million as at October 31, 2005 ($128 million in 2004). The fair value of our derivative contracts outstanding with the SIVs and recorded on our Consolidated Balance Sheet was a derivative liability of $24 million as at October 31, 2005 ($37 million derivative asset in 2004). The total contract amount of letters of credit and commitments to extend credit was $189 million as at October 31, 2005 ($200 million in 2004); no amounts were drawn at October 31, 2005 and 2004. We are not required to consolidate these SIVs under the CICA requirements.

Compensation Trusts

We have established trusts in order to administer our employee share ownership plan. Under this plan, we match 50% of employees' contributions when they choose to contribute a portion of their gross salary toward the purchase of our common shares. Our matching contributions are paid into trusts, which purchase our shares on the open market for payment to employees once employees are entitled to the shares under the terms of the plan. We are not required to consolidate these compensation trusts under the CICA requirements.

Other VIEs

We are involved with other entities that may potentially be VIEs. This involvement can include, for example, acting as a derivatives counterparty, liquidity provider, investor, fund manager or trustee. These activities do not cause us to be exposed to a majority of the expected losses of these VIEs or allow us to benefit from a majority of their expected residual returns. As a result, we are not required to consolidate these VIEs under the CICA requirements. Transactions with these VIEs are conducted at market rates, and individual credit or investment decisions are based upon the analysis of the specific VIE, taking into consideration the quality of underlying assets. We record and report these transactions in the same manner as other transactions. For example, derivative contracts are recorded in accordance with our derivatives accounting policy as outlined in Note 9. Liquidity facilities are described in Note 6.

Note 9 ▸ Derivative Financial Instruments

Derivative financial instruments are contracts that require the exchange of, or provide the opportunity to exchange, cash flows determined by applying certain rates, indices or changes therein to notional contract amounts. Derivative transactions are conducted either directly between two counterparties in the over-the-counter market or on regulated exchange markets.

Types of Derivatives

Swaps

Swaps are contractual agreements between two parties to exchange a series of cash flows. The various swap agreements that we enter into are as follows:

Interest rate swaps – counterparties generally exchange fixed and floating rate interest payments based on a notional value in a single currency.

Cross-currency swaps – fixed rate interest payments and principal amounts are exchanged in different currencies.

Cross-currency interest rate swaps – fixed and floating rate interest payments and principal amounts are exchanged in different currencies.

Commodity swaps – counterparties generally exchange fixed and floating rate payments based on a notional value of a single commodity.

Equity swaps – counterparties exchange the return on an equity security or a group of equity securities for the return based on a fixed or floating interest rate or the return on another equity security or a group of equity securities.

Credit default swaps – one counterparty pays the other a fee in exchange for that other counterparty agreeing to make a payment if a credit event occurs, such as bankruptcy or a credit rating change.

The main risks associated with these instruments are related to our exposure to movements in interest rates, foreign exchange rates, credit ratings, securities values or commodities prices, as applicable, and the possible inability of counterparties to meet the terms of the contracts.

Forwards and Futures

Forwards and futures are contractual agreements to either buy or sell a specified amount of a currency, commodity or security at a specific price and date in the future. Forwards are customized contracts transacted in the over-the-counter market. Futures are transacted in standardized amounts on regulated exchanges and are subject to daily cash margining.

The main risks associated with these instruments arise from the possible inability of over-the-counter counterparties to meet the terms of the contracts and from movements in commodities prices, securities values, interest rates and foreign exchange rates, as applicable.

Options

Options are contractual agreements that convey to the buyer the right but not the obligation to either buy or sell a specified amount of a currency, commodity or security at a fixed future date or at any time within a fixed future period.

For options written by us, we receive a premium from the purchaser for accepting market risk.

For options purchased by us, we pay a premium for the right to exercise the option. Since we have no obligation to exercise the option, our primary exposure to risk is the potential credit risk if the writer of an over-the-counter contract fails to fulfill the conditions of the contract.

Caps, collars and floors are specialized types of written and purchased options. They are contractual agreements where the writer agrees to pay the purchaser, based on a specified notional amount, the difference between the market rate and the prescribed rate of the cap, collar or floor. The writer receives a premium for selling this instrument.

Uses of Derivatives

Trading Derivatives

Trading derivatives are derivatives entered into with customers to accommodate their risk management needs, derivatives transacted to generate trading income from our own proprietary trading positions and certain derivatives that do not qualify as hedges for accounting purposes ("economic hedges").

We structure and market derivative products to customers to enable them to transfer, modify or reduce current or expected risks.

Proprietary activities include market-making, positioning and arbitrage activities. Market-making involves quoting bid and offer prices to other market participants with the intention of generating revenues based on spread and volume. Positioning activities involve managing market risk positions with the expectation of profiting from favourable movements in prices, rates or indices. Arbitrage activities involve identifying and profiting from price differentials between markets and products.

We may also take proprietary trading positions in various capital markets instruments and derivatives that, taken together, are designed to profit from anticipated changes in market factors.

Trading derivatives are marked to market. Realized and unrealized gains and losses are recorded in trading revenues in our Consolidated Statement of Income. Unrealized gains on trading derivatives are recorded as derivative financial instrument assets and unrealized losses are recorded as derivative financial instrument liabilities in our Consolidated Balance Sheet.

Hedging Derivatives

In accordance with our risk management strategy, we enter into various derivative contracts to hedge our interest rate and foreign currency exposures.

Risks Hedged

Interest Rate Risk

We manage interest rate risk through interest rate swaps and options, which are linked to and adjust the interest rate sensitivity of a specific asset, liability, firm commitment or a specific pool of transactions with similar risk characteristics.

Fair value hedges modify exposure to changes in a fixed rate instrument's fair value caused by changes in interest rates. These hedges convert fixed rate assets and liabilities to floating rate. Our fair value hedges include hedges of fixed rate loans, securities, deposits and subordinated debt.

Cash flow hedges modify exposure to variability in cash flows for variable rate interest bearing instruments. Our cash flow hedges, which have a maximum term of 12 years, are primarily hedges of floating rate deposits as well as commercial and personal loans.

In order for an interest rate derivative to qualify as a hedge, the hedge relationship must be designated and formally documented at its inception, detailing the particular risk management objective and strategy for the hedge and the specific asset, liability or cash flow being hedged, as well as how effectiveness is being assessed. Changes in the fair value of the derivative must be highly effective in offsetting either changes in the fair value of on-balance sheet items or changes in the amount of future cash flows. Hedge effectiveness is evaluated at the inception of the hedge relationship and on an ongoing basis, both retrospectively and prospectively, primarily using quantitative statistical measures of correlation. If a hedge relationship is found to be no longer effective, or if the designated hedged item matures or is sold, extinguished or terminated, the derivative is reclassified as trading. Subsequent changes in the fair value of hedging derivatives reclassified as trading are reported in trading revenues.

Swaps and options that qualify for hedge accounting are accounted for on an accrual basis. Interest income received and interest expense paid on interest rate swaps are accrued and recorded as an adjustment to the yield of the item being hedged over the term of the hedge contract. Premiums paid on purchased options are amortized to interest expense over the term of the contract. Accrued interest receivable and payable and deferred gains and losses are recorded as derivative financial instrument assets or liabilities in our Consolidated Balance Sheet, as appropriate. Realized gains and losses from the settlement or early termination of hedge contracts or a hedging relationship are deferred and amortized over the remaining original life of the hedged item.

Foreign Currency Risk

We manage foreign currency risk through cross-currency swaps. Cross-currency swaps are marked to market, with realized and unrealized gains and losses recorded in non-interest revenue, consistent with the accounting treatment for gains and losses on the economically hedged item.

We also periodically hedge U.S. dollar earnings through forward foreign exchange contracts to minimize fluctuations in our Canadian dollar earnings due to the translation of our U.S. dollar earnings. These contracts are marked to market, with gains and losses recorded as non-interest revenue in foreign exchange, other than trading.

Future Change in Accounting Policy

As discussed in Note 1, we will adopt the CICA's new accounting requirements that will change our accounting policy for hedging derivatives beginning November 1, 2006. The requirements for identification, designation and documentation of hedging relationships are unchanged.

The new rules will require us to record all of our hedging derivatives at fair value. Changes in the fair value of hedging derivatives will be either offset in our Consolidated Statement of Income against the changes in the fair value of the risk being hedged, or recorded in a new section of shareholders' equity called other comprehensive income. If the change in fair value of the derivative is not completely offset by the change in fair value of the item it is hedging, the difference will be recorded immediately in our Consolidated Statement of Income.

The impact of remeasuring our hedging derivatives at fair value on November 1, 2006 will be recognized in opening retained earnings. Results for prior periods will not be restated. We cannot currently determine the impact that these changes in accounting policy will have on our consolidated financial statements once adopted, as this will be dependent on the fair values of our hedging derivatives in the future.

Fair Value

Fair value represents point-in-time estimates that may change in subsequent reporting periods due to market conditions or other factors. Fair value for exchange-traded derivatives is considered to be the price quoted on derivatives exchanges. Fair value for over-the-counter derivatives is determined using zero coupon valuation techniques further adjusted for credit, model and liquidity risks as well as administration costs. Zero coupon curves are created using generally accepted valuation techniques from underlying instruments such as cash, bonds and futures observable in the market. Option implied volatilities, an input into the valuation model, are either obtained directly from market sources or calculated from market prices.

Fair values of our derivative financial instruments are as follows:

(Canadian $ in millions)	2005			2004		
	Gross assets	Gross liabilities	Net	Gross assets	Gross liabilities	Net
Trading						
Interest Rate Contracts						
Swaps	$ 8,431	$ (8,820)	$ (389)	$ 10,655	$ (10,485)	$ 170
Forward rate agreements	101	(89)	12	105	(109)	(4)
Futures	1	(5)	(4)	4	(10)	(6)
Purchased options	1,504	(4)	1,500	1,548	(2)	1,546
Written options	–	(1,290)	(1,290)	–	(1,295)	(1,295)
Foreign Exchange Contracts						
Cross-currency swaps	1,342	(831)	511	940	(622)	318
Cross-currency interest rate swaps	2,779	(2,431)	348	3,341	(2,677)	664
Forward foreign exchange contracts	743	(1,212)	(469)	2,028	(3,023)	(995)
Purchased options	99	–	99	157	–	157
Written options	–	(91)	(91)	–	(156)	(156)
Commodity Contracts						
Swaps	6,221	(5,539)	682	3,514	(2,979)	535
Futures	121	–	121	–	–	–
Purchased options	8,895	–	8,895	2,156	–	2,156
Written options	–	(8,087)	(8,087)	–	(1,994)	(1,994)
Equity Contracts	485	(301)	184	391	(300)	91
Credit Contracts	129	(129)	–	75	(89)	(14)
Total fair value – trading derivatives	$ 30,851	$ (28,829)	$ 2,022	$ 24,914	$ (23,741)	$ 1,173
Total book value – trading derivatives	$ 30,851	$ (28,829)	$ 2,022	$ 24,914	$ (23,741)	$ 1,173
Average fair value (1)	$ 25,184	$ (24,169)	$ 1,015	$ 21,556	$ (20,637)	$ 919
Hedging						
Interest Rate Contracts						
Swaps	$ 293	$ (158)	$ 135	$ 437	$ (284)	$ 153
Forward rate agreements	–	–	–	1	(1)	–
Purchased options	23	–	23	20	–	20
Written options	–	(2)	(2)	–	–	–
Foreign Exchange Contracts						
Cross-currency interest rate swaps	461	(6)	455	394	(118)	276
Forward foreign exchange contracts	131	(6)	125	15	(59)	(44)
Total fair value – hedging derivatives (2)	$ 908	$ (172)	$ 736	$ 867	$ (462)	$ 405
Total book value – hedging derivatives	$ 666	$ (39)	$ 627	$ 534	$ (232)	$ 302
Average fair value (1)	$ 1,019	$ (320)	$ 699	$ 850	$ (558)	$ 292

(1) Average fair value amounts are calculated using a five-quarter rolling average.

(2) The fair value of hedging derivatives wholly or partially offsets the changes in fair values of the related on-balance sheet financial instruments.

Assets are shown net of liabilities to customers where we have an enforceable right to offset amounts and we intend to settle contracts on a net basis.

Derivative financial instruments recorded in our Consolidated Balance Sheet are as follows:

(Canadian $ in millions)	Assets		Liabilities	
	2005	2004	2005	2004
Fair value of trading derivatives	$ 30,851	$ 24,914	$ 28,829	$ 23,741
Book value of hedging derivatives	666	534	39	232
Total	$ 31,517	$ 25,448	$ 28,868	$ 23,973

Notional Amounts

The notional amounts of our derivatives represent the amount to which a rate or price is applied in order to calculate the amount of cash that must be exchanged under the contract. Notional amounts do not represent assets or liabilities and therefore are not recorded in our Consolidated Balance Sheet.

(Canadian $ in millions)	2005			2004		
	Trading	Hedging	Total	Trading	Hedging	Total
Interest Rate Contracts						
Over-the-counter						
Swaps	$ 717,849	$ 31,650	$ 749,499	$ 680,570	$ 36,424	$ 716,994
Forward rate agreements	218,475	–	218,475	307,047	1,401	308,448
Purchased options	97,190	5,923	103,113	75,784	6,341	82,125
Written options	125,123	40	125,163	97,476	–	97,476
	1,158,637	37,613	1,196,250	1,160,877	44,166	1,205,043
Exchange-traded						
Futures	181,506	–	181,506	171,961	1,554	173,515
Purchased options	76,481	–	76,481	36,408	–	36,408
Written options	57,850	–	57,850	21,284	–	21,284
	315,837	–	315,837	229,653	1,554	231,207
Total interest rate contracts	1,474,474	37,613	1,512,087	1,390,530	45,720	1,436,250
Foreign Exchange Contracts						
Over-the-counter						
Cross-currency swaps	9,644	–	9,644	9,635	–	9,635
Cross-currency interest rate swaps	55,334	3,300	58,634	45,577	4,276	49,853
Forward foreign exchange contracts	91,819	3,183	95,002	87,855	8,804	96,659
Purchased options	5,790	–	5,790	5,865	–	5,865
Written options	6,306	–	6,306	6,950	–	6,950
	168,893	6,483	175,376	155,882	13,080	168,962
Exchange-traded						
Futures	4,015	–	4,015	886	–	886
Purchased options	2,016	–	2,016	2,063	–	2,063
Written options	675	–	675	283	–	283
	6,706	–	6,706	3,232	–	3,232
Total foreign exchange contracts	175,599	6,483	182,082	159,114	13,080	172,194
Commodity Contracts						
Over-the-counter						
Swaps	41,977	–	41,977	26,455	–	26,455
Purchased options	46,746	–	46,746	19,028	–	19,028
Written options	47,619	–	47,619	19,087	–	19,087
	136,342	–	136,342	64,570	–	64,570
Exchange-traded						
Futures	24,329	–	24,329	2,771	–	2,771
Purchased options	38,140	–	38,140	1,409	–	1,409
Written options	40,610	–	40,610	1,563	–	1,563
	103,079	–	103,079	5,743	–	5,743
Total commodity contracts	239,421	–	239,421	70,313	–	70,313
Equity Contracts						
Over-the-counter	19,969	–	19,969	19,384	–	19,384
Exchange-traded	8,212	–	8,212	5,342	–	5,342
Total equity contracts	28,181	–	28,181	24,726	–	24,726
Credit Contracts						
Over-the-counter	39,781	–	39,781	26,447	–	26,447
Total	$ 1,957,456	$ 44,096	$ 2,001,552	$ 1,671,130	$ 58,800	$ 1,729,930

Included in the notional amounts is $796 million as at October 31, 2005 ($1,039 million in 2004) related to the Managed Futures Certificates of Deposit Program. Risk exposures represented by the assets in this program are traded on behalf of customers, with all gains and losses accruing to them.

Derivative-Related Credit Risk

Over-the-counter derivative instruments are subject to credit risk. Credit risk arises from the possibility that counterparties may default on their obligations. The credit risk associated with derivatives is normally a small fraction of the notional amount of the derivative instrument. Derivative contracts generally expose us to potential credit loss if changes in market rates affect a counterparty's position unfavourably and the counterparty defaults on payment. The credit risk is represented by the positive fair value of the derivative instrument. We strive to limit credit risk by dealing with counterparties that we believe are creditworthy, and we manage our credit risk for derivatives using the same credit risk process that is applied to loans and other credit assets.

We also pursue opportunities to reduce our exposure to credit losses on derivative instruments, including entering into master netting agreements with counterparties. The credit risk associated with favourable contracts is eliminated by master netting agreements, to the extent that unfavourable contracts with the same counterparty cannot be settled before favourable contracts.

Exchange-traded derivatives have no potential for credit exposure as they are settled net with each exchange.

Terms used in the credit risk table below are as follows:

Replacement cost represents the cost of replacing all contracts that have a positive fair value, using current market rates. It represents in effect the unrealized gains on our derivative instruments. Replacement costs disclosed below represent the net of the asset and liability to a specific counterparty where we have a legally enforceable right to offset the amount owed to us with the amount owed by us and we intend either to settle on a net basis or to realize the asset and settle the liability simultaneously.

Credit risk equivalent represents the total replacement cost plus an amount representing the potential future credit exposure, as outlined in the Capital Adequacy Guideline of the Superintendent of Financial Institutions Canada.

Risk-weighted balance represents the credit risk equivalent, weighted based on the creditworthiness of the counterparty, as prescribed by the Superintendent of Financial Institutions Canada.

(Canadian $ in millions)	2005			2004		
	Replacement cost	Credit risk equivalent	Risk-weighted balance	Replacement cost	Credit risk equivalent	Risk-weighted balance
Interest Rate Contracts						
Swaps	$ 8,724	$ 12,955	$ 2,995	$ 11,092	$ 14,994	$ 3,541
Forward rate agreements	101	160	33	106	196	40
Purchased options	1,501	1,844	414	1,556	1,941	441
Total interest rate contracts	10,326	14,959	3,442	12,754	17,131	4,022
Foreign Exchange Contracts						
Cross-currency swaps	1,342	1,911	574	940	1,513	457
Cross-currency interest rate swaps	3,240	6,142	1,068	3,735	6,165	1,124
Forward foreign exchange contracts	874	1,997	586	2,043	3,275	951
Purchased options	88	159	58	145	224	80
Total foreign exchange contracts	5,544	10,209	2,286	6,863	11,177	2,612
Commodity Contracts						
Swaps	6,221	11,969	4,706	3,514	6,941	2,673
Purchased options	6,311	11,123	4,465	2,047	4,006	1,361
Total commodity contracts	12,532	23,092	9,171	5,561	10,947	4,034
Equity Contracts	328	1,776	604	391	1,649	669
Credit Contracts	129	1,740	377	75	1,195	254
Total derivatives	28,859	51,776	15,880	25,644	42,099	11,591
Impact of master netting agreements	(19,832)	(24,693)	(7,214)	(13,455)	(18,352)	(4,705)
Total	$ 9,027	$ 27,083	$ 8,666	$ 12,189	$ 23,747	$ 6,886

Included in the total derivatives are unrealized gains on hedging derivatives, which we include in the Consolidated Balance Sheet on an accrual rather than a mark-to-market basis. The excess of market value over book value for these items was $242 million as at October 31, 2005 ($333 million in 2004). Total derivatives does not include exchange-traded derivatives with a positive fair value of $2,900 million as at October 31, 2005 ($137 million in 2004).

Transactions are conducted with counterparties in various geographic locations and industries. Set out below is the replacement cost of contracts (before the impact of master netting agreements) with customers located in the following countries, based on country of ultimate risk:

(Canadian $ in millions, except as noted)	2005		2004	
Canada	$ 7,852	27%	$ 7,611	30%
United States	14,187	49	11,088	43
Other countries (1)	6,820	24	6,945	27
Total	$ 28,859	100%	$ 25,644	100%

(1) No other country represented 10% or more of our replacement cost in either 2005 or 2004.

Transactions are conducted with various counterparties. Set out below is the replacement cost of contracts (before the impact of master netting agreements) with customers in the following industries:

(Canadian $ in millions)	Interest rate contracts		Foreign exchange contracts		Commodity contracts		Equity contracts		Credit contracts	
	2005	2004	**2005**	2004	**2005**	2004	**2005**	2004	**2005**	2004
Financial institutions	**$ 8,852**	$ 11,213	**$ 2,021**	$ 3,770	**$ 3,880**	$ 1,939	**$ 163**	$ 105	**$ 125**	$ 73
Natural resources	**29**	12	**98**	134	**8,119**	3,471	**–**	–	**–**	–
Other	**1,445**	1,529	**3,425**	2,959	**533**	151	**165**	286	**4**	2
Total	**$ 10,326**	$ 12,754	**$ 5,544**	$ 6,863	**$ 12,532**	$ 5,561	**$ 328**	$ 391	**$ 129**	$ 75

Term to Maturity

Our derivative contracts have varying maturity dates. The remaining contractual term to maturity for the notional amounts of our derivative contracts is set out below:

(Canadian $ in millions)	Term to maturity					2005	2004
	Within 1 year	**1 to 3 years**	**3 to 5 years**	**5 to 10 years**	**Over 10 years**	**Total notional amount**	Total notional amount
Interest Rate Contracts							
Swaps	**$ 216,186**	**$ 230,576**	**$ 140,808**	**$ 130,795**	**$ 31,134**	**$ 749,499**	$ 716,994
Forward rate agreements, futures and options	**551,355**	**150,248**	**31,843**	**25,630**	**3,512**	**762,588**	719,256
Total interest rate contracts	**767,541**	**380,824**	**172,651**	**156,425**	**34,646**	**1,512,087**	1,436,250
Foreign Exchange Contracts							
Cross-currency swaps	**1,259**	**1,852**	**1,048**	**3,135**	**2,350**	**9,644**	9,635
Cross-currency interest rate swaps	**11,347**	**18,848**	**12,132**	**13,216**	**3,091**	**58,634**	49,853
Forward foreign exchange contracts, futures and options	**105,711**	**6,153**	**1,427**	**497**	**16**	**113,804**	112,706
Total foreign exchange contracts	**118,317**	**26,853**	**14,607**	**16,848**	**5,457**	**182,082**	172,194
Commodity Contracts							
Swaps	**25,556**	**14,445**	**1,744**	**232**	**–**	**41,977**	26,455
Futures and options	**151,068**	**44,313**	**2,040**	**23**	**–**	**197,444**	43,858
Total commodity contracts	**176,624**	**58,758**	**3,784**	**255**	**–**	**239,421**	70,313
Equity Contracts	**20,619**	**2,037**	**1,809**	**2,850**	**866**	**28,181**	24,726
Credit Contracts	**5,310**	**9,048**	**21,366**	**4,017**	**40**	**39,781**	26,447
Total	**$ 1,088,411**	**$ 477,520**	**$ 214,217**	**$ 180,395**	**$ 41,009**	**$ 2,001,552**	$ 1,729,930

Note 10 ▸ Premises and Equipment

We record all premises and equipment at cost less accumulated amortization except for land, which is recorded at cost. Buildings, computer equipment and software, other equipment and leasehold improvements are amortized on a straight-line basis over their estimated useful lives. The maximum estimated useful lives we use to amortize our assets are:

Buildings	40 years
Computer equipment and software	15 years
Other equipment	10 years
Leasehold improvements	Lease term to a maximum of 10 years

(Canadian $ in millions)			2005	2004
	Cost	**Accumulated amortization**	**Carrying value**	Carrying value
Land	**$ 179**	**$ –**	**$ 179**	$ 271
Buildings	**1,063**	**545**	**518**	620
Computer equipment and software	**2,366**	**1,676**	**690**	676
Other equipment	**679**	**455**	**224**	247
Leasehold improvements	**577**	**341**	**236**	206
Total	**$ 4,864**	**$ 3,017**	**$ 1,847**	$ 2,020

Amortization expense for the years ended October 31, 2005, 2004 and 2003 amounted to $377 million, $365 million and $375 million, respectively.

Gains and losses on disposal are included in non-interest revenue – other in our Consolidated Statement of Income.

On September 23, 2005, we sold the office tower located at 350 – 7th Avenue South West in Calgary. The gain on sale was $58 million before tax, of which $29 million was recorded in the Consolidated Statement of Income. The remaining $29 million was deferred and will be recorded as a reduction in rental expense over the terms of our leases in the building, which expire between 2015 and 2025. The deferred gain as at October 31, 2005 was $29 million.

On March 1, 2005, we sold the land and building located at 111 West Monroe Street in Chicago and concurrently entered into lease agreements at market rates for approximately 50% of the building. The gain on sale of $5 million was deferred and will be recorded as a reduction in rental expense over the terms of our leases in the building, which expire between 2013 and 2035. The deferred gain as at October 31, 2005 was $5 million.

We test premises and equipment for impairment when events or changes in circumstances indicate that their carrying value may not be recoverable. We write them down to fair value when the related undiscounted cash flows are not expected to allow for recovery of the carrying value. There were no write-downs of premises and equipment due to impairment during the years ended October 31, 2005, 2004 and 2003.

Lease Commitments

We have entered into a number of non-cancellable leases for premises and equipment. Our total contractual rental commitments as at October 31, 2005 were $1,464 million. The commitments for each of the next five years and thereafter are $202 million for 2006, $181 million for 2007, $149 million for 2008, $130 million for 2009, $109 million for 2010 and $693 million thereafter. Included in these amounts are the commitments related to 697 leased branch locations as at October 31, 2005.

Net rent expense for premises and equipment reported in our Consolidated Statement of Income was $245 million, $227 million and $222 million for the years ended October 31, 2005, 2004 and 2003, respectively.

Note 11 ▸ Acquisitions

We account for acquisitions of businesses using the purchase method. This involves allocating the purchase price paid for a business to the assets acquired, including identifiable intangible assets, and the liabilities assumed, based on their fair values at the date of acquisition. Any excess is then recorded as goodwill.

Our acquisitions in 2005 and 2004 form part of our Retail and Commercial Banking reporting unit within the Personal and Commercial Client Group.

Mercantile Bancorp, Inc.

On December 30, 2004, we completed the acquisition of Indiana-based Mercantile Bancorp, Inc., a community bank, for total cash consideration of $194 million. As part of this transaction, we also acquired a small real estate company, Lake Commercial Corp. (collectively "MBI"). The results of MBI's operations have been included in our consolidated financial statements since that date. The acquisition of MBI provides us with the opportunity to expand our community banking services into Northwest Indiana. As part of this acquisition, we acquired a core deposit intangible asset, which will be amortized on an accelerated basis over 10 years. Goodwill related to this acquisition is not deductible for tax purposes.

New Lenox State Bank

On June 1, 2004, we completed the acquisition of all outstanding voting shares of New Lenox State Bank ("NLSB"), a full-service community bank in Will County, Illinois, for total cash consideration of $314 million. The results of NLSB's operations have been included in our consolidated financial statements since that date. The acquisition of NLSB is part of our expansion in and around the Will County, Illinois market. As part of this acquisition, we acquired a core deposit intangible asset, which will be amortized on an accelerated basis over 10 years. Goodwill related to this acquisition is deductible for tax purposes.

Lakeland Community Bank

On March 1, 2004, we completed the acquisition of all outstanding voting shares of Lakeland Community Bank ("LCB"), a full-service community bank in Lake County, Illinois, for total cash consideration of $49 million. The results of LCB's operations have been included in our consolidated financial statements since that date. The acquisition of LCB is part of our further expansion in and around the Chicago, Illinois market. As part of this acquisition, we acquired a core deposit intangible asset, which will be amortized on an accelerated basis over 10 years. Goodwill related to this acquisition is not deductible for tax purposes.

The estimated fair values of the assets acquired and the liabilities assumed at the dates of acquisition are as follows:

	2005			2004
(Canadian $ in millions)	MBI	NLSB	LCB	Other
Cash resources	$ 111	$ 111	$ 13	$ –
Securities	166	393	31	–
Loans	620	774	181	–
Premises and equipment	18	32	3	–
Goodwill	91	193	28	14
Core deposit intangible asset	15	30	2	–
Other intangible assets	–	–	–	8
Other assets	25	48	2	–
Total assets	1,046	1,581	260	22
Deposits	752	1,225	209	–
Other liabilities	100	42	2	–
Total liabilities	852	1,267	211	–
Purchase price	$ 194	$ 314	$ 49	$ 22

Future Acquisition

Villa Park Trust and Savings Bank

On July 7, 2005, we announced the acquisition of Chicago-based Villa Park Trust and Savings Bank ("Villa Park"), a community bank, for total cash consideration of approximately $81 million. The acquisition of Villa Park is expected to close in December 2005. The acquisition of Villa Park will provide us with the opportunity to expand our banking services in the Chicago, Illinois market. The results of Villa Park's operations will be included in our consolidated financial statements as of the date of acquisition.

Note 12 ▸ Sale of Harris*direct* LLC

On October 6, 2005, we sold our interest in our U.S. direct investing operations Harris*direct* LLC to E*Trade Financial Corporation for cash proceeds of $827 million (US$700 million). The gain of $49 million was recorded in non-interest revenue – other in our Consolidated Statement of Income ($18 million, after tax). Included in the gain is $29 million (US$25 million) representing the estimated reimbursement by Harris*direct* LLC of mutual fund program fees related to our Harris Insight Funds. Certain costs associated with the transaction have not been finalized; if actual costs differ from the estimates, the impact would be recorded in future periods.

We have provided the purchaser standard indemnifications as part of the purchase and sale agreement.

Our Consolidated Statement of Income includes the results of Harris*direct* LLC, including the gain on sale in 2005, as follows:

(Canadian $ in millions)	2005	2004	2003
Net Interest Income	$ 68	$ 66	$ 67
Non-Interest Revenue	184	179	191
	252	245	258
Non-Interest Expense	243	271	297
Income taxes	14	(11)	(12)
Net Loss	$ (5)	$ (15)	$ (27)

Note 13 ▸ Goodwill and Intangible Assets

Goodwill

When we acquire a subsidiary, joint venture or investment securities where we exert significant influence, we allocate the purchase price paid to the assets acquired, including identifiable intangible assets, and the liabilities assumed. Any excess of the amount paid over the fair value of those net assets is considered to be goodwill.

Goodwill is not amortized; however, it is tested at least annually for impairment. The impairment test consists of allocating goodwill to our reporting units (groups of businesses with similar characteristics) and then comparing the book value of the reporting units, including goodwill, to their fair values. We determine fair value using discounted cash flows or price-to-earnings or other multiples, whichever is most appropriate under the circumstances. The excess of carrying value of goodwill over fair value of goodwill, if any, is recorded as an impairment charge in the period in which impairment is determined.

There were no write-downs of goodwill due to impairment during the years ended October 31, 2005, 2004 and 2003.

A continuity of our goodwill by reporting unit, within our operating groups, for the years ended October 31, 2005 and 2004 is as follows:

(Canadian $ in millions)	Personal and Commercial Client Group				Private Client Group	Investment Banking Group	Other	Total
	Retail and Commercial Banking	Client Investing	Retail Investment Products	Private Banking	Total	Investment Banking	Technology and Solutions	
Goodwill as at October 31, 2003	$ 404	$ 593	$ 187	$ 74	$ 854	$ 73	$ 3	$ 1,334
Acquisitions during the year	233	–	–	–	–	2	–	235
Other (1)	(49)	(40)	–	–	(40)	27	–	(62)
Goodwill as at October 31, 2004	588	553	187	74	814	102	3	1,507
Acquisitions during the year	91	–	–	–	–	–	–	91
Sale of Harris*direct* LLC	–	(471)	–	–	(471)	–	–	(471)
Other (1)	(18)	(14)	–	(2)	(16)	(2)	–	(36)
Goodwill as at October 31, 2005	$ 661(2)	$ 68(3)	$ 187(4)	$ 72(5)	$ 327	$ 100(6)	$ 3	$ 1,091

(1) Other changes in goodwill include the effects of translating goodwill denominated in foreign currencies into Canadian dollars, purchase accounting adjustments related to prior year purchases and certain other reclassifications.
(2) Relates primarily to New Lenox State Bank, First National Bank of Joliet, Household Bank branches, Moneris Solutions Corporation and Mercantile Bancorp, Inc.
(3) Relates to BMO Nesbitt Burns Corporation Limited.
(4) Relates to Guardian Group of Funds Ltd.
(5) Relates primarily to myCFO, Inc.
(6) Relates to Gerard Klauer Mattison & Co., Inc. and BMO Nesbitt Burns Corporation Limited.

Intangible Assets

Intangible assets related to our acquisitions are recorded at their fair value at the acquisition date. Intangible assets by category are as follows:

(Canadian $ in millions)			2005	2004
	Cost	Accumulated amortization	Carrying value	Carrying value
Customer relationships	$ 76	$ 42	$ 34	$ 287
Core deposits	202	116	86	95
Branch distribution networks	174	108	66	81
Other	24	14	10	17
Total	$ 476	$ 280	$ 196	$ 480

As a result of the sale of Harris*direct* LLC, intangible assets were reduced by $194 million.

Intangible assets with a finite life are amortized to income over the period during which we believe the assets will benefit us on either a straight-line or an accelerated basis, depending on the specific asset, over a period not to exceed 15 years.

We test intangible assets with a finite life for impairment when events or changes in circumstances indicate that their carrying value may not be recoverable. We write them down to fair value when the related undiscounted cash flows are not expected to allow for recovery of the carrying value. There were no write-downs of intangible assets due to impairment during the years ended October 31, 2005, 2004 and 2003.

The total estimated amortization expense relating to intangible assets for each of the next five years is $44 million for 2006, $42 million for 2007, $35 million for 2008, $30 million for 2009 and $18 million for 2010.

Note 14 ▸ Other Assets

(Canadian $ in millions)	2005	2004
Accounts receivable, prepaid expenses and other items	$ 4,973	$ 5,405
Accrued interest receivable	896	666
Due from clients, dealers and brokers	3,521	3,748
Pension asset (Note 22)	1,177	1,155
Total	$ 10,567	$ 10,974

Note 15 ▸ Deposits

(Canadian $ in millions)	Demand deposits: Interest bearing		Demand deposits: Non-interest bearing		Payable after notice		Payable on a fixed date		Total	
	2005	2004	2005	2004	2005	2004	2005	2004	2005	2004
Deposits by:										
Banks	$ 368	$ 356	$ 352	$ 408	$ 670	$ 329	$ 24,083	$ 19,561	$ 25,473	$ 20,654
Businesses and governments	5,499	5,570	11,284	10,380	15,521	18,621	60,133	45,043	92,437	79,614
Individuals	3,459	3,495	4,740	4,189	34,669	33,797	33,015	33,441	75,883	74,922
Total	$ 9,326	$ 9,421	$ 16,376	$ 14,977	$ 50,860	$ 52,747	$ 117,231	$ 98,045	$ 193,793	$ 175,190
Booked in:										
Canada	$ 8,079	$ 7,947	$ 12,001	$ 10,894	$ 35,691	$ 37,182	$ 71,211	$ 63,876	$ 126,982	$ 119,899
United States	1,128	1,408	4,168	4,072	14,631	14,798	25,026	18,039	44,953	38,317
Other countries	119	66	207	11	538	767	20,994	16,130	21,858	16,974
Total	$ 9,326	$ 9,421	$ 16,376	$ 14,977	$ 50,860	$ 52,747	$ 117,231	$ 98,045	$ 193,793	$ 175,190

Included in deposits as at October 31, 2005 and 2004 are $74,038 million and $61,982 million of deposits denominated in U.S. dollars, and $6,297 million and $6,761 million of deposits denominated in other foreign currencies.

Demand deposits are comprised primarily of our customers' chequing accounts, some of which we pay interest on. Our customers need not notify us prior to withdrawing money from their chequing accounts.

Deposits payable after notice are comprised primarily of our customers' savings accounts, on which we pay interest.

Deposits payable on a fixed date are comprised primarily of various investment instruments purchased by our customers to earn interest over a fixed period, such as term deposits and guaranteed investment certificates. The terms of these deposits can vary from one day to 10 years.

Deposits payable on a fixed date include federal funds purchased, which are overnight borrowings of other banks' excess reserve funds at a United States Federal Reserve Bank. As at October 31, 2005, we had purchased $4,396 million of federal funds ($3,165 million in 2004).

Deposits payable on a fixed date include commercial paper totalling $604 million as at October 31, 2005 ($335 million in 2004).

Included in our deposits payable on a fixed date as at October 31, 2005 were $94,840 million of individual deposits greater than one hundred thousand dollars, of which $49,912 million were booked in Canada, $23,933 million were booked in the United States and $20,995 million were booked in other countries. We had $73,273 million of such deposits as at October 31, 2004, of which $41,453 million were booked in Canada, $15,689 million were booked in the United States and $16,131 million were booked in other countries. Of these deposits booked in Canada as at October 31, 2005, the amount maturing within three months was $31,541 million, between three and six months was $1,767 million, between six and 12 months was $5,341 million and over 12 months was $11,263 million. As at October 31, 2004, the amount maturing within three months was $26,592 million, between three and six months was $1,309 million, between six and 12 months was $2,491 million and over 12 months was $11,061 million.

Note 16 ▸ Other Liabilities

(Canadian $ in millions)	2005	2004
Acceptances	$ 5,934	$ 5,355
Securities sold but not yet purchased	16,142	10,441
Securities lent or sold under repurchase agreements	22,657	21,345
	$ 44,733	$ 37,141

Acceptances

Acceptances represent a form of negotiable short-term debt that is issued by our customers and which we guarantee for a fee. We have an offsetting claim, equal to the amount of the acceptances, against our customers when the instruments mature. The amount due under acceptances is recorded as a liability and our corresponding claim is recorded as a loan in our Consolidated Balance Sheet.

Securities Sold but not yet Purchased

Securities sold but not yet purchased represent our obligation to deliver securities which we do not own at the time of sale. These obligations are recorded at their market value. Adjustments to the market value as at the balance sheet date and gains and losses on the settlement of these obligations are recorded in trading revenues in our Consolidated Statement of Income.

Securities Lent or Sold under Repurchase Agreements

Securities lent or sold under repurchase agreements represent short-term funding transactions where we sell securities that we already own and simultaneously commit to repurchase the same securities at a specified price on a specified date in the future. The obligation to repurchase these securities is recorded at the amount owing. The interest expense related to these liabilities is recorded on an accrual basis.

(Canadian $ in millions)	2005	2004
Other		
Accounts payable, accrued expenses and other items	**$ 8,812**	$ 9,161
Accrued interest payable	**1,146**	991
Non-controlling interest in subsidiaries	**1,374**	944
Liabilities of subsidiaries, other than deposits	**271**	502
Pension liability (Note 22)	**18**	18
Other employee future benefits liability (Note 22)	**582**	540
Total	**$ 12,203**	$ 12,156

Included in non-controlling interest in subsidiaries as at October 31, 2005 were capital trust securities totalling $1,042 million ($595 million in 2004) that form part of our Tier 1 regulatory capital (see Note 18).

Change in Accounting Policy

See Note 20 for discussion of a change in accounting policy affecting our capital trust securities included in non-controlling interest in subsidiaries, which was effective November 1, 2004.

Customer Loyalty Program

We record the liability associated with our credit card customer loyalty program rewards in the period in which our customers become entitled to redeem the rewards. We estimate the liability using the expected future redemption rate and apply the cost of expected redemptions. Our estimate of the expected redemption rate is based on statistical analysis of past customer behaviour. The costs of our loyalty program are recorded as a reduction in non-interest revenue – card fees in the Consolidated Statement of Income. The liability is included in other liabilities in the Consolidated Balance Sheet.

Change in Accounting Estimate

During the years ended October 31, 2005 and 2004, we increased the estimate of the liability associated with our credit card customer loyalty program. The change in estimate during fiscal 2005 was due to further refinements made to the methodology used to determine the liability. The change in estimate during 2004 was due to rising reward redemption rates. The impact of this change on our Consolidated Statement of Income for the year ended October 31, 2005 was a reduction in non-interest revenue – card fees of $40 million, a decrease in income taxes of $14 million and a decrease in net income of $26 million ($65 million, $23 million and $42 million, respectively, for the year ended October 31, 2004).

Note 17 ▸ Subordinated Debt

Subordinated debt represents our direct unsecured obligations, in the form of notes and debentures, to our debt holders and forms part of our regulatory capital. The rights of the holders of our notes and debentures are subordinate to the claims of depositors and certain other creditors. We require approval from the Superintendent of Financial Institutions Canada before we can redeem any part of our subordinated debt.

During the year ended October 31, 2005, we issued Series C Medium-Term Notes, Tranches 1 and 2, totalling $1 billion. We redeemed our $300 million Series B Medium-Term Notes and our $250 million Series 18 Debentures, and our US$300 million 6.10% Notes matured. During the year ended October 31, 2004, we redeemed our $400 million Series A Medium-Term, 3rd Tranche Notes. There were no gains or losses on any of our redemptions.

The term to maturity and repayments of our subordinated debt required over the next five years and thereafter are as follows:

(Canadian $ in millions, except as noted)	Face value	Maturity date	Interest rate (%)	Redeemable at our option beginning in	1 year	2 years	3 years	4 years	5 years	Over 5 years	2005 Total	2004 Total
Debentures Series 12	$ 140	December 2008	10.85	December 1998	**$ –**	**$ –**	**$ –**	**$ 140**	**$ –**	**$ –**	**$ 140**	$ 140
Debentures Series 16	$ 100	February 2017	10.00	February 2012	**–**	**–**	**–**	**–**	**–**	**100**	**100**	100
Debentures Series 18	$ 250	September 2010	8.80	redeemed	**–**	**–**	**–**	**–**	**–**	**–**	**–**	250
Debentures Series 19	$ 125	March 2011	7.40	March 2006	**–**	**–**	**–**	**–**	**–**	**125**	**125**	125
Debentures Series 20	$ 150	December 2025 to 2040	8.25	not redeemable	**–**	**–**	**–**	**–**	**–**	**150**	**150**	150
Debentures Series 21	$ 300	May 2011	8.15	May 2006	**–**	**–**	**–**	**–**	**–**	**300**	**300**	300
Debentures Series 22	$ 150	July 2012	7.92	July 2007	**–**	**–**	**–**	**–**	**–**	**150**	**150**	150
6.10% Notes	US$ 300	September 2005	6.10	September 1998 (1)	**–**	**–**	**–**	**–**	**–**	**–**	**–**	365
7.80% Notes	US$ 300	April 2007	7.80	April 2000 (1)	**–**	**354**	**–**	**–**	**–**	**–**	**354**	365
Series A Medium-Term Notes 2nd Tranche	$ 150	February 2013	5.75	February 2008	**–**	**–**	**–**	**–**	**–**	**150**	**150**	150
Series B Medium-Term Notes	$ 300	June 2010	6.60	redeemed	**–**	**–**	**–**	**–**	**–**	**–**	**–**	300
Series C Medium-Term Notes 1st Tranche	$ 500	January 2015	4.00	January 2010 (2)	**–**	**–**	**–**	**–**	**–**	**500**	**500**	–
2nd Tranche	$ 500	April 2020	4.87	April 2015 (3)	**–**	**–**	**–**	**–**	**–**	**500**	**500**	–
Total					**$ –**	**$ 354**	**$ –**	**$ 140**	**$ –**	**$ 1,975**	**$ 2,469**	$ 2,395

(1) Redeemable at our option only if certain tax events occur.

(2) Redeemable at the greater of par and the Canada Yield Price prior to January 21, 2010, and redeemable at par commencing January 21, 2010.

(3) Redeemable at the greater of par and the Canada Yield Price prior to April 22, 2015, and redeemable at par commencing April 22, 2015.

Note 18 ▸ Capital Trust Securities

We issue BMO Capital Trust Securities ("BOaTS") through our consolidated subsidiary BMO Capital Trust (the "Trust"). The proceeds of the BOaTS are used to purchase mortgages. Upon consolidation, the BOaTS are reported in our Consolidated Balance Sheet either as non-controlling interest in subsidiaries or as other liabilities, depending on the terms of the BOaTS. Holders of the BOaTS are entitled to receive semi-annual non-cumulative fixed cash distributions as long as the Bank declares dividends on its preferred shares, or if no such shares are outstanding, on its common shares in accordance with ordinary Bank dividend practice. The terms of the BOaTS are as follows:

(Canadian $ in millions, except Distribution)	Distribution dates	Distribution per BMO BOaTS	Redemption date: At the option of the Trust	Conversion date: At the option of the holder	Principal amount: 2005	Principal amount: 2004
Other Liabilities						
Series A	June 30, December 31	$ 34.52	December 31, 2005	December 31, 2010	**$ 350**	$ 350
Series B	June 30, December 31	33.24	June 30, 2006	June 30, 2011	**400**	400
Series C	June 30, December 31	33.43	December 31, 2006	June 30, 2012	**400**	400
					1,150	1,150
Non-Controlling Interest						
Series D	June 30, December 31	$ 27.37(1)	December 31, 2009		**600**	600
Series E	June 30, December 31	23.17(2)	December 31, 2010		**450**	–
					1,050	600
Total Capital Trust Securities					**$ 2,200**	$ 1,750

(1) After December 31, 2014, the distribution will be at the Bankers' Acceptance Rate plus 1.5%.

(2) After December 31, 2015, the distribution will be at the Bankers' Acceptance Rate plus 1.5%.

Redemption by the Trust

On or after the redemption dates indicated above, and subject to the prior approval of the Superintendent of Financial Institutions Canada, the Trust may redeem the BOaTS in whole without the consent of the holders.

Conversion by the Holder

On or after the conversion dates indicated above, the BOaTS Series A, B and C may be exchanged for the Bank's Class B Preferred shares Series 7, 8 and 9, respectively, at the option of the holder.

Automatic Exchange

The BOaTS Series A, B, C, D and E will be automatically exchanged for 40 of the Bank's Class B Preferred shares Series 7, 8, 9, 11 and 12, respectively, without the consent of the holder on the occurrence of specific events such as a wind-up of Bank of Montreal, a regulatory requirement to increase capital and violations of regulatory capital requirements.

Change in Accounting Policy

On November 1, 2004, we adopted the CICA's new accounting requirements on the classification of financial instruments as liabilities or equity. The new rules require that our capital trust securities, which are ultimately convertible into a variable number of our common shares at the holders' option, be classified as liabilities. We reclassified $1,150 million of our capital trust securities, Series A, B and C, previously recorded as non-controlling interest in subsidiaries in other liabilities, to capital trust securities. The distributions made on those capital trust securities are now recorded as interest expense.

We have restated prior years' consolidated financial statements to be consistent with the new presentation. See Note 20 for the impact of this change in accounting policy on our consolidated financial statements.

Note 19 ▸ Interest Rate Risk

We earn interest on interest bearing assets and we pay interest on interest bearing liabilities. We also have off-balance sheet financial instruments whose values are sensitive to changes in interest rates. To the extent that we have assets, liabilities and financial instruments maturing or repricing at different points in time, we are exposed to interest rate risk.

Interest Rate Gap Position

The determination of the interest rate sensitivity or gap position by necessity encompasses numerous assumptions. It is based on the earlier of the repricing or maturity date of assets, liabilities and derivatives used to manage interest rate risk.

The gap position presented is as at October 31 of each year. It represents the position outstanding at the close of the business day and may change significantly in subsequent periods based on customer behaviours and the application of our asset and liability management policies.

The assumptions for 2005 were as follows:

Assets

Fixed term assets, such as residential mortgage loans and consumer loans, are reported based upon the scheduled repayments and estimated prepayments that reflect expected borrower behaviour.

Trading and underwriting (mark-to-market) assets and interest bearing assets on which the customer interest rate changes with the prime rate or other short-term market rates are reported in the zero to three months category.

Fixed rate and non-interest bearing assets with no defined maturity are reported based upon expected account balance behaviour.

Deposits/Liabilities

Fixed rate liabilities, such as investment certificates, are reported at scheduled maturity with estimated redemptions that reflect expected depositor behaviour.

Interest bearing deposits on which the customer interest rate changes with the prime rate or other short-term market rates are reported in the zero to three months category.

Fixed rate and non-interest bearing liabilities with no defined maturity are reported based upon expected account balance behaviour.

Capital

Common shareholders' equity is reported as non-interest sensitive.

Yields

Yields are based upon the contractual interest rates in effect for the assets or liabilities on October 31, 2005.

Interest Rate Gap Position

(Canadian $ in millions)

As at October 31	0 to 3 months	4 to 6 months	7 to 12 months	Total within 1 year	Effective interest rate (%)	1 to 5 years	Effective interest rate (%)	Over 5 years	Effective interest rate (%)	Non-interest sensitive	Total
Canadian Dollar											
Assets											
Cash resources	$ 2,238	$ 292	$ –	$ 2,530	3.09	$ 294	–	$ –	–	$ (154)	$ 2,670
Securities	27,599	72	252	27,923	3.07	785	6.82	68	5.10	169	28,945
Securities borrowed or purchased under resale agreements	16,084	78	–	16,162	2.96	–	–	–	–	–	16,162
Loans	59,317	3,461	5,962	68,740	5.00	32,580	5.60	2,731	5.45	5,891	109,942
Other assets	34,277	253	507	35,037	na	4,056	na	–	na	–	39,093
Total assets	139,515	4,156	6,721	150,392		37,715		2,799		5,906	196,812
Liabilities and Shareholders' Equity											
Deposits	59,794	4,744	8,278	72,816	2.18	38,658	2.24	1,985	4.65	–	113,459
Securities sold but not yet purchased	15,323	–	–	15,323	3.00	–	–	–	–	–	15,323
Securities lent or sold under repurchase agreements	8,877	–	–	8,877	2.93	–	–	–	–	–	8,877
Other liabilities	32,828	114	227	33,169	na	1,817	na	1,050	na	5,891	41,927
Subordinated debt	–	125	300	425	7.93	1,740	5.70	1,550	6.46	–	3,715
Shareholders' equity	26	–	–	26	na	–	na	200	na	13,285	13,511
Total liabilities and shareholders' equity	116,848	4,983	8,805	130,636		42,215		4,785		19,176	196,812
On-balance sheet gap position	22,667	(827)	(2,084)	19,756		(4,500)		(1,986)		(13,270)	–
Off-balance sheet gap position	(18,731)	1,728	1,705	(15,298)		11,523		3,775		–	–
Total Canadian dollar interest rate gap position											
2005	$ 3,936	$ 901	$ (379)	$ 4,458		$ 7,023		$ 1,789		$(13,270)	$ –
2004	2,379	990	772	4,141		7,030		972		(12,143)	–
U.S. Dollar and Other Currencies											
Assets											
Cash resources	$ 9,898	$ 4,618	$ 3,292	$ 17,808	1.38	$ (122)	3.55	$ –	–	$ 365	$ 18,051
Securities	20,400	1,195	1,785	23,380	0.37	4,582	0.28	298	0.98	51	28,311
Securities borrowed or purchased under resale agreements	11,446	–	672	12,118	0.61	–	–	–	–	–	12,118
Loans	22,635	1,016	1,725	25,376	0.94	8,812	0.70	1,329	0.07	598	36,115
Other assets	1,514	236	413	2,163	na	3,959	na	–	na	3	6,125
Total assets	65,893	7,065	7,887	80,845		17,231		1,627		1,017	100,720
Liabilities and Shareholders' Equity											
Deposits	60,564	3,308	2,526	66,398	2.69	13,733	0.33	170	0.16	33	80,334
Securities sold but not yet purchased	819	–	–	819	3.61	–	–	–	–	–	819
Securities lent or sold under repurchase agreements	13,778	1	1	13,780	0.53	–	–	–	–	–	13,780
Other liabilities	3,795	(101)	44	3,738	na	742	na	–	na	598	5,078
Subordinated debt	–	–	–	–	–	354	7.80	–	–	–	354
Shareholders' equity	–	–	–	–	na	–	na	355	na	–	355
Total liabilities and shareholders' equity	78,956	3,208	2,571	84,735		14,829		525		631	100,720
On-balance sheet gap position	(13,063)	3,857	5,316	(3,890)		2,402		1,102		386	–
Off-balance sheet gap position	1,177	(109)	(260)	808		(99)		(709)		–	–
Total U.S. dollar and other currencies interest rate gap position											
2005	$ (11,886)	$ 3,748	$ 5,056	$ (3,082)		$ 2,303		$ 393		$ 386	$ –
2004	(13,227)	3,526	4,650	(5,051)		2,082		2,802		167	–

na – not applicable

Note 20 ▸ Share Capital

Outstanding (Canadian $ in millions, except as noted)	2005			2004			2003		
	Number of shares	Amount	Dividends declared per share	Number of shares	Amount	Dividends declared per share	Number of shares	Amount	Dividends declared per share
Preferred Shares – Classified as Liabilities									
Class B – Series 3	–	$ –	$ –	–	$ –	$ 1.18	16,000,000	$ 400	$ 1.39
Class B – Series 4	8,000,000	200	1.20	8,000,000	200	1.20	8,000,000	200	1.20
Class B – Series 6	10,000,000	250	1.19	10,000,000	250	1.19	10,000,000	250	1.19
Preferred Shares – Classified as Liabilities		450			450			850	
Preferred Shares – Classified as Equity									
Class B – Series 5	8,000,000	$ 200	$ 1.33	8,000,000	$ 200	$ 1.33	8,000,000	$ 200	$ 1.33
Class B – Series 10	12,000,000	396	US$ 1.49	12,000,000	396	US$ 1.49	12,000,000	396	US$ 1.49
Preferred Shares – Classified as Equity		596			596			596	
Common Shares	500,219,068	4,022	$ 1.85	500,896,857	3,857	$ 1.59	499,632,368	3,662	$ 1.34
Share Capital		$ 4,618			$ 4,453			$ 4,258	

Preferred Shares

We are authorized by our shareholders to issue an unlimited number of Class A Preferred shares and Class B Preferred shares without par value, in series, for unlimited consideration. Class B Preferred shares may be issued in a foreign currency.

During the year ended October 31, 2004, we redeemed all of our Class B Preferred shares, Series 3, at a price of $25.50 per share plus any declared and unpaid dividends. The excess of the redemption price over carrying value of $8 million was charged to retained earnings in preferred share dividends.

Preferred Share Rights and Privileges

Class B – Series 4 shares are redeemable at our option starting August 25, 2005 for $25.00 cash per share, plus a premium if we redeem the shares before August 25, 2007, or an equivalent value of our common shares. They are convertible at the shareholder's option starting May 25, 2008 into our common shares; however, we have the right to pay $25.00 cash per share instead. The shares carry a non-cumulative quarterly dividend of $0.30 per share.

Class B – Series 5 shares are redeemable at our option starting February 25, 2013 for $25.00 cash per share, and are not convertible. The shares carry a non-cumulative quarterly dividend of $0.33125 per share.

Class B – Series 6 shares are redeemable at our option starting November 25, 2005 for $25.00 cash per share, plus a premium if we redeem the shares before November 25, 2007, or an equivalent value of our common shares. They are convertible at the shareholder's option starting November 25, 2008 into our common shares; however, we have the right to pay $25.00 cash per share instead. The shares carry a non-cumulative quarterly dividend of $0.296875 per share.

Class B – Series 10 shares are redeemable at our option starting February 25, 2012 for US$25.00 cash per share, and are convertible at our option starting February 25, 2012 into our common shares. The shares carry a non-cumulative quarterly dividend of US$0.371875 per share.

Common Shares

We are authorized by our shareholders to issue an unlimited number of our common shares, without par value, for unlimited consideration. Our common shares are not redeemable or convertible. Dividends are declared by us on a quarterly basis and the amount can vary from quarter to quarter.

Normal Course Issuer Bid

On September 7, 2005, we commenced a normal course issuer bid, effective for one year. Under this bid, we may repurchase up to 15,000,000 common shares, approximately 3% of our outstanding common shares.

We participated in a normal course issuer bid during the period from August 10, 2004 to August 6, 2005, under which we were able to repurchase up to 15,000,000 common shares, approximately 3% of our then outstanding common shares.

During the year ended October 31, 2005, we repurchased 6,957,800 shares at an average cost of $56.04 per share, totalling $390 million. During the year ended October 31, 2004, we repurchased 6,220,500 shares at an average cost of $53.63 per share, totalling $333 million.

Issuances Exchangeable into Common Shares

One of our subsidiaries, Bank of Montreal Securities Canada Limited ("BMSCL"), has issued various classes of non-voting shares that can be exchanged at the option of the holder for our common shares, based on a formula. If all of these BMSCL shares had been converted into our common shares, up to 361,397, 646,383 and 771,212 of our common shares would have been needed to complete the exchange as at October 31, 2005, 2004 and 2003, respectively.

Share Redemption and Dividend Restrictions

The Superintendent of Financial Institutions Canada must approve any plan to redeem any of our preferred share issues for cash.

We are prohibited from declaring dividends on our preferred or common shares when we would be, as a result of paying such a dividend, in contravention of the capital adequacy, liquidity or any other regulatory directives issued under the *Bank Act*. In addition, common share dividends cannot be paid unless all dividends declared and payable on our preferred shares have been paid or sufficient funds have been set aside to do so.

In addition, we have agreed that if BMO Capital Trust, one of our subsidiaries, fails to pay any required distribution on its capital trust securities, we will not declare dividends of any kind on any of our preferred or common shares for a period of time following the Trust's failure to pay the required distribution (as defined in the capital trust securities' prospectuses) unless the Trust first pays such distribution to the holders of capital trust securities (see Note 18).

Shareholder Dividend Reinvestment and Share Purchase Plan

We offer a dividend reinvestment and share purchase plan for our shareholders. Participation in the plan is optional. Under the terms of the plan, cash dividends on common shares are reinvested to purchase additional common shares. Shareholders also have the

opportunity to make optional cash payments to acquire additional common shares. We may issue these common shares at an average of the closing prices of the Bank's common shares on the Toronto Stock Exchange based on the five trading days prior to the last business day of the month or we may purchase them on the open market at market price. During the year, we issued a total of 1,258,463 common shares (1,120,931 in 2004) under the plan.

Potential Share Issuances

As at October 31, 2005, we had reserved 4,646,625 common shares for potential issuance in respect of our Shareholder Dividend Reinvestment and Share Purchase Plan and 5,081,508 common shares in respect of the exchange of certain shares of BMSCL. We also have reserved 30,169,925 common shares for the potential exercise of stock options, as further described in Note 21.

Issued on the Acquisition of a Business

In 2003, 634,551 common shares at a value of $27 million were issued in connection with the acquisition of Gerard Klauer Mattison & Co., Inc.

Change in Accounting Policy

On November 1, 2004, we adopted the CICA's new accounting requirements on the classification of financial instruments as liabilities or equity. The new rules require that our preferred shares and capital trust securities, which are ultimately convertible into a variable number of our common shares at the holders' option, be classified as liabilities. We reclassified $450 million of our Class B Preferred shares Series 4 and 6 from share capital to preferred share liability. In addition, we also reclassified $1,150 million of our capital trust securities, Series A, B and C, previously recorded as non-controlling interest in subsidiaries in other liabilities, to capital trust securities. The dividends declared on those preferred shares as well as the distributions made on those capital trust securities are now recorded as interest expense. This change did not impact earnings per share or net income available to common shareholders since preferred share dividends are deducted from net income in determining those measures.

We have restated prior years' consolidated financial statements to be consistent with the new presentation. The impact of this change in accounting policy on our consolidated financial statements for the current and prior years is as follows:

(Canadian $ in millions)	2005	2004	2003
Increase (decrease)			
Consolidated Statement of Income			
Interest Expense – Preferred shares and capital trust securities	**$ (97)**	$ (124)	$ (122)
Non-controlling interest in subsidiaries	**42**	43	42
Income taxes	**37**	36	36
Net Income	**(18)**	(45)	(44)
Preferred share dividends	**18**	45	44
Net income available to common shareholders	**$ –**	$ –	$ –
Increase (decrease)			
Consolidated Balance Sheet			
Preferred Share Liability	**$ 450**	$ 450	$ 850
Capital Trust Securities	**1,150**	1,150	1,150
Other Liabilities	**(1,150)**	(1,150)	(1,150)
Share capital	**(450)**	(450)	(850)

Note 21 ▸ Employee Compensation – Stock-Based Compensation

Stock Option Plan

We maintain a Stock Option Plan for designated officers, employees and directors. The options granted under the plan from 1995 to 1999 all vest five fiscal years from November 1 of the year in which the options were granted to the officer or employee, if we have met certain performance targets. The options granted since 1999 vest 25% per year over a four-year period starting from their grant date. A portion of the options granted since 1999 can only be exercised once certain performance targets are met. All options expire 10 years from the date they are granted.

The following table summarizes information about our Stock Option Plan:

(Canadian $, except as noted)	2005		2004		2003	
	Number of stock options	**Weighted-average exercise price**	Number of stock options	Weighted-average exercise price	Number of stock options	Weighted-average exercise price
Outstanding at beginning of year	**30,442,060**	**$ 33.87**	35,212,440	$ 31.89	38,374,627	$ 30.21
Granted	**1,471,764**	**56.60**	1,645,900	53.93	2,244,800	40.90
Exercised	**4,736,826**	**29.30**	6,239,301	27.77	5,325,916	23.45
Forfeited/cancelled	**257,649**	**36.77**	176,979	35.22	81,071	34.00
Outstanding at end of year	**26,919,349**	**35.86**	30,442,060	33.87	35,212,440	31.89
Exercisable at end of year	**20,016,144**	**32.68**	21,102,433	30.94	13,337,147	28.29
Available for grant	**3,397,576**		4,611,691		6,080,612	
Outstanding stock options as a % of outstanding shares	**5.38%**		6.08%		7.05%	

No stock options expired during the years ended October 31, 2005, 2004 and 2003.

Options outstanding and options exercisable as at October 31, 2005 by range of exercise price are as follows:

(Canadian $, except as noted)	Options outstanding			Options exercisable	
Range of exercise prices	Number of stock options	Weighted-average remaining contractual life (years)	Weighted-average exercise price	Number of stock options	Weighted-average exercise price
$15.50 to $20.00	690,304	0.8	$ 19.18	690,304	$ 19.18
$20.01 to $30.00	4,280,516	4.0	$ 25.60	4,280,516	$ 25.60
$30.01 to $40.00	16,665,861	4.7	$ 34.99	14,182,457	$ 34.78
$40.01 to $56.60	5,282,668	7.7	$ 49.10	862,867	$ 44.03

Change in Accounting Policy

On November 1, 2002, we changed our accounting policy for stock options granted on or after that date. Under the new policy, we determine the fair value of stock options on their grant date and record this amount as compensation expense over the period that the stock options vest, with a corresponding increase to contributed surplus. When these stock options are exercised, we record the amount of proceeds, together with the amount recorded in contributed surplus, in share capital.

We determine the fair value of options granted using a trinomial option pricing model. The weighted-average fair value of options granted during the years ended October 31, 2005, 2004 and 2003 was $10.34, $10.63 and $7.85, respectively. The following weighted-average assumptions were used to determine the fair value of options on the date of grant:

	2005	2004	2003
Expected dividend yield	**3.1%**	2.6%	3.2%
Expected share price volatility	**22.8%**	23.2%	23.4%
Risk-free rate of return	**4.2%**	4.8%	4.8%
Expected period until exercise	**7.1 years**	7.1 years	7.1 years

Changes to the input assumptions can result in materially different fair value estimates.

We do not record any compensation expense for stock options granted in prior years. When these stock options are exercised, we include the amount of proceeds in share capital. The impact on our net income and earnings per share if we had always recorded stock option expense based on the fair value of all of our outstanding stock options on their grant date is as follows:

(Canadian $ in millions, except as noted)	2005	2004	2003
Stock option expense included in employee compensation expense	**$ 10**	$ 7	$ 3
Net income, as reported	**$ 2,400**	$ 2,306	$ 1,781
Additional expense that would have been recorded if we had expensed the fair value of all outstanding stock options granted before November 1, 2002	**11**	29	43
Net income, pro forma	**$ 2,389**	$ 2,277	$ 1,738
Earnings per share (Canadian $)			
Basic, as reported	**$ 4.74**	$ 4.53	$ 3.51
Basic, pro forma	**4.72**	4.48	3.43
Diluted, as reported	**4.64**	4.42	3.44
Diluted, pro forma	**4.62**	4.36	3.35

Other Stock-Based Compensation Plans

Share Purchase Plan

We offer our employees the option of contributing a portion of their gross salary toward the purchase of our common shares. For employee contributions up to 6% of their individual gross salaries, we match 50% of their contributions. The shares in the employee share purchase plan are purchased on the open market and are considered outstanding for purposes of computing earnings per share. The dividends earned on Bank common shares held by the employee share purchase plan are used to purchase additional common shares on the open market.

We account for our contribution as employee compensation expense when it is contributed to the plan.

Employee compensation expense related to this plan for the years ended October 31, 2005, 2004 and 2003 was $33 million, $32 million and $29 million, respectively. There were 12,184,377, 11,445,595 and 10,676,918 common shares outstanding held in this plan for the years ended October 31, 2005, 2004 and 2003, respectively.

Mid-Term Incentive Plans

We offer mid-term incentive plans for executives and certain senior employees. Depending on the plan, these pay either a single cash payment at the end of the three-year period of the plan, or three annual cash payments in each of the three years of the plan. The amount of the incentive payment is adjusted to reflect dividends and changes in the market value of our common shares. For the majority of executives and some senior employee grants, a portion of the incentive payment also varies based on performance targets driven by annualized total shareholder return compared with that of our competitors.

We entered into agreements with third parties to assume most of our obligations related to these plans in exchange for cash payments of $187 million, $173 million and $105 million in the years ended October 31, 2005, 2004 and 2003, respectively. Amounts paid under these agreements were recorded in the Consolidated Balance Sheet in other assets and are recorded as employee compensation expense evenly over the period until payment to employees. We no longer have any liability related to these plans because any future payments required will be the responsibility of the third parties. The amount deferred and recorded in other assets in our Consolidated Balance Sheet totalled $142 million and $133 million as at October 31, 2005 and 2004, respectively.

For the remaining obligations relating to plans for which we have not entered into agreements with third parties, the amount of compensation expense is amortized over the period until payment to employees to reflect the current market value of our common shares and our total shareholder return compared with that of our competitors.

Employee compensation expense related to these plans for the years ended October 31, 2005, 2004 and 2003 was $169 million, $143 million and $97 million, respectively.

Deferred Bonus Plans

We offer deferred bonus plans for certain senior executives and certain key employees in our Investment Banking and Private Client Groups. Under these plans, payment of annual incentive payments and/or commissions can be deferred as stock units of our common shares. The amount of deferred incentive payments and/or commissions is adjusted to reflect dividends and changes in the market value of our common shares.

Depending on the plan, deferred incentive payments can be paid either upon retirement/resignation, over the three-year period of the plan or at the end of the three-year period of the plan. The deferred incentive payments can be paid in cash, shares or a combination of both.

Employee compensation expense for these plans is recorded in the year the incentive payment and/or commission is earned. Changes in the amount of the incentive payment payable as a result of dividends and share price movements are recorded as employee compensation expense in the period of the change.

We have entered into derivative instruments in order to hedge our exposure to these plans. Changes in the fair value of these derivatives are recorded as employee compensation expense in the period in which they arise.

Liabilities related to these plans were recorded in other liabilities in our Consolidated Balance Sheet and totalled $177 million and $218 million as at October 31, 2005 and 2004, respectively.

Employee compensation expense related to these plans for the years ended October 31, 2005, 2004 and 2003 was $4 million, $4 million and $26 million, respectively, net of the impact of hedging.

Note 22 ▸ Employee Compensation – Employee Future Benefits

Pension and Other Employee Future Benefit Plans

We have a number of arrangements in Canada, the United States and the United Kingdom that provide pension and other employee future benefits to our retired and current employees.

Pension arrangements include defined benefit statutory pension plans as well as supplemental arrangements, which provide pension benefits in excess of statutory limits. Generally, under these plans we provide retirement benefits based on an employee's years of service and average annual earnings over a period of time prior to retirement. We are responsible for ensuring that the statutory pension plans have sufficient assets to pay the pension benefits upon retirement of employees. Voluntary contributions can be made by employees but are not required.

We also provide defined contribution pension plans to employees in some of our subsidiaries. Under these plans, we are responsible for contributing a predetermined amount to a participant's retirement savings, based on a percentage of that employee's salary. We recognize the cost of our defined contribution pension plans in employee compensation expense as the employees work for us.

We also provide other employee future benefits, including health and dental care benefits and life insurance for current and retired employees.

Pension and Other Employee Future Benefit Liabilities

We have two types of benefit liabilities: our defined benefit pension liabilities and our other employee future benefit liabilities. These benefit liabilities represent the amount of pension and other employee future benefits that our employees and retirees have earned as at year end.

Our actuaries perform valuations of our benefit liabilities for pension and other employee future benefits as at October 31 of each year for our Canadian plans (September 30 for our U.S. plans), using the projected benefit method prorated on service, based on management's assumptions about discount rates, salary growth, retirement age, mortality and health care cost trend rates. The discount rate is determined by management with reference to market conditions at year end. Other assumptions are determined with reference to long-term expectations.

Components of the change in our benefit liabilities year over year and our pension and other employee future benefit expense are as follows:

Benefits earned by employees represent benefits earned in the current year. They are determined with reference to the current workforce and the amount of benefits to which they will be entitled upon retirement, based on the provisions of our benefit plans.

Interest cost on the benefit liabilities represents the increase in the liability that results from the passage of time.

Actuarial gains or losses may arise in two ways. First, each year our actuaries recalculate the benefit liabilities and compare them to those estimated as at the prior year end. Any differences that result from changes in assumptions or from plan experience being different from what was expected by management at the previous year end are considered actuarial gains or losses. Secondly, actuarial gains and losses arise when there are differences between expected and actual returns on plan assets.

At the beginning of each year, we determine whether the unrecognized actuarial gain or loss is more than 10% of the greater of our plan asset or benefit liability balances. Any unrecognized actuarial gain or loss in excess of this 10% threshold is recognized in expense over the remaining service period of active employees. Amounts below the 10% threshold are not recognized in income.

Plan amendments are changes in our benefit liabilities as a result of changes to provisions of the plans. These amounts are recognized in expense over the remaining service period of active employees.

Expected return on assets represents management's best estimate of the long-term rate of return on plan assets applied to the fair value of plan assets. We establish our estimate of the expected rate of return on plan assets based on the fund's target asset allocation and estimated rates of return for each asset class. Estimated rates of return are based on expected returns from fixed income securities, which take into consideration bond yields. An equity risk premium is then applied to estimate equity returns. Returns from other asset classes are set to reflect the relative risks of these classes as compared to fixed income and equity assets. Differences between expected and actual return on assets are included in our actuarial gain or loss balance, as described above.

Settlements occur when benefit liabilities for plan participants are settled, usually through lump sum cash payments, and as a result we no longer have a liability to provide them with benefit payments in the future.

Funding of Pension and Other Employee Future Benefit Plans

We make cash contributions to our statutory pension plans. The actual and target asset allocations are set out on the following page. The investment policy for the main Canadian pension plan assets is to have a diversified mix of quality investments that is expected to provide a superior real rate of return over the long term, while limiting performance volatility. We also have a retirement compensation arrangement that partially funds supplemental pension benefits in Canada. However, pension payments related to this plan are paid directly by the Bank. Retirement benefits for our supplemental plans in the United States are also paid directly by the Bank. Our other employee future benefit liability in the United States is partially funded; and our other employee future benefit liability in Canada is unfunded. Benefits in connection with our other employee future benefit plans are paid directly by the Bank.

We measure the fair value of plan assets as at October 31 for our Canadian plans (September 30 for our U.S. plans). In addition to actuarial valuations for accounting purposes, we are required to prepare valuations for determining our pension contributions (our "funding valuation"). The most recent funding valuation for our main Canadian plan was performed as at October 31, 2005. We are required to file funding valuations for that plan with the Office of the Superintendent of Financial Institutions Canada at least every three years. An annual funding valuation is required for our U.S. statutory plan. The most recent valuation was performed as at January 1, 2005.

The benefit liability and the fair value of plan assets in respect of plans that are not fully funded are as follows:

(Canadian $ in millions)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Accrued benefit liability	**$ 959**	$ 865	$ 883	**$ 852**	$ 741	$ 711
Fair value of plan assets	**693**	607	544	**66**	58	55
Unfunded benefit liability	**$ 266**	$ 258	$ 339	**$ 786**	$ 683	$ 656

Asset Allocations

Plan assets are rebalanced within ranges around target allocations. Allocations as at the end of each year and the target allocations for October 31 are as follows:

	Funded pension benefit plans (1)				Funded other employee future benefit plans			
	Target 2005	**Actual 2005**	Actual 2004	Actual 2003	Target 2005	**Actual 2005**	Actual 2004	Actual 2003
Equities	51%	**50%**	47%	45%	65%	**67%**	70%	61%
Fixed income investments	35%	**38%**	40%	42%	35%	**33%**	30%	30%
Other	14%	**12%**	13%	13%	–	**–**	–	9%

(1) Excludes the Canadian supplementary plan whose assets are fully invested in fixed income investments.

Pension and Other Employee Future Benefit Expenses

Pension and other employee future benefit expenses are determined as follows:

(Canadian $ in millions, except as noted)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Annual Benefits Expense						
Benefits earned by employees	**$ 127**	$ 120	$ 111	**$ 17**	$ 16	$ 17
Interest cost on accrued benefit liability	**205**	201	196	**46**	44	38
Actuarial loss recognized in expense	**69**	77	62	**10**	10	–
Amortization of plan amendment costs	**4**	2	3	**(7)**	(7)	–
Loss realized on settlement of a portion of the benefit liability	**–**	–	4	**–**	–	–
Expected return on plan assets	**(230)**	(213)	(217)	**(5)**	(4)	(4)
Annual benefits expense	**175**	187	159	**61**	59	51
Canada and Quebec pension plan expense	**45**	45	44	**–**	–	–
Defined contribution expense	**11**	11	10	**–**	–	–
Total annual pension and other employee future benefit expenses recognized in the Consolidated Statement of Income	**$ 231**	$ 243	$ 213	**$ 61**	$ 59	$ 51
The impact on annual benefits expense if we had recognized all costs and expenses as they arose						
Total annual pension and other employee future benefit expenses recognized in the Consolidated Statement of Income	**$ 231**	$ 243	$ 213	**$ 61**	$ 59	$ 51
(Excess) of actual returns over expected returns on plan assets	**(141)**	(118)	(6)	**(5)**	(4)	(6)
(Excess) shortfall of actuarial (gains) losses amortized over actuarial (gains) losses arising	**320**	1	97	**59**	(10)	170
(Excess) shortfall of plan amendment costs amortized over plan amendment costs arising	**11**	17	(3)	**7**	7	(66)
Total pro forma annual pension and other employee future benefit costs if we had recognized all costs and benefits during the year	**$ 421**	$ 143	$ 301	**$ 122**	$ 52	$ 149
Weighted-average assumptions used to determine benefit expenses						
Estimated average service period of active employees (in years)	**10**	10	11	**12**	13	14
Discount rate at beginning of year	**6.0%**	6.2%	6.5%	**6.2%**	6.4%	6.7%
Expected long-term rate of return on plan assets	**6.7%**	6.7%	6.9%	**8.0%**	8.0%	8.0%
Rate of compensation increase	**3.9%**	4.0%	4.2%	**3.9%**	4.1%	3.7%
Assumed overall health care cost trend rate	**na**	na	na	**8.0%**(1)	8.4%(1)	5.3%(2)

(1) Trending to 4.5% in 2013 and remaining at that level thereafter.
(2) Trending to 4.4% in 2013 and remaining at that level thereafter.
na – not applicable

Changes in the estimated financial positions of our pension benefit plans and other employee future benefit plans are as follows:

(Canadian $ in millions, except as noted)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Benefit liability						
Benefit liability at beginning of year	**$ 3,479**	$ 3,300	$ 3,157	**$ 741**	$ 711	$ 595
Benefits earned by employees	**127**	120	111	**17**	16	17
Interest cost on benefit liability	**205**	201	196	**46**	44	38
Benefits paid to pensioners and employees	**(185)**	(190)	(195)	**(19)**	(23)	(25)
Voluntary employee contributions	**6**	5	5	**–**	–	–
Loss on the benefit liability arising from changes in assumptions (a)	**389**	78	159	**69**	–	170
Plan amendments	**15**	19	–	**–**	–	(66)
Reduction in liability due to partial settlement	**–**	–	(15)	**–**	–	–
Other, primarily foreign exchange	**(23)**	(54)	(118)	**(2)**	(7)	(18)
Benefit liability at end of year	**$ 4,013**	$ 3,479	$ 3,300	**$ 852**	$ 741	$ 711
Weighted-average assumptions used to determine the benefit liability						
Discount rate at end of year	**5.3%**	6.0%	6.2%	**5.5%**	6.2%	6.4%
Rate of compensation increase	**3.8%**	3.9%	4.2%	**3.8%**	3.9%	4.1%
Assumed overall health care cost trend rate	**na**	na	na	**7.7%** (1)	8.2% (2)	8.4% (1)
Fair value of plan assets						
Fair value of plan assets at beginning of year	**$ 3,511**	$ 3,191	$ 2,912	**$ 58**	$ 55	$ 55
Actual return on plan assets	**371**	331	223	**10**	8	10
Bank contributions	**192**	208	333	**19**	23	25
Voluntary employee contributions	**6**	5	5	**–**	–	–
Benefits paid to pensioners and employees	**(185)**	(190)	(195)	**(19)**	(23)	(25)
Amounts paid to participants to settle their pension	**–**	–	(17)	**–**	–	–
Other, primarily foreign exchange	**(14)**	(34)	(70)	**(2)**	(5)	(10)
Fair value of plan assets at end of year	**$ 3,881**	$ 3,511	$ 3,191	**$ 66**	$ 58	$ 55
Plan funded status	**$ (132)**	$ 32	$ (109)	**$ (786)**	$ (683)	$ (656)
Unrecognized actuarial loss (a)	**1,234**	1,059	1,192	**256**	202	219
Unrecognized cost (benefit) of plan amendments (b)	**57**	46	29	**(52)**	(59)	(66)
Net benefit asset (liability) at end of year	**$ 1,159**	$ 1,137	$ 1,112	**$ (582)**	$ (540)	$ (503)
Recorded in:						
Other assets	**$ 1,177**	$ 1,155	$ 1,171	**$ –**	$ –	$ –
Other liabilities	**(18)**	(18)	(59)	**(582)**	(540)	(503)
Net benefit asset (liability) at end of year	**$ 1,159**	$ 1,137	$ 1,112	**$ (582)**	$ (540)	$ (503)

The plans paid $3 million for the year ended October 31, 2005 ($4 million in 2004; $4 million in 2003) to us and certain of our subsidiaries for investment management, record-keeping, custodial and administrative services rendered on the same terms that we offer these services to our customers. The plans did not hold any of our shares directly as at October 31, 2005, 2004 and 2003.

(1) Trending to 4.5% in 2013 and remaining at that level thereafter.
(2) Trending to 4.4% in 2013 and remaining at that level thereafter.
na – not applicable

(a) A continuity of our actuarial (gains) losses is as follows:

(Canadian $ in millions)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Unrecognized actuarial loss at beginning of year	**$ 1,059**	$ 1,192	$ 1,148	**$ 202**	$ 219	$ 63
Loss on the benefit liability arising from changes in assumptions	**389**	78	159	**69**	–	170
(Excess) shortfall of actual returns over expected returns on plan assets	**(141)**	(118)	(6)	**(5)**	4	(6)
Recognition in expense of a portion of the unrecognized actuarial loss	**(69)**	(77)	(62)	**(10)**	(10)	–
Impact of foreign exchange and other	**(4)**	(16)	(47)	**–**	(11)	(8)
Unrecognized actuarial loss at end of year	**$ 1,234**	$ 1,059	$ 1,192	**$ 256**	$ 202	$ 219

(b) A continuity of the unrecognized cost (benefit) of plan amendments is as follows:

(Canadian $ in millions)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Unrecognized cost (benefit) of plan amendments at beginning of year	**$ 46**	$ 29	$ 33	**$ (59)**	$ (66)	$ –
Cost (benefit) of plan amendments initiated during the year	**15**	19	–	**–**	–	(66)
Recognition in expense of a portion of the unrecognized cost (benefit) of plan amendments	**(4)**	(2)	(3)	**7**	7	–
Impact of foreign exchange	**–**	–	(1)	**–**	–	–
Unrecognized cost (benefit) of plan amendments at end of year	**$ 57**	$ 46	$ 29	**$ (52)**	$ (59)	$ (66)

Sensitivity of Assumptions

Key weighted-average economic assumptions used in measuring the pension benefit liability, the other employee future benefit liability and related expenses are outlined in the adjoining table. The sensitivity analysis provided in the table should be used with caution as it is hypothetical and changes in each key assumption may not be linear. The sensitivities in each key variable have been calculated independently of changes in other key variables.

Actual experience may result in changes in a number of key assumptions simultaneously. Changes in one factor may result in changes in another, which could amplify or reduce certain sensitivities.

	Pension		Other employee future benefits	
(Canadian $ in millions, except as noted)	Benefit liability	Benefit expense	Benefit liability	Benefit expense
Discount rate (%)	5.3	6.0	5.5	6.2
Impact of: 1% increase ($)	(501)	(13)	(117)	(3)
1% decrease ($)	625	16	150	3
Rate of compensation increase (%)	3.8	3.9	3.8	3.9
Impact of: 0.25% increase ($)	24	2	1	–
0.25% decrease ($)	(26)	(2)	(1)	–
Expected rate of return on assets (%)	na	6.7	na	8.0
Impact of: 1% increase ($)	na	(33)	na	(1)
1% decrease ($)	na	33	na	1
Assumed overall health care cost trend (%)	na	na	7.7(1)	8.0(2)
Impact of: 1% increase ($)	na	na	129	10
1% decrease ($)	na	na	(104)	(9)

(1) Trending to 4.5% in 2013 and remaining at that level thereafter.
(2) Trending to 4.4% in 2013 and remaining at that level thereafter.
na – not applicable

Cash Flows

Cash payments made by the Bank during the year in connection with our employee future benefit plans are as follows:

(Canadian $ in millions)	Pension benefit plans			Other employee future benefit plans		
	2005	2004	2003	**2005**	2004	2003
Contributions to defined benefit plans	**$ 177**	$ 189	$ 325	**$ –**	$ –	$ –
Contributions to defined contribution plans	**11**	11	10	**–**	–	–
Benefits paid directly to pensioners by the Bank	**15**	19	8	**19**	23	25
Total	**$ 203**	$ 219	$ 343	**$ 19**	$ 23	$ 25

Our best estimate of the amounts we expect to contribute for the year ending October 31, 2006 is $182 million to our pension plans and $37 million to our other employee future benefit plans.

Estimated Future Benefit Payments

Estimated future benefit payments in the next five years and thereafter are as follows:

(Canadian $ in millions)	Pension benefit plans	Other employee future benefit plans
2006	$ 195	$ 37
2007	206	35
2008	218	39
2009	232	39
2010	244	41
2011–2015	1,426	255

Notes

Note 23 ▸ Income Taxes

We report our provision for income taxes in our Consolidated Statement of Income based upon transactions recorded in our consolidated financial statements regardless of when they are recognized for income tax purposes, with the exception noted below for repatriation of retained earnings from our foreign subsidiaries.

In addition, we record income tax expense or benefit directly in shareholders' equity when the taxes relate to amounts recorded in shareholders' equity. For example, income tax expense on hedging gains related to our net investment in foreign operations is recorded in shareholders' equity as part of net unrealized foreign exchange gain (loss).

The future income tax balances included in our Consolidated Balance Sheet in other assets of $24 million and other liabilities of $126 million are the cumulative amount of tax applicable to temporary differences between the accounting and tax values of our assets and liabilities. Future income tax assets and liabilities are measured at the tax rates expected to apply when these differences reverse. Changes in future income tax assets and liabilities related to a change in tax rates are recorded in income in the period of the tax rate change.

We expect that we will realize our future income tax assets in the normal course of our operations.

Components of Future Income Tax Balances

(Canadian $ in millions)	2005	2004
Future Income Tax Assets		
Allowance for credit losses	$ 427	$ 431
Employee future benefits	198	184
Deferred compensation benefits	175	148
Other	18	111
Total future income tax assets	$ 818	$ 874
Future Income Tax Liabilities		
Premises and equipment	$ (342)	$ (316)
Pension	(414)	(410)
Intangible assets	(104)	(112)
Other	(60)	(47)
Total future income tax liabilities	$ (920)	$ (885)

Income which we earn in foreign countries through our branches or subsidiaries is generally subject to tax in those countries. We are also subject to Canadian taxation on the income earned in our foreign branches. Canada allows a credit for foreign taxes paid on this income. Upon repatriation of earnings from certain foreign subsidiaries, we would be required to pay tax on certain of these earnings. As repatriation of such earnings is not planned in the foreseeable future, we have not recorded the related future income tax liability. Canadian and foreign taxes that would be payable, at existing tax rates, if all of our foreign subsidiaries' earnings were repatriated as at October 31, 2005, 2004 and 2003 are estimated to be $532 million, $495 million and $490 million, respectively.

Provision for Income Taxes

(Canadian $ in millions)	2005	2004	2003
Consolidated Statement of Income			
Provision for income taxes – Current	$ 784	$ 823	$ 689
– Future	91	149	(37)
	875	972	652
Shareholders' Equity			
Income tax expense related to:			
Foreign currency gains on translation of net investments in foreign operations	101	254	601
Other	–	9	–
Total	$ 976	$ 1,235	$ 1,253
Components of Total Provision for Income Taxes			
Canada: Current income taxes			
Federal	$ 430	$ 578	$ 725
Provincial	227	264	285
	657	842	1,010
Canada: Future income taxes			
Federal	35	88	7
Provincial	9	39	2
	44	127	9
Total Canadian	701	969	1,019
Foreign: Current income taxes	228	236	280
Future income taxes	47	30	(46)
Total foreign	275	266	234
Total	$ 976	$ 1,235	$ 1,253

Set out below is a reconciliation of our statutory tax rates and income tax that would be payable at these rates to the effective income tax rates and provision for income taxes that we have recorded in our Consolidated Statement of Income:

(Canadian $ in millions, except as noted)	2005		2004		2003	
Combined Canadian federal and provincial income taxes at the statutory tax rate	$ 1,160	34.8%	$ 1,152	35.0%	$ 890	36.2%
Increase (decrease) resulting from:						
Tax-exempt income	(88)	(2.7)	(95)	(2.9)	(112)	(4.6)
Foreign operations subject to different tax rates	(211)	(6.3)	(96)	(3.0)	(153)	(6.2)
Large corporations tax	4	0.1	5	0.1	7	0.3
Change in tax rate for future income taxes	–	–	(11)	(0.2)	10	0.4
Intangible assets not deductible for tax purposes	13	0.5	14	0.4	14	0.6
Other	(3)	(0.1)	3	0.1	(4)	(0.1)
Provision for income taxes and effective tax rate	$ 875	26.3%	$ 972	29.5%	$ 652	26.6%

Note 24 ▸ Earnings Per Share

Basic Earnings per Share

Our basic earnings per share is calculated by dividing our net income, after deducting total preferred share dividends, by the daily average number of fully paid common shares outstanding throughout the year.

Basic earnings per share

(Canadian $ in millions, except as noted)	2005	2004	2003
Net income	$ 2,400	$ 2,306	$ 1,781
Dividends on preferred shares	(30)	(31)	(38)
Net income available to common shareholders	$ 2,370	$ 2,275	$ 1,743
Average number of common shares outstanding (in thousands)	500,060	501,656	496,208
(Canadian $)			
Basic earnings per share	$ 4.74	$ 4.53	$ 3.51

Diluted Earnings per Share

Diluted earnings per share represents what our earnings per share would have been if instruments convertible into common shares that had the impact of reducing our earnings per share had been converted either at the beginning of the year for instruments that were outstanding all year or from the date of issue for instruments issued during the year.

Convertible Shares

In determining diluted earnings per share, we increase net income available to common shareholders by dividends paid on convertible shares as these dividends would not have been paid if the shares had been converted at the beginning of the year. Similarly, we increase the average number of common shares outstanding by the number of shares that would have been issued had the conversion taken place at the beginning of the year.

Our Series 4, 6 and 10 Class B Preferred shares, in certain circumstances, are convertible into common shares. These conversions are not included in the calculation of diluted earnings per share as we have the option to settle the conversion in cash instead of common shares.

Employee Stock Options

In determining diluted earnings per share, we increase the average number of common shares outstanding by the number of shares that would have been issued if all stock options with a strike price below the average share price for the year had been exercised. When performance targets have not been met, those are excluded from the calculation. We also decrease the average number of common shares outstanding by the number of our common shares that we could have repurchased if we had used the proceeds from the exercise of stock options to repurchase them on the open market at the average share price for the year. We do not adjust for stock options with a strike price above the average share price for the year because including them would increase our earnings per share, not dilute it.

Diluted earnings per share

(Canadian $ in millions, except as noted)	2005	2004	2003
Net income available to common shareholders	$ 2,370	$ 2,275	$ 1,743
Dividends on convertible shares	–	1	1
Net income adjusted for dilution effect	$ 2,370	$ 2,276	$ 1,744
Average number of common shares outstanding (in thousands)	500,060	501,656	496,208
Convertible shares	361	683	996
Stock options potentially exercisable (1)	25,424	32,057	36,608
Common shares potentially repurchased (2)	(15,109)	(19,351)	(26,803)
Average diluted number of common shares outstanding (in thousands)	510,736	515,045	507,009
(Canadian $)			
Diluted earnings per share	$ 4.64	$ 4.42	$ 3.44

(1) In computing diluted earnings per share we excluded average stock options outstanding of 410,265, 679,510 and 455,282 with weighted-average exercise prices of $56.60, $53.93 and $41.21 for the years ended October 31, 2005, 2004 and 2003, respectively.

(2) The number of shares potentially repurchased is determined by computing a weighted average of the number of shares potentially repurchased.

Future Change in Accounting Policy

The CICA has issued new rules that will require us to include the potential conversion of certain of our preferred shares and capital trust securities to common shares in the calculation of diluted earnings per share. The effective date has not been finalized; however, we expect to adopt these new rules in the year ended October 31, 2006. Diluted earnings per share of prior periods will be restated upon adoption. Under the new standard our diluted earnings per share for the years ended October 31, 2005, 2004 and 2003 would be reduced by approximately $0.06, $0.09 and $0.11, respectively.

Note 25 ▸ Operating and Geographic Segmentation

Operating Groups

We conduct our business through operating groups, each of which has a distinct mandate. We determine operating groups based on our management structure and therefore our groups and results attributed to our groups may not be comparable with those of other financial services companies. We evaluate the performance of our groups using measures such as net income, return on equity, net economic profit and non-interest expense-to-revenue (productivity) ratio.

Personal and Commercial Client Group

Personal and Commercial Client Group ("P&C") offers a full range of products and services to personal and business clients in Canada and the United States through branches and direct banking channels such as telephone banking, online banking and a network of automated banking machines.

Private Client Group

Private Client Group ("PCG") brings together all of our wealth management businesses. Operating primarily in Canada and the United States, PCG serves a full range of North American client segments, from mainstream to ultra-high net worth, as well as select institutional market segments. PCG offers its clients a broad range of wealth management products and services, including full-service and direct investing, private banking and investment products, providing the tools they need to accumulate, protect and grow their financial assets.

Investment Banking Group

Investment Banking Group ("IBG") combines all of our businesses serving corporate, institutional and government clients. In Canada, its client base comprises large corporations and institutions across a broad range of industry sectors. In the United States, it serves middle-market and institutional clients in selected sectors. IBG also serves institutional and government clients in the United Kingdom, Europe and Asia. It offers clients complete financial solutions across the entire balance sheet, including public and private debt and equity underwriting, cash management, corporate lending, securitization, foreign exchange and trade finance. The group also offers financial advisory services in mergers and acquisitions and restructurings, while providing investing clients with research, sales and trading services.

Corporate Support

Corporate Support includes Technology and Solutions ("T&S") and the Corporate units that provide expertise and governance support in areas such as strategic planning, law, finance, internal audit, risk management, corporate communications, economics, corporate marketing, human resources and learning. Operating results for Corporate Support include revenues and expenses associated with certain securitization activities, the hedging of foreign-source earnings and activities related to the management of certain balance sheet positions and our overall asset liability structure.

T&S manages, maintains and provides governance over information technology, real estate, operations services and sourcing for the Bank. The unit focuses on enterprise-wide priorities that improve quality and efficiency.

Operating results for T&S are included with Corporate Support for reporting purposes. However, costs of T&S services are transferred to P&C, PCG and IBG and only minor amounts are retained in T&S's results. As such, results for Corporate Support largely reflect operating results of Corporate units.

Corporate Support also includes residual revenues and expenses representing the differences between actual amounts earned or incurred and the amounts allocated to operating groups.

Basis of Presentation

The results of these operating groups are based on our internal financial reporting systems. The accounting policies used in these groups are generally consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1 and throughout the consolidated financial statements. Notable

accounting measurement differences are the taxable equivalent basis adjustment and the provision for credit losses, as described below.

Taxable Equivalent Basis

We analyze net interest income on a taxable equivalent basis ("teb"). This basis includes an adjustment which increases GAAP revenues and the GAAP provision for income taxes by an amount that would raise revenues on certain tax-exempt securities to a level that would incur tax at the statutory rate.

Analysis on a teb basis neutralizes the impact of investing in tax-exempt or tax-advantaged securities rather than fully taxable securities with higher yields. It reduces distortions in net interest income related to the choice of tax-advantaged and taxable investments.

Provisions for Credit Losses

Provisions for credit losses are generally allocated to each group based on expected losses for that group over an economic cycle. Differences between expected loss provisions and provisions required under GAAP are included in Corporate Support.

Inter-Group Allocations

Various estimates and allocation methodologies are used in the preparation of the operating groups' financial information. We allocate expenses directly related to earning revenue to the groups that earned the related revenue. Expenses not directly related to earning revenue, such as overhead expenses, are allocated to operating groups using allocation formulas applied on a consistent basis. Operating group net interest income reflects internal funding charges and credits on the groups' assets, liabilities and capital, at market rates, taking into account relevant terms and currency considerations. The offset of the net impact of these charges and credits is reflected in Corporate Support.

Geographic Information

We operate primarily in Canada and the United States but also have operations in the United Kingdom, Europe, the Caribbean and Asia, which are grouped in Other Countries. We allocate our results by geographic region based on the location of the unit responsible for managing the related assets, liabilities, revenues and expenses, except for the consolidated provision for credit losses, which is allocated based upon the country of ultimate risk.

Our results and average assets, allocated by operating group and geographic region, are as follows:

(Canadian $ in millions)	P&C	PCG	IBG	Corporate Support(1)	Total (teb basis)	Teb adjustments	Total (GAAP basis)	Canada	United States	Other Countries
2005										
Net interest income	$ 3,561	$ 577	$ 965	$ (197)	$ 4,906	$ (119)	$ 4,787	$ 3,504	$ 1,266	$ 136
Non-interest revenue	1,655	1,459	1,776	162	5,052	–	5,052	3,544	1,345	163
Total Revenue	5,216	2,036	2,741	(35)	9,958	(119)	9,839	7,048	2,611	299
Provision for credit losses	299	4	98	(222)	179	–	179	192	14	(27)
Non-interest expense	3,142	1,520	1,477	188	6,327	–	6,327	4,344	1,855	128
Income before taxes and non-controlling interest in subsidiaries	1,775	512	1,166	(1)	3,452	(119)	3,333	2,512	742	198
Income taxes	576	192	314	(88)	994	(119)	875	798	248	(52)
Non-controlling interest in subsidiaries	–	–	–	58	58	–	58	36	22	–
Net Income	$ 1,199	$ 320	$ 852	$ 29	$ 2,400	$ –	$ 2,400	$ 1,678	$ 472	$ 250
Average Assets	$ 127,018	$ 7,061	$ 163,848	$ 5,233	$ 303,160	$ –	$ 303,160	$ 201,950	$ 75,621	$ 25,589
2004 (Restated)										
Net interest income	$ 3,352	$ 533	$ 1,260	$ (208)	$ 4,937	$ (139)	$ 4,798	$ 3,331	$ 1,438	$ 168
Non-interest revenue	1,525	1,318	1,508	200	4,551	–	4,551	3,200	1,200	151
Total Revenue	4,877	1,851	2,768	(8)	9,488	(139)	9,349	6,531	2,638	319
Provision for credit losses	299	5	138	(545)	(103)	–	(103)	(1)	(46)	(56)
Non-interest expense	3,077	1,504	1,405	171	6,157	–	6,157	4,062	1,960	135
Income before taxes and non-controlling interest in subsidiaries	1,501	342	1,225	366	3,434	(139)	3,295	2,470	724	240
Income taxes	518	115	393	85	1,111	(139)	972	795	279	37
Non-controlling interest in subsidiaries	1	–	–	16	17	–	17	2	15	–
Net Income	$ 982	$ 227	$ 832	$ 265	$ 2,306	$ –	$ 2,306	$ 1,673	$ 430	$ 203
Average Assets	$ 117,126	$ 7,145	$ 141,691	$ 3,830	$ 269,792	$ –	$ 269,792	$ 177,410	$ 68,743	$ 23,639
2003 (Restated)										
Net interest income	$ 3,230	$ 559	$ 1,344	$ (204)	$ 4,929	$ (152)	$ 4,777	$ 3,168	$ 1,612	$ 149
Non-interest revenue	1,549	1,175	1,244	252	4,220	–	4,220	2,914	1,184	122
Total Revenue	4,779	1,734	2,588	48	9,149	(152)	8,997	6,082	2,796	271
Provision for credit losses	298	6	231	(80)	455	–	455	211	211	33
Non-interest expense	3,070	1,510	1,345	162	6,087	–	6,087	3,993	1,989	105
Income before taxes and non-controlling interest in subsidiaries	1,411	218	1,012	(34)	2,607	(152)	2,455	1,878	596	133
Income taxes	493	81	321	(91)	804	(152)	652	598	222	(16)
Non-controlling interest in subsidiaries	4	–	–	18	22	–	22	6	16	–
Net Income	$ 914	$ 137	$ 691	$ 39	$ 1,781	$ –	$ 1,781	$ 1,274	$ 358	$ 149
Average Assets	$ 108,046	$ 7,015	$ 144,418	$ 4,487	$ 263,966	$ –	$ 263,966	$ 167,427	$ 76,622	$ 19,917

(1) Corporate Support includes Technology and Solutions.

Prior years have been restated to give effect to the current year's organization structure and presentation changes.

Note 26 ▸ Related Party Transactions

We provide banking services to our joint ventures and equity-accounted investees on the same terms that we offer to our customers.

Effective September 1, 1999, new loans and mortgages to executive officers were no longer available at preferred rates, other than mortgages related to transfers we initiate. A select suite of customer loan and mortgage products is now offered to employees at rates normally accorded to preferred customers. We also offer employees a fee-based subsidy on annual credit card fees.

Prior to September 1, 1999, loans to executive officers for personal purposes, principally for consumer purchases, home improvements and sundry investments, were made available at an interest rate of one-half of our prime rate and up to a maximum loan amount of $25,000. Loans in excess of this amount were available at prime rate.

The amounts outstanding under these preferred rate loan agreements are as follows:

(Canadian $ in millions)	2005	2004
Mortgage loans	$ 82	$ 80
Personal loans	–	66
Total	$ 82	$ 146

The interest earned on these loans is recorded in interest, dividend and fee income in our Consolidated Statement of Income.

Board of Directors Compensation

Stock Option Plan

In fiscal 2002, we introduced a stock option plan for non-officer directors, the terms of which are the same as the plan for designated officers and employees described in Note 21. During the fiscal year 2003, we granted 42,000 stock options at an exercise price of $43.25 per share. The granting of options under the Non-Officer Director Stock Option Plan was discontinued effective November 1, 2003.

Stock option expense for this plan is calculated in the same manner as employee stock option expense. It was included in other expenses in our Consolidated Statement of Income and was less than $1 million for the years ended October 31, 2005, 2004 and 2003, respectively.

Deferred Share Units

Our Board of Directors is required to take 100% of their annual retainers and other fees in the form of either our common shares (purchased on the open market) or deferred share units until such time as the directors' shareholdings are greater than six times their annual retainers as directors. After this threshold is reached, the directors are required to take at least 50% of their annual retainers in this form.

Deferred share units allocated under this deferred share unit plan are adjusted to reflect dividends and changes in the market value of our common shares. The value of these deferred share units will be paid upon termination of service as a director. The expense for this plan was included in other expenses in our Consolidated Statement of Income and totalled $3 million, $3 million and $2 million for the years ended October 31, 2005, 2004 and 2003, respectively.

We provide certain banking services to entities which are affiliated with our directors. These services are on the same terms as we offer to our customers.

Note 27 ▸ Contingent Liabilities

(a) Legal Proceedings

In the bankruptcy of Adelphia Communications Corporation ("Adelphia"), the Official Committees of Unsecured Creditors and Equity Security Holders have been given leave to pursue claims against Bank of Montreal, its indirect subsidiary Harris Nesbitt Corp., and approximately 380 other financial institutions. The Complaints allege various federal statutory and common law claims and seek an unspecified amount of damages and punitive damages and equitable relief. Also in the bankruptcy proceeding, Adelphia and Bank of Montreal have entered into a tolling agreement with respect to the time within which Adelphia may bring an adversary proceeding against Bank of Montreal seeking return of certain payments received by Bank of Montreal, claiming that such payments were voidable preferences.

In addition, Harris Nesbitt Corp. is one of many underwriters named, in addition to the Bank and other financial institutions, in several civil actions, including a class action, brought by investors in Adelphia securities. All seek unspecified damages. The court in the class action recently dismissed without prejudice all federal securities law claims against Bank of Montreal and Harris Nesbitt Corp. but a common law claim against Bank of Montreal and a securities law claim against the lead underwriters remain. The parties in the class action presently are engaged in mediation to try to resolve these matters.

In addition, Bank of Montreal and Harris Nesbitt Corp. have been named as defendants in actions brought by an individual and certain trusts in which that individual, directly or indirectly, maintains an interest, and by a corporation and certain of its affiliates, all of whom or which acquired Adelphia common stock in exchange for certain of their businesses. The complaints assert claims under various state statutes and the common law and claim unspecified actual and punitive damages.

There remains the possibility that other or additional claims related to Adelphia's bankruptcy might be asserted by one or more interested parties.

As these matters are all in the early stages, we are unable to determine the eventual outcome of these matters but management believes that the Bank and Harris Nesbitt Corp. have strong defences to these claims and will vigorously defend against all such actions.

BMO Nesbitt Burns Inc., an indirect subsidiary of Bank of Montreal, has been named as a defendant in several class and individual actions in Canada and a class action in the United States brought on behalf of shareholders of Bre-X Minerals Ltd. ("Bre-X"). Other defendants named in one or more of these actions include Bre-X, officers and directors of Bre-X, a mining consulting firm retained by Bre-X, Bre-X's financial advisor, brokerage firms which sold Bre-X common stock, and a major gold production company. These actions are largely based on allegations of negligence, negligent or fraudulent misrepresentation and a breach of the *U.S. Securities Exchange Act of 1934* (United States only), in connection with the sale of Bre-X securities. Two of the proposed class actions in Canada have been dismissed as to BMO Nesbitt Burns Inc. The proposed U.S. class action was dismissed in October 2005.

During 2004, claims were made against us in relation to the termination of certain derivative positions. These claims were settled in 2005.

The Bank and its subsidiaries are party to other legal proceedings in the ordinary course of their businesses. Management does not expect the outcome of any of these other proceedings, individually or in the aggregate, to have a material adverse effect on the consolidated financial position or results of the Bank's operations.

(b) Pledged Assets

In the normal course of our business, we pledge assets as security for various liabilities that we incur. The following tables summarize our pledged assets, to whom they are pledged and in relation to what activity:

(Canadian $ in millions)	2005	2004
Cash resources	$ 9	$ 2
Securities		
Issued or guaranteed by Canada	8,734	5,227
Issued or guaranteed by a Canadian province, municipality or school corporation	1,779	1,668
Other securities	16,789	11,421
Other assets	16,764	21,559
Total assets pledged	$ 44,075	$ 39,877

Excludes restricted cash resources disclosed in Note 2.

(Canadian $ in millions)	2005	2004
Assets pledged to:		
Clearing systems, payment systems and depositories	$ 1,735	$ 1,253
Assets pledged in relation to:		
Obligations related to securities lent or sold under repurchase agreements	20,275	20,865
Securities borrowing and lending	12,472	11,229
Derivatives transactions	2,209	1,121
Other	7,384	5,409
Total	$ 44,075	$ 39,877

Excludes cash pledged with central banks disclosed as restricted cash in Note 2.

Note 28 ▸ Fair Value of Financial Instruments

We record trading assets and liabilities at market values and non-trading assets and liabilities at their original amortized cost less allowances or write-downs for impairment. Fair value is subjective in nature, requiring a variety of valuation techniques and assumptions. The values are based upon the estimated amounts for individual assets and liabilities and do not include an estimate of the fair value of any of the legal entities or underlying operations that comprise our business.

Fair value amounts disclosed represent point-in-time estimates that may change in subsequent reporting periods due to market conditions or other factors. Fair value represents our estimate of the amounts for which we could exchange the financial instruments with willing third parties who were interested in acquiring the instruments. In most cases, however, the financial instruments are not typically exchangeable or exchanged and therefore it is difficult to determine their fair value. In those cases, we have estimated fair value taking into account only changes in interest rates and credit risk that have occurred since we acquired them or entered into the underlying contract. These calculations represent management's best estimates based on a range of methodologies and assumptions; since they involve uncertainties, the fair values may not be realized in an actual sale or immediate settlement of the instruments.

Interest rate changes are the main cause of changes in the fair value of our financial instruments.

Items that are not financial instruments, such as premises and equipment, goodwill and intangible assets, have been excluded from our estimate of fair value. The assets excluded totalled $3,134 million as at October 31, 2005 ($4,007 million in 2004).

Financial Instruments Whose Book Value Approximates Fair Value

Fair value is assumed to equal book value for acceptance-related assets and liabilities, securities sold but not yet purchased and securities lent or sold under repurchase agreements, due to the short-term nature of these assets and liabilities. Fair value is also assumed to equal book value for our cash resources, certain other assets and certain other liabilities.

Loans

In determining the fair value of our loans, we incorporate the following assumptions:

- For fixed rate performing loans, we discount the remaining contractual cash flows, adjusted for estimated prepayment, at market interest rates currently offered for loans with similar terms.
- For floating rate performing loans, changes in interest rates have minimal impact on fair value since loans reprice to market frequently. On that basis, fair value is assumed to equal carrying value.

The value of our loan balances determined based on the above assumptions is further reduced by the allowance for credit losses to determine the fair value of our loan portfolio.

Securities

The fair value of our securities, both trading and investment, by instrument type and the methods used to determine fair value are provided in Note 3.

Derivative Financial Instruments

The methods used to determine the fair value of derivative financial instruments are provided in Note 9.

Deposits

In determining the fair value of our deposits, we incorporate the following assumptions:

- For fixed rate, fixed maturity deposits, we discount the remaining contractual cash flows for these deposits, adjusted for expected redemptions, at market interest rates currently offered for deposits with similar terms and risks.
- For floating rate, fixed maturity deposits, changes in interest rates have minimal impact on fair value since deposits reprice to market frequently. On that basis, fair value is assumed to equal book value.
- For deposits with no defined maturities, we consider fair value to equal book value based on book value being equivalent to the amount payable on the reporting date.

Subordinated Debt

The fair value of our subordinated debt is determined by referring to current market prices for similar debt instruments.

Set out in the following table are the amounts which would be reported if all of our financial instrument assets and liabilities were reported at their fair values, adjusted for the impact of derivatives that hedge changes in fair value.

(Canadian $ in millions)	2005				2004			
	Book value	Fair value	Fair value of hedging derivatives(1)	Fair value over (under) book value	Book value	Fair value	Fair value of hedging derivatives(1)	Fair value over (under) book value
Assets								
Cash resources	$ 20,721	$ 20,721	$ –	$ –	$ 18,045	$ 18,045	$ –	$ –
Securities	57,256	57,253	15	12	50,472	50,558	(48)	38
Loans and customers' liability under acceptances, net of the allowance for credit losses	174,337	174,838	(31)	470	156,248	156,407	(37)	122
Derivative financial instruments – trading	30,851	30,851	–	–	24,914	24,914	–	–
Other assets	10,567	10,567	–	–	10,974	10,974	–	–
	$ 293,732	$ 294,230	$ (16)	$ 482	$ 260,653	$ 260,898	$ (85)	$ 160
Liabilities								
Deposits	$ 193,793	$ 194,288	$ (122)	$ 373	$ 175,190	$ 175,710	$ (196)	$ 324
Derivative financial instruments – trading	28,829	28,829	–	–	23,741	23,741	–	–
Acceptances	5,934	5,934	–	–	5,355	5,355	–	–
Securities sold but not yet purchased	16,142	16,142	–	–	10,441	10,441	–	–
Securities lent or sold under repurchase agreements	22,657	22,657	–	–	20,865	20,865	–	–
Other liabilities	12,203	12,203	–	–	12,636	12,636	–	–
Subordinated debt	2,469	2,637	(3)	165	2,395	2,630	8	243
Preferred share liability	450	465	–	15	450	475	–	25
Capital trust securities	1,150	1,240	–	90	1,150	1,269	–	119
	$ 283,627	$ 284,395	$ (125)	$ 643	$ 252,223	$ 253,122	$ (188)	$ 711
Total				$ (161)				$ (551)

(1) Refer to Note 9.

Note 29 ▸ Reconciliation of Canadian and United States Generally Accepted Accounting Principles

We prepare our consolidated financial statements in accordance with GAAP in Canada, including interpretations of GAAP by our regulator, the Superintendent of Financial Institutions Canada.

We have included the significant differences which would result if United States GAAP were applied in the preparation of our Consolidated Statement of Income, Consolidated Balance Sheet and Consolidated Statement of Comprehensive Income. We have not included our Consolidated Statement of Cash Flows as the differences are immaterial.

Condensed Consolidated Statement of Income

For the Year Ended October 31 (Canadian $ in millions, except per share amounts)	2005	2004	2003
Net income, as reported under Canadian GAAP	$ 2,400	$ 2,306	$ 1,781
Adjustments to arrive at United States GAAP:			
Net Interest Income			
Liabilities and equity (k)	97	124	123
Variable interest entities (a)	–	38	–
Mortgage prepayment fees (b)	–	(42)	–
Non-Interest Revenue			
Merchant banking (l)	(83)	–	–
Variable interest entities (a)	(13)	104	–
Securitizations (c)	–	(3)	(44)
Derivatives (d)	(66)	(5)	(3)
Non-Interest Expense			
Variable interest entities (a)	–	(7)	–
Stock options (e)	(11)	(29)	(43)
Software development costs (f)	(42)	(42)	39
Pension and related benefits (g)	2	5	(2)
Goodwill and other assets (h)	5	6	7
Income taxes and net change in income taxes (i) (including adjustments due to items listed above)	66	(60)	(34)
Non-controlling interest in subsidiaries	(79)	(43)	(42)
Cumulative impact of an accounting change (a)	–	(111)	–
Net income based on United States GAAP	$ 2,276	$ 2,241	$ 1,782
Earnings per share: basic – Canadian GAAP net income	$ 4.74	$ 4.53	$ 3.51
– United States GAAP net income before cumulative impact of an accounting change	4.49	4.54	3.43
– Cumulative impact of an accounting change	–	(0.23)	–
– United States GAAP net income	4.49	4.31	3.43
Earnings per share: diluted – Canadian GAAP net income	$ 4.64	$ 4.42	$ 3.44
– United States GAAP net income before cumulative impact of an accounting change	4.40	4.42	3.35
– Cumulative impact of an accounting change	–	(0.22)	–
– United States GAAP net income	4.40	4.20	3.35

Certain comparative figures have been reclassified to conform with the current year's presentation.

Condensed Consolidated Balance Sheet

As at October 31 (Canadian $ in millions)

	2005			2004		
	Canadian GAAP	Increase (Decrease)	United States GAAP	Canadian GAAP	Increase (Decrease)	United States GAAP
Assets						
Cash resources (a)	$ 20,721	$ –	$ 20,721	$ 18,045	$ 28	$ 18,073
Securities						
Investment and loan substitutes (n)	12,947	(12,947)	–	15,028	(15,028)	–
Trading	44,309	–	44,309	35,444	–	35,444
Available for sale (d,j,n)	–	14,102	14,102	–	15,873	15,873
Loans and customers' liability under acceptances, net of the allowance for credit losses (a,d)	174,337	(15)	174,322	156,248	20,796	177,044
Derivative financial instruments (a,d)	31,517	391	31,908	25,448	327	25,775
Premises and equipment (f)	1,847	79	1,926	2,020	127	2,147
Goodwill (h)	1,091	(41)	1,050	1,507	(43)	1,464
Intangible assets (h)	196	(21)	175	480	(26)	454
Other assets (a,d,g,n)	10,567	658	11,225	10,974	163	11,137
Total Assets	$ 297,532	$ 2,206	$ 299,738	$ 265,194	$ 22,217	$ 287,411
Liabilities and Shareholders' Equity						
Deposits	$ 193,793	$ 53	$ 193,846	$ 175,190	$ 4	$ 175,194
Derivative financial instruments (a,d)	28,868	62	28,930	23,973	(13)	23,960
Acceptances	5,934	–	5,934	5,355	–	5,355
Securities sold but not yet purchased	16,142	–	16,142	10,441	–	10,441
Securities lent or sold under repurchase agreements	22,657	–	22,657	21,345	–	21,345
Other liabilities (d,j,k)	12,203	3,220	15,423	12,156	23,179	35,335
Subordinated debt (d)	2,469	(40)	2,429	2,395	9	2,404
Preferred share liability (k)	450	(450)	–	450	(450)	–
Capital trust securities (k)	1,150	(1,150)	–	1,150	(1,150)	–
Shareholders' equity (d,m)	13,866	511	14,377	12,739	638(1)	13,377
Total Liabilities and Shareholders' Equity	$ 297,532	$ 2,206	$ 299,738	$ 265,194	$ 22,217	$ 287,411

(1) Includes cumulative adjustment to shareholders' equity arising from current and prior years' GAAP differences.
Certain comparative figures have been reclassified to conform with the current year's presentation.

Consolidated Statement of Comprehensive Income

For the Year Ended October 31 (Canadian $ in millions)

	2005	2004	2003
Net income (under United States GAAP)	$ 2,276	$ 2,241	$ 1,782
Other Comprehensive Income, net of income taxes:			
Unrealized loss on translation of net investments in foreign operations, net of hedging activities (1)	(114)	(295)	(597)
Unrealized holding gains (losses) on available-for-sale securities, net of hedging activities (2)	99	(4)	76
Realized (gains) and write-downs on available-for-sale securities recognized in net income (3)	(107)	(114)	(25)
Unrealized losses on derivatives designated as cash flow hedges (4)	(49)	(205)	(37)
Net gains on derivatives designated as cash flow hedges recognized in net income (5)	5	253	21
Minimum pension liability (6)	12	(5)	(45)
Total Other Comprehensive Loss	(154)	(370)	(607)
Comprehensive Income	$ 2,122	$ 1,871	$ 1,175

(1) Net of income taxes of $102 million ($254 million in 2004; $601 million in 2003).
(2) Net of income taxes of $53 million ($2 million in 2004; $37 million in 2003).
(3) Net of income taxes of $58 million ($64 million in 2004; $14 million in 2003).
(4) Net of income taxes of $26 million ($110 million in 2004; $19 million in 2003).
(5) Net of income taxes of $41 million ($209 million in 2004; $12 million in 2003).
(6) Net of income taxes of $26 million ($3 million in 2004; $30 million in 2003).

(a) Variable Interest Entities

Under United States GAAP, we adopted a new accounting standard on the consolidation of variable interest entities ("VIEs") effective January 31, 2004. Under this new standard, we consolidate the financial results of VIEs if the investments we hold in these entities and/or the relationships we have with them result in us being exposed to a majority of their expected losses, being able to benefit from a majority of their expected residual returns, or both, based on a calculation determined by the standard setters.

When we adopted this new U.S. accounting standard on January 31, 2004, it resulted in the consolidation of our multi-seller conduits. We recorded a one-time transition adjustment of $111 million related to unrealized losses on interest rate swaps held by our VIEs to hedge their exposure to interest rate risk in the Consolidated Statement of Income, as the cumulative effect of an accounting change. These derivative instruments had been accounted for as hedging derivatives under Canadian GAAP but did not meet the detailed hedge accounting requirements under United States GAAP in prior periods. As a result, although they are effective as economic hedges, they are required to be marked to market under United States GAAP. The liability associated with these unrealized losses will reverse, with a corresponding increase in net income, over the remaining terms of the swaps for United States GAAP reporting.

The impact of the new standard on our Consolidated Balance Sheet as at October 31, 2004 was an increase in cash resources of $28 million, an increase in loans of $20,805 million, a decrease in derivative assets of $51 million, an increase in other assets of $25 million, a decrease in derivative liabilities of $13 million, an increase in other liabilities of $20,849 million and a decrease in shareholders' equity of $29 million.

On April 29, 2005, we restructured our multi-seller conduits by either terminating or changing the terms of our swaps with the VIEs and amending some of the rights of note holders in the VIEs. As a result, they no longer meet the criteria for consolidation. The impact of deconsolidating these VIEs was an increase in non-interest revenue of $13 million representing the reversal of unamortized mark-to-market losses on swaps.

(b) Mortgage Prepayment Fees

Under United States GAAP, mortgage prepayment fees are recognized in income when the related mortgage is prepaid or renegotiated at market rates. Prior to November 1, 2003 these fees were deferred and amortized to income over the average remaining term of the related mortgages under Canadian GAAP.

Effective November 1, 2003, we adopted a new Canadian accounting standard on sources of GAAP that eliminated this difference and resulted in recording in income, for Canadian GAAP purposes, the balance of deferred mortgage prepayment fees as at November 1, 2003 of $42 million before income taxes. This amount was already recognized in net income under United States GAAP.

(c) Securitizations

Under United States GAAP, gains on all of our securitizations are recorded at the date of the securitization. Under Canadian GAAP, prior to July 1, 2001, gains on sales of NHA-insured mortgages were recorded at the date of the securitization and gains on sales of other loans securitized were deferred and recorded over the life of the loans securitized. Effective July 1, 2001, we adopted a new Canadian accounting standard on securitizations that eliminated this difference for securitizations that took place after July 1, 2001. There was an adjustment to our Consolidated Statement of Income until the deferred gains related to loans securitized prior to July 1, 2001 were recorded in income.

(d) Derivatives

Under United States GAAP, hedging derivatives are recorded at fair value in our Consolidated Balance Sheet. Changes in the fair value of hedging derivatives are either offset in our Consolidated Statement of Income against the change in the fair value of the hedged asset, liability or firm commitment, or are recorded in other comprehensive income until the hedged item is recorded in our Consolidated Statement of Income. If the change in the fair value of the derivative is not completely offset by the change in the fair value of the item it is hedging, the difference is recorded immediately in our Consolidated Statement of Income.

Under Canadian GAAP, hedging derivatives are accounted for on an accrual basis, with gains or losses deferred and recorded in income on the same basis as the underlying hedged item.

(e) Stock Options

Under United States GAAP, the fair value of stock options on their grant date is recorded as compensation expense over the period that the options vest. Under Canadian GAAP, prior to November 1, 2002, we included the amount of proceeds in shareholders' equity when the options were exercised and did not recognize any compensation expense. Effective November 1, 2002, we adopted a new Canadian accounting standard on stock-based compensation that eliminated this difference for stock options granted on or after November 1, 2002. As a result, there will continue to be an adjustment to our Consolidated Statement of Income until stock option expense has been fully recognized for stock options granted prior to November 1, 2002 under United States GAAP.

(f) Software Development Costs

Under United States GAAP, costs of internally developed software are required to be capitalized and amortized over the expected useful life of the software. Under Canadian GAAP, prior to November 1, 2003, only costs paid to third parties related to internally developed software were capitalized and amortized over the expected useful life of the software. Effective November 1, 2003, we adopted a new Canadian accounting standard on sources of GAAP that eliminated this difference for software development costs incurred after October 31, 2003. There will continue to be an adjustment to our Consolidated Statement of Income until software development costs capitalized prior to fiscal 2004 are fully amortized.

(g) Pension and Related Benefits

Under United States GAAP, both pension and other employee future benefits are recorded in our Consolidated Statement of Income in the period services are provided by our employees. The related obligations are valued using current market rates. Under Canadian GAAP, prior to November 1, 2000, pension benefits were recorded in our Consolidated Statement of Income in the period services were provided by our employees, with the corresponding obligation valued using management's best estimate of the long-term rate of return on assets, while other employee future benefits were expensed as incurred. Effective November 1, 2000, we adopted a new Canadian accounting standard on pension and other employee future benefits that eliminated the difference between Canadian and United States GAAP. When we adopted this new standard, we accounted for the change in accounting as a charge to retained earnings. As a result, there will continue to be an adjustment to our Consolidated Statement of Income until amounts previously deferred under United States GAAP have been fully amortized to income.

(h) Goodwill and Other Assets

Under United States GAAP, our acquisition of Suburban Bancorp, Inc. in 1994 would have been accounted for using the pooling of interests method. Under Canadian GAAP, we accounted for this acquisition using the purchase method, which resulted in the recognition and amortization of goodwill and other intangible assets associated with the acquisition. Effective November 1, 2001, goodwill is no longer amortized to income under either United States or Canadian GAAP. The remaining difference relates to the amortization of intangible assets under Canadian GAAP.

(i) Income Taxes

In addition to the tax impact of differences outlined above, under United States GAAP, tax rate changes do not impact the measurement of our future income tax balances until they are passed into law. Under Canadian GAAP, tax rate changes are recorded in income in the period of change.

(j) Non-Cash Collateral

Under United States GAAP, non-cash collateral received in security lending transactions that we are permitted by contract to sell or re-pledge is recorded as an asset in our Consolidated Balance Sheet and a corresponding liability is recorded for the obligation to return the collateral. Under Canadian GAAP, such collateral and the related obligation are not recorded in our Consolidated Balance Sheet. As a result of this difference, available for sale securities and other liabilities have been increased by $2,191 million and $1,289 million for the years ended October 31, 2005 and 2004, respectively.

(k) Liabilities and Equity

Under United States GAAP, certain of our preferred shares and capital trust securities are classified as equity and non-controlling interest, respectively. Under Canadian GAAP, as both instruments are ultimately convertible into a variable number of our common shares at the holders' option, they are classified as liabilities. Prior year Canadian GAAP financial statements have been restated.

(l) Merchant Banking Investments

Under United States GAAP, our merchant banking subsidiaries account for their investments at cost or under the equity method. Under Canadian GAAP, these subsidiaries account for their investments at fair value with changes in fair value recorded in income as they occur.

(m) Shareholders' Equity

Accumulated other comprehensive income is recorded as a separate component of shareholders' equity under United States GAAP. Canadian GAAP does not permit presentation of other comprehensive income.

The accumulated balances related to each component of other comprehensive income, net of income taxes, are as follows:

(Canadian $ in millions)	2005	2004
Unrealized loss on translation of net investments in foreign operations, net of hedging activities	**$ (585)**	$ (471)
Net unrealized gains on available-for-sale securities (n)	**3**	11
Unrealized gains on derivatives designated as cash flow hedges (d)	**230**	274
Minimum pension liability (o)	**(38)**	(50)
Total Accumulated Other Comprehensive Loss	**$ (390)**	$ (236)

(n) Available-for-Sale Securities

Under United States GAAP, we have designated as available-for-sale all of our investment securities and loan substitute securities, other than investments in corporate equity where we exert significant influence but not control. Available-for-sale securities are carried at fair value, with any unrealized gains or losses recorded in other comprehensive income. Under Canadian GAAP, investment securities are carried at cost, amortized cost or adjusted cost. Investments in corporate equity where we exert significant influence but not control are classified in other assets under United States GAAP.

(o) Minimum Pension Liability

Under United States GAAP, we must recognize an additional pension liability in cases where the pension obligation, calculated without taking salary increases into account, exceeds the fair value of pension assets at year end. The amount of the minimum pension liability is recognized in other comprehensive income. The pension obligation, calculated without taking salary increases into account, was $3,582 million and $3,087 million as at October 31, 2005 and 2004, respectively. Under Canadian GAAP, there is no similar requirement.

Bank-Owned Corporations

Corporations in which the Bank owns more than 50% of the issued and outstanding voting shares	Head office	Book value of common and preferred shares owned by the Bank (Canadian $ in millions)
4197569 Canada Inc.	Toronto, Canada	–
Bank of Montreal Assessoria e Serviços Ltda.	Rio de Janeiro, Brazil	–
Bank of Montreal Capital Markets (Holdings) Limited	London, England	88
BMO Nesbitt Burns Limited (U.K.)	London, England	
Bank of Montreal Finance Ltd.	Toronto, Canada	30
Bank of Montreal Global Capital Solutions Ltd.	Calgary, Canada	13
Bank of Montreal Holding Inc.	Calgary, Canada	15,642
Bank of Montreal Holding Enterprise Inc.	Toronto, Canada	
Bank of Montreal Holding Investments Inc.	Calgary, Canada	
Bank of Montreal Securities Canada Limited	Toronto, Canada	
BMO Nesbitt Burns Corporation Limited	Montreal, Canada	
BMO Nesbitt Burns Inc. and subsidiaries	Toronto, Canada	
BMO Holding Finance, LLC	Wilmington, United States	
BMO Investments Limited	Hamilton, Bermuda	
Bank of Montreal (Barbados) Limited	St. Michael, Barbados	
Bank of Montreal Insurance (Barbados) Limited	Bridgetown, Barbados	
Bank of Montreal Trust Company (C.I.) Limited	Guernsey, Channel Islands	
BMO Nesbitt Burns Trading Corp. S.A.	Münsbach, Luxembourg	
BMO Service Inc.	Calgary, Canada	
Bank of Montreal Ireland plc	Dublin, Ireland	1,186
Bank of Montreal Mortgage Corporation	Calgary, Canada	1,997
BMO Capital Corporation	Toronto, Canada	67
BMO GP Inc.	Toronto, Canada	–
BMO Investments Inc.	Toronto, Canada	83
BMO InvestorLine Inc.	Toronto, Canada	25
BMO Ireland Finance Company	Dublin, Ireland	530
BMO Life Insurance Company	Toronto, Canada	38
BMO Nesbitt Burns Equity Partners Inc.	Toronto, Canada	82
BMO (NS) Investment Company	Halifax, Canada	1,651
BMO (US) Funding, LLC	Chicago, United States	
BMO Trust Company	Toronto, Canada	355
Guardian Group of Funds Ltd.	Toronto, Canada	
BMO (US) Lending, LLC	Chicago, United States	17
Harris Financial Corp.	Wilmington, United States	5,225
BMO Financial, Inc.	Wilmington, United States	
BMO Global Capital Solutions, Inc.	Wilmington, United States	
BMO Nesbitt Burns Equity Group (U.S.), Inc. and subsidiaries	Chicago, United States	
EFS (U.S.), Inc. and subsidiary	Chicago, United States	
Harris Bancorp Insurance Services, Inc.	Chicago, United States	
Harris Bankcorp, Inc.	Chicago, United States	
Harris Central N.A.	Roselle, United States	
Harris Investment Management, Inc. and subsidiary	Chicago, United States	
Harris Life Insurance Company	Scottsdale, United States	
Harris National Association and subsidiaries	Chicago, United States	
Harris Trade Services Limited	Hong Kong, China	
Mercantile National Bank of Indiana	Hammond, United States	
NLSB Bank	New Lenox, United States	
The Harris Bank N.A.	Scottsdale, United States	
Harris Nesbitt Corp.	Chicago, United States	
Harris Nesbitt Financing, Inc.	Chicago, United States	
Harris RIA Holdings, Inc. and subsidiaries	Wilmington, United States	
MyChoice Inc.	Toronto, Canada	–

The above is a list of all our directly held corporations, as well as their directly held corporations, and thereby includes all of our major operating companies. The book values of the corporations shown represent the total common and preferred equity value of our holdings.

We own 100% of the voting shares of the above corporations except for Bank of Montreal Finance Ltd., of which we own 50.01% and MyChoice Inc., of which we own 80%.

We own 100% of the outstanding non-voting shares of subsidiaries except for Bank of Montreal Securities Canada Limited, of which we own 97.45% of the outstanding non-voting shares.

Members of Management Board

F. Anthony Comper*
President and
Chief Executive Officer

William A. Downe*
Deputy Chair
BMO Financial Group and
Chief Executive Officer
BMO Nesbitt Burns and Head
Investment Banking Group

Sherry S. Cooper
Executive Vice-President
and Global Economic
Strategist

Susan M. Payne
Senior Vice-President and
Head of Marketing and
Client Strategy and
Executive Vice-President
and Managing Director
BMO Nesbitt Burns

Investment Banking Group

Yvan J.P. Bourdeau*
President and
Chief Operating Officer
BMO Nesbitt Burns

Ellen M. Costello
Vice-Chair, Harris Nesbitt
New York and Head
Securitization and Credit
Investment Management

Marnie J. Kinsley
Executive Managing Director
and Head of Cash
Management Services

L. Jacques Ménard
Chairman, BMO Nesbitt Burns
and President, BMO Financial
Group, Quebec

Frederick J. Mifflin
Vice-Chair, BMO Nesbitt Burns
and Deputy Head, I&CB

Tom V. Milroy
Vice-Chair, BMO Nesbitt Burns

Eric C. Tripp
Vice-Chair, BMO Nesbitt Burns
and Head of Capital Markets

Private Client Group

Gilles G. Ouellette*
President and
Chief Executive Officer

Barry M. Cooper
Chairman and
Chief Executive Officer
Jones Heward and
Head, Mutual Fund
Investments

Dean Manjuris
Head, Full Service Brokerage
Line of Business and
President and Director
Private Client Division
BMO Nesbitt Burns

Graham T. Parsons
Executive Vice-President
Global Private Banking

Wally Gabler III**
Head of Sales & Distribution
Personal and Commercial
Client Group and
Executive Vice-President
and Director
Private Client Division
BMO Nesbitt Burns

Harris Bankcorp, Inc.

Franklin J. Techar*
President and
Chief Executive Officer
Harris Bankcorp, Inc.

Yasmin T. Bates
Executive Vice-President
Chicagoland – South Division

Timothy S. Crane
Executive Vice-President
Chicagoland – North Division

Sandra L. Hanington
Executive Vice-President
Product Management
and Segment Management
and Marketing

Peter B. McNitt
Executive Vice-President
Business Banking Division

Charles R. Tonge
Vice-Chair

Personal and Commercial Client Group

Robert W. Pearce*
President and
Chief Executive Officer
Personal and Commercial
Client Group

Maurice A.D. Hudon
Senior Executive
Vice-President
and Head of National Office

Pamela J. Robertson
Executive Vice-President

Neil L. Glasberg**
Senior Vice-President
BMO Bank of Montreal Direct

Francois M.P. Hudon**
Senior Vice-President
Quebec and Atlantic Divisions

Jacqueline Irvine
Senior Vice-President
Personal & Commercial
Development

James B. Kelsey**
Senior Vice-President
Corporate Finance Division

Ted R. McCarron**
Senior Vice-President
Prairies Division

Richard D. Rudderham**
Senior Vice-President
British Columbia Division

Carol K. Snider**
Senior Vice-President
Ontario Division

Finance, Corporate and Legal, Enterprise Risk & Portfolio Management Group

Karen E. Maidment*
Senior Executive
Vice-President and
Chief Financial Officer

Neil R. Macmillan
Executive Vice-President
and Senior Risk Officer
Investment Banking Group

Robert L. McGlashan
Executive Vice-President
and Chief Risk Officer

Wendy Millar
Executive Vice-President
and Senior Risk Officer
Personal and Commercial
Client Group and Private
Client Group

Penelope F. Somerville
Executive Vice-President
and Senior Market
Risk Officer

Thomas E. Flynn
Executive Vice-President
Finance and Treasurer

Ronald B. Sirkis
Executive Vice-President
General Counsel & Taxation

Pierre O. Greffe
Senior Vice-President, Finance

Technology and Solutions

Lloyd F. Darlington*
President and
Chief Executive Officer
Technology and Solutions

Barry K. Gilmour
Deputy Group Head and
Chief Operating Officer

Karen L. Metrakos
Senior Vice-President
Operations

David J. Revell
Senior Vice-President
Corporate Technology
Development

Michael J. Thornburrow
Senior Vice-President
Corporate Real Estate and
Strategic Sourcing

Human Resources and Office of Strategic Management

Rose M. Patten*
Senior Executive
Vice-President
Human Resources and Office
of Strategic Management

Neil J.F. Conway
Senior Vice-President
and Deputy Head
Human Resources

Deborah L. Lucas
Senior Vice-President
Performance Alignment
and Compensation

Joan T. Dea†
Senior Vice-President
Strategy and Performance
Enhancement, Office of
Strategic Management

As of December 1, 2005
*Members of Management Board Executive Committee
**Rotating Members of the Management Board
†Secretary of Management Board Executive Committee

Glossary of Financial Terms

Allowance for Credit Losses
Represents an amount deemed adequate by management to absorb credit-related losses on loans and acceptances and other credit instruments. Allowances for credit losses can be specific or general and are recorded on the balance sheet as a deduction from loans and acceptances or, as it relates to credit instruments, as other liabilities.

Assets under Administration and under Management
Assets administered or managed by a financial institution that are beneficially owned by clients and therefore not reported on the balance sheet of the administering or managing financial institution.

Average Earning Assets
Represents the daily or monthly average balance of deposits with other banks and loans and securities, over a one-year period.

Bankers' Acceptances (BAs)
Bills of exchange or negotiable instruments drawn by a borrower for payment at maturity and accepted by a bank. BAs constitute a guarantee of payment by the bank and can be traded in the money market. The bank earns a "stamping fee" for providing this guarantee.

Basis Point
One one-hundredth of a percentage point.

Derivatives
Contracts whose value is "derived" from movements in interest or foreign exchange rates, or equity or commodity prices. Derivatives allow for the transfer, modification or reduction of current or expected risks from changes in rates and prices.

Hedging
A risk management technique used to neutralize or manage interest rate, foreign currency, equity, commodity or credit exposures arising from normal banking activities.

Impaired Loans
Loans for which there is no longer reasonable assurance of the timely collection of principal or interest.

Innovative Tier 1 Capital
OSFI allows banks to issue instruments that qualify as "Innovative" Tier 1 capital. In order to qualify, these instruments have to be issued indirectly through a special purpose entity, be permanent in nature and free of any fixed charges and accounted for as non-controlling interests. Innovative Tier 1 capital cannot comprise more than 15% of net Tier 1 capital and the sum of innovative Tier 1 capital and non-cumulative perpetual preferred shares cannot exceed 25% of net Tier 1 capital.

Mark-to-Market
Represents valuation of securities and derivatives held for trading purposes at market rates as of the balance sheet date, where required by accounting rules.

Notional Amount
The principal used to calculate interest and other payments under derivative contracts. The principal amount does not change hands under the terms of a derivative contract, except in the case of cross-currency swaps.

Provision for Credit Losses
A charge to income that represents an amount deemed adequate by management to fully provide for impairment in loans and acceptances and other credit instruments, given the composition of the portfolios, the probability of default, the economic environment and the allowance for credit losses already established.

Regulatory Capital Ratios
The percentage of risk-weighted assets supported by capital, as defined by OSFI under the framework of risk-based capital standards developed by the Bank for International Settlements. These ratios are labeled Tier 1 and Total. Tier 1 capital is considered to be more permanent, consisting of common shares together with any qualifying non-cumulative preferred shares, less unamortized goodwill. Tier 2 capital consists of other preferred shares, subordinated debentures and the general allowance, within prescribed limits. The assets-to-capital multiple is defined as assets plus guarantees and letters of credit, net of specified deductions (or adjusted assets), divided by total capital.

Securities Borrowed or Purchased under Resale Agreements
Low-cost, low-risk loans, often supported by the pledge of cash collateral, which arise from transactions that involve the borrowing or purchase of securities.

Securities Lent or Sold under Repurchase Agreements
Low-cost, low-risk liabilities, often supported by cash collateral, which arise from transactions that involve the lending or sale of securities.

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Bank of Montreal

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Bank of Montreal

Notice of Annual Meeting of Shareholders and Proxy Circular

Annual Meeting March 2, 2006

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Bank of Montreal

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Your Vote Counts...

Registered Shareholders

You will have received a form of proxy from Bank of Montreal's transfer agent, Computershare Trust Company of Canada. Complete, sign and mail your form of proxy in the postage prepaid envelope provided or fax to the number indicated on the form. To vote in person at the meeting, see page 3 of the Proxy Circular.

Non-Registered Shareholders

Your shares are held in the name of a nominee (securities broker, trustee or other financial institution).

You will have received a request for voting instructions from your broker. Follow the instructions on your Voting Instruction Form to vote by telephone, Internet or fax, or complete, sign and mail the Voting Instruction Form in the postage prepaid envelope provided. To vote in person at the meeting, see the box on page 4 of the Proxy Circular.

Invitation to Shareholders

We are very pleased to invite you to join the Board of Directors and senior leadership team at Bank of Montreal's Annual Meeting of Shareholders on March 2, 2006. It will take place at the Calgary TELUS Convention Centre.

The annual meeting is your opportunity to receive a first-hand accounting of the Bank's performance, learn about our plans for the future, and receive answers to any questions you may have.

It is also your opportunity to make your vote count on the important issues we face. If you are unable to attend in person this year, we urge you to exercise the power of your proxy vote in a simple procedure that is explained in the attached Proxy Circular.

Live coverage of the meeting will be available on our web site, www.bmo.com. A recording of the meeting will be available online following the meeting. Also available online are the full text of the Annual Report 2005, quarterly results, recent presentations to the investment community, and other useful information.

As a valued shareholder, we appreciate your participation in this important meeting.

Sincerely,



David Galloway
Chairman of the Board



Tony Comper
President and Chief Executive Officer

January 12, 2006

Notice of Annual Meeting of Shareholders of Bank of Montreal

The Annual Meeting of Shareholders of Bank of Montreal will commence at 9:30 a.m. (Mountain Standard Time) on Thursday, March 2, 2006 in Exhibition Hall E, North Building, Calgary TELUS Convention Centre, 136 Eighth Avenue S.E., Calgary, Alberta, and will have the following purposes:

1. To receive the financial statements of the Bank for the year ended October 31, 2005 and the auditors' report on those statements;
2. To elect the Board of Directors for 2006;
3. To appoint auditors for 2006;
4. To consider shareholder proposals, attached as Schedule 2 of the Proxy Circular; and
5. To transact any other business properly before the meeting.

Shareholders as at January 12, 2006 will be entitled to vote at the meeting. The number of eligible votes* that may be cast at this meeting is 502,569,465, such number being the total number of Common Shares of the Bank outstanding on January 12, 2006.

If you cannot attend the meeting in person, please complete the enclosed form of proxy and return it in the postage prepaid envelope provided, or fax it to 1-866-249-7775 within Canada and the United States or 416-263-9524 from all other countries. For your vote to be recorded, your proxy must be in the hands of Computershare Trust Company of Canada, by fax at the numbers noted above, or by mail at its Toronto office, no later than 5:00 p.m. (Eastern Standard Time) on Wednesday, March 1, 2006.

By order of the Board of Directors,



Robert V. Horte
Vice-President and Corporate Secretary
January 12, 2006

*The actual number of eligible votes may be less due to voting restrictions set forth in the *Bank Act*.

Proxy Circular

This Proxy Circular is dated January 3, 2006 and all information is as at this date, unless otherwise indicated.

Q&A on Proxy Voting

Q: What am I voting on?

A: Shareholders are voting on the election of directors to the Board of the Bank for 2006, the appointment of auditors for the Bank for 2006, and shareholder proposals.

Q: Who is entitled to vote?

A: Shareholders as at the close of business on January 12, 2006 are entitled to vote. Each Common Share is entitled to one vote on those items of business identified in the Notice of Annual Meeting of Shareholders of Bank of Montreal, except shares of the Bank which are beneficially owned by: the Government of Canada or of a province or any of their agencies; or the government of a foreign country or any political subdivision thereof or any of its agencies; or any person who has acquired more than 10% of any class of shares of the Bank without the approval of the Minister of Finance. No person, or entity controlled by any person, may cast votes in respect of any shares beneficially owned by the person or entity that represent, in the aggregate, more than 20% of the eligible votes that may be cast.

If you acquired your shares after January 12, 2006, please refer to the answer to the question "What if ownership of shares has been transferred after January 12, 2006?" on page 4 to determine how you may vote such shares.

Q: How do I vote?

A: There are two ways you can vote your shares if you are a registered shareholder. You may vote in person at the meeting or you may sign the enclosed form of proxy appointing the named persons or some other person you choose, who need not be a shareholder, to represent you as proxyholder and vote your shares at the meeting. If your shares are held in the name of a nominee, please see the box on page 4 for voting instructions.

Q: What if I plan to attend the meeting and vote in person?

A: If you are a registered shareholder and plan to attend the meeting on March 2, 2006 and wish to vote your shares in person at the meeting, do not complete or return the form of proxy. Your vote will be taken and counted at the meeting. Please register with the transfer agent, Computershare Trust Company of Canada, upon arrival at the meeting.

If your shares are held in the name of a nominee, please see the box on page 4 for voting instructions.

Q: Who is soliciting my proxy?

A: **The enclosed form of proxy is being solicited by the management of Bank of Montreal** and the associated costs will be borne by the Bank. The solicitation will be made primarily by mail but may also be made by telephone, in writing or in person by employees of the Bank and/or Computershare Trust Company of Canada. The Bank will also use the services of an outside agency, Georgeson Shareholder Communications Canada, Inc., to solicit proxies, at a cost of up to $35,000 to the Bank.

Q: What if I sign the form of proxy enclosed with this circular?

A: Signing the enclosed form of proxy gives authority to David Galloway or Tony Comper, each of whom is a director of the Bank, or to another person you have appointed, to vote your shares at the meeting.

Q: Can I appoint someone other than these directors to vote my shares?

A: **Yes. Write the name of this person, who need not be a shareholder, in the blank space provided in the form of proxy.** Note, however, that the terms of the *Bank Act* disallow voting by persons representing those entities referred to as exceptions in the answer to the question "Who is entitled to vote?"

It is important to ensure that any other person you appoint is attending the meeting and is aware that he or she has been appointed to vote your shares. Proxyholders should, upon arrival at the meeting, present themselves to a representative of Computershare Trust Company of Canada.

Q: What do I do with my completed proxy?

A: Return it to the Bank's transfer agent, Computershare Trust Company of Canada, in the envelope provided, or by fax to 1-866-249-7775 within Canada and the United States or 416-263-9524 from all other countries, so that it arrives no later than 5:00 p.m. (Eastern Standard Time) on Wednesday, March 1, 2006. This will ensure that your vote is recorded.

Q: If I change my mind, can I take back my proxy once I have given it?

A: Yes. If you change your mind and wish to revoke your proxy, prepare a written statement to this effect. The statement must be signed by you or your attorney as authorized in writing or, if the shareholder is a corporation, under its corporate seal or by an officer or attorney of the corporation duly authorized. This statement must be delivered to the Secretary of the Bank at the following address no later than 5:00 p.m. (Eastern Standard Time) on Wednesday, March 1, 2006 or to the Chairman on the day of the meeting, Thursday, March 2, 2006, or any adjournment of the meeting.

Bank of Montreal
Corporate Secretary's Department
21st Floor, 1 First Canadian Place
Toronto, Ontario M5X 1A1
Attention: Robert V. Horte, Vice-President
and Corporate Secretary
Fax: 416-867-6793

Q: How will my shares be voted if I give my proxy?

A: The persons named on the form of proxy must vote for or against or withhold from voting your shares in accordance with your directions, or you can let your proxyholder decide for you. In the absence of such directions, proxies received by management will be voted **in favour of** the election of directors to the Board and the appointment of auditors, and **against** the shareholder proposals set out in Schedule 2 of this Proxy Circular.

Q: What if amendments are made to these matters or if other matters are brought before the meeting?

A: The persons named in the form of proxy will have discretionary authority with respect to amendments or variations to matters identified in the Notice of Annual Meeting of Shareholders of Bank of Montreal and with respect to other matters which may properly come before the meeting.

As of the time of printing of this Proxy Circular, management of the Bank knows of no such amendment, variation or other matter expected to come before the meeting. If any other matters properly come before the meeting, the persons named in the form of proxy will vote on them in accordance with their best judgment.

Q: How many shares are entitled to vote?

A: As of January 12, 2006, there were outstanding 502,569,465 Common Shares of the Bank. Subject to the terms of the *Bank Act* restricting the voting of shares (see "Who is entitled to vote?" on page 3), each registered shareholder has one vote for each Common Share held at the close of business on January 12, 2006.

To the knowledge of the directors and officers of the Bank, as of January 3, 2006 no one person or entity beneficially owned, directly or indirectly, or exercised control or direction over more than 10% of the outstanding Common Shares of the Bank.

Q: What if ownership of shares has been transferred after January 12, 2006?

A: The person who acquired such shares after January 12, 2006 must produce properly endorsed share certificates or otherwise establish that he or she owns the shares and must ask the Bank no later than 5:00 p.m. (Eastern Standard Time) on Monday, February 20, 2006 that his or her name be included in the list of shareholders before the meeting in order to be entitled to vote these shares at the meeting.

Q: How will the votes be counted?

A: Except as provided in the *Bank Act*, each question brought before the meeting is determined by a majority of votes cast on the question. In the case of equal votes, the Chairman of the meeting is entitled to a second or casting vote.

Q: Who counts the votes?

A: The Bank's transfer agent, Computershare Trust Company of Canada, counts and tabulates the proxies. This is done independently of the Bank to preserve the confidentiality of individual shareholder votes. Proxies are referred to the Bank only in cases where a shareholder clearly intends to communicate with management or when it is necessary to do so to meet the requirements of applicable law.

Q: If I need to contact the transfer agent, how do I reach them?

A: For general shareholder enquiries, you can contact the transfer agent by mail at:
Computershare Trust Company of Canada
100 University Avenue
9th Floor, North Tower
Toronto, Ontario M5J 2Y1
or by telephone:
within Canada and the United States at 1-800-340-5021,
and from all other countries at 514-982-7800;
or by fax:
within Canada and the United States at 1-888-453-0330,
and from all other countries at 416-263-9394;
or by e-mail at service@computershare.com.

Q: If my shares are not registered in my name but are held in the name of a nominee (a bank, trust company, securities broker, trustee or other), how do I vote my shares?

A: There are two ways you can vote your shares held by your nominee. As required by Canadian securities legislation, you will have received from your nominee either a request for voting instructions or a form of proxy for the number of shares you hold.

For your shares to be voted for you, please follow the voting instructions provided by your nominee.

Since the Bank has limited access to the names of its non-registered shareholders, if you attend the meeting the Bank may have no record of your shareholdings or of your entitlement to vote unless your nominee has appointed you as proxyholder. Therefore, if you wish to vote in person at the meeting, insert your own name in the space provided on the request for voting instructions or form of proxy and return same by following the instructions provided. Do not otherwise complete the form as your vote will be taken at the meeting. Please register with the transfer agent, Computershare Trust Company of Canada, upon arrival at the meeting.

Q: What is the final date to submit a shareholder proposal for the next Annual Meeting?

A: The final date for submitting shareholder proposals to the Bank for the next annual meeting is December 1, 2006.

Business of the Meeting

1. Financial Statements

The Consolidated Financial Statements for the year ended October 31, 2005 are included in the Annual Report 2005 mailed to shareholders with the Notice of Annual Meeting of Shareholders and Proxy Circular.

2. Election of the Board of Directors

The 15 nominees proposed for election as directors of the Bank are listed beginning on page 6. All are currently directors of the Bank. All nominees have established their eligibility and willingness to serve as directors. Directors will hold office until the next Annual Meeting of Shareholders of the Bank or until their successors are elected or appointed.

Unless otherwise instructed, the persons designated in the form of proxy intend to vote for the election of the nominees listed beginning on page 6. If, for any reason, at the time of the meeting any of the nominees are unable to serve, and unless otherwise specified, it is intended that the persons designated in the form of proxy will vote in their discretion for a substitute nominee or nominees.

Majority Voting for Directors

The Board has adopted a policy stipulating that if the votes in favour of the election of a director nominee at a shareholders' meeting represent less than a majority of the shares voted and withheld, the nominee will submit his or her resignation promptly after the meeting, for the Governance and Nominating Committee's consideration. The Committee will make a recommendation to the Board after reviewing the matter, and the Board's decision to accept or reject the resignation offer will be disclosed to the public. The nominee will not participate in any Committee or Board deliberations on the resignation offer. The policy does not apply in circumstances involving contested director elections.

3. Appointment of Auditors

The directors propose that the firm of KPMG LLP be appointed as the auditors of the Bank (Shareholders' Auditors) for the 2006 fiscal year. KPMG LLP has served continuously since 1990 as one of the Bank's auditing firms and became the Bank's sole auditing firm on November 1, 2003. As part of the Bank's corporate governance practices, the Board continues to ensure that a strict policy is in place limiting the Shareholders' Auditors from providing services not related to the audit. All services provided by the Shareholders' Auditors are pre-approved by the Audit Committee and comply with our Auditor Independence Policy, as well as professional standards and securities regulations governing auditor independence.

Fees paid to the Shareholders' Auditors during the years ended October 31, 2005 and 2004 were as follows:

Fees in millions of dollars (1)	2005	2004
Audit fees	$ 7.8	$ 7.4
Audit-related fees (2)	0.2	0.2
Tax fees	0.0	0.0
All other fees (3)	1.3	0.4
Total	$ 9.3	$ 8.0

(1) The classification of fees is based on the United States Securities and Exchange Commission definitions and applicable Canadian securities laws.

(2) Audit-related fees for 2005 and 2004 primarily relate to fees paid for accounting advice.

(3) All other fees for 2005 primarily relate to fees paid for assistance with documentation of internal controls over financial reporting under Section 404 of the *Sarbanes-Oxley Act*. These documentation services were provided under the direct supervision of Bank management. All other fees for 2004 primarily relate to fees paid for corporate recovery services that were grandfathered when the Bank's Auditor Independence Policy came into effect.

4. Shareholder Proposals

Shareholder proposals submitted for the consideration of shareholders are attached as Schedule 2 of this Proxy Circular.

Nominees for Election to Board of Directors



Robert M. Astley

Waterloo, Ontario, Canada

Director since October 26, 2004

Common Shareholdings:	6,485
Deferred Share Units:	2,460
Options:	Nil

Bob Astley, 61, a Corporate Director, is the former President and Chief Executive Officer of Clarica Life Insurance Company, a TSX-listed life and health insurance company headquartered in Waterloo, and former President of Sun Life Financial Canada, comprising the Canadian life and health insurance and wealth management operations of Sun Life Financial Inc. In 1999, as President and Chief Executive Officer of Mutual Life of Canada, he led the organization and its stakeholders through demutualization, an initial public offering and a corporate name change to Clarica Life Insurance Company. With the combining of the operations of Clarica and Sun Life Financial Services of Canada Inc. in 2002, Mr. Astley was appointed President of Sun Life Financial Canada, a position he held until his retirement in September 2004. During the period from 2001 to 2005, Mr. Astley served as a director of the following publicly traded companies: Clarica Life Insurance Company, Sun Life Financial Inc. and CI Fund Management Inc. Mr. Astley is Chairman of the Kitchener-Waterloo Symphony, a member of the Dean's Advisory Council of the School of Business and Economics at Wilfrid Laurier University, and a member of the faculty of The Directors College. He graduated from the University of Manitoba with an Honours degree in Science and is a Fellow of the Canadian Institute of Actuaries.

Mr. Astley is a member of the Bank's Human Resources and Management Compensation Committee and the Risk Review Committee, and is a director of The Pension Fund Society of Bank of Montreal.



Stephen E. Bachand

Ponte Vedra Beach, Florida, U.S.A.

Director since July 1, 1999

Common Shareholdings:	28,200
Deferred Share Units:	17,825
Options:	10,500

Stephen Bachand, 67, a Corporate Director, is the retired President and Chief Executive Officer of Canadian Tire Corporation, Limited. He currently serves on the boards of Canadian Pacific Railway Limited and Fairmont Hotels & Resorts Inc. In addition, at different times during the period from 2001 to 2005, Mr. Bachand served as a director of the following publicly traded companies: Canadian Pacific Limited and Krystal Bond Inc. He graduated from Williams College in Williamstown, Massachusetts with a B.A. and from the Darden School of the University of Virginia with an M.B.A.

Mr. Bachand chairs the Bank's Human Resources and Management Compensation Committee and is a member of its Governance and Nominating Committee.



David R. Beatty, O.B.E.

Toronto, Ontario, Canada

Director since January 20, 1992

Common Shareholdings:	4,000
Deferred Share Units:	20,252
Options:	10,500

David Beatty, 63, is Chairman and Chief Executive Officer of Beatinvest Limited, a holding company, and is the former Chairman and Chief Executive Officer of Old Canada Investment Corporation Limited, an investment management company. Mr. Beatty is the Managing Director of the Canadian Coalition for Good Governance, an organization that represents 45 pension funds, mutual funds and money managers with over $850 billion in assets. Mr. Beatty is a director of First Service Corporation, Garbell Holdings Limited, Goldcorp Inc., Inmet Mining Corporation and Husky Injection Molding Limited. In addition, at different times during the period from 2001 to 2005, Mr. Beatty served as a director of the following publicly traded companies: Quebecor Media Inc., Strongco Inc., Invesprint Corporation and Thistle Mining Inc. He is Professor of Strategic Management and Director of the Clarkson Centre for Business Ethics and Board Effectiveness at the University of Toronto's Rotman School of Management. Mr. Beatty is Honorary Consul to Canada for the Government of Papua New Guinea and in 1993 was awarded the O.B.E. A graduate in economics from Trinity College of the University of Toronto, he was a Nuffield Scholar at Queen's College, Cambridge, where he obtained an M.A.

Mr. Beatty chairs the Bank's Risk Review Committee and is a member of its Governance and Nominating Committee.

Most of the public companies on whose boards of directors one or another of the Bank's directors also serves have securities listed on the Toronto and/or New York stock exchanges.



Robert Chevrier, F.C.A.

Montreal, Quebec, Canada

Director since February 29, 2000

Common Shareholdings:	10,321
Preferred Shareholdings: (Class B, Series 4)	2,000
Deferred Share Units:	10,360
Options:	10,500

Robert Chevrier, 62, is President of Société de gestion Roche Inc., a management and investment company. He was formerly Chairman and Chief Executive Officer of Rexel Canada Inc. He also serves as a director of Addenda Capital Inc., Transcontinental Inc., CGI Group Inc., Cascades Inc. and Richelieu Hardware Ltd. In addition, at different times during the period from 2001 to 2005, Mr. Chevrier served as a director of the following publicly traded companies: Les Boutiques San Francisco Inc. and Westburne Inc. He is a graduate of Concordia University and is a Fellow of the Institute of Chartered Accountants.

Mr. Chevrier chairs the Bank's Conduct Review Committee, is a member of the Audit Committee and is one of the Audit Committee Financial Experts. In addition, he is a director of The Pension Fund Society of Bank of Montreal.



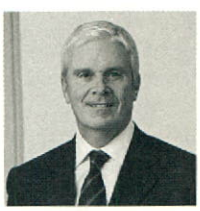
F. Anthony Comper

Toronto, Ontario, Canada

Director since January 15, 1990

Common Shareholdings:	79,109
Deferred Stock Units*:	284,964

Tony Comper, 60, is President and Chief Executive Officer of BMO Financial Group. He was appointed Chief Executive Officer in February 1999 and served as Chairman from July 1999 to May 2004 when the Bank moved to a non-executive Chairman model. In over three decades with the Bank, he has served in virtually all its major operating areas. Mr. Comper serves on the Board of Directors of the Bank and of its subsidiaries, Harris Financial Corp. and BMO Nesbitt Burns Corporation Limited. During the last five years, Mr. Comper did not serve as a director of any other publicly traded company. He is a member of the Board of Directors of the International Monetary Conference, Vice-Chair of the C.D. Howe Institute, a director of Catalyst – New York, Chair of Catalyst's Canadian Board of Advisors, a member of the North American Policy Committee of the Canadian Council of Chief Executives, Chair of the Corporate Advisory Board of The Learning Partnership and a member of the International Business Leaders Advisory Council of the Mayor of Beijing. Mr. Comper served as Chair of the Campaign for the University of Toronto, is past Chairman of the University's Governing Council and former Vice-Chair of St. Michael's Hospital.



Ronald H. Farmer

Toronto, Ontario, Canada

Director since November 25, 2003

Common Shareholdings:	4,000
Deferred Share Units:	4,751
Options:	Nil

Ron Farmer, 55, is Managing Director of Mosaic Capital Partners, a Toronto-based holding company with interests in several private companies. Prior to joining Mosaic in 2003, he spent 25 years with McKinsey & Company, serving as the Managing Partner for the Canadian practice from 1991 to 1997 and as a senior Director from 1998 until his retirement in December 2002. Mr. Farmer is a director of Integran Technologies, Morph Technologies, Inc., PowerMetal Technologies and Pipal Research, as well as several not-for-profit organizations. He did not serve as a director of any other publicly traded company during the period from 2001 to 2005. He holds a B.A. and an M.B.A. from the University of Western Ontario.

Mr. Farmer is a member of the Bank's Audit, Conduct Review and Human Resources and Management Compensation Committees.



David A. Galloway

Toronto, Ontario, Canada

Director since February 24, 1998

Common Shareholdings:	2,000
Deferred Share Units:	21,512
Options:	10,500

David Galloway, 62, is Chairman of the Board of the Bank, having been appointed to this position effective May 1, 2004. He was President and Chief Executive Officer of Torstar Corporation from 1988 to 2002. He also serves on the following company boards: Hudson's Bay Company, Toromont Industries Ltd., E.W. Scripps Company and Harris Financial Corp. In addition, at different times during the period from 2001 to 2005, Mr. Galloway served as a director of the following publicly traded companies: Clearnet Corporation, Corel Corporation, Torstar Corporation, Visible Genetics Inc. and Westburne Corporation. Mr. Galloway has a B.A. (Hons.) in political science and economics from the University of Toronto and an M.B.A. from Harvard Business School.

Mr. Galloway is a member of the Bank's Governance and Nominating Committee, Risk Review Committee and Human Resources and Management Compensation Committee, and is an *ex officio*** member of the Bank's Audit and Conduct Review Committees and of the Board of The Pension Fund Society of Bank of Montreal. He is also a member of the Risk Oversight Committee at Harris Financial Corp.

*Mr. Comper does not receive compensation for his services as director and he is not entitled to receive Deferred Share Units or Options under the non-officer director plans, both as described on page 11. Mr. Comper received Deferred Stock Units under the Bank's Deferred Stock Unit Plan, Performance Share Units under the Bank's Mid-Term Incentive Plan and Options under the Bank's Stock Option Plan, as described in the Report on Executive Compensation.

**Denotes non-voting invitee.



Harold N. Kvisle

Calgary, Alberta, Canada

Director since February 22, 2005

Common Shareholdings:	2,000
Deferred Share Units:	1,696
Options:	Nil

Harold Kvisle, 53, is President and Chief Executive Officer of TransCanada Corporation, a leading North American energy company, focused on natural gas transmission and power generation. He joined TransCanada in 1999 as Executive Vice-President, Trading and Business Development and was appointed to his current position in April 2001. Mr. Kvisle is a director of TransCanada Corporation and PrimeWest Energy Inc., and is Chair of the Board of Governors of Mount Royal College. In addition, at different times during the period from 2001 to 2005, Mr. Kvisle served as a director of the following publicly traded companies: TransCanada PipeLines Limited, TransCanada Power, L.P., Norske Skog Canada Ltd. and ARC Strategic Energy Fund. He was the 2004 Chairman of the Board of the Interstate Natural Gas Association of America. He holds an M.B.A. from the University of Calgary and a B.Sc. (Eng.) from the University of Alberta.

Mr. Kvisle is a member of the Bank's Human Resources and Management Compensation Committee.



Eva Lee Kwok

Vancouver, British Columbia, Canada

Director since September 14, 1999

Common Shareholdings:	4,000
Deferred Share Units:	14,210
Options:	10,500

Eva Lee Kwok, 63, is Chair and Chief Executive Officer of Amara International Investment Corp., a private corporation with diversified interests focused on real estate and land development, cross-cultural management and strategic partnerships. She also serves as a director of Husky Energy Inc., CK Life Sciences Int'l., (Holdings) Inc., Shoppers Drug Mart Corporation, Cheung Kong Infrastructure Holdings Ltd. and the Li Ka Shing (Canada) Foundation. In addition, at different times during the period from 2001 to 2005, Mrs. Kwok served as a director of the following publicly traded companies: Air Canada and Telesystem International Wireless Inc. Mrs. Kwok has an M.Sc. in nutrition from King's College, University of London.

Mrs. Kwok is a member of the Bank's Audit and Conduct Review Committees.



Bruce H. Mitchell

Toronto, Ontario, Canada

Director since August 17, 1999

Common Shareholdings:	20,000
Deferred Share Units:	14,993
Options:	10,500

Bruce Mitchell, 59, is Chairman and Chief Executive Officer of Permian Industries Limited, a Toronto-based management and holding company with interests in the North American food processing and technology industries. Mr. Mitchell has served on the board and executive committees of Ridley College and UNICEF Canada, is a member of the Board of Trustees and a Councillor of Queen's University, a director of GSW Inc., and Vice-Chair of The Canadian Institute for Advanced Research. Mr. Mitchell served as a director of CFM Corporation from 2003 to 2005. During the period from 2001 to 2005, he did not serve as a director of any other publicly traded company. He holds a B.Sc. from Queen's University and an M.B.A. from Harvard University.

Mr. Mitchell is Chair of the Bank's Governance and Nominating Committee, a member of the Risk Review Committee and a director of The Pension Fund Society of Bank of Montreal.



Philip S. Orsino, O.C., F.C.A.

Toronto, Ontario, Canada

Director since July 1, 1999

Common Shareholdings:	7,598
Deferred Share Units:	10,883
Options:	10,500

Philip Orsino, 51, a Corporate Director, is the former President and Chief Executive Officer of Masonite International Corporation (formerly Premdor Inc.), an integrated global building products company with operating facilities in North America, South America, Europe, Asia and Africa. Mr. Orsino is an active volunteer and is involved in many community activities. He currently serves as Chairman of the Board of Trustees of the University Health Network. A published author, Mr. Orsino was appointed an Officer of the Order of Canada in 2004, was the recipient of the 2003 Canada's Outstanding CEO of the Year Award, received the University of Toronto's Distinguished Business Alumni Award for 2002 and won the 1998 Entrepreneur of the Year Award for Manufacturing sponsored by Ernst & Young International. He currently serves as a director of Clairvest Group Inc. During the period from 2001 to 2005, Mr. Orsino served as a director of the following publicly traded company: Masonite International Corporation.

Mr. Orsino is a member of the Bank's Audit Committee and is one of the Audit Committee Financial Experts. In addition, he serves on the Conduct Review Committee.



J. Robert S. Prichard, O.C., O.Ont.

Toronto, Ontario, Canada

Director since July 18, 2000

Common Shareholdings:	4,000
Deferred Share Units:	10,823
Options:	10,500

Robert Prichard, 56, is President and Chief Executive Officer of Torstar Corporation, a broadly based Canadian media company. Torstar Corporation has two principal businesses: newspapers, led by *The Toronto Star*, Canada's largest daily, and book publishing, through Harlequin Enterprises, the leading global publisher of women's fiction. He is also President Emeritus of the University of Toronto, having served as President from 1990 to 2000. Mr. Prichard is a director of Torstar Corporation, Onex Corporation, George Weston Ltd. and Four Seasons Hotels Inc. In addition, at different times during the period from 2001 to 2005, Mr. Prichard served as a director of the following publicly traded companies: 724 Solutions Inc., Brascan Corporation, Gildan Activewear Inc., Moore Corporation, St. Lawrence Cement Group Inc., Tesma International Inc., Charles River Associates and Visible Genetics Inc. Mr. Prichard is also Chairman of the Ontario Innovation Trust, Chair of the Visiting Committee of Harvard Law School and a director of the Toronto Community Foundation. He was appointed an Officer of the Order of Canada in 1994 and received the Order of Ontario in 2000.

Mr. Prichard is a member of the Bank's Human Resources and Management Compensation Committee.



Jeremy H. Reitman

Montreal, Quebec, Canada

Director since January 19, 1987

Common Shareholdings:	10,000
Deferred Share Units:	26,483
Options:	10,500

Jeremy Reitman, 60, is President, Chief Executive Officer and a director of Reitmans (Canada) Limited, a retailing company. He is also a member of the Board of Governors of McGill University. During the period from 2001 to 2005, Mr. Reitman did not serve as a director of any other publicly traded company. A lawyer by profession, Mr. Reitman studied at Dartmouth College, Hanover, New Hampshire (A.B.) and McGill University (B.C.L.).

In addition to chairing the Bank's Audit Committee, he is a member of the Governance and Nominating Committee and Conduct Review Committee and is an *ex officio*** member of the Risk Review Committee.



Guylaine Saucier, C.M., F.C.A.

Montreal, Quebec, Canada

Director since May 1, 1992

Common Shareholdings:	6,090
Deferred Share Units:	22,354
Options:	10,500

Guylaine Saucier, 59, is a Corporate Director who serves on the boards of AXA Assurance Inc., CHC Helicopter Corp., Petro-Canada, Altran Technologies and Fondation du Musée des Beaux Arts. During the period from 2001 to 2005, Mme Saucier served as a director of the following publicly traded companies: Nortel Networks Corporation and Tembec Inc. She is a former Chairman of the Board of Directors of the Canadian Broadcasting Corporation, a former director of the Bank of Canada, a former Chair of the Canadian Institute of Chartered Accountants (CICA), a former director of the International Federation of Accountants, and was Chair of the Joint Committee on Corporate Governance established by the CICA, the Toronto Stock Exchange and the Canadian Venture Exchange, and was also the first woman to serve as President of the Quebec Chamber of Commerce. Mme Saucier obtained a B.A. from Collège Marguerite-Bourgeois and a B.Comm. from the École des Hautes Études Commerciales, Université de Montréal. She is a Fellow of the Institute of Chartered Accountants and a member of the Order of Canada. In 2004, she received the Fellowship Award from the Institute of Corporate Directors.

In addition to chairing the board of The Pension Fund Society of Bank of Montreal, Mme Saucier is a member of the Bank's Audit Committee and is one of the Audit Committee Financial Experts. She also serves on the Conduct Review Committee.



Nancy C. Southern

Calgary, Alberta, Canada

Director since September 1, 1996

Common Shareholdings:	8,483
Deferred Share Units:	6,484
Options:	10,500

Nancy Southern, 49, is President and Chief Executive Officer of ATCO Ltd. and Canadian Utilities Limited and a director of both corporations. ATCO Group is an Alberta-based corporation with companies actively engaged in power generation, utilities, logistics and energy services, industrials and technologies. She is also a director of Shell Canada Ltd., Akita Drilling Ltd. and Sentgraf Enterprises Ltd. and Executive Vice-President of Spruce Meadows, renowned as one of the world's finest show jumping facilities. Ms. Southern did not serve as a director of any other publicly traded company during the period from 2001 to 2005. Ms. Southern was born and raised in Calgary and has been involved in many community endeavours.

Ms. Southern is a member of the Bank's Risk Review Committee.

Common and Preferred Shareholdings of the Bank as listed for all nominees are those over which control or direction is exercised as at January 3, 2006. Deferred Share Units and Options are as at January 3, 2006. For a description of Deferred Share Units and Options under the non-officer director plans see page 11.

**Denotes non-voting invitee.

Additional Disclosure Relating to Directors

To the knowledge of the Bank, no director of the Bank is, or has been in the last ten years, a director or executive officer of an issuer that, while that person was acting in that capacity, (a) was the subject of a cease trade order or similar order or an order that denied the issuer access to any exemptions under Canadian securities legislation, for a period of more than 30 consecutive days, (b) was subject to an event that resulted, after that person ceased to be a director or executive officer, in the issuer being the subject of a cease trade or similar order or an order that denied the issuer access to any exemption under Canadian securities legislation, for a period of more than 30 consecutive days, or (c) or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets except for the following:

(i) Mr. Bachand, a director of the Bank, was a director of Krystal Bond Inc. when it became subject to a cease trade order for failure to file financial statements on April 12, 2002. It has since ceased to operate as a going concern;

(ii) Mr. Beatty, a director of the Bank, was a director of Thistle Mining Inc. when it announced on December 21, 2004 that it intended to undertake a restructuring under the *Companies' Creditors Arrangement Act* (CCAA). While Thistle completed the restructuring on June 30, 2005, its common shares were suspended from trading on the Alternative Investment Market from June 30, 2005 to July 13, 2005 and its common shares have been suspended from trading on the Toronto Stock Exchange since December 31, 2004 due to the restructuring. Mr. Beatty is no longer a director of Thistle Mining Inc.;

(iii) Mr. Galloway, the Chairman and a director of the Bank, was a director of ITI Education Corporation (due to Torstar's 40% ownership) when it voluntarily agreed to the appointment of a receiver in August 2001;

(iv) Mrs. Kwok, a director of the Bank, was a director of Air Canada when it filed for protection under the CCAA in April 2003. Air Canada successfully emerged from the CCAA proceedings and was restructured pursuant to a plan of arrangement in September 2004. Mrs. Kwok is no longer a director of Air Canada; and

(v) Mme Saucier, a director of the Bank, was a director of Nortel Networks Corporation and was subject to a cease trade order issued on May 17, 2004 as a result of Nortel's failure to file financial statements. The cease trade order was revoked on June 21, 2005. Mme Saucier is no longer a director of Nortel Networks Corporation.

Board of Directors Compensation/Attendance

How Is the Board Compensated? (a)

Directors' compensation is paid only to non-employee directors.

- Chairman of the Board annual retainer: $275,000 (b)(c)
- Annual retainer: $80,000 per year (c)
- Board meeting fee: $1,500 per meeting (c)
- Committee meeting fee: $1,500 per meeting
- Committee Chair retainers: Audit Committee $35,000; Governance and Nominating Committee $25,000; Human Resources and Management Compensation Committee $25,000; Risk Review Committee $25,000; Conduct Review Committee $15,000
- Travel fees: $1,500 per trip for directors having to travel more than 1,000 kilometres from their principal residence to participate in a meeting or series of meetings
- Related travel and out-of-pocket expenses

Notes

(a) During the course of the year, five non-employee directors of the Bank served as directors of subsidiaries and affiliates, for which they received additional compensation as follows:

Harris Financial Corp. – annual retainer: US$100,000; no Board or Committee meeting fees. Mr. Galloway is a director of Harris Financial Corp.

The Pension Fund Society of Bank of Montreal – no annual retainer; Board meeting fee: $1,500; Chair retainer: $15,000. Mme Saucier, Chair, and Messrs. Astley, Chevrier and Mitchell are directors of The Pension Fund Society of Bank of Montreal. (Management directors do not receive compensation for their services as directors.)

Directors are reimbursed for travel and other out-of-pocket expenses incurred in attending Board and Committee meetings of subsidiaries and affiliates.

(b) The Chairman of the Board receives no additional fees in his capacity as a director.

(c) Effective November 1, 2005, the Chairman of the Board's annual retainer increased to $300,000, the directors' annual retainer increased to $100,000 and the Board meeting fee increased to $2,000 per meeting.

Deferred Share Unit Plan for Non-Employee Directors

To ensure that directors' compensation is aligned with shareholders' interests:

- 50% of a director's annual retainer must be paid in Common Shares of the Bank (purchased on the open market) or in Deferred Share Units. Directors have the option to receive up to 100% of their annual retainer and meeting fees this way. In fiscal 2005, 12 of 14 non-employee directors elected to take all of their annual retainer and meeting fees in Deferred Share Units. Directors are required to hold six times their annual retainer in Common Shares and/or Deferred Share Units and, until this level is achieved, directors must take all remuneration in the form of either Common Shares or Deferred Share Units. As at January 3, 2006, all non-employee directors were in compliance with fiscal 2005 shareholding requirements with the exception of the most recently appointed director, Mr. Kvisle.
- A Deferred Share Unit is an amount owed by the Bank to directors having the same value as one Common Share of the Bank, but is not paid out until such time as the director leaves the Board, thereby providing an ongoing equity stake in the Bank throughout the director's period of Board service. Payment of Deferred Share Units may be in cash or in Common Shares of the Bank purchased on the open market. As at January 3, 2006, the amount owing in respect of Deferred Share Units outstanding to Board members was $11,287,049.
- Only non-employee directors participate.

Shareholdings of Board Members as at January 3, 2006

- Total Common Shares held by non-employee directors: 117,177
- Total Deferred Share Units held by non-employee directors: 185,086
- Total value of Common Shares and Deferred Share Units held by non-employee directors was $20,061,195 based on the closing price of the Bank's Common Shares on the Toronto Stock Exchange as of January 3, 2006, which was $66.37.

Non-Officer Director Stock Option Plan

The granting of options under the Non-Officer Director Stock Option Plan was discontinued effective November 1, 2003. A description of the Plan can be found on page 36.

Summary of Directors' Attendance for the Period November 1, 2004 to October 31, 2005

Summary of Attendance of Directors	Board (11 meetings)		Round Table (a) (7 meetings)		Audit Committee (6 meetings)		Conduct Review Committee (4 meetings)		Governance and Nominating Committee (8 meetings)		Human Resources and Management Compensation Committee (10 meetings)		Risk Review Committee (6 meetings)		Pension Fund Society Board (4 meetings)		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	%
Robert M. Astley (b)	11	100	7	100	–	–	–	–	–	–	10	100	6	100	2/2	100	**100**
Stephen E. Bachand	10	91	7	100	–	–	–	–	8	100	10	100	–	–	–	–	**97**
David R. Beatty	10	91	5	71	–	–	–	–	8	100	–	–	5	83	–	–	**88**
Robert Chevrier	10	91	6	86	6	100	4	100	–	–	–	–	–	–	4	100	**94**
F. Anthony Comper (c)	11	100	7	100	5	83	–	–	8	100	8/8	100	6	100	–	–	**98**
Ronald H. Farmer (b)	11	100	7	100	3/3	100	2/2	100	–	–	10	100	–	–	–	–	**100**
David A. Galloway (d)	10	91	7	100	6	100	3/3	100	8	100	10	100	6	100	2/2	100	**98**
Harold N. Kvisle (elected February 22, 2005) (b)	7/7	100	4/5	80	–	–	–	–	–	–	5/6	83	–	–	–	–	**89**
Eva Lee Kwok	11	100	7	100	6	100	4	100	–	–	–	–	–	–	–	–	**100**
J. Blair MacAulay (retired February 22, 2005)	4/4	100	2/2	100	–	–	–	–	3/3	100	4/4	100	–	–	–	–	**100**
The Hon. Frank McKenna (resigned February 22, 2005)	4/4	100	2/2	100	3/3	100	2/2	100	–	–	–	–	–	–	2/2	100	**100**
Bruce H. Mitchell (b)	11	100	7	100	–	–	–	–	8	100	–	–	6	100	2/2	100	**100**
Philip S. Orsino	9	82	6	86	5	83	2	50	–	–	–	–	–	–	–	–	**79**
J. Robert S. Prichard	11	100	7	100	–	–	–	–	–	–	10	100	–	–	–	–	**100**
Jeremy H. Reitman (e)	11	100	7	100	6	100	4	100	8	100	–	–	6	100	–	–	**100**
Joseph L. Rotman (retired February 22, 2005)	3/4	75	1/2	50	–	–	–	–	–	–	–	–	2/2	100	2/2	100	**80**
Guylaine Saucier	11	100	6	86	6	100	4	100	–	–	–	–	–	–	4	100	**97**
Nancy C. Southern	10	91	4	57	–	–	–	–	–	–	–	–	5	83	–	–	**79**

(a) Informal directors' sessions used as a forum for the Chief Executive Officer to discuss developing issues or as meetings of non-management directors.
(b) Was not a member of certain committees for the entire year.
(c) Is not a Committee member, but attends committee meetings, in full or in part, as appropriate, as a management invitee.
(d) Member of Governance and Nominating, Human Resources and Management Compensation and Risk Review Committees and attends other committee meetings as a non-voting director.
(e) Attends Risk Review Committee meetings as a non-voting director.

The following table sets out compensation paid to directors (other than Mr. Comper) who served during the year ended October 31, 2005.

Directors' Compensation for Fiscal 2005

Directors	Board retainer ($)	Committee Chair retainer ($)	Non-executive Chairman retainer ($)	Board and Round Table attendance fee ($) (a)	Committee attendance fee ($)	Travel fees ($)	Total ($) (b)	Portion of fees taken in cash or applied to Common Shares and/or Deferred Share Units (DSUs)
Robert M. Astley	80,000	–	–	28,500	27,000	–	135,500	100% DSUs
Stephen E. Bachand	80,000	25,000	–	27,000	27,000	16,500	175,500	100% DSUs
David R. Beatty	80,000	25,000	–	24,000	19,500	–	148,500	100% DSUs
Robert Chevrier	80,000	10,000	–	25,500	21,000	–	136,500	Annual retainer 50% in cash and 50% in Common Shares. Meeting fees 100% cash.
Ronald H. Farmer	80,000	–	–	28,500	22,500	–	131,000	100% DSUs
David A. Galloway	–	–	275,000	–	–	–	275,000	100% DSUs
Harold N. Kvisle (elected February 22, 2005)	60,000	–	–	18,000	7,500	12,000	97,500	100% DSUs
Eva Lee Kwok	80,000	–	–	28,500	15,000	13,500	137,000	100% DSUs
J. Blair MacAulay (retired February 22, 2005)	26,667	–	–	9,000	10,500	–	46,167	100% DSUs
The Hon. Frank McKenna (resigned February 22, 2005)	26,667	5,000	–	9,000	10,500	4,500	55,667	100% DSUs
Bruce H. Mitchell	80,000	25,000	–	28,500	24,000	–	157,500	100% DSUs
Philip S. Orsino	80,000	–	–	24,000	10,500	–	114,500	100% DSUs
J. Robert S. Prichard	80,000	–	–	28,500	15,000	–	123,500	100% DSUs
Jeremy H. Reitman	80,000	35,000	–	28,500	36,000	–	179,500	100% DSUs
Joseph L. Rotman (retired February 22, 2005)	26,667	–	–	6,000	6,000	–	38,667	100% DSUs
Guylaine Saucier	80,000	15,000	–	27,000	21,000	–	143,000	100% DSUs
Nancy C. Southern	80,000	–	–	22,500	7,500	10,500	120,500	Annual retainer 100% DSUs. Meeting fees 100% cash.
Total	**1,100,001**	**140,000**	**275,000**	**363,000**	**280,500**	**57,000**	**2,215,501**	

(a) Includes a double meeting fee for the two-day strategy session.
(b) In addition, directors have received compensation for certain ad hoc sessions with management or other directors which is not included in this table.

Report of the Audit Committee

The Audit Committee oversees the integrity of the Bank's financial reporting, its internal control, disclosure control and internal audit function, and its compliance with legal and regulatory requirements. The Committee also reviews and assesses the qualifications, independence and performance of the Shareholders' Auditors.



Members: Jeremy Reitman (Chair), Robert Chevrier, Ronald Farmer, David Galloway (*ex officio*), Eva Lee Kwok, Philip Orsino, Guylaine Saucier

Year in Review

Financial Reporting

- **Reviewed** with management emerging best practices in response to changes in securities legislation. The Bank's Chief Executive Officer and Chief Financial Officer continue to certify the Consolidated Financial Statements and related disclosure materials, as required under rules adopted by the Canadian Securities Administrators and as required by the *Sarbanes-Oxley Act*.
- **Reviewed** with management and the Shareholders' Auditors: the appropriateness of the Bank's accounting and financial reporting, the impact of adopting new accounting standards, the accounting treatment of significant risks and uncertainties, the key estimates and judgments of management that were material to the Bank's financial reporting, and the disclosure of critical accounting policies.
- **Reviewed** certain complex matters with management, including derivatives and variable interest entities, as part of the ongoing education of Committee members.
- **Reviewed** and recommended for approval by the Board: the Audited Consolidated Financial Statements, Management's Discussion and Analysis and financial releases on an annual and quarterly basis, and the Annual Information Form on an annual basis. Also reviewed and recommended for approval by their respective boards the annual Financial Statements of certain subsidiaries. The Committee concluded these documents were complete, fairly presented the Bank's financial position and financial performance and were in accordance with generally accepted accounting principles that were consistently applied.
- **Reviewed** the annual examination report from the Office of the Superintendent of Financial Institutions.
- **Monitored** the Bank's implementation of a significant new management reporting system in fiscal 2005.

Internal Control and Disclosure Control

- **Reviewed** the processes involved in evaluating the Bank's internal control environment. Specifically, the Committee approved the annual audit plan; reviewed quarterly reports of the Chief Auditor related to internal control; evaluated internal audit processes; and reviewed on a regular basis the adequacy of resources and independence of the Corporate Audit function.
- **Monitored** the Bank's progress on its project related to management's first report on their assessment of the effectiveness of internal control over financial reporting required under section 404 of the *Sarbanes-Oxley Act*. Management's first report will be signed as at October 31, 2006.
- **Reviewed** and approved corporate policies relating to internal control and financial governance, as well as the Corporate Audit mandate.
- **Met** regularly with the Chief Auditor without management present.
- **Examined** key regulatory developments and assessed their implications for the Bank.
- **Examined** reports of the General Counsel on legal matters and matters related to taxation and litigation.
- **Examined** reports of the Chief Compliance Officer on matters relating to compliance.
- **Reviewed** recommendations of the Shareholders' Auditors and external regulators, as well as management's response.

Shareholders' Auditors

- **Reviewed** and approved all audit and permitted non-audit services performed by the Shareholders' Auditors in accordance with the Bank's Auditor Independence Policy. The Policy continues to exceed regulatory requirements and strictly curtails non-audit services by the Shareholders' Auditors. The Committee confirmed that appropriate practices are being followed to safeguard the independence of the Shareholders' Auditors.
- **Reviewed** the reports of the Shareholders' Auditors outlining all relationships between the Shareholders' Auditors and the Bank to confirm the independence of the Shareholders' Auditors.
- **Met** regularly with the Shareholders' Auditors without management present.

The Committee is satisfied that it has appropriately fulfilled its mandate for the year ended October 31, 2005.



Jeremy H. Reitman
Chair

Report of the Conduct Review Committee

The Conduct Review Committee is responsible for performing duties set forth in its Charter to enable the Board to fulfill its oversight responsibilities in relation to transactions involving related parties; conflicts of interest and the use and disclosure of confidential information, including customer and employee information; consumer protection measures and dealing with customer complaints; and standards of business conduct and ethics for directors, senior management and employees. In addition, the Committee acts as the conduct review committee of designated subsidiaries, consisting of Bank of Montreal Mortgage Corporation, BMO Trust Company and BMO Life Insurance Company, as required by the Board.



Members: Robert Chevrier (Chair), Ronald Farmer, David Galloway (*ex officio*), Eva Lee Kwok, Philip Orsino, Jeremy Reitman, Guylaine Saucier

Year in Review

- **Reviewed** and approved the Bank's updated procedures for complying with the Self-Dealing Provisions of the *Bank Act*, other governing legislation, applicable insider lending restrictions under the *United States Securities Exchange Act* and other non-legislated best practices adopted by the Bank.
- **Reviewed** material transactions with related parties of the Bank and its designated subsidiaries in order to identify any potential material effects of these transactions on the stability or solvency of the participants.
- **Reviewed** the revised *FirstPrinciples: Our Code of Business Conduct and Ethics*, and recommended its approval to the Board. The Code was updated to reflect the Bank's continued commitment to ethical business practices as well as changes in legislation and the regulatory environment, including specific references to terrorist financing, anti-bribery provisions and restrictions on political contributions when prescribed by law.
- **Reviewed** the Bank's reports relating to employee conduct procedures, including conflict of interest, personal trading in securities and results of the *FirstPrinciples* Annual Acknowledgement process.
- **Reviewed** the Bank's procedures for dealing with customer complaints, including the Bank Ombudsman's annual report on complaints resolution, and other consumer protection provisions, including procedures to fulfill the obligations imposed by the Financial Consumer Agency of Canada (FCAC).
- **Reviewed** the Bank's report on the status of the FCAC compliance regime, as well as updates on FCAC activities and requirements and their impact on the Bank.
- **Examined** reports on disclosure of information to customers in compliance with the *Bank Act*, including the Chief Auditor's attestation regarding the Bank's related system of internal control.
- **Reviewed** reports on the use and disclosure of confidential information, including customer and employee information, to monitor compliance with the obligations imposed by privacy legislation.
- **Reviewed** and approved the General Arrangement on Asset Securitizations, as well as new and updated asset securitization transactions.
- **Submitted** to the Superintendent of Financial Institutions an annual report on the proceedings of the Committee.

The Committee is satisfied that it appropriately fulfilled its mandate for the year ended October 31, 2005.



Robert Chevrier
Chair

Report of the Governance and Nominating Committee

The Governance and Nominating Committee is responsible for developing and maintaining governance principles consistent with high standards of corporate governance, and reviewing and assessing on an ongoing basis the Bank's system of corporate governance. The Committee identifies and recommends candidates for election or appointment to the Board and ensures that orientation programs are in place for new directors, as well as an ongoing education program for all directors to ensure that their knowledge and understanding of the Bank's business and their responsibilities as directors are kept current. The Committee conducts an annual review of director compensation and makes recommendations to the Board thereon. The Committee is also responsible for developing and recommending to the Board a process for assessing the Board, its committees and individual directors, including the Chairman of the Board.



Members: Bruce Mitchell (Chair), Stephen Bachand, David Beatty, David Galloway, Jeremy Reitman

Year in Review

- **Independent Chairman of the Board** – Recommended to the Board a revised position description for the Chairman of the Board and a new position description for the Committee Chairs.
- **Corporate Governance Initiatives** – Ongoing assessment of the Bank's system of corporate governance to ensure that the Bank's corporate governance practices meet applicable legal and regulatory requirements and best practices. (For a complete discussion of the Bank's corporate governance practices, see Schedule 1 of this Proxy Circular. In addition, a full review of corporate governance practices is available on the Bank's web site at www.bmo.com.)
- **Augmentation of the Board** – Reviewed the skills and competencies of the Board as a whole and of individual directors against a list of desirable skills and competencies. Reviewed and updated the Committee's Prospective Directors List with a view to the potential recruitment of additional directors.
- **Board/Committee Composition** – Assessed the composition and size of the Board, examining its breadth and the diversity of experience of its current members. Recommended to the Board the nominees to stand for election as directors at the Annual Meeting of Shareholders, as well as the Committee members and Chairs for the year.
- **Board, Committee and Director Performance Assessment** – Reviewed the Board's current evaluation process and conducted the annual evaluation of the effectiveness and contributions of the Board, its committees and individual directors based on questionnaires prepared by the Committee and completed by all the directors, and on interviews conducted by the Chairman of the Board.
- **Director Independence, Shareholdings and Attendance** – Worked with the Board in determining that, with the exception of the President and Chief Executive Officer, Tony Comper, all the directors were independent in accordance with the independence standards approved by the Board. Reviewed the shareholdings of directors and concluded that all directors met the six times annual retainer requirement in effect throughout fiscal 2005 with the exception of the most recently appointed director, Mr. Kvisle. Monitored director attendance and determined that all directors met the requirement to attend at least 75% of all meetings (Board and committees) that they are required to attend during the year.
- **Director Compensation** – Conducted an assessment of the director compensation practices of comparator corporations and made recommendations to the Board regarding changes in the compensation of the Bank's directors.
- **Annual Strategy Session** – Conducted a survey following the Board's annual strategy session, which confirmed the directors' agreement with the strategies outlined and provided input regarding future strategy sessions.
- **Annual Governance Reviews and Updates** – Supervised the annual review of the Bank's *Approval/Oversight Guidelines*, which define the lines of accountability for both the Board and management. Reviewed and made recommendations to the Board on amendments to the Board's Mandate and the Board Committee Charters in light of recent developments in corporate governance guidelines and standards. Augmented the Board's Director Orientation Program. Reviewed the Bank's *Charter of Expectations for Directors* and approved its incorporation into the Board's overall Mandate.

The Committee is satisfied that it has appropriately fulfilled its mandate for the year ended October 31, 2005.



Bruce Mitchell
Chair

Report of the Human Resources and Management Compensation Committee

The Human Resources and Management Compensation Committee is responsible for assisting the Board of Directors in ensuring that human resources strategies support the Bank's objectives and sustain shareholder value.



Members: Stephen Bachand (Chair), Robert Astley, Ronald Farmer, David Galloway, Harold Kvisle, Robert Prichard

Year in Review

During the year, the Committee reviewed strategic, organizational and leadership issues, executive compensation programs, performance assessments of the Bank's most senior executives and succession management for all key executive positions. In fulfilling its role, the Committee:

- **Reviewed** and approved the Bank's overall approach to executive compensation, including compensation principles and objectives for total compensation, any changes to short-, mid- and long-term incentive programs, and the policies that govern the ongoing administration of all components of compensation.
- **Ensured** that effective succession plans (short-term and long-term) for senior executive positions continue to be in place. These succession plans were reviewed with the Board.
- **Recommended** to the Board the appointment and reassignment of members of the Bank's Management Board Executive Committee (i.e., the ten most senior executives) and reviewed and approved the appointment and reassignment of other executives.
- **Assessed** the performance of the Bank's President and Chief Executive Officer and reviewed the assessment with the Board; determined the President and Chief Executive Officer's compensation based on the Bank's performance for the past fiscal year.
- **Reviewed** annual performance assessments submitted by the President and Chief Executive Officer for the nine other senior executives, and reviewed and approved compensation for these nine executives.
- **Reviewed** a comprehensive assessment of the human resources strategic priorities to widen and deepen the Bank's performance culture. Progress being made against these key strategies included:
  - increasing operational efficiency and effectiveness through organizational redesign and reduction of management layers,
  - establishing more aggressive performance standards and aligning compensation to those standards,
  - enhancing the management of talent and succession,
  - strengthening employee engagement (morale) and the Bank's status as an employer of choice, and
  - matching training and development with business needs and implementing more cost-efficient training delivery models.

  A summary of the assessment and recommended enhancements for 2005/2006 was reported to the Board.
- **Met** with the Committee's compensation advisor without management present.
- **Reviewed** the relationship with the Committee's compensation advisor and implemented an annual performance assessment and confirmation of the advisor's mandate, and a pre-approval process for other work that the advisor's firm may undertake for the Bank in 2006.

The Committee is satisfied that it has appropriately fulfilled its mandate for the year ended October 31, 2005.



Stephen E. Bachand
Chair

Report of the Risk Review Committee

The Risk Review Committee is responsible for performing the duties set forth in its Charter to enable the Board to fulfill its oversight responsibilities in relation to the identification, documentation, measurement and management of significant risks affecting the Bank. The Committee also monitors the Bank's compliance with risk-related regulatory requirements and with its internal risk management policies and procedures.



Members: David Beatty (Chair), Robert Astley, David Galloway, Bruce Mitchell, Nancy Southern, Jeremy Reitman (*ex officio*)

Year in Review

- **Reviewed**, amended and approved corporate policies that address risk management by means of controls, including controls on the authorities and limits delegated to the Chief Executive Officer. These policies and controls are aligned with prudent, proactive risk management principles, prevailing market conditions and the business requirements of the approved strategies. They are also designed to be in compliance with the requirements of the laws and regulatory bodies that govern the Bank and its subsidiaries.
- **Reclassified** corporate policies to corporate standards as appropriate and consistent with the Bank's Policy Redesign Initiative.
- **Reviewed** and approved the quarterly total bank market risk profile.
- **Reviewed** the provision and allowance for credit losses prior to its approval by the Audit Committee.
- **Reviewed**, together with the Audit Committee, the annual examination report from the Office of the Superintendent of Financial Institutions.
- **Reviewed** and approved, as appropriate, decisions on risk exposures that exceeded delegated limits as per the Bank's Counterparty Exposure Diversification Corporate Policy.
- **Examined** regularly the attestations and reports of the Executive Vice-President and Chief Risk Officer. These address positions and trends in the Bank's risk exposures, including the comparison of actual positions to exposure limits as well as any exceptions to corporate policies.
- **Reviewed** core methods and procedures established by management to control key risks, and deemed by the Committee to be appropriate for prudent business practice.
- **Examined** and considered the validity of the Bank's risk measures, including parameters and boundaries of measures.
- **Reviewed** significant credit and market risk exposures, industry sector analyses, topical risk issues, and the strategies of the Bank's major business units, including related risk methodologies. The strategies of the business units are reviewed from an integrated perspective that encompasses all of the risk components, thereby providing a comprehensive view of both the risk and the expected returns.
- **Considered** risk issues in the broad context of the Bank's enterprise-wide strategic management framework and the risk-adjusted return on capital of significant new businesses, group strategies and line-of-business initiatives.
- **Evaluated** the Committee's effectiveness in carrying out the duties specified in its Charter.
- **Reviewed** regularly the Bank's progress toward implementation of new regulatory capital requirements under the Basel II Framework and continued to prepare for the governance and operational changes that this will require.

The Committee is satisfied that it appropriately fulfilled its mandate for the year ended October 31, 2005.



David R. Beatty
Chair

Report on Executive Compensation

The following is the Human Resources and Management Compensation Committee's report on executive compensation, which covers approximately 260 Bank of Montreal executives as well as executive equivalents in subsidiaries.

Executive Compensation Structure and Policies

Bank of Montreal's enterprise-wide compensation philosophy, "competitive pay for competitive performance", supports the continued success of the Bank and is achieved through the following principles and objectives, as approved by the Committee:

Compensation Principles

- Total compensation "target" levels for executives (the sum of base salary and short-term, mid-term and long-term incentives, plus the value of pensions, benefits and perquisites) are set at the **median** of the relevant comparator markets:
  - for Canadian executives, the relevant market is generally the other four major Canadian banks (Bank of Nova Scotia, Canadian Imperial Bank of Commerce, Royal Bank of Canada and The Toronto-Dominion Bank), although for specialized positions, the Bank may consider a broader market, such as a broader group of large Canadian organizations (those with revenue over $5 billion), and
  - for U.S. executives, the relevant market is a comparable group of U.S. regional banks.
- Total direct compensation (the sum of base salary and short-term, mid-term and long-term incentives) may be increased to deliver pay above the median when business performance exceeds expectations in terms of year-over-year growth, and relative performance as measured against the Bank's peer group. (For business performance purposes, the peer group is comprised of the other four major Canadian banks listed above, and National Bank of Canada.)
- Conversely, if performance is below expectations, total direct compensation may be decreased to deliver pay below the market median.

Compensation Objectives

- Attract, retain and motivate talented executives in a highly competitive business environment.
- Provide each executive, from Vice-President to Chief Executive Officer, with a base salary based on the market value of the role, internal pay equity and the individual's demonstrated ability to perform the role.
- Motivate executives to create sustained shareholder value by:
  - ensuring all executives have an "at risk" component of total compensation that reflects their ability to influence business outcomes and financial performance,
  - linking short-term incentive awards for all executives to 1) the actual results of the Bank and its operating groups, and 2) the Bank's results **relative** to its peer group,
  - providing mid-term and long-term incentives that align executive compensation with the returns realized by shareholders, and
  - reflecting individual performance in the determination of incentive awards.

Advisors to the Committee

The Committee has engaged Mercer Human Resource Consulting (Mercer) to gather information and opine on the Bank's compensation practices versus its direct comparators, as well as other large financial services organizations and other widely held corporate employers. The Committee's mandate with Mercer was established in 2003. Mercer provides advice to the Committee on policy recommendations prepared by management, and also reviews and provides commentary on the Bank's Proxy Circular. During fiscal 2005, Mercer attended portions of some Committee meetings, as requested by the Committee Chair. Effective with the Mercer engagement for fiscal 2003, the Committee conducts an annual review of all work performed by Mercer for the Bank and the associated fees.

For fiscal year 2005, Mercer's fees as the Committee's advisor totalled approximately $127,000. The Bank also paid Mercer approximately $3.5 million in fiscal 2005 consisting of:

(i) $3.4 million for various routine administration, actuarial and compliance tasks completed for Bank management at various locations around the world, unrelated to the compensation of the Bank's executives; and,

(ii) $97,000 for work relating to the competitiveness of executive pensions.

Revisions to Mercer's Mandate for Fiscal 2006

In fiscal 2005, the Committee reviewed its overall relationship with Mercer in the context of:

(i) New regulatory requirements to disclose the identity of compensation consultants retained by the Bank, and their mandates;

(ii) Guidance from shareholders on consultant independence; and

(iii) Evolving best practice regarding Committee use of consultants.

Based on this review, the Committee has made, or is in the process of making, the following changes effective fiscal 2006:

(i) The Committee reviewed Mercer's performance and fees from all sources for fiscal 2005, and confirmed revisions to its mandate and process for setting fees for fiscal 2006;

(ii) The Committee will agree annually, and on an as-needed basis, with input from management and Mercer, the specific work to be undertaken by the consultant for the Committee, and the fees associated with this work;

(iii) All services provided by Mercer to the Bank, beyond Mercer's role as advisor to the Committee, will require written pre-approval by the Chair of the Committee outlining the scope of work and related fees. The Committee will not approve any such work that, in its view, could compromise Mercer's independence as advisor to the Committee. In this regard, some work currently done by Mercer for management (for example, advice on the competitiveness of executive pensions) will in future be included as part of the Committee's mandate; and

(iv) The Committee will disclose annually in the Proxy Circular the work done and fees paid to Mercer for all work done for the Committee, and any other work the Committee has approved.

Other Compensation Advisors to the Bank

The Bank retains Hay Group and Towers Perrin from time to time to provide expertise and advice in connection with the development of compensation policies and to make recommendations respecting the design and implementation of executive compensation programs, for the Committee's review and approval.

For fiscal 2005, Hay Group's fees as management's advisor totalled approximately $122,000. The Bank also paid Hay Group approximately $484,000 in fiscal 2005 for non-executive compensation and job evaluation consulting, compensation surveys, and training program design and facilitation.

For fiscal 2005, Towers Perrin's fees as management's advisor totalled approximately $200,000 for executive compensation consulting and custom survey work. The Bank also paid Towers Perrin approximately $470,000 in fiscal 2005 for benefits consulting in connection with United States employee health and welfare programs.

Elements of Executive Compensation

Executive compensation consists of four main elements: base salary, short-term incentives, performance and/or restricted share units issued under the mid-term incentive plans, and stock options issued as long-term incentives. These are described in Table A below for all executives, excluding those in Investment Banking Group (IBG), except where noted. The compensation elements for IBG executives follow in Table B.

Table A: Compensation Elements for Executives (excluding those in IBG, except where noted)

Compensation element	Form	Eligibility	Performance period	Determination
Base salary	Cash	All executives	Annual	▪ Base salary targets are set at the median of the appropriate comparator market, adjusted to reflect individual performance and internal equity
Short-term incentives (STIP)	Cash	All executives	1 year	▪ Aggregate awards are based on the achievement of predetermined goals for Total Bank performance, or a combination of Total Bank and operating group performance ▪ Individual awards are based on the achievement of specific annual goals at both the business and individual levels
	Deferred stock units	MBEC members and other selected executives, including selected officers in IBG	Until executive retires or leaves the Bank	▪ Voluntary deferral of some or all of short-term incentive as deferred stock units ▪ Deferred stock units are redeemable only upon retirement, termination of employment or death, for cash and/or the Bank's Common Shares ▪ The payout value is equal to the fair market value of an equal number of Common Shares of the Bank at the time of redemption
Mid-term incentives (Bank MTIP)	Performance share units	All executives, and selected officers in IBG	3 years	▪ Aggregate awards at time of grant will be adjusted positively or negatively to reflect achievements in productivity improvement ▪ Units are issued at a price equal to the average closing price of the Bank's Common Shares over the 90 days preceding December 1 of the relevant grant year ▪ Each award vests and is paid out at the end of the three-year performance period ▪ The value at payout is based on the then-average share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period, relative to the Bank's Canadian peer group
Long-term incentives (LTIP)	Stock options	Most executives, and selected officers in IBG	10 years	▪ Based on share price appreciation over the 10-year term, with vesting over four years ▪ All participants have a portion of their options subject to a 50% increase in the Bank's share price over the grant price before options can be exercised ▪ The most senior executives have 33% of their options subject to a 50% share price increase and 34% subject to a 100% share price increase before options can be exercised. If such price thresholds are not met, the options will expire worthless

Table B: Compensation Elements for Executives in Investment Banking Group (IBG) (a)

Compensation element	Form	Eligibility	Performance period	Determination
Base salary	Cash	All executives and executive equivalents	Annual	▪ Base salary targets are set at the median of the appropriate comparator market, adjusted to reflect individual performance and internal equity
Short-term incentives	Cash	All executives and executive equivalents	1 year	▪ Aggregate awards are based on annual business performance goals (IBG net income or line of business financial performance, both of which are adjusted for loan loss performance) ▪ Individual awards are based on the achievement of predetermined annual goals
Mid-term incentives (IBG MTIP)	Restricted share units	All executives and executive equivalents	3 years	▪ Aggregate awards are based on annual business performance (net income, adjusted for productivity and loan loss performance) ▪ Awards are granted as restricted share units that vest one-third per year over three years ▪ Participants may elect to have units paid out as they vest each year, or in full at the end of the three years (where permissible) ▪ The payout value is based on the then-average share price

(a) In addition, the IBG Management Committee (i.e., the eight most senior executives, including Messrs. Downe and Bourdeau) are eligible to participate in Bank MTIP, Stock Option Plan and the Deferred Stock Unit Plan.

Relative Weighting of Each Compensation Element

The relative weighting of each element of compensation is aligned with each executive's ability to influence short-, medium- and long-term business results, ensuring appropriate emphasis on each performance period (i.e., one year, three years, ten years). The actual incentive opportunity varies with an executive's level of responsibility and is established through regular reviews of competitive practice. The table opposite shows the percentage each component comprises of the executive's target total direct compensation.

	Percentage of target total direct compensation (excluding IBG)			
Title	Base salary	Short-term incentive	Mid-term incentive	Long-term incentive (options)
Chief Executive Officer	15%	15%	35%	35%
Operating Group President	26%	23%	25%	26%
Senior Executive Vice-President Executive Vice-President	31%	21%	23%	25%
Senior Vice-President	40%	20%	26%	14%
Vice-President	47%	20%	24%	9%

1. Short-Term Incentive Plans

Changes Effective Fiscal 2005

In fiscal 2005, changes were made to the Executive Short-Term Incentive Plan to enhance the alignment between compensation levels and revenue growth, as well as other key operating results. The enhancements include:

- Increased focus on revenue growth, by increasing the weighting on this key measure from 25% to 50%,
- Differentiated growth targets for the Bank's mature versus growth businesses,
- Introduction of pool funding caps, with maximum pool funding set at 150%,
- 0% incentive pool funding for negative earnings growth, and
- Introduction of a formalized process for the Committee to apply its judgment to increase or decrease the formula-derived level of pool funding. In applying its judgment, the Committee considers such key factors as:
  - actual versus expected loan loss provisions,
  - the Bank's relative performance against its peers, and
  - overall quality of earnings.

1.1 Executive Short-Term Incentive Plan (other than Investment Banking Group)

1.1.1 Participation and Performance Measures

There are approximately 240 participants in this Plan, which excludes executives in Investment Banking Group. The size of the short-term incentive pool is determined either by Total Bank performance or by a combination of Total Bank and operating group performance, as noted in Tables C and D.

Table C: Performance Measures Used to Determine the Level of Incentive Pool Funding

	Weighting of each measure				
	Total Bank performance		Individual operating group performance		
Operating group	Earnings per share (GAAP) growth	Revenue growth	Net income (GAAP) growth	Revenue growth	Total
Personal & Commercial Client Group	12.5%	12.5%	37.5%	37.5%	100%
Private Client Group	12.5%	12.5%	37.5%	37.5%	100%
Corporate Groups	50.0%	50.0%	n/a	n/a	100%

For Management Board Executive Committee (MBEC) members (the ten most senior executives), the formula used to determine the level of incentive pool funding includes relative performance, whereby Total Bank earnings per share and revenue growth are assessed relative to those of the Bank's Canadian peer group (the other five major Canadian banks). The weighting of the performance measures is shown in Table D.

Table D: Performance Measures Used to Determine the Level of Incentive Pool Funding – MBEC Members (excluding IBG)

	Weighting of each measure						
	Total Bank performance		Individual operating group performance		Total Bank relative performance		
Operating group	Earnings per share (GAAP) growth	Revenue growth	Net income (GAAP) growth	Revenue growth	Earnings per share (GAAP) growth	Revenue growth	Total
Personal & Commercial Client Group	12.5%	12.5%	25.0%	25.0%	12.5%	12.5%	100%
Private Client Group	12.5%	12.5%	25.0%	25.0%	12.5%	12.5%	100%
Corporate Groups	37.5%	37.5%	n/a	n/a	12.5%	12.5%	100%

1.1.2 Individual Performance and Allocating Incentive Pool Funds

Each executive's performance is assessed against **predetermined** financial, operational and strategic objectives. Final STIP awards are allocated based on the individual's contribution to annual business results, strategy development and strategy execution. The aggregate of individual STIP awards cannot exceed incentive pool funding.

1.1.3 2005 Payouts – Short-Term Incentive Plan

As a result of the 2005 enhancements to the STIP program, which included an increased focus on revenue growth and aggressive earnings growth targets, a higher level of business performance was required to fund incentive pools at target levels (i.e., median of the market). As highlighted in the Bank's 2005 Annual Report, performance of the Bank as a whole and each of its operating groups improved over 2004. Personal & Commercial Client Group exceeded its growth targets and the bonus pool was increased accordingly. Private Client Group exceeded its growth targets; however, its incentive pool was reduced compared to the prior year due to the impact of the new maximum pool funding cap. While the Bank as a whole achieved above-target earnings growth, revenue growth was less than expected, which, combined with increased performance expectations, resulted in a reduction in incentive pool funding for Corporate Groups compared to the prior year.

1.2 Short-Term Incentive Plan – Investment Banking Group (IBG) – Management Committee

1.2.1 Participation and Performance Measures

For the executives of the IBG Management Committee (the eight most senior executives), the size of the short-term incentive pool is determined by a combination of Total Bank performance and the performance of IBG, as shown below:

Table E: Performance Measures Used to Determine the Level of Incentive Pool Funding – IBG Management Committee

	Weighting of each measure			
	Total Bank performance		IBG performance	
	Earnings per share (GAAP) growth	Revenue growth	Net income (GAAP) relative to Plan (a)	Total
Investment Banking Group – Management Committee members	12.5%	12.5%	75.0%	100%

(a) The short-term incentive pool is funded based on IBG's net income (adjusted for loan loss performance).

For MBEC members in IBG, relative performance is also considered, whereby Total Bank cash earnings per share and revenue growth are assessed relative to those of the Bank's Canadian peer group (the other five major Canadian banks). The weighting of these performance measures is shown below:

Table F: Performance Measures Used to Determine the Level of Incentive Pool Funding – Messrs. Downe and Bourdeau

	Weighting of each measure					
	Total Bank performance		IBG performance	Total Bank relative performance		
	Earnings per share (GAAP) growth	Revenue growth	Net income (GAAP) relative to Plan (a)	Earnings per share (GAAP) growth	Revenue growth	Total
Investment Banking Group – MBEC members	12.5%	12.5%	50.0%	12.5%	12.5%	100%

(a) The short-term incentive pool is funded based on IBG's net income (adjusted for loan loss performance).

1.2.2 Individual Performance and Allocating Incentive Pool Funds

Each executive's performance is assessed against **predetermined** financial, operational and strategic objectives. Final STIP awards are allocated from the funded incentive pools based on the individual's contribution to annual business results, strategy development and strategy execution. The aggregate of individual STIP awards cannot exceed incentive pool funding.

1.2.3 2005 Investment Banking Group Payout

Performance of Investment Banking Group improved over 2004, but fell short of Plan. As a result, funding is down year-over-year. Short-term incentive compensation for the most senior officers in Investment Banking Group decreased, including for the two Named Executive Officers, as shown in the Summary Compensation table on page 27, which also reflects the influence of Total Bank performance versus its aggressive growth targets.

1.3 Deferral of Short-Term Incentives (Deferred Stock Unit Plans)

The purpose of the Deferred Stock Unit Plans is to further align the interests of executives with those of shareholders by linking short-term incentive awards to the future value of the Bank's Common Shares.

MBEC members and other selected executives are eligible to participate in the Deferred Stock Unit Plans, which allow participants to **voluntarily** defer cash awarded under the Short-Term Incentive Plans. The deferred amount is converted into deferred stock units (DSUs).

Participants may elect to receive 0%, 25%, 50%, 75% or 100% of their short-term incentive awards in DSUs. For participants who are MBEC members, up to 100% of their bonus may be deferred; for participants who are not MBEC members, the individual annual deferral amount is capped at $350,000.

Irrevocable elections must be made before the beginning of the fiscal year. Once short-term incentive awards are determined after the fiscal year-end, the percentage of their short-term incentive award that executives elected to defer is converted into DSUs based on the average closing price of the Bank's Common Shares on the Toronto Stock Exchange (TSX) for the last five trading days of the fiscal year (ending October 31, 2005 for current-year deferrals). Additional DSUs are automatically credited to participants' accounts in respect of dividends that are paid on Common Shares of the Bank.

Redemption of DSUs for cash and/or the Bank's Common Shares (purchased on the open market) can be made only upon termination of all positions with the Bank and its affiliates. The value of the DSUs is equivalent to the fair market value of an equal number of Common Shares at the time of redemption.

2. Mid-Term Incentive Plans

The Bank's mid-term incentive plans are designed to motivate creation of sustainable shareholder value and superior returns over a three-year performance period.

2.1 Executive Mid-Term Incentive Plans

2.1.1 Participation and Performance Measures

Participants in these Plans are the same as those in the Executive Short-Term Incentive Plan and the executives of the IBG Management Committee (the eight most senior executives in IBG).

Cash productivity (the cash expense-to-revenue ratio or the percentage of revenue consumed by operating expenses, excluding the impact of intangible amortization on non-interest expense) is used to adjust the size of the mid-term incentive pools. Productivity results for the Bank and each operating group affect pools as follows:

- If productivity fails to meet target ratios, mid-term incentive pools will be decreased by as much as 15.0% of the total direct compensation target level, or
- If productivity exceeds target ratios, mid-term incentive pools will be increased by up to 7.5% of the total direct compensation target level.

2.1.2 Individual Performance and Allocating Pool Funds

Individual awards are determined based on an assessment of the individual's performance in the current year, the level and consistency of the individual's contribution over the past three years (i.e., sustained performance), and the individual's potential to assume greater responsibility and make an even more significant contribution in the future.

Under these Plans, participants receive annual awards of performance share units (Units). The initial value of each of these Units is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding December 1 of the relevant grant year.

2.1.3 Final Payouts

Each award vests and is paid out at the end of a three-year performance period based on the following:

- The Bank's average Common Share closing price on the TSX for the trading days occurring in the 90 calendar days preceding the vesting date,
- Additional Units representing dividends paid during the three-year performance period, and
- The Bank's annualized total shareholder return (TSR, defined as dividends paid plus the change in share price) over the three-year performance period relative to the Bank's Canadian peer group (the other five major Canadian banks).

When the Bank's TSR exceeds the annualized TSR of its Canadian peer group, payouts may be increased by up to 50%. The Bank also sets a threshold level of relative TSR performance to be achieved (defined as peer group annualized TSR less more than 10 percentage points), below which payments are reduced to zero. If the Bank's annualized TSR performance falls below the annualized TSR of the Canadian peer group but is above the threshold, payments are reduced on a sliding scale.

2.1.4 Funding of the December 2005 Mid-Term Incentive Pools

For 2005, the Bank did not meet its cash productivity improvement target of 150 to 200 basis points (bps), improving by only 120 bps, which resulted in a decrease to the mid-term incentive pools relative to target for executives in Corporate Groups. Personal & Commercial Client Group exceeded its productivity target and its mid-term incentive pool was increased accordingly. While Private Client Group exceeded its target, it was at a level consistent with the prior year and the mid-term incentive pool was funded at a similar level.

2.2 Mid-Term Incentive Plans for Investment Banking Group

2.2.1 Participation and Performance Measures

Participants in the Investment Banking Group Mid-Term Incentive Plans include Messrs. Bourdeau and Downe, and executives and selected senior managers in IBG.

Under these Plans, the mid-term incentive pool is funded based on IBG's net income, adjusted for productivity and loan loss performance.

In fiscal 2005, a portion of STIP funding was shifted to MTIP funding to align the compensation mix with market practice and support retention of key resources.

2.2.2 Individual Performance and Allocation of Incentive Pool Funds

Individual awards are based on the individual's contribution to annual business results.

Under these Plans, participants receive annual awards of restricted share units (Units). For awards made in December 2003, the initial value of each of these Units was based on the average closing price of the Bank's Common Shares on the TSX for the five trading days ending on the date of the grant. For awards made in subsequent years, the initial value of each of these Units is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending on December 1 of the relevant grant year. This change was made to improve efficiencies for the Bank.

2.2.3 Final Payouts

These Units vest one-third in each subsequent year of the award and are paid annually as they vest or, at the election of the participant, at the end of the three years (as permitted by tax laws). Where permitted, elections are made within 30 business days following the award issue date. Unvested Units are forfeited if a participant is terminated for cause, or resigns or retires and moves to a competitor, or, in certain circumstances, re-enters the workforce.

For awards made prior to the fiscal 2003 award cycle, Units vest immediately upon issue and are paid out one-third in each subsequent year. Where permitted, participants could elect to have the Units paid out at the end of the three years. Units are forfeited if a participant is terminated for cause, or resigns and/or retires and moves to a competitor.

Dividend equivalents are added to the participants' accounts in the form of additional Units. The payout value of the Units is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending on December 1 of the relevant year.

2.2.4 Funding of the December 2005 IBG Mid-Term Incentive Pool

Performance of Investment Banking Group improved over 2004 but fell short of Plan. Growth was achieved in the fee-based businesses and actual loan losses were better than Plan; however, productivity targets were not achieved. As a result of these factors, as well as the shift in compensation mix, the mid-term incentive pool increased over 2004. However, mid-term incentive amounts for the most senior officers in Investment Banking Group decreased or remained the same compared to the prior year as both productivity goals and Plan were not achieved, including for the two Named Executive Officers as shown in the Summary Compensation table on page 27.

2.3 Restricted Share Unit Plans (RSU Plans)

A few selected executives participate in these RSU Plans, which were designed to meet specialized hiring or retention arrangements.

Under these RSU Plans, participants receive an ad hoc grant of restricted share units (Units). The initial value of the Units is based on the market price of the Bank's Common Shares on the applicable date. Dividend equivalents are added to the participants' accounts in the form of additional Units. Units mature no later than three years after the issue date. Vesting and payout may occur in one lump sum at the end of the period, or in increments in each of the years following the issue date. Units are valued on the respective payout dates at the then-prevailing five-day or ten-day (as per the relevant RSU Plan) average closing price on the TSX of the Bank's Common Shares.

In addition, approximately 1,000 selected non-executive senior managers participate in RSU Plans. Individual awards are determined based on an assessment of the individual's performance in the current year, the level and consistency of the individual's contribution over the past three years (i.e., sustained performance), and the individual's potential to assume greater responsibility and make an even more significant contribution in the future. The initial value of each Unit is based on the average closing price of the Bank's Common Shares on the TSX for the 90 calendar days prior to the date of the grant. Dividend equivalents are added to the participants' accounts in the form of additional Units. Each award vests and is paid out at the end of a three-year period based on the Bank's 90-day average common share price preceding the end of such period.

Prior to December 2005, selected non-executive senior managers participated in the Executive Mid-Term Incentive Plans. Effective with December 2005 grants, these employees now participate in an RSU Plan. This change was made to better align with competitive practice and improve cost effectiveness for the Bank.

3. Long-Term Incentive Plan

3.1 Stock Option Plan

There are approximately 200 participants in this Plan, including selected Bank executives, executives in subsidiaries and the executives of the IBG Management Committee (the eight most senior executives).

The Bank's Stock Option Plan pioneered the concept of price-conditioned options, rendering options worthless (with zero payout value) unless share price growth surpasses the aggressive share price thresholds outlined below. In setting these high thresholds, the Committee is encouraging executives to hold options for the long term and realize gains only when other shareholders have also realized substantial gains.

Before stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. Exercise conditions are noted in the table below:

Exercise conditions	Percentage of total award		
	MBEC (a)	Senior Executive Vice-Presidents Executive Vice-Presidents Senior Vice-Presidents	Vice-Presidents and below
1. Normal time vesting	33%	50%	75%
1. Normal time vesting 2. 50% increase in share price before exercise can occur	33%	50%	25%
1. Normal time vesting 2. 100% increase in share price before exercise can occur	34%	n/a	n/a
Total	100%	100%	100%

(a) The Bank's ten most senior executives, including the Named Executive Officers listed on page 27.

To the knowledge of the Bank, BMO is the only bank in Canada that so closely aligns executive long-term incentive awards with sustained shareholder returns.

The value of stock options granted each year is established as part of an executive's total direct compensation, based on current market practice and subject to individual performance. Individual awards are determined based on an assessment of the individual's performance in the current year, the level and consistency of the individual's contribution over the past three years (i.e., sustained performance), and the individual's potential to assume greater responsibility and make an even more significant contribution in the future. No consideration is given to the outstanding amount or terms of an individual's performance share units or restricted share units or stock options, or to the current value of these holdings, in determining whether and how many options will be granted.

To reduce the future dilutive effects of stock options on share value, the Committee has established a guideline that is intended to limit overhang (i.e., the total number of options available for issue, plus all options outstanding that have not yet been exercised), to 9.5% or less of the total number of issued and outstanding Common Shares of the Bank.

The Bank has reduced its emphasis on the use of stock options as a component of total compensation. As such, dilution (i.e., options issued but not exercised as a percent of Common Shares of the Bank) and the annual burn rate (i.e., the number of stock options issued each year as a percent of the issued and outstanding Common Shares of the Bank) have declined. The Bank's performance against these measures over the last three years is reported in the table below:

	2005	2004	2003
Overhang (to be 9.5% or less)	6.03%	6.97%	8.24%
Dilution	5.35%	6.05%	7.02%
Burn rate	0.29%	0.33%	0.43%

3.2 Stock Option Exercise Protocol for the Chief Executive Officer

A pre-arranged option exercise protocol for the Chief Executive Officer was established in 2002, in advance of the CEO's first option exercise. Under the protocol, the Committee is consulted prior to the exercise of options by the CEO.

3.3 Stock Option Plan: Price-Conditioned Options at Retirement

In 2005, the Committee approved a change to the Stock Option Plan which provides the Committee discretion, in connection with the retirement of an option holder, to determine whether the 100% price-conditioned options that were issued to the option holder within the three years preceding retirement should be converted to 50% price-conditioned options. Currently only MBEC members have 100% price-conditioned options.

4. Other Equity-Based Plans

4.1 Deferral of Commissions and Cash Incentives in the Private Client Division (PCD) Deferred Stock Unit Plans

The purpose of the PCD Deferred Stock Unit Plans is to further align the interests of Investment Advisors and senior management in PCD with those of shareholders by linking short-term incentive awards to the future value of Common Shares.

The PCD Deferred Stock Unit Plans allow participants to voluntarily defer commissions earned and cash incentives awarded under incentive plans in the Canadian retail brokerage. The deferred amount is converted into deferred stock units (DSUs).

Participants may elect to receive 5%, 10%, 15%, 20% or 25% of their total commission and/or bonus in DSUs, up to a maximum of $125,000 or in certain cases $175,000 or $200,000; elections must be made before the beginning of the performance period.

In respect of deferred commissions, DSUs are credited to the employee's account at the end of each quarter. The amounts elected for deferral are converted into DSUs based on the average closing price of Common Shares of the Bank on the TSX for the five trading days immediately prior to and including the quarter end. In respect of a deferred bonus, in certain cases the employee can elect the method by which the number of DSUs to be credited shall be determined, with pricing done at the end of the annual performance period, or as an average of the prices at the end of each quarterly period. Additional DSUs are automatically credited to participants' accounts representing dividends that are paid on Common Shares of the Bank.

Redemption of DSUs for cash and/or Common Shares (purchased on the open market) can only be made subsequent to retirement, termination of employment or death. The value of the DSUs is equivalent to the fair market value of an equal number of Common Shares of the Bank at the time of redemption.

Perquisite Program

Effective 2005, the Bank replaced executive perquisites for the payment of car leases and annual club membership dues with a taxable cash allowance. The intent of the program change was to provide a market-competitive program, promote choice in keeping with employee benefit programs, support the needs of the business and manage future costs.

Executive Share Ownership Guidelines

The Committee strongly supports executives holding ownership in the Bank. In January 2001, the Bank introduced minimum share-holding guidelines, which were to have been met by December 2003. All executives continue to be in compliance with these initial guidelines, which can be met through the holding of Common Shares, DSUs or Units under the Bank's Mid-Term Incentive Plans.

In January 2003, the guidelines were increased to the levels outlined in the table below. Executives are required to meet these new minimum shareholding guidelines in fiscal 2006, and new executives within three years of appointment. In addition, once executives have met their initial shareholding requirement, they are required to re-comply annually. The Named Executive Officers listed on page 27 continue to be in compliance with the increased shareholding amounts set out below:

Title	Share ownership guideline
Chief Executive Officer	7.0 times base salary
Deputy Chairs Operating Group Presidents	5.0 times base salary
Senior Executive Vice-Presidents Executive Vice-Presidents	3.0 times base salary
Senior Vice-Presidents	2.0 times base salary
Vice-Presidents	1.5 times base salary

To align executive and investor interests beyond retirement, and reinforce the importance of long-term strategic decisions and effective succession management, in 2005 the Committee approved a change to the share ownership guidelines for MBEC members following retirement. The CEO is required to maintain his share ownership level for two years following retirement and the balance of MBEC members must maintain their share ownership level for one year following retirement.

Compensation of the President and Chief Executive Officer

As previously mentioned, the Committee monitors and assesses the performance of Mr. Comper, President and Chief Executive Officer, and the other members of the Management Board Executive Committee and determines their compensation levels.

For the fiscal year ending October 31, 2005, Mr. Comper's compensation consisted of base salary, and awards under the Short-Term Incentive, Mid-Term Incentive and Stock Option Plans. When assessing Mr. Comper's compensation, the Committee considered the median of the comparator market, which is made up of the CEOs of the other four major Canadian banks, the absolute and relative performance of the Bank and Mr. Comper's individual performance. In determining his 2005 amounts, the Committee carefully considered all aspects of compensation including pension benefits and costs. Mr. Comper's 2005 total compensation is positioned slightly below the median of the comparator market.

1. Base Salary

For fiscal 2005 Mr. Comper's salary was $1,000,000 and will remain at that level for fiscal 2006.

2. Short-Term Incentive

2.1 Business Performance Assessment

In determining the 2005 bonus award for Mr. Comper, the Committee assessed the following business performance measures and their assigned weightings:

- Earnings per share (EPS) growth from the prior year (37.5% weighting),
- Revenue growth from the prior year (37.5% weighting), and
- EPS growth and revenue growth relative to the Canadian peer group (25% weighting).

In 2005, earnings per share growth from the prior year exceeded the established performance target. Revenue growth was better than in 2004 but below the established target.

The Bank's earnings per share growth was better than the Canadian peer group (the six major Canadian banks) average while revenue growth was below the Canadian peer group average.

Bank of Montreal 2005 Financial Highlights

	GAAP	GAAP adjusted (a)
EPS growth	5.0%	
Revenue growth	5.2%	5.0% (b)

(a) Non-GAAP measure

(b) Taxable equivalent basis

The Bank uses revenue on a taxable equivalent basis, a non-GAAP measure, to assess performance for compensation purposes. Securities regulators require that corporations caution readers that earnings and other measures adjusted to a basis other than GAAP do not have standardized meanings under GAAP and are unlikely to be comparable to similar measures used by other companies.

Revenue on a taxable equivalent basis includes an adjustment that increases GAAP revenues and the provision for income taxes by an amount that would raise revenues on certain tax-exempt securities to a level equivalent to amounts that would incur tax at the statutory rate. On a taxable equivalent basis, 2005 revenue growth was 20 basis points lower than revenue growth calculated using GAAP-based revenue.

In 2005, the earnings per share growth standard established for a 100% short-term incentive payout (i.e., target level) was 3.0%. While BMO outperformed this target, the Bank fell slightly short of the established revenue growth target, which was based on nominal GDP growth, and Mr. Comper's bonus amount was adjusted accordingly.

The overall assessment of BMO's relative performance was determined to be average. As a result no adjustment was made to Mr. Comper's bonus amount for the effect of relative performance.

2.2 Individual Performance Assessment

In addition to strong financial results for the Bank, the Committee concluded that Mr. Comper achieved each of his strategic objectives and met or exceeded the key operational objectives that were approved at the beginning of the fiscal year. The objectives focused on core financial performance, delivery on priority initiatives, building the capabilities and capacity BMO needs to sustain performance in the future and maintaining its leadership position in risk management and governance. Sustaining performance in the longer term demands a customer experience that leads to lasting and profitable relationships, strong talent and a culture of higher performance.

This assessment, combined with the Bank's above-target EPS growth but less than expected revenue growth, resulted in the Committee awarding Mr. Comper a bonus of $1,700,000 under the Short-Term Incentive Plan, compared to $2,000,000 in 2004.

3. Mid-Term and Long-Term Incentives

In assessing the appropriate award levels for Mr. Comper under the Mid-Term Incentive Plan and the Stock Option Plan, the Committee considered the objectives of these Plans. The Mid-Term Incentive and Stock Option Plans motivate and reward executives over the medium to long term. Both Plans reward recipients only when returns are earned for shareholders. Under the Mid-Term Incentive Plan, the size of the award at grant is influenced by the Bank's performance against its cash productivity target; at payout, Units have value only when competitive total shareholder returns are achieved. Under the Stock Option Plan, executives are rewarded on a significant portion of their options only when the price of Common Shares exceeds specific price increases (50% or 100% share price appreciation).

In the context of these objectives, the Committee granted Mr. Comper 46,584 Units under the Mid-Term Incentive Plan, representing an aggregate award value of $2,700,000 at a Unit price of $57.96, being the average closing price of Common Shares on the TSX for the 90 calendar days preceding December 1, 2005. This is lower than the award of $2,800,000 Mr. Comper received in 2004 as 2005 Bank productivity did not meet the established target. The payout value of these Units, which vest at the end of three years, will be determined as set forth in the Plan description above.

Under the terms of the Stock Option Plan, the Committee granted Mr. Comper 158,200 stock options on December 8, 2005 with a strike price of $62.99, the closing price of Common Shares on the TSX on the trading day immediately preceding the date of the grant. The compensation value of this award is $2,700,000, which is the same award value granted to Mr. Comper in 2004. Of these options, 67%, once vested, cannot be exercised until the following share price increase thresholds are met: 33% are subject to a 50% increase in Common Share price and 34% are subject to a 100% increase in Common Share price.

Composition of the Human Resources and Management Compensation Committee

The Report on Executive Compensation is submitted by the Human Resources and Management Compensation Committee of the Board of Directors, the members of which are set out below. A majority of the members of the Committee are resident Canadians who are not affiliated with the Bank for the purposes of the *Bank Act* (Canada). Each member of the Committee is not an officer or employee of the Bank or an affiliate of the Bank; and is "independent" within the meaning of applicable Canadian securities laws and New York Stock Exchange rules.



Stephen E. Bachand
Chair



Robert M. Astley



Ronald H. Farmer



David A. Galloway



Harold N. Kvisle
Joined the Committee
February 22, 2005



J. Robert S. Prichard

During fiscal 2005, J. Blair MacAulay served on the Committee from November 1, 2004 until February 22, 2005, at which time he retired from the Board of Directors.

Executive Compensation

Summary Compensation Table for Named Executive Officers

Compensation for the Chief Executive Officer, the next three most highly compensated executive officers and the Chief Financial Officer (collectively the Named Executive Officers) is summarized in the table below:

					Long-term compensation			
					Awards		Payouts	
		Annual compensation						
Name and principal position	Year	Salary ($)(a)	Bonus ($)(b)	Other annual compensation ($)(c)	Securities under options/SARs granted (#)(d)	Shares or units subject to resale restrictions (Performance/ restricted share units) ($)(e)	LTIP payouts ($)	All other compensation ($)(f)
F.A. Comper	2005	1,000,000	1,700,000	N/A	158,200	2,700,000	Nil	560,454
President and	2004	1,000,000	2,000,000	N/A	150,500	2,800,000	Nil	393,111
Chief Executive Officer	2003	1,000,000	2,000,000	N/A	157,900	2,800,000	Nil	282,961
K.E. Maidment	2005	518,867	950,000	N/A	46,900	700,000	Nil	138,791
Senior Executive	2004	493,867	950,000	N/A	43,200	625,000	Nil	103,435
Vice-President and	2003	452,200	625,000	N/A	44,500	725,000	Nil	58,009
Chief Financial Officer								
Y.J.P. Bourdeau	2005	300,000	2,800,000	N/A	17,600	2,100,000	Nil	394,460
President and Chief	2004	300,000	2,900,000	N/A	16,700	2,200,000	Nil	280,514
Operating Officer	2003	300,000	2,000,000	N/A	17,500	2,200,000	Nil	194,705
BMO Nesbitt Burns								
W.A. Downe	2005	US 550,000	US 2,300,000	470,380	46,300	US 1,400,000	Nil	293,798
Deputy Chair	2004	US 550,000	US 2,850,000	379,572	40,400	US 1,400,000	Nil	187,598
BMO Financial Group	2003	US 550,000	US 2,250,000	308,436	44,100	US 1,400,000	Nil	146,358
Chief Executive Officer								
BMO Nesbitt Burns and								
Head of Investment								
Banking Group								
G.G. Ouellette	2005	500,000	1,900,000	N/A	49,800	750,000	Nil	276,700
President and Chief	2004	500,000	1,800,000	N/A	50,200	800,000	Nil	221,188
Executive Officer	2003	500,000	900,000	N/A	87,700	900,000	Nil	184,617
Private Client Group								

Notes

(a) While disclosure regarding salaries for fiscal 2006 is not required, this information may be of interest to shareholders. For fiscal 2006, the Committee determined that salaries for the Named Executive Officers would remain unchanged.

(b) Amounts shown were earned in respect of the fiscal year indicated. Messrs. Comper and Downe and Ms. Maidment each elected to take 50% of their 2005 bonus in Deferred Stock Units (DSUs) under the Deferred Stock Unit Plans (DSU Plans), based on a share price of $56.93, which was the average closing price on the TSX of Common Shares of the Bank for the five consecutive trading days ending October 31, 2005. With respect to 2004 and 2003 bonus deferrals, Mr. Comper elected to take 50% of his bonus in each year in DSUs, Mr. Downe elected to take 50% of his 2004 bonus in DSUs and Ms. Maidment elected to take 50% of her 2004 bonus and 25% of her 2003 bonus in DSUs based on share prices of $56.86 for 2004 and $39.23 for 2003. Aggregate holdings of DSUs granted under the DSU Plans as at October 31, 2005 and their value at this date are noted in footnote (e), along with all other share unit holdings. Additional DSUs are automatically credited to represent dividends paid on Common Shares of the Bank, and these amounts are reported under "All other compensation".

(c) The aggregate value of perquisites and benefits for each Named Executive Officer is less than the lesser of $50,000 and 10% of the Named Executive Officer's total annual salary and bonus. The amounts shown for Mr. Downe represent tax equalization payments made by the Bank to Mr. Downe in respect of Canadian income taxes paid in excess of United States income taxes, as a portion of Mr. Downe's duties were required to be performed in Canada. Payments for any calendar year may be made at various times during the Bank's following fiscal year. To provide greater consistency in executive compensation reporting of tax equalization payments from year to year, the Bank has concluded that it is preferable to report the tax equalization amount in respect of any tax year in the year in which the final tax liability is determined, which is the following fiscal year of the Bank, regardless of the fiscal year in which it was paid. Accordingly, the final tax equalization amount reported for 2005 relates to the 2004 tax year, and prior years' amounts of tax equalization have been restated such that the final tax equalization amount reported for 2004 relates to the 2003 tax year and the final tax equalization amount reported for 2003 relates to the 2002 tax year. As a result of this change, the tax equalization payment amount of $399,746 paid in 2003 which related to the 2001 tax year is not shown.

(d) To provide greater clarity in reporting executive compensation, the Bank has concluded that it is better to report the option awards most recently approved, rather than those 12 months in arrears. Accordingly, amounts shown represent the number of options approved for granting in each of calendar years 2005, 2004 and 2003. Accordingly, the number of options granted to each of the Named Executive Officers in fiscal 2003 (i.e., the options approved for granting in calendar year 2002) is not included in this table. The number of options granted to each Named Executive Officer in fiscal 2003 is as follows: Mr. Comper 204,600 options; Ms. Maidment 75,100 options; Mr. Bourdeau 30,900 options; Mr. Downe 67,400 options; Mr. Ouellette 67,600 options.

(e) To provide greater clarity in reporting executive compensation, the Bank has concluded that it is better to report awards most recently approved, rather than those 12 months in arrears. Accordingly, amounts shown represent the value of performance share units and restricted share units (Units) granted in each of calendar years 2005, 2004 and 2003. Accordingly, the value of Units granted to each of the Named Executive Officers in fiscal 2003 (i.e., the Units granted in calendar year 2002) is not included in this table. The value of Units granted to each of the Named Executive Officers in fiscal year 2003 is as follows: Mr. Comper $2,650,000 in the Bank's Mid-Term Incentive Plan (Bank MTIP); Ms. Maidment $730,000 in Bank MTIP and Units under the RSU Plan; Mr. Bourdeau a total of $2,100,000 in Bank MTIP and Investment Banking Group Mid-Term Incentive Plan (IBG MTIP); Mr. Downe a total of US$1,400,000 in Bank MTIP and IBG MTIP; Mr. Ouellette $875,000 in Bank MTIP. The amount for Ms. Maidment includes Units granted as part of her hiring arrangements (RSU Plan). This amount was converted into Units based on a share price of $40.366, the average closing price on the TSX of Common Shares of the Bank for the five days preceding December 10, 2002. These Units vest and are paid out one-third in each of the subsequent three years.

The amount shown for 2005 for each Named Executive Officer includes awards with an effective grant date of December 1, 2005 under the Bank MTIP, which were converted into Units based on a share price of $57.96, the average closing price on the TSX of Common Shares of the Bank for the 90 calendar days preceding December 1, 2005. These Units vest and are paid out at the end of three years. The amounts shown for 2005 for Messrs. Bourdeau and Downe also include awards with an effective grant date of December 1, 2005 under the IBG MTIP, which were converted into Units based on a share price of $61.19, the average closing price on the TSX of Common Shares of the Bank for the ten trading days ending December 1, 2005. These Units vest one-third each year, and are paid out one-third each year or as a lump sum at the end of the three years. Aggregate holdings of Units and DSUs and their value at October 31, 2005 are noted in the following table. As additional Units are automatically credited to represent dividends paid on Common Shares of the Bank under all of these plans, these amounts include dividend equivalents automatically credited, which are also reported under "All other compensation".

The table below shows the number of each type of Unit and DSU outstanding for each Named Executive Officer, and the value of such Units and DSUs as at October 31, 2005.

Performance/Restricted Share Units and Deferred Stock Units Outstanding as at October 31, 2005

Name	Type of Unit	Aggregate number of Units	Value of each Unit type at October 31, 2005	Total value at October 31, 2005
F.A. Comper	Bank MTIP	185,085	$10,759,013.60	$ 17,063,907.72
	DSU	111,178	$ 6,304,894.12	
K.E. Maidment	Bank MTIP	46,499	$ 2,702,983.79	$ 4,029,765.68
	RSU	270	$ 15,299.28	
	DSU	23,126	$ 1,311,482.61	
Y.J.P. Bourdeau	Bank MTIP	21,690	$ 1,260,823.19	$ 12,542,751.55
	IBG MTIP	87,186	$ 4,947,039.47	
	DSU	111,707	$ 6,334,888.89	
W.A. Downe	Bank MTIP	39,127	$ 2,274,438.44	$ 9,661,107.48
	IBG MTIP	80,449	$ 4,571,076.80	
	DSU	49,649	$ 2,815,592.24	
G.G. Ouellette	Bank MTIP	58,331	$ 3,390,755.86	$ 8,268,971.72
	DSU	86,020	$ 4,878,215.86	

The table below shows the estimated future payouts for the awards granted in calendar year 2005 under the Bank MTIP, based on the number of Units. The actual payout value will be based on the average closing price on the TSX of Common Shares of the Bank for the 90 calendar days preceding the vesting date, will include accumulated dividend equivalents automatically credited and will be adjusted for the Bank's annualized total shareholder return (TSR) relative to its peer group.

Bank Mid-Term Incentive Plan Awards Granted in Calendar Year 2005

Name	Units granted (#)	Performance or other period until maturation or payout	Estimated future payouts		
			Threshold (#)	Target (#)	Maximum (#)
F.A. Comper	46,584	3 years	0	46,584	69,876
K.E. Maidment	12,077	3 years	0	12,077	18,116
Y.J.P. Bourdeau	5,176	3 years	0	5,176	7,764
W.A. Downe	8,399	3 years	0	8,399	12,599
G.G. Ouellette	12,940	3 years	0	12,940	19,410

(f) The amounts shown represent: the amount of interest accrued for the year ending October 31, 2005 under the executive incentive bonus plan for amounts deferred prior to November 1, 1987; dividend equivalents automatically credited under the DSU Plans, the Bank MTIPs, the IBG MTIPs, and the RSU Plans for the fiscal year ending October 31, 2005; Bank contributions under the Bank's Employee Share Ownership Plan for the fiscal year ending October 31, 2005; and Bank contributions under the Employees' Savings and Profit Sharing Plan of Bank of Montreal/Harris. Named Executive Officers in Canada participate in the Employee Share Ownership Plan on the same basis as all other employees in Canada, whereby for each dollar contributed by employees up to 6% of base salary, the Bank will contribute additional Common Shares up to 50% of eligible contributions. Mr. Downe participates in the Employees' Savings and Profit Sharing Plan on the same basis as all other U.S. employees, whereby the Bank matches the employee's contribution up to the first 5% of eligible pay. Amounts for prior years have been restated to include dividend equivalents that were not previously reported.

Stock Options

In calendar year 2005, stock options to purchase Common Shares of the Bank were granted to the Named Executive Officers as set out in the following table. All of the options granted had an exercise price equal to the closing price on the TSX of Common Shares of the Bank on the date immediately preceding the date of the grant. The options vest over four years at the rate of 25% each year. Of the Named Executive Officers' option grants, 67% is subject to share price increase thresholds that must be met before the options can be exercised. (For details of the Stock Option Plan including the performance conditions, refer to page 24.)

Option Grants during the Calendar Year Ended December 31, 2005

Name	Number of securities under options granted (#)	% of total options granted to employees in the calendar year	Exercise or base price ($/security)	Market value of underlying securities on the date of grant ($/security)	Expiration date
F.A. Comper	158,200	11.67	62.99	62.99	December 8, 2015
K.E. Maidment	46,900	3.46	62.99	62.99	December 8, 2015
Y.J.P. Bourdeau	17,600	1.30	62.99	62.99	December 8, 2015
W.A. Downe	46,300	3.42	62.99	62.99	December 8, 2015
G.G. Ouellette	49,800	3.67	62.99	62.99	December 8, 2015

Amounts shown represent the number of securities under options granted to each of the Named Executive Officers in calendar year 2005. The options shown in the table were granted in December 2005 and represent the most recently approved stock option grants. The Bank has concluded that this reporting methodology will provide greater clarity in reporting executive compensation to its shareholders. The number of options and percentage of total options granted in fiscal 2005, and not shown in this table, are as follows: Mr. Comper 150,500, 10.51%; Ms. Maidment 43,200, 3.02%; Mr. Bourdeau 16,700, 1.17%; Mr. Downe 40,400, 2.82%; Mr. Ouellette 50,200, 3.51%. All of the options granted had an exercise price equal to the closing price on the TSX of Common Shares of the Bank on the date immediately preceding the date of the grant, which was $56.60. The options vest over four years at the rate of 25% each year and have an expiration date of December 8, 2014. Of the Named Executive Officers' option grants, 67% is subject to share price increase thresholds that must be met before the options can be exercised. (For details of the Stock Option Plan, including the performance conditions, refer to the Report on Executive Compensation, page 24.)

The following table shows the number of Bank Common Shares acquired through the exercise of stock options during the fiscal year ended October 31, 2005, the aggregate value realized upon exercise, the aggregate number of options each Named Executive Officer holds and the value of these options based on the closing price on the TSX of Common Shares of the Bank as at October 31, 2005, which was $57.81.

Aggregated Option Exercises during the Fiscal Year Ended October 31, 2005 and Fiscal Year-End Option Values

Name	Securities acquired on exercise (#)	Aggregate value realized ($)	Unexercised options at October 31, 2005 (#)		Value of unexercised in-the-money options at October 31, 2005 ($)	
			Exercisable	Unexercisable	Exercisable	Unexercisable
F.A. Comper	180,000	4,021,164	1,116,781	781,819	29,061,258	10,289,773
K.E. Maidment	Nil	Nil	184,496	157,704	3,880,384	1,549,916
Y.J.P. Bourdeau	86,000	3,085,319	371,099	130,401	9,768,013	2,034,630
W.A. Downe	60,000	US 1,155,112	747,803	389,297	19,784,157	6,533,385
G.G. Ouellette	Nil	Nil	485,663	262,337	13,245,429	2,863,170

Executive Pension Plan

Retirement Allowance Agreements

Bank of Montreal has entered into retirement allowance agreements (RAAs) with the Named Executive Officers that outline the terms and conditions for retirement allowances. Upon retirement, Messrs. Comper, Bourdeau, Downe and Ouellette and Ms. Maidment are each entitled to receive an annual retirement allowance during their lifetime pursuant to these agreements. The total allowance will be comprised of amounts payable under Bank of Montreal's Pension Fund Society and the Executive Pension Plan, or the pension plan of a subsidiary, and the RAAs.
The following table shows details regarding the total retirement allowance benefits for each of the Named Executive Officers:

	At normal retirement date			Early retirement	
Name	Age	Annual benefit	Years of service	Age	Reduction in allowance
F.A. Comper	Age 62	Equal to 70% of best average earnings*	40 years	Age 57	5% per year between ages 57 and 62
K.E. Maidment	Age 60	Equal to 2% of best average earnings* for each year of credited service	30 years	Age 55	3% per year between ages 55 and 60
Y.J.P. Bourdeau	Age 62	Equal to 70% of best average earnings*	38 years	Age 57	5% per year between ages 57 and 62
W.A. Downe	Age 60	Equal to 2% of best average earnings* for each year of credited service	29 years	Age 55	3% per year between ages 55 and 60
G.G. Ouellette	Age 60	Equal to 2% of best average earnings* for each year of credited service	17 years	Age 55	3% per year between ages 55 and 60

*Best average earnings for the Named Executive Officers are defined in the following table:

	At normal retirement date	Early retirement
F. A. Comper	Sum of: the final 12 months' salary plus the average of the best five years of STIP awarded	Sum of: the final 12 months' salary plus the average of the best five years of STIP awarded, with the STIP amount limited to 45% of salary
K.E. Maidment	Sum of: the final 12 months' salary plus the average of the best consecutive five years of STIP awarded, with the STIP amount limited to 45% of final salary	Same as "At normal retirement date"
Y.J.P. Bourdeau	Sum of: the final 12 months' salary plus the average of the best five years of STIP awarded, with the STIP for years subsequent to fiscal 1998(a) limited to 200% of final salary	The greater of $609,000(a) or the sum of: the final 12 months' salary plus the average of the best five years of STIP awarded, with the STIP amount limited to 100% of salary
W.A. Downe	Sum of: the final 12 months' salary plus the average of the best consecutive five years of STIP awarded, with the STIP amount limited to 45% of final salary	Same as "At normal retirement date"
G.G. Ouellette	Sum of: the final 12 months' salary plus the average of the best consecutive five years of STIP awarded, with the STIP amount limited to 45% of final salary	Same as "At normal retirement date"

(a) Effective fiscal 1999, Mr. Bourdeau joined IBG and his prior Bank of Montreal pension arrangements were grandfathered.

If any such individual is receiving an annual retirement allowance at the time of his/her death, the Bank will pay annually to his/her surviving spouse during his/her lifetime 60% of this retirement allowance.

Estimated annual retirement allowance benefits payable upon retirement to the specified Named Executive Officers are shown in the following table:

Estimated Annual Retirement Benefits upon Retirement (a)

	Years of credited service (c)				
Best average earnings (b) ($)	15	20	25	30	35 or more
500,000	150,000	200,000	250,000	300,000	350,000
1,000,000	300,000	400,000	500,000	600,000	700,000
1,500,000	450,000	600,000	750,000	900,000	1,050,000
2,000,000	600,000	800,000	1,000,000	1,200,000	1,400,000
2,500,000	750,000	1,000,000	1,250,000	1,500,000	1,750,000
3,000,000	900,000	1,200,000	1,500,000	1,800,000	2,100,000
3,500,000	1,050,000	1,400,000	1,750,000	2,100,000	2,450,000
4,000,000	1,200,000	1,600,000	2,000,000	2,400,000	2,800,000
4,500,000	1,350,000	1,800,000	2,250,000	2,700,000	3,150,000

Notes

(a) The annual benefits payable upon retirement as shown in the above table are comprised of amounts payable under Bank of Montreal's Pension Fund Society and the Executive Pension Plan, or the pension plan of a subsidiary, and the RAAs. Pension benefits are not reduced by the maximum Canada/Quebec Pension Plan benefit payable at the relevant time.

(b) Best average earnings for the Named Executive Officers are defined above.

(c) The projected years of credited service at their normal retirement date under the RAAs are as follows: Mr. Comper 40 years, Ms. Maidment 30 years (which includes 13 years of prior service recognition to be earned over an equivalent period of employment with Bank of Montreal), Mr. Bourdeau 38 years, Mr. Downe 29 years and Mr. Ouellette 17 years (which includes eight years of prior service with Nesbitt Thomson and Burns Fry, to be earned over an equivalent period of employment with Bank of Montreal).

Based on current compensation, the estimated annual benefits payable upon retirement at normal retirement age are as follows: Mr. Comper $1,848,000, Ms. Maidment $438,600, Mr. Bourdeau $686,000, Mr. Downe $565,300 and Mr. Ouellette $246,500.

Supplemental Pension Disclosure

The previous section on executive pensions complies with the disclosure regulations currently in place. In the interest of greater disclosure and clarity for shareholders, the following tables detail the pension expense for the Bank in respect of each of the Named Executive Officers.

Fiscal 2005 Pension Expense Related to Service and Compensation

Amounts reported in the table below represent the pension expense related to 2005 service for each of the Named Executive Officers, including the impact of differences between actual compensation paid in 2005 and the actuarial assumptions used for the year.

Name	Fiscal 2005 pension expense related to service and compensation
F.A. Comper	$ 897,200
K.E. Maidment	$ 371,800 (a)
Y.J.P. Bourdeau	$ 175,600
W.A. Downe	$ 237,000
G.G. Ouellette	$ 359,400

(a) Includes an amount associated with Ms. Maidment's $50,000 salary increase, in conjunction with her expanded accountabilities effective in 2005, and which now include risk management.

Fiscal 2005 Changes in Accrued Pension Liabilities

The accrued pension liability is calculated following the method prescribed by the Canadian Institute of Chartered Accountants and is based on management's best estimate of future events that affect the cost of pensions, including assumptions about future salary adjustments and STIP award amounts. Changes in the accrued pension liabilities for the Named Executive Officers are summarized in the following table. These changes include the fiscal 2005 expense attributed to service and compensation as reported in the previous table as well as the normal increases[1] to pension liabilities arising from the annual valuation of the Bank's pension plans, which includes all employees who are participants.

Name	Accrued liability at October 31, 2004 (2)	Change in accrued liability for 2005 (2,3)	Accrued liability at October 31, 2005 (2)	Years of credited service at October 31, 2005
	(a)	(b)	(c) = (a) + (b)	
F.A. Comper	$ 19,610,600	$ 4,393,800	$ 24,004,400	**38**
K.E. Maidment	$ 923,600	$ 709,700	$ 1,633,300	**10**
Y.J.P. Bourdeau	$ 5,620,100	$ 1,307,300	$ 6,927,400	**33**
W.A. Downe	$ 4,794,800	$ 712,600	$ 5,507,400	**22**
G.G. Ouellette	$ 1,864,300	$ 742,100	$ 2,606,400	**13**

Notes

(1) The normal increases include interest on the beginning-of-year liability, employee contributions to the pension plan, changes in interest rate assumptions as the result of changes in long-term bond yields and changes in exchange rates.

(2) The calculation of reported amounts use actuarial assumptions and methods that are consistent with those used for calculating pension liabilities and annual expense as disclosed in the Bank's 2004 and 2005 consolidated financial statements. As the assumptions reflect the Bank's best estimate of future events, the values shown in the above table may not be directly comparable to similar estimates of pension liabilities that may be disclosed by other corporations.

(3) Excluded from the change in accrued liability for 2005 is the impact of investment returns on the Bank's pension plan assets.

Employment Agreements

The RAAs between Bank of Montreal and the Named Executive Officers outline the terms and conditions of retirement allowances and other compensation payable in the event of dismissal without cause or a change of control. There are otherwise no employment agreements in place for the Named Executive Officers.

Change of Control and Termination Without Cause

The RAAs provide that, if a Named Executive Officer leaves the employ of Bank of Montreal within two years of a change of control, due to a material change in the executive's responsibilities, the executive is deemed to have been dismissed without cause by Bank of Montreal. The RAAs further stipulate that if a Named Executive Officer is dismissed without cause by Bank of Montreal prior to the normal retirement date, he/she is entitled to a lump sum severance, plus, if dismissal occurs on or after age 50 (or earlier if dismissal occurs as a result of a change of control), a retirement allowance payable at normal retirement age based upon a percentage of best average earnings (as defined under "At Normal Retirement Date" in the table on page 30 in the section Retirement Allowance Agreements) according to his/her age at the time of dismissal. Alternatively, the Named Executive Officer may elect to receive the allowance on a reduced basis as early as the date of dismissal or at age 50, whichever is later. The following table outlines the lump sum severance that would be applicable, and the range of best average earnings payable, given the respective age and years of service for each Named Executive Officer as at October 31, 2005. The lower percentage is the allowance that would be payable if the Named Executive Officer elected to begin receiving the allowance on a reduced basis at the date of dismissal or at age 50, whichever is later, and the higher percentage is the allowance payable commencing at the Named Executive Officer's normal retirement age. If Mr. Comper or Mr. Bourdeau are dismissed without cause by Bank of Montreal, the executive may elect to receive an early retirement allowance as described on page 30 in lieu of the allowances described in the following table:

Name	Range of best average earnings payable	Lump sum severance
F.A. Comper	54% to 60% of best average earnings	Two and one half times the sum of annual salary and one-third of the aggregate of the best three years' STIP awards
K.E. Maidment	22% to 39% of best average earnings (a)	Two times the sum of annual salary and the average of the best five consecutive years' STIP awards
Y.J.P. Bourdeau	33% to 45% of best average earnings	Two times the sum of annual salary and one-third of the aggregate of the best three years' STIP awards
W.A. Downe	36% to 49% of best average earnings	Two times the sum of annual salary and the average of the best five consecutive years' STIP awards
G.G. Ouellette	32% to 34% of best average earnings	Two times the sum of annual salary and the average of the best five consecutive years' STIP awards

(a) In the event of a change of control if dismissal occurs before age 50, the amount of Ms. Maidment's allowance includes recognition of all prior service with her previous employer. This amount would be reduced by the amount of any pension Ms. Maidment would be entitled to receive from her former employer's pension plan.

In the event of dismissal at or after age 50, all Named Executive Officers are also entitled to any other amounts or benefits, such as health and dental coverage, to which they are otherwise entitled under Bank of Montreal's compensation and benefits programs for all retired employees.

Supplemental Disclosure: Total Compensation Summary for the Named Executive Officers

While the information in the following tables appears on previous pages in the required or suggested disclosure format, this information has been consolidated in order to provide greater disclosure and clarity for shareholders.

When assessing compensation for the Named Executive Officers, the Committee considers the median of the peer group, which is made up of comparable positions in the other four major Canadian banks, the absolute and relative performance of the Bank and each Named Executive Officer's individual performance. In determining 2005 amounts, the Committee carefully considered all aspects of compensation, including pension-related values and costs.

F.A. Comper
President & CEO

	2005	2004	2003
Cash			
Salary	$ 1,000,000	$ 1,000,000	$ 1,000,000
Bonus	1,700,000	2,000,000	2,000,000
Total Cash	$ 2,700,000	$ 3,000,000	$ 3,000,000
Equity			
Mid-Term (a)	$ 2,700,000	$ 2,800,000	$ 2,800,000
Stock Options (b)	2,700,000	2,700,000	2,700,000
Total Equity	$ 5,400,000	$ 5,500,000	$ 5,500,000
Total Direct Compensation	$ 8,100,000	$ 8,500,000	$ 8,500,000
Pension Service and Compensation Cost (c)	$ 897,200	$ 1,204,800	$ 1,046,100
Total	$ 8,997,200	$ 9,704,800	$ 9,546,100

Notes

(a) Mid-Term Incentive Plan: Performance Share Units (Units). Amounts shown represent the value of Units granted in December of each year. Effective with the 2004 grant, the level of awards at time of grant reflects achievements in productivity improvements. The initial value of each of these Units is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding the grant date. Additional Units are automatically credited to represent dividends paid on Common Shares. Each award vests and is paid out at the end of the three-year performance period. The value at payout is based on the then-current share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period relative to its Canadian peer group.

(b) These amounts represent the compensation value of the number of options granted as reported in the Summary Compensation table on page 27. This compensation value is based on a methodology which considers, among other things, the full 10-year term of the option. The stock option exercise prices are as follows: 2005 options $62.99, 2004 options $56.60, 2003 options $53.93. Before these stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. For MBEC members, 33% of these stock options are subject to time-based vesting only, 33% can be exercised only after the price of the Common Shares has increased by more than 50% and 34% can be exercised only after the price of the Common Shares has increased by more than 100%.

(c) Annual pension service and compensation cost is the value of the projected pension expense for the year of service credited and any other compensation-related costs including the impact of differences between the actual compensation paid in the year and the actuarial assumptions used for the year.

K.E. Maidment
Senior EVP & CFO

	2005	2004	2003
Cash			
Salary	$ 518,867	$ 493,867	$ 452,200
Bonus	950,000	950,000	625,000
Total Cash	$ 1,468,867	$ 1,443,867	$ 1,077,200
Equity			
Mid-Term (a)	$ 700,000	$ 625,000	$ 725,000
Stock Options (b)	800,000	775,000	760,000
Total Equity	$ 1,500,000	$ 1,400,000	$ 1,485,000
Total Direct Compensation	$ 2,968,867	$ 2,843,867	$ 2,562,200
Pension Service and Compensation Cost (c)	$ 371,800	$ 193,900	$ 226,500
Total	$ 3,340,667	$ 3,037,767	$ 2,788,700

Notes

(a) Mid-Term Incentive Plan: Performance Share Units (Units). Amounts shown represent the value of Units granted in December of each year. Effective with the 2004 grant, the level of awards at time of grant reflects achievements in productivity improvements. The initial value of each of these Units is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding the grant date. Additional Units are automatically credited to represent dividends paid on Common Shares. Each award vests and is paid out at the end of the three-year performance period. The value at payout is based on the then-current share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period relative to its Canadian peer group.

(b) These amounts represent the compensation value of the number of options granted as reported in the Summary Compensation table on page 27. This compensation value is based on a methodology which considers, among other things, the full 10-year term of the option. The stock option exercise prices are as follows: 2005 options $62.99, 2004 options $56.60, 2003 options $53.93. Before these stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. For MBEC members, 33% of these stock options are subject to time-based vesting only, 33% can be exercised only after the price of the Common Shares has increased by more than 50% and 34% can be exercised only after the price of the Common Shares has increased by more than 100%.

(c) Annual pension service and compensation cost is the value of the projected pension expense for the year of service credited and any other compensation-related costs including the impact of differences between the actual compensation paid in the year and the actuarial assumptions used for the year.

Y.J.P. Bourdeau
President & COO
BMO Nesbitt Burns

	2005	2004	2003
Cash			
Salary	$ 300,000	$ 300,000	$ 300,000
Bonus	2,800,000	2,900,000	2,000,000
Total Cash	$ 3,100,000	$ 3,200,000	$ 2,300,000
Equity			
Mid-Term (a)	$ 2,100,000	$ 2,200,000	$ 2,200,000
Stock Options (b)	300,000	300,000	300,000
Total Equity	$ 2,400,000	$ 2,500,000	$ 2,500,000
Total Direct Compensation	$ 5,500,000	$ 5,700,000	$ 4,800,000
Pension Service and Compensation Cost (c)	$ 175,600	$ 159,700	$ 144,600
Total	$ 5,675,600	$ 5,859,700	$ 4,944,600

Notes

(a) Mid-Term Incentive Plans: amounts shown include Performance Share Units (PSUs) granted under the Bank's Executive Mid-Term Incentive Plan and Restricted Share Units (RSUs) granted under the Investment Banking Group Mid-Term Incentive Plan, and represent the total value of PSUs and RSUs granted in December of each year. The initial value of each PSU is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding the grant date. Additional Units are automatically credited to represent dividends paid on Common Shares. Each award vests and is paid out at the end of the three-year performance period. The value at payout is based on the then-current share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period relative to its Canadian peer group. The initial value of each RSU for 2005 is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending December 1, 2005. For RSUs granted in each of calendar years 2004 and 2003, the initial value is based on the average closing price of the Bank's Common Shares on the TSX for the five trading days preceding the relevant grant date. Effective with the 2004 grant, the level of RSUs at time of grant reflects achievements in productivity improvements. RSUs vest one-third each year and are paid out one-third each year or as a lump sum at the end of the three years. Additional RSUs are automatically credited to represent dividends paid on Common Shares. The payout value of the Units is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending on December 1 of the relevant year.

(b) These amounts represent the compensation value of the number of options granted as reported in the Summary Compensation table on page 27. This compensation value is based on a methodology which considers, among other things, the full 10-year term of the option. The stock option exercise prices are as follows: 2005 options $62.99, 2004 options $56.60, 2003 options $53.93. Before these stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. For MBEC members, 33% of these stock options are subject to time-based vesting only, 33% can be exercised only after the price of the Common Shares has increased by more than 50% and 34% can be exercised only after the price of the Common Shares has increased by more than 100%.

(c) Annual pension service and compensation cost is the value of the projected pension expense for the year of service credited and any other compensation-related costs including the impact of differences between the actual compensation paid in the year and the actuarial assumptions used for the year.

W.A. Downe
Deputy Chair BMO Financial Group
& CEO BMO Nesbitt Burns

(US $)	2005	2004	2003
Cash			
Salary	$ 550,000	$ 550,000	$ 550,000
Bonus	2,300,000	2,850,000	2,250,000
Total Cash	$ 2,850,000	$ 3,400,000	$ 2,800,000
Equity			
Mid-Term (a)	$ 1,400,000	$ 1,400,000	$ 1,400,000
Stock Options (b)	650,000	550,000	550,000
Total Equity	$ 2,050,000	$ 1,950,000	$ 1,950,000
Total Direct Compensation	$ 4,900,000	$ 5,350,000	$ 4,750,000
Pension Service and Compensation Cost (c)(d)	$ 193,400	$ 55,700	$ 71,200
Total	$ 5,093,400	$ 5,405,700	$ 4,821,200

Notes

(a) Mid-Term Incentive Plans: amounts shown include Performance Share Units (PSUs) granted under the Bank's Executive Mid-Term Incentive Plan and Restricted Share Units (RSUs) granted under the Investment Banking Group Mid-Term Incentive Plan, and represent the total value of PSUs and RSUs granted in December of each year. The initial value of each PSU is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding the grant date. Additional Units are automatically credited to represent dividends paid on Common Shares. Each award vests and is paid out at the end of the three-year performance period. The value at payout is based on the then-current share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period relative to its Canadian peer group. The initial value of each RSU for 2005 is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending December 1, 2005. For RSUs granted in each of calendar years 2004 and 2003, the initial value is based on the average closing price of the Bank's Common Shares on the TSX for the five trading days preceding the relevant grant date. Effective with the 2004 grant, the level of RSUs at time of grant reflects achievements in productivity improvements. RSUs vest one-third each year and are paid out one-third each year or as a lump sum at the end of the three years. Additional RSUs are automatically credited to represent dividends paid on Common Shares. The payout value of the Units is based on the average closing price of the Bank's Common Shares on the TSX for the ten trading days ending on December 1 of the relevant year.

(b) These amounts represent the compensation value of the number of options granted as reported in the Summary Compensation table on page 27. This compensation value is based on a methodology which considers, among other things, the full 10-year term of the option. The stock option exercise prices are as follows: 2005 options $62.99, 2004 options $56.60, 2003 options $53.93. Before these stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. For MBEC members, 33% of these stock options are subject to time-based vesting only, 33% can be exercised only after the price of the Common Shares has increased by more than 50% and 34% can be exercised only after the price of the Common Shares has increased by more than 100%.

(c) Annual pension service and compensation cost is the value of the projected pension expense for the year of service credited and any other compensation-related costs including the impact of differences between the actual compensation paid in the year and the actuarial assumptions used for the year.

(d) These amounts have been converted from Cdn $.

G.G. Ouellette
President & CEO
Private Client Group

	2005	2004	2003
Cash			
Salary	$ 500,000	$ 500,000	$ 500,000
Bonus	1,900,000	1,800,000	900,000
Total Cash	$ 2,400,000	$ 2,300,000	$ 1,400,000
Equity			
Mid-Term (a)	$ 750,000	$ 800,000	$ 900,000
Stock Options (b)	850,000	900,000	1,500,000
Total Equity	$ 1,600,000	$ 1,700,000	$ 2,400,000
Total Direct Compensation	$ 4,000,000	$ 4,000,000	$ 3,800,000
Pension Service and Compensation Cost (c)	$ 359,400	$ 282,600	$ 275,900
Total	$ 4,359,400	$ 4,282,600	$ 4,075,900

Notes

(a) Mid-Term Incentive Plan: Performance Share Units (Units). Amounts shown represent the value of Units granted in December of each year. Effective with the 2004 grant, the level of awards at time of grant reflects achievements in productivity improvements. The initial value of each of these Units is based on the average closing price of the Bank's Common Shares on the TSX for the trading days occurring in the 90 calendar days preceding the grant date. Additional Units are automatically credited to represent dividends paid on Common Shares. Each award vests and is paid out at the end of the three-year performance period. The value at payout is based on the then-current share price and may be increased by up to 50% or decreased to as low as 0% based on the Bank's annualized total shareholder return over the three-year period relative to its Canadian peer group.

(b) These amounts represent the compensation value of the number of options granted as reported in the Summary Compensation table on page 27. This compensation value is based on a methodology which considers, among other things, the full 10-year term of the option. The stock option exercise prices are as follows: 2005 options $62.99, 2004 options $56.60, 2003 options $53.93. Before these stock options can be exercised, the following two conditions must be met: 1) the options must be vested (the Bank's options vest 25% per year over four years), and 2) for a portion of these options, share price growth must meet or exceed prescribed increases in the price of the Common Shares; if such thresholds are not met, the options expire worthless. For MBEC members, 33% of these stock options are subject to time-based vesting only, 33% can be exercised only after the price of the Common Shares has increased by more than 50% and 34% can be exercised only after the price of the Common Shares has increased by more than 100%.

(c) Annual pension service and compensation cost is the value of the projected pension expense for the year of service credited and any other compensation-related costs including the impact of differences between the actual compensation paid in the year and the actuarial assumptions used for the year.

Equity Compensation Plan Information

The Bank's Stock Option Plan and Non-Officer Director Stock Option Plan are the only compensation plans under which equity securities of the Bank have been authorized for issuance. The Stock Option Plan was first approved by shareholders in 1995 and, most recently, an amendment to increase the number of shares issuable under the Plan was approved by shareholders at the Bank's annual meeting held on February 25, 2003. While there are options outstanding under the Non-Officer Director Stock Option Plan, which was approved by shareholders at the Bank's annual meeting held on February 25, 2002, shareholders passed a resolution at the annual meeting held on February 24, 2004 to discontinue the granting of options to directors under this Plan effective November 1, 2003, as described under the heading "Non-Officer Director Stock Option Plan" on page 36.

The following table provides information as at October 31, 2005 regarding the Common Shares issuable upon the exercise of options outstanding under the Stock Option Plan and the Non-Officer Director Stock Option Plan, as well as the number of Common Shares remaining available for issuance under the Stock Option Plan. As options can no longer be issued to directors under the Non-Officer Director Stock Option Plan, the table does not include Common Shares remaining available for issuance under that Plan.

Stock Option Plan

Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders	26,919,349	$31.013	3,397,576
Equity compensation plans not approved by security holders	Nil	Nil	Nil
Total	26,919,349	$31.013	3,397,576

Options may be granted under the Stock Option Plan to such employees of the Bank and its affiliates as the Committee may from time to time determine. A maximum of 59,200,000 of the Bank's Common Shares, representing 11.8% of the Bank's Common Shares issued and outstanding as at October 31, 2005, may be issued under the Plan. As at October 31, 2005, there were 26,772,349 Common Shares, representing 5.4% of the Bank's issued and outstanding Common Shares, to be issued upon the exercise of outstanding options under the Plan, and 3,397,576 Common Shares, representing 0.68% of the Bank's issued and outstanding Common Shares, remaining available for issuance under

the Plan. Under the terms of the Plan, the maximum number of Common Shares reserved for issuance under options to any one participant cannot exceed 5% of the Bank's Common Shares then issued and outstanding. In addition, the maximum number of Common Shares reserved for issuance at any time cannot exceed 10% of the Bank's issued and outstanding Common Shares. In addition, the Committee has established a guideline that is intended to limit the total number of options available for issue, plus all options outstanding that have not yet been exercised, to 9.5% or less of the total number of the Bank's issued and outstanding Common Shares. There are no restrictions on the number of options that may be granted to insiders under the Plan, subject to the foregoing limitations.

Options are granted under the Plan with a 10-year expiry date and with a strike price equal to the closing price of the Bank's Common Shares on the trading day immediately preceding the date of grant. Options cannot be transferred or assigned by a participant under the Plan, other than by will or pursuant to the laws of succession. The Plan was amended in 2005 (see Section 3.3 of the Report on Executive Compensation, "Stock Option Plan: Price-Conditioned Options at Retirement"). The amendment was made by the Committee without shareholder approval in accordance with the amendment provisions of the Plan.

Stock Appreciation Rights (SARs) may also be granted under the Plan in cases where it would be impractical or disadvantageous to grant options to executives. SARs are granted on the same terms as options and, upon exercise, a holder will receive in lieu of a Common Share of the Bank, a cash payment for each SAR equal to the amount by which the weighted average trading price of a Common Share of the Bank on the TSX for the five trading days immediately preceding the date of exercise exceeds the SAR exercise price. SARs also may be granted concurrently with options such that the participant may exercise, in his or her discretion, the option or the concurrent SAR (but not both) and the exercise of the one results in the cancellation of a corresponding number of the other.

A description of the vesting of options granted under the Plan and the price thresholds for the Bank's Common Shares that must be met before an option can be exercised are set out under the heading "Stock Option Plan" on page 24.

Under the terms of the Plan, options expire on the earlier of (i) the fifth anniversary of the date of a participant's retirement, (ii) the third anniversary of the date of termination of full-time employment due to disability or death, and (iii) the 10-year anniversary of the date of grant. Options are forfeited if a participant resigns or is terminated for cause. In the event a participant is terminated without cause, the participant may exercise outstanding exercisable options within 90 days of termination, after which date all outstanding options are forfeited.

The Board of Directors of the Bank or the Committee, subject to any regulatory or required shareholder approval, have the power under the Plan to amend or terminate the Plan at any time, provided, however, that any such amendment or termination shall not decrease the entitlements of a participant which have accrued prior to the date of the amendment or termination.

Executives, other than MBEC members, may open a BMO Investorline (BI) account to facilitate the exercise of their options. When the option is exercised, the account is debited for the amount of the strike price and, to the extent that the amount debited exceeds available funds in the account, the executive is charged interest at the same rate charged to customers for purchases of securities on margin. Where the executive has elected to sell all or some of the Common Shares issued upon the exercise of the options, a portion of the sale proceeds is retained by BI to cover the strike price, applicable commissions and taxes and debit interest. Where the executive has elected to hold the Common Shares issued upon the exercise of the options, payment of the strike price, applicable commissions and taxes and debit interest must be made by the executive.

Non-Officer Director Stock Option Plan

Options to purchase a total of 147,000 Common Shares, representing 0.03% of the Bank's issued and outstanding Common Shares as at October 31, 2005, were granted under the Non-Officer Director Stock Option Plan. Such options have a 10-year expiry date and a strike price equal to the closing price of the Bank's Common Shares on the trading day immediately preceding the date of grant. As noted above, no more options may be granted under this Plan.

Options vest 25% per year over four years from the date of grant. Except for directors who have reached 62 years of age at the time of the grant, one half of the options granted to each director cannot be exercised unless the price of the Bank's Common Shares has increased by 50% since the date of grant. If such price threshold is not met, the options expire worthless. Options under the Non-Officer Director Stock Option Plan cannot be transferred or assigned by a participant under the plan, other than by will or pursuant to the laws of succession.

Under the terms of the Non-Officer Director Stock Option Plan, options expire on the earlier of (i) the fifth anniversary of the participant ceasing to be a director, (ii) the third anniversary of the participant ceasing to be a director due to death or disability, and (iii) the expiry of the option.

The Board of Directors of the Bank, subject to any regulatory or required shareholder approval, has the power under the Plan to amend or terminate the Plan at any time, provided, however, that any such amendment or termination shall not decrease the entitlements of a participant which have accrued prior to the date of such amendment or termination.

Indebtedness of Directors and Executive Officers

To the knowledge of the Bank, as at December 28, 2005, there was no outstanding indebtedness to the Bank or its subsidiaries incurred by directors, executive officers or employees, or former directors, executive officers or employees of the Bank and its subsidiaries in connection with the purchase of securities of the Bank or its subsidiaries and there was no outstanding indebtedness incurred by any of such individuals to another entity that was the subject of a guarantee, support agreement, letter of credit or other similar agreement or undertaking provided by the Bank or its subsidiaries. In addition, the Bank does not grant personal loans to its directors and executive officers, as such terms are defined under the United States *Sarbanes-Oxley Act*, except in accordance with that Act.

Aggregate Indebtedness

The following table sets out the aggregate indebtedness outstanding as at December 28, 2005 to the Bank or its subsidiaries incurred by directors, executive officers and employees, and former directors, executive officers and employees of the Bank and its subsidiaries, excluding routine indebtedness as such term is defined under Canadian securities laws.

Purpose	To the Bank or its subsidiaries ($)
Other	322,129,929

Indebtedness of Directors and Executive Officers

The following table sets out the indebtedness outstanding as at December 28, 2005 to the Bank or its subsidiaries incurred by directors and executive officers of the Bank, excluding routine indebtedness.

Name and principal position	Involvement of Bank or subsidiary	Largest amount outstanding during fiscal year ended October 31, 2005 ($)	Amount outstanding as at December 28, 2005 ($)
Y.J.P. Bourdeau President and Chief Operating Officer BMO Nesbitt Burns	Bank/Lender	US 148,102	US 114,434
F.J. Techar President and Chief Executive Officer Harris Bankcorp, Inc.	Harris Bank/Lender	US 1,552,760	US 1,293,839

Notes

(a) Mr. Bourdeau's indebtedness represents loans to finance a portion of his participation in a fund which makes private equity investments on the same basis as the Bank and its affiliates. The loans mature on the earlier of April 29, 2011 or the liquidation of the fund, and are secured by Mr. Bourdeau's interest in the fund. A portion of each loan has limited recourse. Interest on the loans accrues at the U.S. long-term applicable federal interest rate in effect when the loans are made. These loans are on the same terms as loans made available to certain other employees of the Bank and its affiliates who participate in the fund.

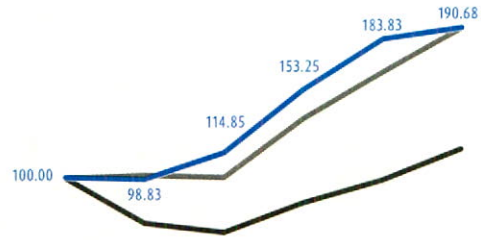
(b) Mr. Techar's indebtedness represents a mortgage loan for a Bank-initiated transfer. The loan is at a rate of 4.625%, subject to a rate adjustment after five years (which will occur in 2007) and yearly adjustments thereafter.

Performance Graph

The following chart compares the total cumulative shareholder return on $100 invested in Common Shares of the Bank on October 31, 2000 with the cumulative total returns of two Toronto Stock Exchange indices for the five most recently completed financial years.

Note
Dividends paid on Common Shares of the Bank are assumed to be reinvested at the closing share price on the dividend payment date. All S&P/TSX indices are total return indices, i.e., they include dividends reinvested.

Cumulative Return ($)



	2000	2001	2002	2003	2004	2005
BMO	100.00	98.83	114.85	153.25	183.83	190.68
S&P/TSX Composite	100.00	72.54	66.97	84.94	98.64	117.51
S&P/TSX Composite Financials	100.00	101.68	100.33	136.03	164.22	190.83

Directors' and Officers' Insurance

The Bank has purchased, at its expense, an integrated risk policy, which expires October 31, 2006 and includes Directors' and Officers' Liability Insurance under two sections. The first section relates to individual protection provided for directors and officers against liability incurred by them in their capacities as directors and officers of the Bank and its subsidiaries. This section has a limit of $300 million for each claim and an aggregate limit of $300 million. There is no deductible.

When the law permits or requires the Bank to provide an indemnity to a director or officer, the second section applies, and provides payment on behalf of the Bank under the indemnity. This section has a net limit of $200 million for each claim and a shared aggregate limit of $200 million subject to a deductible of $50 million.

Premiums paid by the Bank for the integrated risk policy include approximately $3 million per annum relating to the Directors' and Officers' Liability Insurance.

Additional Information

Financial information about the Bank is contained in its comparative financial statements and Management's Discussion and Analysis for the fiscal year ended October 31, 2005, and additional information about the Bank is available on SEDAR at www.sedar.com.

If you would like to obtain, at no cost to you, a copy of any of the following documents:

(a) the latest Annual Information Form of the Bank together with any document, or the pertinent pages of any document, incorporated by reference therein;

(b) the comparative financial statements of the Bank for the fiscal year ended October 31, 2005 together with the accompanying report of the auditors thereon and any interim financial statements of the Bank for periods subsequent to October 31, 2005 and Management's Discussion and Analysis with respect thereto; and,

(c) this Proxy Circular,

please send your request to:

Bank of Montreal
Corporate Secretary's Department
21st Floor, 1 First Canadian Place
Toronto, Ontario M5X 1A1

Fax: (416) 867-6793 Telephone: (416) 867-6785

E-mail: corp.secretary@bmo.com

Contacting the Board of Directors

Shareholders, employees and other interested parties may communicate directly with the Board of Directors through the Chairman of the Board by writing to:

Chairman of the Board of Directors
BMO Financial Group
P.O. Box 1, First Canadian Place
100 King Street West
Toronto, Ontario M5X 1A1

Directors' Approval

The Board of Directors of the Bank has approved the contents and the sending of this Proxy Circular to the shareholders.



Robert V. Horte
Vice-President and Corporate Secretary
January 12, 2006

Schedule 1 – Statement of Corporate Governance Practices

At BMO Financial Group, we aspire to uphold high standards of corporate governance which reflect not only applicable legal and regulatory requirements but also emerging best practices. As a Canadian reporting issuer with securities listed on the Toronto Stock Exchange (TSX) and the New York Stock Exchange (NYSE), our corporate governance practices meet, and in some cases exceed, applicable rules adopted by the Canadian Securities Administrators (CSA) and applicable rules of the U.S. Securities and Exchange Commission (SEC), and provisions of the *Sarbanes-Oxley Act*. In addition, although we are not required to comply with a number of the NYSE corporate governance listing standards as a non-U.S. company, our governance practices are in compliance with the NYSE standards in all significant respects except for one, which is described below under the heading "Compliance with NYSE Standards".

Many regulatory changes have come into effect in the past year, including policies issued by the CSA relating to corporate governance best practices as well as amendments to the CSA rules relating to audit committees. We have amended our governance practices as regulatory changes and best practices have evolved and will continue to follow changes and consider amendments to our governance practices as appropriate.

Throughout the schedule, references to documents and information available on our web site can be found at www.bmo.com/investorrelations. In addition, any information located on the web site is also available in print to any shareholder upon request to the Corporate Secretary's Department at the address set out on page 39 of this Proxy Circular.

Board of Directors

Director Independence

The Board has adopted categorical standards for determining whether a director is "independent" within the meaning of the CSA rules and NYSE standards, and whether each member of the Audit Committee meets the applicable Canadian and U.S. independence criteria for membership on public company audit committees. In summary, a director is "independent" under the Bank's standards if the Board determines that the director has no material relationship with the Bank or any of its affiliates or its Shareholders' Auditors, either directly or indirectly, or as a partner, shareholder or officer of an entity that has a relationship with the Bank. In addition, certain relationships deem a director not to be "independent". The Bank's Director Independence Standards can be found on our web site.

The Governance and Nominating Committee and the Board of Directors participate in the determination of director independence and Bank affiliation. The determinations are based on information concerning the personal, business and other relationships and dealings between the directors and the Bank, its affiliates and Shareholders' Auditors, collected through biographical material, reports and questionnaires completed by the directors. The determinations also take into account information derived from Bank records and reports, and about entities with which the directors are involved.

The Board has determined that all directors standing for election to the Board on March 2, 2006 are "independent" within the meaning of the relevant CSA rules and U.S. laws and standards and are "unaffiliated" under the *Bank Act*, with the exception of Tony Comper, who is the President and Chief Executive Officer. The Board has also determined that all members of the Audit Committee meet the additional Canadian and U.S. independence requirements for membership on public company audit committees. The Bank has lending or banking arrangements with some of the directors and with certain entities in respect of which one or another of the directors is an officer or has an interest. In making the director independence determinations, these arrangements were considered but deemed not to be material as they are within the parameters and limits for materiality set forth in the Director Independence Standards adopted by the Board.

Additional information relating to each director standing for nomination, including other public company boards on which they serve as well as their attendance record for all Board and Committee meetings during fiscal 2005, can be found on pages 6 through 11 of this Proxy Circular.

Independent Chair

The Board has separated the roles of Chairman and Chief Executive Officer and Mr. Galloway was appointed Chairman of the Board effective May 1, 2004. Mr. Galloway is not, and has never been, an executive officer of the Bank and the Board has determined that he is "independent". The Board has adopted a position description for the Chairman setting out his responsibilities and duties. Mr. Galloway has not acted as chairman of the board of any other public company.

The Chairman of the Board ensures that the Board operates independently of management and that directors have an independent leadership contact. He manages the affairs of the Board, with a view to ensuring that the Board functions effectively and meets its obligations and responsibilities, and leads the Board in the execution of its responsibilities to shareholders. At every regularly scheduled Board meeting, the Chairman presides over a session of the "independent" directors at which "non-independent" directors and members of management are not present. During fiscal 2005, 10 such sessions were held. In addition, the Chairman presides at any other sessions of the "independent" directors at which "non-independent" directors and members of management are not present. It is also the practice of each Board Committee to meet without management present during the course of each of its meetings. Topics discussed at these sessions include, but are

not limited to, succession planning and strategy. Information to be conveyed and actions undertaken as a result of the sessions are communicated to relevant parties, as appropriate.

Board Size

At the Annual Meeting of Shareholders on March 2, 2006, 15 directors will stand for election for a one-year period. The matter of Board size is considered formally on an annual basis by the Board and on an ongoing basis by its Governance and Nominating Committee. The Board is of the view that its current membership has the necessary breadth and diversity of experience, is generally of a size to provide for effective decision-making and staffing of Board committees, and addresses succession planning requirements.

Board Mandate

The Board, either directly or through its Committees, is responsible for the supervision of management of the business and affairs of the Bank with the objective of enhancing shareholder value.

The Board Mandate, the text of which can be found on page 45 of this Proxy Circular, sets out the responsibilities to be discharged by the Board as well as the personal and professional attributes and the duties and responsibilities required of each director. The Board's *Approval/Oversight Guidelines* precisely define the roles and responsibilities of the Board and management and explicitly delineate the lines of accountability that exist within the Bank. The Guidelines set out those matters requiring Board approval and those of which the Board must be advised following action by management. The Board Mandate, combined with the *Approval/Oversight Guidelines*, provides directors and management with an outline of each other's duties and responsibilities.

Position Descriptions

As described above, the Board Mandate and the *Approval/Oversight Guidelines* define the roles and responsibilities of the Board and management. In addition, the Board has adopted position descriptions for the Chairman and the Committee Chairs, which are available on our web site.

The Committee Chair position description sets out the responsibilities and duties of the Chair of each Committee in guiding the Committee in the fulfillment of its duties. The position description for the Chairman is outlined on page 40 of this Proxy Circular under the heading "Independent Chair".

The position description for the President and Chief Executive Officer is developed with input from the President and Chief Executive Officer, and is approved by the Human Resources and Management Compensation Committee. The description provides that the President and Chief Executive Officer is responsible for defining, communicating and implementing the strategic direction, goals and core values of the Bank with a view to maximizing shareholder value. It also provides that the President and Chief Executive Officer is accountable to the Board for: formulating and executing business strategies; overseeing the Bank's corporate governance structure and framework; building and maintaining a network of strategic relationships with business leaders, governmental officials and investors; developing and implementing a human resource strategy which develops leadership capabilities; and creating an organizational structure and culture that optimize and sustain high levels of performance.

In addition, the Committee reviews and approves corporate goals and objectives that the President and Chief Executive Officer is responsible for meeting each year. The Committee also conducts an annual assessment of the President and Chief Executive Officer's performance in relation to those objectives and reports the results of the assessment to the Board.

Orientation and Continuing Education

The Governance and Nominating Committee is responsible for the orientation and education of directors. New directors are provided with a *Directors' Handbook* containing details of the Bank's organizational structure, the structure of the Board and its committees, relevant position descriptions, the Board's *Approval/Oversight Guidelines*, compliance requirements for directors, corporate policies, by-laws and a glossary of commonly used acronyms, as well as agendas and minutes for Board and Committee meetings for the preceding 12 months. One-on-one meetings are arranged with the heads of each of the Bank's principal business groups to enable the new director to learn about the various functions and activities of the Bank. Prior to agreeing to join the Board, new directors are given a clear indication of the workload and time commitment required.

Directors are expected to attend all Board and Committee meetings in person, although attendance by telephone is permissible in appropriate circumstances. Directors are also expected to prepare thoroughly in advance of each meeting in order to actively participate in the deliberations and decisions. A director who fails to attend at least 75% of the aggregate of all meetings of the Board and those committees of which he/she is a member must tender his/her resignation immediately following the end of the fiscal year for consideration by the Board.

On an ongoing basis, as part of regular Board meetings, directors receive presentations on various aspects of the Bank's operations. In 2005, the directors participated in a joint meeting with the Board of Directors of the Bank's Harris Financial Corp. subsidiary in Chicago to discuss U.S. banking operations. They also visited various U.S. operational centres. Educational reading materials on economic matters and other topics relevant to the financial industry are included from time to time in the materials provided to directors in advance of the meetings. Directors identify their continuing education needs through a variety of means, including discussions with management and at Board and Committee meetings. Suggested reading items are also identified by the Chairman of the Board and Committee Chairs.

Ethical Business Conduct

The Board has adopted *FirstPrinciples*, our comprehensive code of business conduct and ethics, which provides a framework for directors, officers and employees on the conduct and ethical decision-making integral to their work. The Board, through its Conduct Review Committee, reviews the operation of *FirstPrinciples* and any waivers thereof. In addition, the Board has adopted a code of ethics for the President and Chief Executive Officer and

senior financial officers. The Audit Committee is responsible for monitoring compliance with this code of ethics and any waivers or amendments thereof. On an annual basis, *FirstPrinciples* is reviewed by the Bank's legal and compliance departments to ensure that it complies with all legal requirements and is in alignment with best practices. In the event that amendments are needed, recommendations are made to the Conduct Review Committee and the Board for approval. Each year, every director, officer and employee must sign an acknowledgement that they have read, understood and complied with *FirstPrinciples*. These codes are available on our web site.

The Board has also adopted whistleblower procedures which allow officers and employees who feel that a violation of *FirstPrinciples* has occurred to report this violation on a confidential and anonymous basis. The procedures allow concerns regarding accounting, internal accounting controls or auditing matters to be reported on a confidential and anonymous basis, as well. Complaints can be made by e-mail or telephone through the Ombudsman or Human Resources Centre, or directly to the Chairman of the Board. Once received, complaints are forwarded to the General Counsel who then makes a determination as to which Committee of the Board is the most appropriate forum for the complaint. The General Counsel reports to the Board annually regarding complaints received through the whistleblower procedures. The Chair of the Audit Committee is also notified if any of the complaints relate to accounting, internal accounting controls or auditing matters and is involved in determining how the complaint will be handled.

The Board believes that providing a forum for employees and officers to raise concerns about ethical conduct and treating all complaints with the appropriate level of seriousness foster a culture of ethical conduct within the Bank.

The Board believes that its effectiveness is furthered when directors exercise independent judgment in considering transactions and agreements. As such, if at any Board meeting a director or executive officer has a material interest in a matter being considered, such director or officer would not be present for discussions relating to the matter and would not participate in any vote on the matter.

Nomination of Directors

The Governance and Nominating Committee, composed entirely of "independent" directors, is responsible for identifying and recommending to the Board suitable director candidates. In undertaking this responsibility, the Committee adheres to its *Selection, Approval, Renewal and Succession of Directors* process. As part of the process, the Committee considers the competencies and skills the Board, as a whole, should possess, assesses the skill sets of current Board members and identifies any additional skill sets deemed to be beneficial when considering Board candidates in light of the opportunities and risks facing the Bank. The Committee maintains a list of potential director candidates for its future consideration and may engage outside advisors to assist in identifying qualified candidates. Potential candidates are screened to ensure that they have the attributes of: integrity and accountability; ability to engage in informed judgment; financial literacy; excellent communication skills; and the ability to work effectively as a team. These skills and attributes are necessary in order to execute their duties and responsibilities. The Committee also considers the positions held with other organizations and the other business and personal commitments of prospective director candidates to determine whether they would be able to fulfill their duties as Board members.

More information regarding the composition of the Governance and Nominating Committee, as well as a summary of its responsibilities, powers and operation, is set out below under the heading "Board Committees – Governance and Nominating".

Majority Voting for Election of Directors

The Board has adopted a policy regarding majority voting for the election of directors. The policy is described on page 5 of this Proxy Circular.

Compensation

The Governance and Nominating Committee of the Board annually reviews directors' compensation to ensure it is competitive and consistent with the responsibilities and risks involved in being an effective director. Details of directors' compensation are disclosed on pages 10 to 12 of this Proxy Circular. Effective with fiscal 2004, the granting of options under the Non-Officer Director Stock Option Plan was discontinued.

The Board continues to require a non-management director to hold the equivalent of six times his/her annual retainer in either Common Shares or Deferred Share Units, and until a director achieves this threshold he or she is required to take all remuneration in the form of Common Shares or Deferred Share Units. As at January 3, 2006, all non-management directors were in compliance with these shareholding requirements with the exception of the most recently appointed director, Mr. Kvisle. Current holdings by the directors of Bank Common Shares and Deferred Share Units are shown as part of directors' biographies on pages 6 through 9 of this Proxy Circular.

The Human Resources and Management Compensation Committee, composed entirely of "independent" directors, is responsible for annually reviewing and approving the compensation for the President and Chief Executive Officer and other senior executives. Details of executive compensation are disclosed on pages 27 through 36 of this Proxy Circular, and the Report on Executive Compensation is found on pages 18 through 26.

The Human Resources and Management Compensation Committee has the authority to retain consulting firms to assist in carrying out the Committee's responsibilities, including determining the compensation of the President and Chief Executive Officer and other executives. Information relating to consultants retained by the Committee and management of the Bank to assist in determining compensation for executives, including a brief description of the mandates for which they have been retained, can be found in the Report on Executive Compensation on pages 18 through 26 of this Proxy Circular.

More information regarding the composition of the Human Resources and Management Compensation Committee, as well as a summary of its responsibilities, powers and operations, is set

out below under the heading "Board Committees – Human Resources and Management Compensation".

Board Committees

The Board has five Committees: Audit, Conduct Review, Governance and Nominating, Human Resources and Management Compensation and Risk Review. The Committees are composed entirely of "independent" directors. The roles and responsibilities of each Committee are set out in formal written Charters, the full texts of which can be found on our web site. These Charters are reviewed annually to ensure they reflect best practices as well as applicable regulatory requirements.

Governance and Nominating

The Governance and Nominating Committee is responsible for developing and maintaining governance principles consistent with high standards of corporate governance. The Committee identifies and recommends candidates for nomination to the Board, as described above, monitors the orientation program for new directors and maintains a process for assessing the performance of the Board, its Committees and individual directors. The Governance and Nominating Committee monitors best practices for governance worldwide and annually reviews our governance practices and disclosures to ensure that we continue to exemplify high standards of corporate governance. Each year, the Committee reviews all Board Committee Charters, position descriptions and the Board Mandate to ensure that they meet all applicable regulatory requirements and best practices. In addition, the Governance and Nominating Committee coordinates requests by individual directors to engage outside advisors at the expense of the Bank. There were no such requests to hire outside advisors during fiscal 2005. During fiscal 2005, the Governance and Nominating Committee engaged an outside consultant to compile the results of Board surveys and to advise on other governance matters. A report on the activities of the Committee during 2005, including the names of the Chair and Committee members, is included on page 15 of this Proxy Circular.

Audit

The Audit Committee oversees the integrity of the Bank's financial reporting, its internal control, disclosure control and internal audit function, and its compliance with legal and regulatory requirements. The Committee also reviews and assesses the qualifications, independence and performance of the Shareholders' Auditors. In addition to being "independent", the Board has determined that each member of the Audit Committee is "financially literate", as such term is defined under CSA and SEC rules and NYSE standards, and that each of Messrs. Chevrier and Orsino and Mme Saucier is an "Audit Committee Financial Expert" as such term is defined under SEC rules. The definitions of "financially literate" and "Audit Committee Financial Expert" adopted by the Board pursuant to these rules and standards are set forth in the Committee's Charter, which may be found on our web site.

At each meeting of the Audit Committee, members of the Committee meet separately (without management present) with the Chief Auditor and Shareholders' Auditors to review specific issues. The Committee members also meet annually with representatives of the Office of the Superintendent of Financial Institutions without management present.

The Audit Committee requires management to implement and maintain appropriate internal controls. Annually the Committee reviews and approves the internal control policy and Corporate Audit mandate. The Committee meets quarterly with the Chief Auditor and management on matters of internal control. It also meets regularly with the Chief Auditor, Chief Compliance Officer, Shareholders' Auditors, regulators and management to assess the adequacy and effectiveness of the internal control systems. The Committee also pre-approves all audit and non-audit work performed by the Shareholders' Auditors.

Additional information relating to the composition of the Audit Committee, the Committee Charter, the relevant education and experience of its members and the fees paid to the Shareholders' Auditors in the last two fiscal years is set out under the heading "Audit Committee Information" in our Annual Information Form dated December 19, 2005. The fees paid to the Shareholders' Auditors in the last two fiscal years can also be found on page 5 of this Proxy Circular. A report on the activities of the Committee during 2005, including the names of the Chair and Committee members, is included on page 13 of this Proxy Circular.

Conduct Review

The Conduct Review Committee is responsible for: setting standards of business conduct and ethics for directors, senior management and employees; overseeing procedures for complying with self-dealing provisions of the *Bank Act*; monitoring consumer protection measures and procedures for dealing with customer complaints and the use and disclosure of personal customer and employee information. A report on the activities of the Committee during 2005, including the names of the Chair and Committee members, is included on page 14 of this Proxy Circular.

Human Resources and Management Compensation

The Human Resources and Management Compensation Committee is responsible for assisting the Board in ensuring that human resources strategies support the Bank's objectives and sustain shareholder value. Each year the Committee reviews and assesses the performance and compensation of the President and Chief Executive Officer and prepares the Report on Executive Compensation found on pages 18 through 26 of this Proxy Circular.
In addition to its role in determining compensation described above, the Committee annually reviews succession planning for the President and Chief Executive Officer, including planning in the event of an emergency or retirement. The Bank's succession planning process involves: identifying critical senior leadership roles; assessing the capabilities of our executive officers; developing succession plans for all executive officer roles; and developing a leadership "pipeline" comprised of the Bank's most talented individuals. Each year the President and Chief Executive Officer reviews the executive and senior management talent pools with the Human Resources and Management Compensation Committee. This review includes potential successors for the Chief Executive Officer and other senior executive roles.

The Committee also annually reviews succession planning for senior management, including development and monitoring of senior management, and makes recommendations to the Board on succession planning. The Board appoints all members of senior management and annually reviews the succession plans for these positions. A report on the activities of the Committee during 2005, including the names of the Chair and Committee members, is included on page 16 of this Proxy Circular.

Risk Review

The Board, through its Risk Review Committee, considers risk issues in the broad context of the Bank's enterprise-wide strategic management framework. It approves corporate policies and risk limits that address the management of the risk and return associated with credit, market, liquidity, operational and business risk, and such other risk management controls as are considered by the Committee to be appropriate for prudent business practice. The Committee makes recommendations to the Board as to the exposure limits and risk-taking authority to be delegated by the Board to the President and Chief Executive Officer. It also reviews the methods and procedures established by management for control of key risks. A report on the activities of the Committee during 2005, including the names of the Chair and Committee members, is included on page 17 of this Proxy Circular.

Assessment of Directors

The Governance and Nominating Committee annually conducts a peer evaluation process to provide feedback to individual directors, including Committee Chairs, on their effectiveness. The survey results are compiled by an outside consultant to ensure confidentiality. The survey requires that every director assess the contribution of each of his or her peers in relation to the standards of performance established in the Board Mandate, which sets out the personal and professional attributes and duties and responsibilities required of each director. The Chairman also meets with each director to discuss peer assessment. The Committee also conducts an annual evaluation of the effectiveness of the Board and its Committees. The latter survey covers the operation of the Board and its Committees, the adequacy of information provided to directors, Board structure, agenda planning for Board meetings, effectiveness of the Chairman in managing Board meetings, strategic direction and process. A separate survey is conducted for each of the Board Committees. These assessments take into account the relevant Committee Charters and the Board Mandate. The results of the surveys form the basis of recommendations to the Board for change.

Each year the Governance and Nominating Committee assesses the performance of the Chairman and reviews the results with the Board and the Chairman.

Strategic Planning

The Board reviews and approves the Bank's strategic plans. In addition to addressing key initiatives, these plans include details of the opportunities, risks, competitive position, financial projections and other key performance indicators for each of the principal business groups. An annual strategy session enables directors to gain a fuller appreciation of planning priorities and progress being made in relation to the strategic plans. It also provides an opportunity for directors to give constructive feedback to management. Throughout the year, directors receive strategic updates on the progress of each of the principal business groups as part of regular Board meetings.

Communication Policy

The Board, through its Risk Review and Audit committees, has approved a Disclosure Policy covering the timely dissemination of all material information. The policy, which is reviewed annually, establishes consistent guidance for determining what information is material and how it should be disclosed to avoid selective disclosure and to ensure that material information is widely disseminated. The Bank also has a Disclosure Committee comprised of members of senior management and chaired by the Chief Financial Officer. The Disclosure Committee is responsible for reviewing all continuous disclosure documents and ensuring their timely public release. Our Chief Financial Officer makes the final determination as to what information is material and must be publicly disclosed. We seek to communicate with our shareholders and other stakeholders through a variety of channels, including our annual report, proxy circular, quarterly reports, annual information form, news releases, web site and industry conferences.

Shareholder feedback is received through one-on-one or group meetings with institutional shareholders, as well as through informal surveys conducted by our Investor Relations department. Feedback from retail shareholders is generally received by email or telephone. Shareholder concerns are addressed promptly by the Investor Relations or Shareholder Services departments. Wherever possible, appropriate changes are made in response to these concerns.

Shareholders, employees and other interested parties may communicate directly with "independent" directors through the Chairman of the Board by writing to: Chairman of the Board of Directors, BMO Financial Group, P.O. Box 1, First Canadian Place, 100 King Street West, Toronto, Ontario M5X 1A1.

Compliance with NYSE Standards

Our governance practices differ significantly in only one respect from those required of U.S. domestic issuers under the NYSE standards. The NYSE standards require shareholder approval of all equity compensation plans and any material revisions to such plans, regardless of whether the securities to be delivered under such plans are newly issued or purchased on the open market, subject to a few limited exceptions. The TSX rules only require shareholder approval of equity compensation plans that involve newly issued securities, subject to a few limited exceptions. The TSX rules require that equity compensation plans that do not provide for a fixed maximum number of securities to be issued must have a rolling maximum number of securities to be issued based on a fixed percentage of the issuer's outstanding securities and must be approved by shareholders every three years. If the plan provides a procedure for its amendment, the TSX rules require shareholder approval of amendments only where the amendment involves a reduction in the exercise price or an extension of the term of options held by insiders.

Schedule 1 – Board Mandate

Purpose

The Board is responsible for the stewardship of the Bank and supervising the management of the business and affairs of the Bank.

Members

At least two-thirds of the Directors shall be resident Canadians and no more than two-thirds of the Directors shall be "affiliated" with the Bank for the purpose of the *Bank Act* (Canada). At least a majority of Directors shall be "independent" under the Bank's Independence Standards as approved by the Board.

Responsibilities and Duties

The Board shall, either directly or through its Committees, be responsible for performing the duties set out in this Board Mandate and shall perform such other duties as may be necessary or appropriate in order for it to fulfill its stewardship responsibilities. In carrying out its duties, the Board shall take into account the recommendations of its Committees, as applicable.

Culture of Integrity

The Board is responsible for promoting a culture of integrity at the Bank and in fulfilling this responsibility shall:

- to the extent feasible, satisfy itself as to the integrity of the Chief Executive Officer and other executive officers and that the Chief Executive Officer and other executive officers create a culture of integrity throughout the organization;
- approve *FirstPrinciples*, the Bank's code of business conduct and ethics; and
- be responsible for monitoring compliance with *FirstPrinciples* and granting waivers from *FirstPrinciples* for the benefit of the Bank's directors and executive officers.

Strategic Planning

The Board is responsible for overseeing the Bank's strategic planning and in fulfilling this responsibility shall:

- approve the Bank's strategic planning process and annually approve a strategic plan which takes into account, among other things, the opportunities and risks of the Bank's business;
- approve all major corporate decisions;
- review and approve the Bank's financial objectives, plans and actions, including significant capital allocations and expenditures; and
- monitor the implementation and effectiveness of the Bank's approved strategic and operating plans.

Identification and Management of Risks

The Board is responsible for overseeing the identification and management of the principal risks of the Bank's businesses and in fulfilling this responsibility shall:

- identify the principal risks of the Bank's businesses and ensure the implementation of appropriate systems to manage these risks; and
- review the processes that ensure respect for and compliance with applicable legal and regulatory requirements.

Internal Controls

The Board is responsible for overseeing the Bank's internal controls and in fulfilling this responsibility shall:

- approve the Bank's internal control and management information systems and monitor their integrity and effectiveness.

Succession Planning and Evaluation of Management Performance

The Board is responsible for overseeing succession planning and the evaluation of senior management and in fulfilling this responsibility shall:

- approve the Bank's succession planning process including the appointment, training, monitoring and development of senior management;
- establish annual performance expectations and corporate goals and objectives for the Chief Executive Officer of the Bank and monitor progress against those expectations; and
- appoint and determine the compensation of the Chief Executive Officer, approve the appointment of all senior executive officers of the Bank and approve Deputy Chair and Group President compensation.

Oversight of Communications and Public Disclosure

The Board is responsible for overseeing communication and public disclosure and in fulfilling this responsibility shall:

- approve the Bank's communication policy;
- approve the Bank's disclosure policy that ensures timely and accurate disclosure to analysts, shareholders, employees and the public that meets all applicable legal and regulatory requirements and guidelines; and
- monitor feedback received by the Bank from stakeholders.

Governance

The Board is responsible for overseeing the Bank's corporate governance policies and practices and in fulfilling this responsibility shall:

- conduct an annual performance evaluation of the Chairman of the Board taking into account the Chairman's position description;
- develop the Bank's approach to corporate governance, including maintaining a set of corporate governance principles and guidelines that are specifically appropriate to the Bank;
- approve selection criteria for identifying director candidates taking into account the competencies and skills the Board as a whole should possess;
- nominate directors taking into account the competencies and skills each existing Director possesses and the selection criteria approved by the Board;
- approve the process for the orientation and continuing education of new Directors;
- establish Board Committees and define their mandates to assist the Board in carrying out its duties and responsibilities;
- undertake a regular evaluation of the Board, its Committees and individual Directors, and review the composition of the Board and its Committees with a view to the effectiveness, contribution and independence of the Board and its members;
- consider annually the appropriate size of the Board with a view to facilitating effective decision-making;

- develop and approve position descriptions for the Chairman of the Board, the Chair of each Committee and, together with the Chief Executive Officer, a position description for the Chief Executive Officer;
- approve and adhere to the Bank's Board *Approval/Oversight Guidelines* which set out the roles and responsibilities of Board and management; and
- review and recommend changes to the *Board Policies*.

Director Expectations and Responsibilities

Each Director must act honestly and in good faith with a view to the best interests of the Bank and exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances. The duties and responsibilities set out below are a framework to guide Directors in their participation on the Board and Committees of the Board, thereby enabling the Board as a whole to fulfill its duties and responsibilities. Principal duties and responsibilities include:

1. assuming, with the other Directors, the stewardship role of supervising the management of the business and affairs of the Bank;
2. understanding BMO Financial Group's vision, strategies and objectives;
3. becoming knowledgeable about the Bank's businesses, the financial services sectors in which it operates, emerging trends and issues and significant strategic initiatives within a reasonable time of joining the Board;
4. acting in the highest ethical manner and with integrity in all personal, business and professional dealings and confirming compliance with *FirstPrinciples* the Bank's code of business conduct and ethics;
5. understanding the Bank's current corporate governance policies and practices, this Board Mandate, *Board Policies* and the Charters of Committees of the Board on which he or she serves;
6. preparing thoroughly for each Board and Committee meeting by reviewing the materials provided and requesting, as appropriate, clarification or additional information in order to fully participate in Board deliberations, probing and, as appropriate, challenging management, making informed business judgments and exercising oversight;
7. attending all Board and Committee meetings and actively participating in deliberations and decisions. Informing themselves of significant matters dealt with at meetings not attended;
8. preventing personal interests from conflicting with, or appearing to conflict with, the interests of the Bank and disclosing details of any such conflicting interests should they arise;
9. voting on all matters requiring a decision of the Board or its Committees except where a conflict of interest may exist;
10. maintaining the confidentiality of Bank information and Board deliberations;
11. maintaining agreed upon level of equity investment in the Bank to ensure proper alignment with its long-term interests; and
12. acting independently of management (for Directors who are not members of management).

Director Attributes

The Board believes that the following characteristics and traits are necessary in order for Directors to execute their duties and responsibilities. The Board expects that the Directors shall:

Integrity and Accountability

- demonstrate high ethical standards and integrity in their personal, business and professional dealings;
- understand the role, responsibilities, expectations and legal duties of a director;
- be willing to be accountable for and be bound by Board decisions;

Informed Judgment

- provide wise counsel on a broad range of issues, through knowledge of business and banking and experience with local, national and international business issues;
- be able to think strategically about complex issues;
- proactively apply their own knowledge, experience and expertise to issues;
- have a track record of achievement and of making good business decisions;

Financial Literacy

- demonstrate a high level of financial literacy, including the ability to read financial statements and use financial ratios and other indices to evaluate the Bank's performance;

Communication Skill

- be open to others' opinions and be willing to listen;
- take initiative to raise tough questions and encourage open discussion;
- communicate persuasively, assertively and logically;

Teamwork

- work effectively with others and manage conflict constructively;

Independence

- be able to act independently of management;
- be willing to take a stand, even if it is contrary to prevailing opinion; and
- be available to prepare for and attend Board meetings.

Communication with Directors

Shareholders and other stakeholders may communicate directly with Directors through the Chairman of the Board by writing to:

Chairman of the Board of Directors
BMO Financial Group
P.O. Box 1, First Canadian Place
100 King Street West
Toronto, Ontario M5X 1A1

Schedule 2 – Shareholder Proposals

The following three shareholder proposals have been submitted for consideration at the Annual Meeting of Shareholders. The Bank is legally required to include these proposals in this Proxy Circular. For the reasons discussed below, the Board of Directors and management of the Bank recommend that shareholders vote AGAINST each of the proposals.

Mouvement d'Éducation et de Défense des Actionnaires (MÉDAC), 82 Sherbrooke Street West, Montreal, Québec H2X 1X3 has submitted two proposals. These proposals and MÉDAC's supporting comments (translated from French into English) are set out verbatim, in italics, below:

Proposal No. 1

It is proposed that the Bank incorporate in its annual report the financial statements of its subsidiaries in tax havens.

To enhance transparency and respect of shareholders' right to information, the federal legislator has entitled shareholders to examine the financial statements of the Bank's subsidiaries (sec. 310 (2)). The maintaining by the Bank of numerous subsidiaries in tax havens deprives the federal government and the provincial and territorial governments of significant revenues that are therefore not available for citizens' needs. This situation has become a national public issue. The publication by the Bank of the financial statements of its subsidiaries in tax havens will allow shareholders to exert their judgment on the nature of transactions that take place there and to express a fully informed opinion on the Bank's activities in such safe havens for drug money laundering, tax evasion and tax fraud.

The arguments developed by the Bank to warrant its presence in tax havens are mollifying, evasive and unconvincing. They must be revised and rebalanced by the judgment of shareholders, institutional investors, portfolio and pension funds managers with a view to the interests of the Bank and of those who finance it.

THE BOARD OF DIRECTORS RECOMMENDS THAT SHAREHOLDERS VOTE AGAINST THIS PROPOSAL FOR THE FOLLOWING REASONS:

The Bank does not have subsidiaries in "tax havens". The Bank provides detailed information on its provision for income taxes in its financial statements, including information on its foreign operations. The Government of Canada has entered into tax treaties with each foreign jurisdiction in which the Bank earns operating income.

The Bank strongly supports and is fully compliant with all rules and regulations enacted by both Canada and the foreign jurisdictions in which it carries on its business that are intended to detect and deter tax evasion, terrorist activity and organized crime. The Organization for Economic Co-operation and Development (OECD), of which Canada is a member country, lists countries which it has determined are uncooperative tax havens. The Bank does not carry on business in any of those locations.

The Board of Directors recommends that shareholders vote against Proposal No. 1.

Proposal No. 2

It is proposed that any increase in executive officers' compensation, as well as any option grants, pension and severance pay, be subject to approval by shareholders before their coming into effect.

In recent years, compensation and other conditions relating to executive employment, termination or retirement have reached humongous proportions that scandalize a growing number of shareholders. The shareholders are always put before the fait accompli without being able to express their opinion on the relevance or merits of the board of directors' recommendations and decisions. This is neither fair, reasonable nor in conformity with the principles of sound corporate governance. At best, current practices are offensive to shareholders by disregarding their right to examine and approve their board of directors' recommendations.

It is time for shareholders or their proxies to cease to be taken for granted and as forever expendable when it comes to the business of the financial institutions to which they entrust their money. They, and not the highly-paid executives managing their assets, are the ones taking the risks.

THE BOARD OF DIRECTORS RECOMMENDS THAT SHAREHOLDERS VOTE AGAINST THIS PROPOSAL FOR THE FOLLOWING REASONS:

The shareholders elect the Board of Directors to appropriately oversee the management of the business and affairs of the Bank. As part of those responsibilities, the Board must ensure that human resource strategies support the Bank's objectives and sustain shareholder value. It is critical that the Bank provide a competitive compensation package in order to attract and retain the best qualified persons.

This proposal, which would require that all executive compensation have the prior approval of shareholders, would severely limit the ability of the Human Resources and Management Compensation Committee and the Board to oversee the management of the operations of the Bank for the benefit of shareholders. The Board needs flexibility and certainty to provide competitive compensation arrangements as part of its responsibilities. The Bank's Proxy Circular provides detailed disclosure to shareholders on executive compensation arrangements, including cash components, equity-based compensation plans, stock options, pension and retirement arrangements and termination provisions.

To ensure the integrity and independence of the process for executive compensation, the Human Resources and Management Compensation Committee of the Board, which is comprised entirely of independent directors, engages its own compensation advisor and reviews at least annually the compensation levels of executives in similar positions with comparable organizations in Canada and the United States.

The Board believes that the Bank's executive compensation arrangements are appropriate and drive performance for the benefit of shareholders.

The Board of Directors recommends that shareholders vote against Proposal No. 2.

Mr. J. Robert Verdun, One King West, Suite 4706, Toronto, Ontario M5H 1A1, E-mail: bobverdun@rogers.com (Telephone: 519-574-0252), has submitted one proposal. This proposal and Mr. Verdun's supporting comments are set out verbatim, in italics, below:

Proposal No. 3

Persons tainted by judicial findings of unethical behaviour are not eligible to serve as Directors of Bank of Montreal.

In 2004, in response to a Proposal from this Shareholder, the Bank of Montreal's proxy circular included the clear statement "that the Bank affirm its commitment to industry-leading standards of governance" with specific reference to "integrity in its management practices". Industry standards now demand that all corporate officers and directors be untainted by scandalous, unethical behaviour. The Shareholders therefore recommend that the 2004 commitment be further affirmed with a specific requirement that no one is eligible to serve as a Director of the Bank who has been implicated in any judicial proceeding that results in a finding of unethical activity or behaviour. It is not necessary for the individual to be personally named in the judicial proceeding for this policy to apply. Chief executives must be held ultimately responsible for their corporation's actions, and bear the burden for corporate behaviour that is found to be unethical through court proceedings or a judicial inquiry.

Shareholder's Explanation:

Clarica, prior to its purchase by Sun Life Financial Inc., funded leasing deals for MFP Financial Inc., the subject of judicial inquiries in Toronto and Waterloo, Ontario. RIM Park is the largest project in the history of the City of Waterloo. MFP offered financing under 5%, obtained funds from Clarica at 7.6%, and then charged the City more than 9%. Employees of Clarica knew that the City was being misled, and that Clarica was profiting by lending at above-market rates. The inquiry found that the City was the victim of a "bait and switch" by MFP, and that Clarica was "unethical" for ignoring "red flags" while serving as MFP's only source of about $50-million. Clarica was "the only game in town" and could easily have stopped the scam. The judge stated that "in ethical terms, Clarica had put its business relationship with MFP ahead of its duty to the City" and cited Clarica for "abdication of appropriate due diligence." The judge did not have a mandate to name names at Clarica, but specified that this "unethical" decision had been made at the highest level in Clarica, whose CEO, throughout was Robert Astley, now a Director of Bank of Montreal.

THE BOARD OF DIRECTORS RECOMMENDS THAT SHAREHOLDERS VOTE AGAINST THIS PROPOSAL FOR THE FOLLOWING REASONS:

The Board strongly condemns the personal attack of this shareholder against Mr. Astley for whom the Board has the highest regard. The description in the shareholder's explanation is misleading with respect to Clarica's involvement and does not fairly reflect the findings of the Judicial Inquiry commissioned by the City of Waterloo. The Judicial Inquiry concluded there were no legal improprieties attributable to anyone at Clarica. In fact, the Commissioner for the Judicial Inquiry specifically identified specific individuals at the City, MFP and Clarica who were involved in the financing arrangement and nowhere in the report was there any criticism of or negative implication attributed to Mr. Astley. When Mr. Astley first became aware that the City of Waterloo may not have fully understood the financing arrangements it had entered into, he immediately contacted the City to arrange for a meeting to discuss the matter. Mr. Astley received a personal note of thanks from the Mayor for his role in bringing this issue to the City's attention. The Board is fully satisfied that Mr. Astley's conduct in his dealings with the City of Waterloo was above reproach.

The Governance and Nominating Committee and the full Board of the Bank remain committed to the Bank's leadership in governance practices. The Bank continues to be recognized for its leadership in corporate governance, including in rankings done by *Canadian Business Magazine* and *The Globe and Mail*'s Report on Business.

The Governance and Nominating Committee, which is comprised entirely of independent directors, is responsible for developing and maintaining governance principles consistent with high standards of corporate governance. The Governance and Nominating Committee is also responsible for recommending to the Board all candidates being proposed for election as directors. The integrity and ethical standards of directors are a very important part of this selection process. The Board would not propose any director for election who did not meet these high standards.

Shareholder proposals should be an important component of corporate governance. However, the use of our shareholders' forum to unfairly attack the integrity of any person is inappropriate and contrary to the interests of our shareholders.

The Board of Directors recommends that shareholders vote against Proposal No. 3.

Mr. Verdun submitted an additional proposal which has been withdrawn based on the Bank's confirmation as described below. The withdrawn proposal dealt with a request that the Bank report a Cost of Management Ratio (COMR).

The Bank completely supports the disclosure of meaningful information to shareholders. To this end, the Bank commits to working with other institutions to develop a COMR or other appropriate measure. Assuming this can be completed, the Bank commits to reporting its COMR annually.



BMO Financial Group

Shareholder Information

Common Share Trading Information during Fiscal 2005

Primary stock exchanges	Ticker	Year-end price October 31, 2005	High	Low	Total volume of shares traded
Toronto	BMO	**$ 57.81**	$ 62.44	$ 53.05	324.7 million
New York	BMO	**US$ 49.02**	US$ 51.62	US$ 42.88	8.4 million

Dividends per Share Declared during Fiscal Year

Issue/Class	Ticker	Shares outstanding at October 31, 2005	2005	2004	2003	2002	2001
Common (a)	BMO	500,219,068	**$ 1.85**	$ 1.59	$ 1.34	$ 1.20	$ 1.12
Preferred Class B							
Series 1 (b)		–	–		–	–	$ 0.57
Series 2 (c)		–	–		–	–	US$ 1.28
Series 3 (d)	BMO F	–	–	$ 1.18	$ 1.39	$ 1.39	$ 1.39
Series 4 (e)	BMO G	8,000,000	**$ 1.20**	$ 1.20	$ 1.20	$ 1.20	$ 1.20
Series 5 (e)	BMO H	8,000,000	**$ 1.33**	$ 1.33	$ 1.33	$ 1.33	$ 1.33
Series 6 (e)	BMO I	10,000,000	**$ 1.19**	$ 1.19	$ 1.19	$ 1.19	$ 1.19
Series 10 (f)	BMO V	12,000,000	**US$ 1.49**	US$ 1.49	US$ 1.49	US$ 1.39	–

(a) Common share dividends have been restated to reflect the two-for-one stock distribution completed in March 2001.
(b) The Class B Preferred Shares Series 1 were redeemed on February 26, 2001.
(c) The Class B Preferred Shares Series 2 were redeemed on August 27, 2001.
(d) The Class B Preferred Shares Series 3 were redeemed on September 30, 2004.
(e) The Class B Preferred Shares were issued in February 1998 for Series 4 and 5, and in May 1998 for Series 6.
(f) The Class B Preferred Shares Series 10 were issued in December 2001.

2006 Dividend Dates

Subject to approval by the Board of Directors.

Common and preferred shares record dates	Preferred shares payment dates	Common shares payment dates
February 3	February 27	February 27
May 5	May 25	May 30
August 4	August 25	August 30
November 3	November 27	November 29

The *Bank Act* prohibits a bank from paying or declaring a dividend if it is or would thereby be in contravention of capital adequacy regulations. Currently this limitation does not restrict the payment of dividends on Bank of Montreal's common or preferred shares.

Shareholder Administration

Computershare Trust Company of Canada, with transfer facilities in the cities of Halifax, Montreal, Toronto, Winnipeg, Calgary and Vancouver, serves as transfer agent and registrar for common and preferred shares. In addition, Computershare Investor Services PLC and Computershare Trust Company of New York serve as transfer agents and registrars for common shares in London, England and New York, respectively.

For dividend information, change in share registration or address, lost certificates, estate transfers, or to advise of duplicate mailings, please call Bank of Montreal's Transfer Agent and Registrar at 1-800-340-5021 (Canada and the United States), or at (514) 982-7800 (international), or write to Computershare Trust Company of Canada, 100 University Avenue, 9th Floor, Toronto, Ontario M5J 2Y1, e-mail to service@computershare.com, or fax 1-888-453-0330 (Canada and the United States) or (416) 263-9394 (international).

For all other shareholder inquiries, please write to Shareholder Services at the Corporate Secretary's Department, 21st Floor, 1 First Canadian Place, Toronto, Ontario M5X 1A1, e-mail to corp.secretary@bmo.com, call (416) 867-6785, or fax (416) 867-6793.

Market for Securities of Bank of Montreal

The common shares of Bank of Montreal are listed on the Toronto and New York stock exchanges. The preferred shares of Bank of Montreal are listed on the Toronto Stock Exchange.

Shareholder Dividend Reinvestment and Share Purchase Plan

The Shareholder Dividend Reinvestment and Share Purchase Plan provides a means for holders of record of common shares to reinvest cash dividends in common shares of Bank of Montreal without the payment of any commissions or service charges.

Shareholders of Bank of Montreal may also purchase additional common shares of Bank of Montreal in amounts up to $40,000 per fiscal year. Full details of the plan are available from Computershare Trust Company of Canada or Shareholder Services.

Direct Dividend Deposit

Shareholders may choose to have dividends deposited directly to an account in any financial institution in Canada or the United States that provides electronic funds transfer facilities.

General Information

For general inquiries about company news and initiatives, or to obtain additional copies of the Annual Report, please contact the Corporate Communications Department, 302 Bay Street, 10th Floor, Toronto, Ontario M5X 1A1, or visit our web site at www.bmo.com. (On peut obtenir sur demande un exemplaire en français.)

Annual Meeting

The Annual Meeting of Shareholders will be held on Thursday, March 2, 2006 at 9:30 a.m. (Mountain Standard Time) at the Calgary TELUS Convention Centre, Calgary, Alberta, Canada.

Fees Paid to Shareholders' Auditors

For fees paid to Shareholders' Auditors, see page 5 of the Proxy Circular for the Annual Meeting of Shareholders, which will be held on March 2, 2006.

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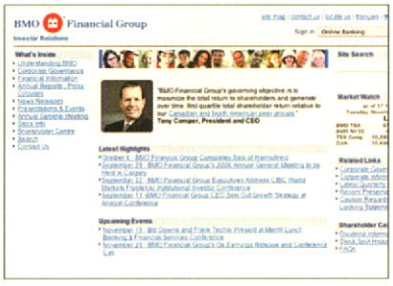

Online Information

BMO Financial Group is committed to open and full financial disclosure and best practices in corporate governance. We invite you to visit our web site at www.bmo.com/investorrelations to find out more about our organization, our governance practices, our continuous disclosure materials including our Quarterly Financial Releases, our Annual Information Form as well as our Notice of Annual Meeting of Shareholders and Proxy Circular. Filings are accessible on the Canadian Securities Administrators' web site at www.sedar.com, and on the EDGAR section of the SEC's web site at www.sec.gov.

Corporate Information

This BMO Financial Group 2005 Annual Report is available for viewing/printing on our web site at www.bmo.com. For a printed copy, please contact:

Corporate Communications Department
BMO Financial Group
302 Bay Street, 10th Floor
Toronto, Ontario M5X 1A1
(On peut obtenir sur demande un exemplaire en français.)

General Information

For general inquiries about company news and initiatives please contact our Corporate Communications Department. BMO Financial Group's news releases are available on our web site at www.bmo.com.

Shareholder Inquiries

For dividend information, change in share registration or address, lost certificates, estate transfers, or to advise of duplicate mailings, please call Bank of Montreal's Transfer Agent and Registrar at 1-800-340-5021 (Canada and the United States), or at (514) 982-7800 (international), or write to:

Computershare Trust Company of Canada
100 University Avenue, 9th Floor
Toronto, Ontario M5J 2Y1

Annual Meeting

The Annual Meeting of Shareholders will be held on Thursday, March 2, 2006 at 9:30 a.m. (Mountain Standard Time) at the Calgary TELUS Convention Centre, Calgary, Alberta, Canada.

Institutional Investors and Research Analysts

Institutional investors or research analysts who would like to obtain financial information should write to the Senior Vice-President, Investor Relations, 18th Floor, 1 First Canadian Place, Toronto, Ontario M5X 1A1, e-mail to investor.relations@bmo.com, call (416) 867-6656, or fax (416) 867-3367. Alternatively, please visit our web site at www.bmo.com/investorrelations.

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